

Board Priorities Dashboard



Transportation

Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



Board Initiatives	Resolutions	Summary of Completed Actions
1a Improve regional connectivity and safety across transportation modes	<ul style="list-style-type: none"><li>• <i>Board, Feb. 8, 2023</i></li><li>• <i>Board, August 9, 2023</i></li><li>• <i>Board, September 13, 2023</i></li></ul>	<p>The Traffic Safety Commission has approved its 2023 priority action areas: distracted driving, speeding and impaired driving. These will be implemented through education and awareness campaigns. Regional Trail construction underway on Mayne Island. Engineering contractor retained to prepare design proposal for potential trail on Pender Island from Magic Lake Fire Hall to the island’s school. Completed the 2022 Origin Destination Household Travel Survey and presented results to the CRD Transportation Committee. <i>Media Release:</i> Household Travel Survey Shows Increase In Walking And Cycling (September 13, 2023). <i>Media Release:</i> Salt Spring Island Active Transportation Network Plan focuses on five big moves (August 8, 2023).</p>
1b Support investments, expansion and equitable access to active and low carbon transportation	<ul style="list-style-type: none"><li>• <i>Transportation Committee, Mar. 15, 2023</i></li><li>• <i>Regional Parks Committee, May 24, 2023</i></li><li>• <i>Board, June 14, 2023</i></li><li>• <i>Board, September 13, 2023</i></li><li>• <i>Regional Parks Committee, September 27, 2023</i></li></ul>	<p>Regional All Ages and Abilities cycling facility criteria to support consistent planning and reporting on implementation of the regional cycling network was received by the Transportation Committee on March 15, 2023. The Active Transportation Infrastructure Stream – BC Active Transportation Infrastructure Grants Program approved \$500,000 for the Mayne Island Regional Trail Phase 1 Development Project. Construction continues in Q3 2023 on Project Area 1 of the Mayne Island Regional Trail project. The focus over the next few months will be completing trail support structures, culvert extensions, and placement of base and final surface materials.</p> <p>Increased Saturday transit service on Fulford Harbour to Ganges, including southbound service along Cusheon Lake Road for select trips effective May 6, 2023. Pender Island Parks and Recreation Commission Schooner Way Active Transportation project at 30% engineering design completion. Kimta E&amp;N Connector construction completed.</p> <p>CRD Regional Trails Closure Policy information report provided to Transportation Committee and CRD Board. Presented Regional Trails Widening and Lighting Project funding options and directed to accelerate by inclusion of the project in the 2024-2028 Financial Plan and that staff continue to develop partnerships, pursue grant opportunities and report back with options to generate additional funds through non-tax revenue.</p>
1c Present options for changes in governance for transportation in the region, including the Electoral Areas	<ul style="list-style-type: none"><li>• <i>Transportation Committee, Mar. 15, 2023</i></li><li>• <i>Board, April 12, 2023</i></li><li>• <i>Transportation Committee, May 17, 2023</i></li><li>• <i>Board, June 14, 2023</i></li></ul>	<p>Initiated the planning required to scope regional transportation governance options with a background report to the Transportation Committee on March 15, 2023. <i>Media Release:</i> CRD to gather input on regional transportation governance (June 14, 2023).</p> <p>Initiated an engagement process with municipal councils, electoral areas and agency partners on regional transportation governance. The transportation workbook was distributed to all stakeholders earlier in the summer. The completed workbooks and feedback have been requested by September 29, 2023.</p>

Board Priorities Dashboard



Housing

Residents have access to affordable housing that enhances livability.



Making a difference...together

Board Initiatives	Resolutions	Summary of Completed Actions
<p><b>2a</b> Increase supply of affordable, inclusive and adequate housing in the region</p>	<ul style="list-style-type: none"><li>• <i>Hospitals and Housing Committee, May 3, 2023</i></li><li>• <i>Board, May 10, 2023</i></li><li>• <i>Board, September 13, 2023</i></li></ul>	<p>Opened 58 units of affordable rental housing at 2782 Spencer Road in Langford in November 2022 , in partnership with the Capital Region Housing District (CRHC) through the Community Housing Fund. Opened 72 units of affordable rental housing at 210 Gorge Road in Victoria in February 2023, in partnership with the Cool Aid Society through the Regional Housing First Program (RHFP). <b>Media Release:</b> More than 130 affordable rental homes open in Langford (Feb 17, 2023). Opened 52 units of supportive housing at 2933 and 2949 Albina Street in Saanich in February 2023, in partnership with BC Housing and Our Place Society through Rapid Housing Initiative (RHI) Round 1. <b>Media Release:</b> Fifty-two new homes with 24/7 services open in Saanich (Feb 10, 2023). Opened 75 units of affordable rental housing at 2170 Charters Road in Sooke in partnership with the M’akola Housing Society through the RHFP. Project completed December 2022. Tenant move-ins began February 2023. Opened 51 units of affordable housing at Prosser Place (7612 East Saanich Road) in Central Saanich, in partnership with the Capital Region Housing Corporation through the Regional Housing First Program (RHFP). Opened 39 units of supportive housing at 1909 Prosser Road in Central Saanich, in partnership with BC Housing and Pacifica Housing through the Rapid Housing Initiative (RHI) Round 2. Opened 45 units of supportive housing at 865 Catherine Street (House of Courage) in Victoria in partnership with BC Housing and the Aboriginal Coalition to End Homelessness through the RHI Round 2. <b>Media Release:</b> B.C., Canada opening supportive housing in capital region (Mar. 31, 2023).</p> <p>CRD Board is considering increasing its borrowing authority through the Land Assembly, Housing and Land Banking Service to \$85 million to aid in increasing the supply of affordable housing in the region. The action requires participating area approval and staff will seek municipal consent on behalf of the electors in the municipalities and an Alternative Approval Process in the electoral areas. <b>Media Release:</b> CRD to Increase Borrowing Authority for Housing (June 2, 2023).</p> <p>Work ongoing to implement the Rural Housing Strategy.</p> <p>Development Permit Application to the City of Victoria submitted through Rapid Deployment of Affordable Housing process for Village on the Green redevelopment, in partnership with the Capital Region Housing Corporation (CRHC) though the Regional Housing First Program (RHFP).</p> <p>On August 10, 2023, a bylaw amendment to increase the annual requisition for the Land Assembly, Housing and Land Banking Service to \$85 million obtained statutory approval and the CRD may now proceed with obtaining two-thirds consent on behalf of the participating areas and consent from the Electoral Area Directors without further delay. Consent for the accompanying loan authorization bylaw for long-term borrowing will be obtained by Alternative Approval Process for the entire service area.</p> <p>CRHC Chair and CAO met with Minister Kahlon, BC Housing Minister, to advise the Ministry of Housing of the CRD Board’s proposal to increase the borrowing authority (as per above) and request that the province consider providing up to \$170 million in funding to facilitate the development of approximately 2,000 affordable housing units across the region. <b>Media Release:</b> 2023 Greater Victoria Point-in-Time Count results announced (August 3, 2023).</p>



Board Initiatives	Resolutions	Summary of Completed Actions
<b>3a</b> Maximize solid waste diversion and resource recovery from waste materials	<ul style="list-style-type: none"><li>• <i>Environmental Services Committee, Feb. 15, 2023</i></li><li>• <i>Board, Mar. 15, 2023</i></li><li>• <i>Environmental Services Committee, Apr. 19, 2023</i></li><li>• <i>Board, May 10, 2023</i></li><li>• <i>Board, August 9, 2023</i></li></ul>	<p>The CRD Board approved the new Solid Waste Management Plan to reduce how much material is sent to Hartland Landfill and guide how the region’s solid waste is managed in a safe, secure and sustainable way now and in the future. The final plan includes strategies and actions for reducing and managing all streams of solid waste—including recyclables, compostable material and garbage—with an eye to extending the life of Hartland Landfill to 2100 and beyond. <b>Media Release:</b> CRD releases report highlighting what residents and businesses are putting in the garbage (Mar 8, 2023).</p> <p>Presented proposed amendments to the Hartland Landfill Tipping Fee Bylaw, a revised tipping fee schedule and new material bans to better encourage diversion. <b>Media Release:</b> Policy changes and material stream diversion initiatives at Hartland Landfill (May 12, 2023). Remain on track to procure processing for source separated materials and submit final amended Hartland Landfill Tipping Fee Bylaw for Board consideration.</p>
<b>3b</b> Explore options for a regional approach to biodiversity and the protection of ecological assets		<p>CRD Staff continue with internal discussions to understand the scope and breadth of a regional approach to environmental stewardship with a focus on biodiversity and the protection of ecological assets. CRD Staff are submitting a new establishing bylaw based on internal discussions related to a regional approach to environmental stewardship, with a focus on biodiversity and the protection of ecological assets.</p>
<b>3c</b> Increase resilience, community and adaptation planning to address climate related risks and disasters		<p>Launched capital region heat vulnerability mapping project with inter-municipal partners. Received Pacific Institute for Climate Solutions grant to hire a summer intern to support climate adaptation research. Completed Electoral Area Community Wildfire Resiliency Plans. Adopted new open burning bylaw to prevent human-caused wildfire. Community Wildfire Resiliency webinar series conducted for Electoral Areas. Community Evacuation Guides completed. <b>Media Release:</b> Electoral Area Emergency Programs Share Household Evacuation Guides to Help Residents Prepare (May 9, 2023).</p> <p>Electoral Area community wildfire exposure maps completed and will be shared with residents. Project is a collaboration between Islands Trust and Protective Services to prioritize wildfire mitigation efforts.</p>
<b>3d</b> Support energy efficient and low carbon buildings across the region	<ul style="list-style-type: none"><li>• <i>Environmental Services Committee, Sept. 27, 2023</i></li></ul>	<p>Implemented and promoted Home Energy Navigator program to support retrofits in single family homes. 253 participants between November 8 2022 and February 28, 2023.Support municipalities in advancing new Energy Step Code and new Zero Carbon Step Code policy changes. Participated in Provincial Local Government Retrofit Peer network, Step Code Peer network, and the new Embodied Carbon Peer network and shared learnings with CRD Climate Action Inter-Municipal Working Group. Salt Spring Island’s rainwater harvesting rebate program was renewed for one year. Implemented and expanded existing rain barrel program for the Southern Gulf Islands. Corporate Green Building Policy and Carbon Price Policy adopted and implementation underway.</p> <p>Released 2022 Regional and Local Government Greenhouse Gas Inventory report. Developed and launched Neighbourhood Navigator pilot targeting fossil fuel heated neighbourhoods. Continued to support staff in several communities to consider Zero Carbon Step Code policy approaches.</p>



Board Priorities Dashboard



First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



Board Initiatives	Resolutions	Summary of Completed Actions
4a Develop mechanisms to hear more from First Nations’ governments as to how they would like the CRD to approach reconciliation		<p>The upcoming Government-to-Government Relationship Building Initiative will, amongst other goals, invite First Nations to share their priority topics for a CRD Reconciliation Action Plan, and will provide an opportunity for Board Directors to hear directly from local Nations. Cultural perspectives training offered to CRD Board Directors and Alternate Directors.</p> <p>Forum of All Councils upcoming on October 14 2023.</p> <p>Hosted a gathering for CRD staff to learn from W̱SÁNEC cultural workers regarding archaeology and heritage conservation.</p>
4b Collaborate with First Nations to build and strengthen new processes for respectful, reciprocal government-to-government decision-making and service delivery that uplift Indigenous self-determination		<p>The upcoming government-to-government Relationship Building Initiative is an opportunity for the CRD and First Nations to strengthen our relationship and co-create mechanisms to support respectful, reciprocal, ongoing engagement at both the leadership and operational levels. Invites from Board Chair sent to First Nations to participate. New Regional Parks land acquisition notification process launched.</p> <p>Juan de Fuca Community Parks co-hosted an open-house with Pacheedaht First Nation to gather information and identify concerns related to the replacement of playground equipment in Port Renfrew. On September 13, 2023, CRD Board adopted policy direction to support land reversion to First Nations within the island rail corridor, in accordance with a process that is informed by a reconciliation-based approach. The CRD Board Chair wrote to the Island Corridor Foundation in September to inform its Board of this direction.Staff have participated in two inter-governmental island rail corridor planning sessions, facilitated by the province</p>
4c Invite, respect and incorporate Indigenous leadership and traditional knowledge to enhance initiatives and strategies that support other priorities in the plan	<ul style="list-style-type: none"><li>• <i>Regional Parks Committee, May 24, 2023</i></li><li>• <i>Board, June 14, 2023</i></li><li>• <i>Regional Parks Committee, June 28, 2023</i></li><li>• <i>Board, July 12, 2023</i></li></ul>	<p>Regional Parks engaging with First Nations for input into the Regional Parks Strategic Plan and the Regional Parks Land Acquisition Strategy, as well as ongoing collaboration on management plans. Feedback presented Regional Parks Committee in June for approval recommendation at the July Board meeting. Ongoing collaboration with First Nations on the conservation and protection of heritage sites, across all service delivery. Ongoing meetings with First Nations regarding Regional Parks Land Acquisition Strategy, land acquisitions, and management plans. Developed and shared with staff a Working with Indigenous Elders guidance document, to support respectful relationships where elders are interested to share their knowledge to inform CRD initiatives.</p> <p>First Nations Feedback on the Interim Regional Parks and Trails Strategic Plan 2022-2032 brought to Regional Parks Committee in June and approved at the July Board meeting. Partnered with Eddy Charlie and Kristin Spray of Orange Shirt Day Victoria to fly the Xe Xe Smun’ Eem flag outside the CRD Fisgard Street office. Panorama Recreation is partnered with the Victoria Native Friendship Centre, The Art of Reconciliation and Indigenous artist Dahlila Charlie to host a community mosaic project inspired by Orange Shirt Day and National Day of Truth and Reconciliation.</p>
4d Support shared prosperity by enhancing economic opportunities, in partnership with First Nations	<ul style="list-style-type: none"><li>• <i>First Nations Relations Committee, Apr. 26, 2023</i></li><li>• <i>Board, May 10, 2023</i></li></ul>	<p>Partnered with Greater Victoria Harbour Authority, City of Victoria, and the South Island Prosperity Partnership to develop an Indigenous Business Directory for the south island to support enhanced procurement from Indigenous businesses. <b>Media Release:</b> New Business Directory Supports Indigenous Entrepreneurs (June 7, 2023). Released CRD Indigenous Employment Project Reports: Summary Report, Full Findings Report, and Wise Practices Report for Indigenous Employment and Culturally Safe and Supportive Workplaces. Proposed a new HR position for 2024 service planning, to lead the development of an Indigenous Employment Strategy.</p> <p>Funded solid waste bin removal to support a community clean-up for the Pacheedaht First Nation (Q1 - Q2 2023).</p>

Board Priorities Dashboard



Governance

Effective advocacy, coordinated and collaborative governance, and leadership in organizational performance and service delivery.



Making a difference...together

Board Initiatives	Resolutions	Summary of Completed Actions
<b>5a</b> Influence regional issues and advocate in a consistent, focused way that aligns with the Board strategic priorities	<ul style="list-style-type: none"><li>• <i>Board, April 12, 2023</i></li><li>• <i>Board, Aug. 9, 2023</i></li></ul>	<p>Corporate Advocacy Dashboard updated and included in CAO quarterly report. A complete list of all advocacy correspondence is available on the <i>Board Advocacy webpage</i>. The CRD Board approved an updated <i>CRD Advocacy Strategy</i> on August 9, 2023.</p> <p>Administrative Policy for Intergovernmental Relations information report provided to Board.</p>
<b>5b</b> Strengthen Board decision-making frameworks to include First Nations reconciliation, equity, diversity and inclusion, and climate action lenses	<ul style="list-style-type: none"><li>• <i>Board, May 10, 2023</i></li></ul>	<p>The 2023-2026 CRD Corporate Plan has been developed in alignment with this priority. Additional information has been included in the plan to support the Board’s understanding of how the three lenses impact future initiatives and activities.</p> <p>All staff report templates updated to include decision-making considerations for First Nations reconciliation, equity, diversity and inclusion, and climate action lenses.</p> <p>2024 Service and Financial Planning Guidelines approved by Board. Committees and commissions will consider service plans (Community Need Summaries) for 2024 between September and October 2023.</p>
<b>5c</b> Develop understanding of, and accountability for, equity, diversity and inclusion across CRD decision-making bodies		<p>The CRD has established a statement of Commitment to Equity, Diversity and Inclusion (EDI) to guide internal decisions and policies. Staff training and awareness courses ongoing through 2023. Staff have secured a training specialist for the Equity, Diversity and Inclusion initiative. Staff training for applying the EDI lens for staff reports will be prioritized.</p> <p><i>Accessibility Advisory Committee</i> established and Terms of Reference approved.</p>
<b>5d</b> Foster greater civic participation among diverse community members		<p>The 2023-2026 CRD Corporate Plan includes initiatives to review and enhance engagement practices, tools and frameworks in alignment with this priority. The CRD engagement platform <i>Get Involved</i> hosts initiatives and campaigns that have public participation components.</p> <p>Project charter for website redesign finalized. Procurement process and internal analysis underway for website redesign project.</p>
<b>5e</b> Explore changes to growth management approaches and identify implementation actions appropriate for local, regional and provincial implementation	<ul style="list-style-type: none"><li>• <i>Planning and Protective Services Committee, June 21, 2023</i></li></ul>	<p>Hosted the Development and Planning Advisory Committee on January 16 and March 13, 2023. Initiated research and analysis to support CRD Regional Housing and local governments to take action on housing and development challenges.</p> <p>The Planning and Protective Services Committee approved a grant application to the Union of BC Municipalities (UBCM) Complete Communities Fund for a regional growth and mobility study. Recipient of a UBCM Complete Communities grant to undertake a regional growth and mobility study.</p>