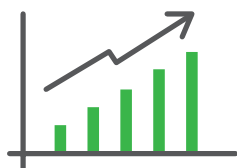


CRD 2021 Financial Indicators

BUILDING INFRASTRUCTURE

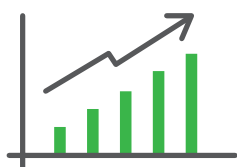


Investment on capital is **7.1x** the rate of depreciation

This is the amount of capital invested in infrastructure for every dollar that assets depreciate each year. In 2021, the investment in capital will be \$184.7M* compared to an amortization of \$26.1M*.

*Amortization based on net book value as per the audited financial statements from the preceding year

MANAGING DEBT



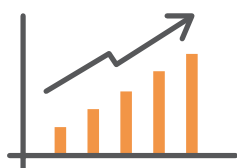
Debt servicing costs are **11.1%** of revenue

This is the amount of annual revenue committed to debt repayment for existing and new capital. In 2021, debt servicing costs will account for \$25.0M* out of total revenue of \$226.0M.**

*This excludes municipal borrowing.

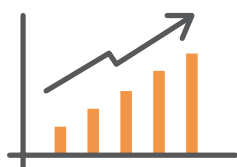
**This excludes municipal debt (15.0M), internal allocations (44.6M), and surplus carryforward (7.4M).

SAVING FOR THE FUTURE



Reserve transfers make up **9.0%** of the operating budget

This is the amount of total reserve contributions compared to the total CRD operating budget. In 2021, reserve transfers will total \$26.4M while the operating budget will total \$293.0M.



Reserve transfers make up **1.8%** of the depreciated value of assets

This is the amount of total reserve contributions compared to the total net book value of CRD assets. In 2021, reserve transfers will total \$26.4M while the net book value will total \$1,467.2M.*

*Based on net book value as per the audited statements from the preceding year.