

The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.

Board Priorities Dashboard ➤ Progress Report No. 10 – Q2 2021



Community Wellbeing Transportation & Housing

CONDITION LEGEND	No issues / Proceeding as planned	Potential or emerging issue/problem	Problem/issue has arisen	Timing has changed
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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling.				<ul style="list-style-type: none"> ▶ TC Apr. 21, 2021 ▶ Board May 12, 2021 	<p>The Transportation Committee endorsed a recommendation on June 21, 2021 for the CRD to take on a mandate to fill identified transportation priority gaps and to implement advocacy strategies to advance partner led priorities.</p> <p>Advocacy: Regional Transportation Priorities (Jun. 2 , 2021)</p> <p>Media Release: CRD Board confirms Transportation Priorities (May 14, 2021)</p>	<ul style="list-style-type: none"> ▶ Board to consider Transportation Committee recommendation. Staff to bring forward a Terms of Reference for a transportation working group. ▶ Board and staff to advance advocacy on priority areas. 	<ul style="list-style-type: none"> ▶ Q3 2021 ▶ Ongoing
1b Protect the E&N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&N corridor.					<p>Operationalized. The Province's South Island Transportation Strategy considered the E&N corridor in its findings and will continue to protect it as a transportation corridor. The Board approved an advocacy motion on May 12, 2021 to plan for the long term need by maintaining and upgrading the E&N right of way for future use as a transportation corridor.</p>		
1c Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents.				<ul style="list-style-type: none"> ▶ Board May 12, 2021 	<p>Three grants (\$615,000 Regional Housing Trust Fund grant, \$3M Regional Housing First Program grant and \$3.25M BC Housing grant) were approved to support the development of 41 affordable and 10 shelter rate rental housing units at 1909 Prosser Road in Central Saanich.</p> <p>The timeframe for the SGI electoral area housing strategy has been adjusted to allow for more time to undertake components related to strategy and engage consultants.</p> <p>Media Release: Capital Region Housing Corporation Board approves 2020 Annual Report (May 13, 2021)</p> <p>Media Release: More than 190 new supportive homes underway in Victoria (Jun. 9, 2021)</p> <p>Media Release: More than 50 new affordable homes coming to Central Saanich (Jun. 9, 2021)</p> <p>Media Release: New homes under construction in Sooke (Jun. 11, 2021)</p>	<ul style="list-style-type: none"> ▶ Continue to implement Regional Housing First Program ▶ Staff develop a housing strategy for the Southern Gulf Islands Electoral Area ▶ Staff to add implementation of actions from the SGI housing strategy to the 2021 service planning process 	<ul style="list-style-type: none"> ▶ Ongoing ▶ Q2 Q3 2021 ▶ Q3 Q4 2021





Standing Committee Legend






- ▶ EAC = Electoral Area Committee
- ▶ EC = Environment Committee
- ▶ FNRC = First Nations Relations Committee
- ▶ GFC = Governance & Finance Committee
- ▶ HHC = Hospitals & Housing Committee
- ▶ PEC = Parks & Environment Committee
- ▶ PPSC = Planning & Protective Services Committee
- ▶ RAFSC = Regional Arts Facilities Select Committee
- ▶ RPC = Regional Parks Committee
- ▶ TC = Transportation Committee

The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.




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Climate Action & Environmental Stewardship

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2a Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030.					The Climate Action Program continues to support promotion of the Provincial home heating fuel switching rebate program with municipal partners to encourage residents to switch to heat pumps.	<ul style="list-style-type: none"> ▶ Staff working with municipal, Provincial and Federal staff on policy initiatives ▶ Staff to complete renewed CRD Climate Action Strategy and present to Board for approval. 	<ul style="list-style-type: none"> ▶ Ongoing ▶ Q3 2021
2b Work with local governments to further reduce emissions from buildings, transportation and solid waste.					<p>Hosted both Climate Action Inter-Municipal Working Group and Task Force quarterly meeting.</p> <p>Completed first phase of regional residential energy retrofit program business case. Received FCM Community Efficiency Financing program grant to undertake detailed design study.</p> <p>Led a co-application for Natural Resources Canada's Zero Emission Vehicle Infrastructure Program grant.</p> <p>With City of Victoria and District of Saanich, supported 40 regional Grade 4-6 classrooms in participating in BC Sustainable Energy Association's Cool It! Program.</p>	<ul style="list-style-type: none"> ▶ Host CRD Climate Action Inter-Municipal Working Group and Task Force meetings ▶ Staff to complete regional residential energy retrofit program business case. 	<ul style="list-style-type: none"> ▶ Quarterly ▶ Q3 2021
2c Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste.				<ul style="list-style-type: none"> ▶ ESC Apr. 21, 2021 ▶ Board May 12, 2021 	<p>Staff presented the final Solid Waste Management Plan to the Board for approval in May 2021. The Board endorsed this final draft as well as next steps for implementation, including submitting the plan to the Province in July 2021 and immediately beginning work on priorities for the first three years of the plan.</p> <p>Media Release: CRD Board Approves Solid Waste Management Plan (May 12, 2021)</p> <p>Staff are shortlisting industry submissions for the design, construction and five-year operation of a new facility that will upgrade the biogas generated at Hartland Landfill to renewable natural gas. FortisBC, with CRD support, submitted the Terms of Agreement for the Renewable Natural Gas Initiative to the BC Utilities Commission for approval in April 2021. FortisBC also began community outreach on a proposed addition to connect Hartland Landfill to their distribution system with area residents and stakeholder groups in Spring 2021.</p>	<ul style="list-style-type: none"> ▶ Submit final draft Solid Waste Management Plan to the Province for approval ▶ Present short-term solid waste work plan ▶ Implement RNG invitational Request for Proposals process 	<ul style="list-style-type: none"> ▶ Q3 2021 ▶ Q4 2021 ▶ Q3 2021
2d Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups.				<ul style="list-style-type: none"> ▶ RPC Apr. 28, 2021 ▶ Board May 12, 2021 	<p>Public survey and virtual open houses completed to get feedback on the Regional Trails Widening and Lighting project.</p> <p>Sustainable Funding Model for Future Land Acquisitions approach approved by Board.</p> <p>Media Release: CRD Regional Parks Presents Mountain Biking Guidelines to Board (April 23, 2021)</p> <p>Media Release: New life to be breathed into Elk and Beaver lakes (May 4, 2021)</p> <p>Media Release: CRD Regional Parks acquires addition to Mount Work Regional Park (May 17, 2021)</p> <p>Media Release: CRD Seeks Public Feedback on Regional Trails Widening and Lighting (May 25, 2021)</p>	<ul style="list-style-type: none"> ▶ Commence review and update process for Regional Parks Strategic Plan 2021-2024 ▶ Award contract for detailed design and construction of the oxygenation system at Elk and Beaver Lakes ▶ Develop a mountain bike policy as directed by Board 	<ul style="list-style-type: none"> ▶ Q3 2021 ▶ Q3 2021 ▶ Q1 2022
2e Develop model bylaws and best practices for use by municipalities and electoral areas.					Shared results of Regional Electric Vehicle (EV) Charging Roadmap with Board and hosted stakeholder webinar.	<ul style="list-style-type: none"> ▶ Develop guidance documents to support public and multi-unit building EV charging 	<ul style="list-style-type: none"> ▶ Q3 2022

First Nations Reconciliation

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3a Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories.				<ul style="list-style-type: none"> ▶ <i>FNR May 26, 2021</i> ▶ <i>Board, Jun. 9, 2021</i> 	<p>The WSÁNEC Leadership Council has nominated a Tsartlip First Nation Councillor and alternate to join the CRD committee tables. Staff have provided an initial orientation session and will continue to provide any further assistance that the Nation Members may require to attend meetings. Staff are continuing with outreach to other local Nations that may have interest in participating on CRD committee tables. The CRD Board endorsed Intercultural Skills Training in June 2021, which will support CRD Directors in building positive, respectful and reciprocal working relationships with First Nations participating in CRD Board standing, advisory, select committees and commissions.</p> <p>CRD First Nations Relations staff continue to support CRD Parks staff in park planning efforts.</p>	<ul style="list-style-type: none"> ▶ Staff to reach out to established Cultural Training providers to develop and offer Cultural Confident Training Program for staff ▶ Meetings with First Nations to discuss requests for establishing forums for ongoing discussions 	<ul style="list-style-type: none"> ▶ Q3 2021 ▶ Q3 & Q4 2021
3b Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals.				<ul style="list-style-type: none"> ▶ <i>FNR May 26, 2021</i> ▶ <i>Board, Jun. 9, 2021</i> 	<p>The CRD Board endorsed the First Nations Honorarium Policy on June 9th which establishes consistency, and appropriate recognition for First Nations when they provide voluntary service such as sharing traditional knowledge, blessings, welcomes, and cultural ceremonies, in support of CRD projects and activities. Ongoing work in progress, as recommended by the Economic Partnership Model from The Indigenomics Institute, to establish a First Nations Economic Opportunity Portal, advance procurement opportunities for First Nations, and support First Nations employment through an Indigenous Internship Program.</p> <p>Panorama Rec Center is working with Tsawout First Nation to facilitate lifeguard training for seven youth from their community.</p>	<ul style="list-style-type: none"> ▶ Create web content outlining requirements and process for 'working with the CRD', to support Indigenous-led businesses to bid on CRD projects 	<ul style="list-style-type: none"> ▶ Q3 2021
3c Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names.					<p>Ongoing liaison support through the First Nations Relations Division for Parks staff and Southern Gulf Island Commissioners to support their requests for the inclusion of Indigenous language, place names and territorial acknowledgment in parks signage when possible. The CRD is working with the Nations to renew water and wastewater servicing agreements. The WSÁNEC Leadership Council (WLC) and the CRD through the approved draft WSÁNEC Land Altering Works MOU continue meeting quarterly to review upcoming works taking place in WSÁNEC Territory, and receive feedback from the Nations on the proposed works.</p> <p>Regional Parks working with First Nations to include language and perspectives on new park kiosks.</p>	<ul style="list-style-type: none"> ▶ Coordinate bi-annual corporate wide training to support the new Protection and Conservation of Heritage Sites Policy and the BC Archaeology Bran's Remote Access to Archaeological Data (RAAD) training 	<ul style="list-style-type: none"> ▶ Ongoing
3d Prepare an ecological asset management plan that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management.					<p>Ecological Asset Management Plan project scoping ongoing with multiple CRD divisions.</p>	<ul style="list-style-type: none"> ▶ Bring report findings to the First Nations Relations Standing Committee 	<ul style="list-style-type: none"> ▶ Q3 2021

The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

Advocacy, Governance & Accountability



Board Priorities Dashboard

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Making a difference...together

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No issues / Proceeding as planned



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Problem/issue has arisen



Timing has changed

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4a Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services.					Operationalized. The SGI Connectivity Plan was completed in April. The report summarizes current levels of connectivity in the region and provides a vision for the future that is mindful of the challenges and opportunities for improving broadband service for the SGI. The report describes alternatives and provides recommendations and cost estimates. SSI EA Administration continues to support for third party proposals for internet service infrastructure improvements and consider partnerships agreements with Connected Coast.		
4b Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area.					The development of the terms of reference has been deferred until the SSI water optimization consultation is complete (timing still to be determined). May require Provincial direction. Media Release: CRD Initiates Study to Support Transportation Options in the Southern Gulf Islands (Apr. 28, 2021)	▶ Development of terms of references for SSI operational review initiative	▶ Q4 2021
4c Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities.				▶ EAC May 12, 2021 ▶ Board May 12, 2021	Successful applications submitted to UBCM for the FireSmart initiative and for the Emergency Operations Centres and Training Grants. The Emergency Management Software contract has been signed and now moving to implementation. The new Public Alert Notification System contract was signed and the service has been transitioned to the new provider. The RFP for Fire Dispatch Services has been finalized for Bylaw 3854 participants.	▶ Emergency Management Software implementation ▶ Finalize Public Alert Notification System roll-out ▶ Hire FireSmart Coordinator and initiate programs in the Electoral Areas ▶ Transition to new Fire Dispatch provider	▶ Q3 2021 ▶ Q3 2021 ▶ Q3 2021 ▶ Q4 2021
4d Achieve sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers.				▶ Board May 12, 2021	This initiative has been accelerated and a report on reserve balance measures and gaps/surpluses will be submitted to the Finance Committee for its consideration in July 2021.	▶ Update reserve guidelines based on feedback and report through Finance Committee	▶ Q4 Q3 2021
4e Facilitate a discussion of the region's art facility needs and explore partnerships to support 100% participation in the CRD arts function.				▶ GC, April 7, 2021 ▶ Board April 12, 2021 ▶ PAFSC, May 5, 2021	Creation of a Performing Arts Facilities Select Committee whose purpose will be to define the scope and functions of a regional service that will lead to the establishing bylaw for the Performing Arts Facilities Service. PAFSC directed staff to develop a service bylaw, service plan and a process to consult with municipalities, electoral areas, arts organizations, and other bodies.	▶ Staff to develop draft documents as directed for the consideration of the Select Committee	▶ Q3 2021
4f Explore how the CRD can best contribute to regional economic development.					Operationalized. Continue to advance advocacy initiatives identified by the SGI and SSI community economic development commissions. REIP's work is ongoing and regular reporting to the commission will take place as work progresses. The SGI Economic Recovery and Resiliency Program worked through community partners to share information, identify challenges, and identify resources to support businesses and non-profit organizations to navigate the challenges of COVID-19 closures. Media Release: Capital Regional District reports on 2020 funding for the Electoral Areas (May 18, 2021)		

Accountability

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Corporate Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
Business capacity & continuity: Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience.					Operationalized. Occupational Health and Safety continues to update and create documents outlining health and safety plans and protocols consistent with requirements of Public Health, WorkSafeBC, and other regulating bodies. The CRD's COVID-19 stage 3 safety plan was implemented in June 2021.		
Fiscal responsibility: Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability.					New manager for asset management has been on-boarded and material progress has been made on the implementation of the enterprise asset management strategy. Related policies have been drafted and over a third of the organization's planned development of sustainable service delivery plans have been drafted or are underway. On track to develop the life-cycle costing framework and procedures by end of the year.	▶ Develop life-cycle policy & procedures	▶ Q4 2021
Transparency: Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability.					Operationalized. Executing service planning and annual check-in program.		
Efficiency & collaboration: Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration.					Operationalized. Partnerships directory and guidelines in place. Continue to advance existing initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, Wildfire response and First Nations and identify new partnerships to advance priorities and initiatives.		
Customer service: Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service.					Website, social media and media channels fully engaged to report out information as the COVID-19 pandemic evolves. Signage and other measures taken to convey updated health and safety requirements.	▶ Progress on implementation to be reviewed quarterly by the Executive Leadership Team ▶ Launch Digital Engagement Platform ▶ Hartland webcam installation to better inform the public about public area wait times	▶ Quarterly ▶ Q3 2021 ▶ Q4 2021

For a summary of completed actions on progress visit: www.crd.bc.ca/reporting

For more information on advocacy, including the CRD advocacy strategy and detailed correspondence list visit: www.crd.bc.ca/about/board-committees/board-advocacy