

SALT SPRING ISLAND - POOL, PARKS, LAND RECREATION PROGRAMS	2016 BOARD ESTIMATED BUDGET ACTUAL		BUDGET REQUEST			FUTURE PROJECTIONS				
	2016 BOARD ESTIMATED BUDGET	2016 ACTUAL	2017 CORE BUDGET	2017 ONGOING	2017 ONE-TIME	2017 TOTAL	2018	2019	2020	2021
OPERATING COSTS:										
Pool	759,690	744,470	771,000	-	-	771,000	786,170	801,630	817,350	833,870
Parks, Land and Recreation	550,280	510,060	505,610	-	-	505,610	513,960	522,190	530,960	539,770
TOTAL OPERATING COSTS	1,309,970	1,254,530	1,276,610	-	-	1,276,610	1,299,730	1,323,820	1,348,310	1,373,640
*Percentage Increase						-2.5%	1.8%	1.9%	1.8%	1.9%
CAPITAL / RESERVE										
Capital Equipment Purchases	-	25,000	-	-	-	-	-	-	-	-
Transfer to Pool CRF	67,670	49,190	51,780	-	-	51,780	49,300	47,710	26,100	162,010
Transfer to Pool ERF	17,400	37,780	17,810	-	-	17,810	18,230	18,650	38,020	40,500
Transfer to Park, Land & Recreation CRF	56,860	128,310	140,030	-	-	140,030	129,580	142,870	144,160	145,650
Transfer to Park, Land & Recreation ERF	25,000	25,000	2,550	-	-	2,550	2,600	2,650	2,700	2,650
TOTAL CAPITAL / RESERVES	166,930	265,280	212,170	-	-	212,170	199,710	211,880	210,980	350,810
DEBT CHARGES - POOL	201,300	201,300	191,560	-	-	191,560	191,540	191,520	191,500	37,600
TOTAL COSTS	1,678,200	1,721,110	1,680,340	-	-	1,680,340	1,690,980	1,727,220	1,750,790	1,762,050
Internal Recoveries	(67,430)	(73,650)	(24,920)	-	-	(24,920)	(13,160)	(25,680)	(26,200)	(26,720)
OPERATING LESS RECOVERIES	1,610,770	1,647,460	1,655,420	-	-	1,655,420	1,677,820	1,701,540	1,724,590	1,735,330
FUNDING SOURCES (REVENUE)										
Estimated balance C/F from 2016 to 2017	-	-	-	-	-	-	-	-	-	-
Balance C/F from 2015 to 2016	-	-	-	-	-	-	-	-	-	-
Pool Fees	(194,550)	(225,000)	(226,500)	-	-	(226,500)	(227,500)	(229,500)	(230,500)	(231,500)
Payments in Lieu	(1,170)	(1,470)	(1,860)	-	-	(1,860)	(1,870)	(1,880)	(1,890)	(1,900)
Revenue - Other	(3,940)	(9,880)	(3,780)	-	-	(3,780)	(3,820)	(3,860)	(3,900)	(3,900)
TOTAL REVENUE	(199,660)	(236,350)	(232,140)	-	-	(232,140)	(233,190)	(235,240)	(236,290)	(237,300)
REQUISITION	(1,411,110)	(1,411,110)	(1,423,280)	-	-	(1,423,280)	(1,444,630)	(1,466,300)	(1,488,300)	(1,498,030)
*Percentage increase over prior year requisition						0.9%	1.5%	1.5%	1.5%	0.7%
AUTHORIZED POSITIONS:										
Salaries	3.0	3.0	3.0	-	-	3.0	3.0	3.0	3.0	3.0
Hourly	0.5	0.5	0.5	-	-	0.5	0.5	0.5	0.5	0.5
User Funding %	11.6%					13.5%	13.5%	13.3%	13.2%	13.1%

	2016		2017		BUDGET REQUEST			FUTURE PROJECTIONS		
	BOARD BUDGET	ESTIMATED ACTUAL	2017 CORE BUDGET	CONTINUOUS SUPPLEMENTARY	TOTAL 2017	2018	2019	2020	2021	
SALT SPRING ISLAND - PARKS, LAND & RECREATION PROGRAMS										
OPERATING COSTS:										
Salaries & Wages	219,390	218,210	175,250	-	175,250	177,080	179,430	181,810	184,240	
Allocation to SSI Admin	115,040	115,040	116,100	-	116,100	118,420	120,790	123,210	125,670	
Maintenance, Disposal & Security	29,260	30,220	28,630	-	28,630	29,200	29,780	30,370	30,970	
Utilities & IT	54,380	45,280	64,720	-	64,720	65,770	66,840	67,930	69,040	
Contract for Services, Rent & Legal	35,320	35,420	35,070	-	35,070	35,920	36,800	37,700	38,610	
Recreation Programs	29,470	-	25,000	-	25,000	25,500	26,010	26,530	27,060	
Advertising, Promotion & Planning	18,910	17,530	13,980	-	13,980	14,310	14,650	14,990	15,330	
Internal Allocations	22,930	22,930	23,900	-	23,900	23,910	23,940	23,960	23,990	
Travel & Training	7,290	7,290	7,680	-	7,680	7,870	8,070	8,270	8,370	
Licences, Fees & Insurance	8,270	4,910	5,320	-	5,320	5,420	5,520	5,620	5,720	
Supplies & Other	10,020	13,230	9,960	-	9,960	10,160	10,360	10,570	10,770	
TOTAL OPERATING COSTS	550,280	510,060	505,610	-	505,610	513,560	522,190	530,960	539,770	
*Percentage Increase						1.6%	3.0%	0.9%	2.9%	
CAPITAL / RESERVE										
Capital Equipment Purchases	-	25,000	-	-	-	-	-	-	-	
Transfer to Equipment Replacement Fund	25,000	25,000	2,550	-	2,550	2,600	2,650	2,700	2,650	
Transfer to Reserve Fund - Pool	45,590	2,920	-	-	-	-	-	-	-	
Transfer to Reserve Fund - Parkland	56,860	128,310	140,030	-	140,030	129,580	142,870	144,160	145,650	
TOTAL CAPITAL / RESERVES	127,450	181,230	142,580	-	142,580	132,180	145,520	146,860	148,300	
TOTAL COSTS	677,730	691,290	648,190	-	648,190	645,740	667,710	677,820	688,070	
Internal Recoveries	(67,430)	(73,650)	(24,920)	-	(24,920)	(13,160)	(25,680)	(26,200)	(26,720)	
OPERATING LESS RECOVERIES	610,300	617,640	623,270	-	623,270	632,580	642,030	651,620	661,350	
FUNDING SOURCES (REVENUE)										
Estimated balance CIF from 2016 to 2017	-	-	-	-	-	-	-	-	-	
Balance CIF from 2015 to 2016	-	-	-	-	-	-	-	-	-	
Rental Income	(1,170)	(400)	(800)	-	(800)	(800)	(800)	(800)	(800)	
Payments in Lieu	(800)	(7,740)	(1,170)	-	(1,170)	(1,170)	(1,170)	(1,170)	(1,170)	
Revenue - Other	(1,970)	(9,310)	(2,770)	-	(2,770)	(2,770)	(2,770)	(2,770)	(2,770)	
TOTAL REVENUE	(608,330)	(608,330)	(620,500)	-	(620,500)	(629,810)	(639,260)	(648,850)	(658,580)	
REQUISITION										
*Percentage increase over prior year requisition						1.5%	1.5%	1.5%	1.5%	
AUTHORIZED POSITIONS:										
Salaried	3.00	3.00	3.00	0.00	3.00	3.00	3.00	3.00	3.00	
Hourly	0.50	0.50	0.50	0.00	0.50	0.50	0.50	0.50	0.50	
User Funding %	0.07%					0.00%	0.00%	0.00%	0.00%	

	2016		BUDGET REQUEST			FUTURE PROJECTIONS				
	BOARD BUDGET	ESTIMATED ACTUAL	2017 CORE BUDGET	2017 ONGOING	2017 ONE-TIME	2017 TOTAL	2018	2019	2020	2021
SALT SPRING ISLAND RECREATION - COMMUNITY PARKS										
OPERATING COSTS:										
Salaries	215,830	225,900	117,850	160,390	-	278,240	282,270	286,370	290,540	294,800
Maintenance, Security & Insurance	47,000	49,620	45,800	-	-	45,800	46,730	47,660	48,620	49,540
Internal Allocations	71,110	71,110	22,010	-	-	22,010	22,450	22,900	23,350	23,810
Utilities & Operating - supplies	34,820	34,920	35,930	-	-	35,930	36,630	37,350	38,070	38,760
Contract for Services	30,000	32,800	33,460	-	-	33,460	34,130	34,810	35,500	36,210
Travel - Vehicles	16,000	20,500	7,750	-	-	20,550	21,100	21,650	22,200	22,750
Operating - Other	10,590	16,890	-	-	-	7,750	10,920	11,090	11,260	11,430
TOTAL OPERATING COSTS	425,350	451,740	283,350	160,390	-	443,740	454,230	461,830	469,540	477,300
*Percentage Increase						4.3%	2.4%	1.7%	1.7%	1.7%
CAPITAL / RESERVE										
Transfer to Equipment Replacement Fund	-	-	2,500	-	-	2,500	-	-	-	-
Transfer to Reserve Fund	9,950	9,150	4,860	-	-	4,860	5,840	7,510	9,200	11,020
TOTAL CAPITAL / RESERVES	9,950	9,150	7,360	-	-	7,360	5,840	7,510	9,200	11,020
Internal Time Charges	20,000	7,540	20,400	-	-	20,400	20,800	21,220	21,650	22,080
TOTAL COSTS	455,300	468,430	311,110	160,390	-	471,500	480,870	490,560	500,390	510,400
FUNDING SOURCES (REVENUE)										
Estimated balance CIF from 2016 to 2017	-	-	-	-	-	-	-	-	-	-
Balance CIF from 2015 to 2016	(4,940)	(4,940)	-	-	-	-	-	-	-	-
Rental Income	(90,100)	(101,140)	(103,090)	-	-	(103,090)	(105,180)	(107,270)	(109,360)	(111,450)
Payments in Lieu	(290)	(290)	(320)	-	-	(320)	(330)	(340)	(350)	(360)
Revenue-Other	(3,920)	(6,010)	(4,920)	-	-	(4,920)	(4,920)	(4,920)	(4,920)	(4,920)
TOTAL REVENUE	(99,250)	(112,380)	(108,330)	-	-	(108,330)	(110,430)	(112,530)	(114,630)	(116,730)
REQUISITION	(356,050)	(356,050)	(202,780)	(160,390)	-	(363,170)	(370,440)	(378,030)	(385,760)	(393,670)
*Percentage increase over prior year requisition						2.0%	2.0%	2.0%	2.0%	2.1%
AUTHORIZED POSITIONS:										
Salaries	1.5	1.5	1.5	2.34	-	3.8	3.8	3.8	3.8	3.8
User Funding						21.86%	21.87%	21.85%	21.85%	21.84%

	2016 BOARD BUDGET		2016 ESTIMATED ACTUAL		BUDGET REQUEST			FUTURE PROJECTIONS		
	2016 BOARD BUDGET	2016 ESTIMATED ACTUAL	2017 CORE BUDGET	2017 ONGOING	2017 ONE-TIME	2017 TOTAL	2018	2019	2020	2021
SALT SPRING ISLAND - COMMUNITY RECREATION PROGRAMS										
OPERATING COSTS:										
Salaries and Wages	36,880	53,000	55,390	-	-	55,390	55,860	56,360	56,850	57,340
Recreation Programs	44,220	24,000	33,210	-	-	33,210	27,940	28,770	29,680	30,580
Internal Allocations	7,340	7,340	15,170	-	-	15,170	15,480	15,790	16,110	16,430
Travel and Insurance	11,070	5,880	5,950	-	-	5,950	6,070	6,190	6,310	6,430
Other Operating	4,910	19,590	6,040	-	-	6,040	6,170	6,310	6,450	6,570
TOTAL OPERATING COSTS	104,420	109,810	115,760	-	-	115,760	111,420	113,420	115,400	117,350
*Percentage Increase						10.9%	-3.7%	1.8%	1.7%	1.7%
TOTAL COSTS	104,420	109,810	115,760	-	-	115,760	111,420	113,420	115,400	117,350
FUNDING SOURCES (REVENUE)										
Estimated balance C/F from 2016 to 2017	-	7,310	(7,310)	-	-	(7,310)	-	-	-	-
Balance C/F from 2015 to 2016	(14,180)	(14,180)	-	-	-	-	-	-	-	-
Revenue - Fees	(47,300)	(60,000)	(65,500)	-	-	(65,500)	(68,000)	(69,500)	(71,000)	(72,500)
Payments in Lieu	(40)	(40)	(40)	-	-	(40)	(40)	(40)	(40)	(40)
Revenue - Other	(410)	(410)	(420)	-	-	(420)	(430)	(440)	(450)	(460)
TOTAL REVENUE	(61,930)	(67,320)	(73,270)	-	-	(73,270)	(68,470)	(69,980)	(71,490)	(73,000)
REQUISITION	(42,490)	(42,490)	(42,490)	-	-	(42,490)	(42,950)	(43,440)	(43,910)	(44,350)
*Percentage increase over prior year requisition						0.0%	1.1%	1.1%	1.1%	1.0%
User Funding %	45.3%					56.6%	61.0%	61.3%	61.5%	61.8%

5 Year Capital Expenditure Plan

EQUIPMENT REPLACEMENT FUNDS

SSIPOOL.ERF

101412	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Beginning Balance	149,239	116,490	100,800	102,375	100,680	100,460
Transfer from Operating Budget	37,780	17,810	18,230	18,650	38,020	40,500
Expenditures						
Air Handlers / Exhaust Transfer Fans						
Pumps (Circulating, Submersible, Heat)	-	(6,500)	(5,405)	(6,120)	(8,160)	(2,500)
Pool Filters /Heat Exchanger	(9,868)	-	-	-	(10,080)	
Pool Vacuum (RecX every other time)		-	(3,000)	-		
Chilled water cooling coil	(13,262)	-	-	-		
Storage Tanks (Hot water)	(11,940)	(26,000)		(13,225)		
Lockers	(10,670)	-	-	-		
Boilers	-	-	(8,250)			
Probes (Every two years)		(1,000)		(1,000)		(1,000)
UV Lights (Every year)	(3,000)	-	-	-		
Washer/Dryer						(2,500)
Plumbing drainpipes(Cast iron to plastic)						
Hot Tub Heater						(8,000)
Handi Cap Lift					(20,000)	
Other	(21,789)					(5,000)
Interest	-	-	-	-		
Ending Balance	116,490	100,800	102,375	100,680	100,460	121,960

SSIPRK.ERF

101444	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Beginning Balance	83,151	83,151	85,651	40,651	22,651	22,651
Transfer from Operating Budget	-	2,500	-	-	-	-
Cost Sharing Recovery	-	-	-	-		
Expenditures						
Parks Mtcé Truck Replacment	-	-	(45,000)			
Mower				(18,000)		
Interest	-	-	-	-		
Ending Balance	83,151	85,651	40,651	22,651	22,651	22,651

SSIREC.ERF

101445	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Beginning Balance	24,921	49,921	2,471	71	2,721	5,421
Transfer from Operating Budget	25,000	2,550	2,600	2,650	2,700	2,650
Computer Upgrades						
Photocopy	-	(10,000)	-	-		
Office Equip	-	(15,000)	-	-		
Recreation Software Updgrade	-	-	(5,000)	-		
Interest	-	(25,000)	-	-		
Ending Balance	49,921	2,471	71	2,721	5,421	8,071