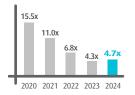
BUILDING INFRASTRUCTURE

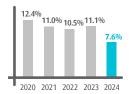


Investment in capital is 4.7x the rate of depreciation

This is the amount of capital invested in infrastructure for every dollar that assets depreciate each year. In 2024, the investment in capital will be \$261.1M* compared to an amortization of \$56.0M*.

*Amortization based on net book value as per the audited financial statements from the preceding year

MANAGING DEBT



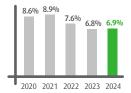
Debt servicing costs are 7.6% of revenue

This is the amount of annual revenue committed to debt repayment for existing and new capital. In 2024, debt servicing costs will account for \$21.7M* out of total revenue of \$285.8M.**

*This excludes municipal borrowing.

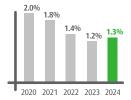
**This excludes municipal debt (18.1M), internal allocations (57.7M), and surplus carryforward (6.5M).

SAVING FOR THE FUTURE



Reserve transfers make up 6.9% of the operating budget

This is the amount of total reserve contributions compared to the total CRD operating budget. In 2024, reserve transfers will total \$25.4M while the operating budget will total \$368.2M.



Reserve transfers make up 1.3% of the depreciated value of assets

This is the amount of total reserve contributions compared to the total net book value of CRD assets. In 2024, reserve transfers will total \$25.4M while the net book value will total \$1,885.1M.*

*Based on net book value as per the audited statements from the preceding year.