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HIGHLAND WATER AND SEWER SERVICES COMMISSION (MALIVIEW)

Notice of Meeting on **MONDAY, October 15, 2018 at 11:00 AM**
Creekside Meeting Room, 108 121 McPhillips Ave, Salt Spring Island, BC

Wayne McIntyre Carol Newmeyer Sharon Bywater

AGENDA

1. **Approval of Agenda**
2. **Adoption of Minutes of November 28, 2017** 2-3
3. **Chair and Director Report**
4. **Reports**
 - 4.1 **2019 Operating and Capital Budget** 4-18

That the Highland Water and Sewer (Maliview) Service Commission

 1. Approve the 2019 operating and capital budget as presented and recommend that the 2018 actual surplus or deficit be balanced on the 2018 transfer to the Capital Reserve Fund; and,
 2. Recommend that the Electoral Area Services Committee recommend that the CRD Board approve the 2019 operating and capital budget and the five year Financial Plan for the Maliview Estates Sewerage Local Service.
5. **New Business**
6. **Outstanding Business**
7. **Adjournment**

To ensure quorum, advise Tracey Shaver 250.537 4448 if you cannot attend.



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Minutes of the Maliview Sewer Service Commission
Held Tuesday November 28, 2017, in the Creekside Meeting Room, Suite 108- 121
McPhillips Ave, Salt Spring Island, BC

DRAFT

Present: **CRD Director:** Wayne McIntyre
Commission Members: Sharon Bywater; Carol Newmeyer
Staff: Karla Campbell, Senior Manager SSI Electoral Area; Dan Robson, Manager, Saanich Peninsula and Gulf Islands Operations; Peggy Dayton, Senior Financial Analyst; Tracey Shaver, Recording Secretary

Chair Bywater called the meeting to order at 12:20 pm.

1. Approval of Agenda

MOVED by Commissioner Bywater, **SECONDED** by Commissioner Newmeyer,
That the Maliview Sewer Service Commission agenda of November 28, 2017 be approved.

CARRIED

2. Adoption of Minutes of September 19, 2016

MOVED by Commissioner Bywater, **SECONDED** by Commissioner Newmeyer,
That the Maliview Sewer Service Commission Minutes of September 19, 2016 be approved.

CARRIED

3. Chair and Director Report

3.1 Chair Bywater

- Work on treatment plant building completed; new roof and siding
- Duplexes now charge each unit as single family dwelling
- Total number of connections is now 101; staff will review budget numbers

4. Reports

4.1 2018 Operating and Capital Budget

Staff reviewed various sections of the report

- Over budget by \$12,000 due to failures of the rotating biological contactor (equipment and supplies)
- Reduced planned capital reserve fund transfer to cover
- 5 open capital projects
- Keep the user charge at \$1,183.05 and continue to transfer funds to Capital reserve fund for future work.

MOVED By Commissioner Newmeyer, **SECONDED** by Commissioner Bywater,

That the Highland Water and Sewer (Maliview) Services Commission:

1. Approve the 2018 operating and capital budget as presented and recommend that the 2017 actual surplus or deficit be balanced on the 2017 transfer to the Capital Reserve Fund; and,
2. Recommend that the Electoral Area Services Committee recommend that the CRD Board approve the 2018 operating and capital budget and the five year Financial Plan for the Maliview Estates Sewerage Local Service

CARRIED

5. New Business- none

6. Outstanding Business-none

7. Adjournment

MOVED By Commissioner Newmeyer, **SECONDED** by Commissioner Bywater,
That the meeting adjourn at 12:48 pm.

CHAIR

SENIOR MANAGER



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REPORT TO HIGHLAND WATER AND SEWER (MALIVIEW) SERVICES COMMISSION MEETING OF MONDAY, OCTOBER 15, 2018

SUBJECT 2019 OPERATING AND CAPITAL BUDGET

ISSUE

To present the 2019 operating and capital budget. In accordance with Bylaw No 3693, "Highland Water and Sewer Services Commission Bylaw No. 1, 2003" the Commission's approval of the annual budget is required.

BACKGROUND

The Capital Regional District (CRD) is required by legislation under the *Local Government Act* (LGA) to prepare an annual operating and capital budget and 5-year financial plan including Operating Budgets and Capital Expenditure Plans annually. CRD staff have therefore, prepared the financial plan shown in Appendix A to this report for the Maliview Estates Sewage Local Service.

The Operating Budget includes the regular annual costs to operate the service. The Capital Expenditure Plan shows the anticipated expenditures for capital additions. These may include purchases of new assets or infrastructure, upgrades or improvements to existing assets or asset review and study work potentially leading to future capital improvements.

In preparing the Operating Budget, CRD staff took into account:

1. Actual expenditures incurred between 2016 and 2018
2. Anticipated changes in level of service (if any)
3. Maximum allowable tax requisition
4. Annual Cost per taxpayer and per SFE

Factors taken into consideration in the preparation of the Capital Expenditure Plan included:

1. Available funds on hand
2. Projects already in progress
3. Condition of existing assets and infrastructure
4. Regulatory, environmental, and health and safety factors.

Adjustments for surpluses or deficits from 2018 may be made in January 2019. The CRD Board will give final approval to the budget and financial plan in March 2019.

The Financial Plan for the years 2020 – 2023 may be changed in future years.

BUDGET OVERVIEW

Operating Budget

It is anticipated that operating expenses in 2018 will be approximately \$8,830 over budget, due to unexpected corrective maintenance which include: treatment facility odour control fan repairs

and flow meter troubleshooting/ repairs. Additionally, due to occupational health and safety concerns an emergency shower system was installed to be compliant with occupational health and safety regulatory requirements and in order to address environmental risks for the service, system critical spare parts for key pieces of equipment were procured.

It is also anticipated that the 2018 debt servicing costs will be approximately \$320 under budget and revenue will be approximately \$380 over budget. This results in an overall budget deficit of \$8,130.

CRD staff recommend that the budgeted transfer to the Capital Reserve Fund be reduced to balance the 2018 budget.

The 2019 operating budget includes \$5,000 for the replacement of bio-filter media in the odour control system. This will be funded by a transfer from the service's Operating Reserve Fund. The budget for regular annual operating costs has been increased by 1.8% over the 2018 budget to account for inflation.

Municipal Finance Authority (MFA) Debt

MFA debt servicing costs are incurred on debt of \$40,982 issued in 2004 at 2.00% interest and \$24,000 issued in 2006 at 1.75% interest. The annual debt servicing cost of \$4,340 will remain unchanged in 2019.

Operating Reserve Fund

The Operating Reserve Fund is used to undertake maintenance activities that typically do not occur on an annual basis. Typical maintenance activities include outfall inspection, bio-filter media replacement and sanitary collection system flushing and inspections. The operating reserve also funds the procurement of equipment and supplies that are not purchased on an annual basis. Additionally, the operating reserve could be used for emergency unplanned repairs.

Expenditures from the Operating Reserve Fund in 2019 total \$5,000 to fund the bio-filter media replacement in the odour control system.

It is proposed that transfers to the operating reserve remain at similar levels and be set in the amount of \$18,000 in 2019.

The Operating Reserve Fund balance at the end of 2018 is projected to be approximately \$55,193.

Capital Reserve Fund

The Capital Reserve Fund is to be used to pay for capital expenditures that are not funded by other sources such as grants, operating budget or debt.

It is proposed that the budgeted transfer to the Capital Reserve Fund be set at \$22,000 in 2019. The balance at the end of 2018 is projected to be approximately \$31,000.

Capital Expenditure Plan

The 5-year plan includes \$1,217,000 of expenditures to be funded by a combination of Community Works Funds grants, the service's Capital Reserve Fund and new debt.

Three projects were added to the 2019 five year capital plan:

1. Safe Work Procedures - \$7,000 for an infrastructure planning study to respond to regulatory changes impacting required level of service to meet safety standards. Identified upgrades will be prioritized and further work may arise from this review
2. Vehicle Access Restriction - Design and Install, for \$15,000 in 2019. This is to prevent Vehicles from potentially damaging existing onsite equipment, or driving over top of the buried clarifier.
3. Referendum – \$10,000 to obtain voter approval to borrow up to \$1,160,000 for the replacement of the primary treatment infrastructure and for collection system improvements.

Capital Project Fund

As specific capital projects are approved, the funding revenues for them are transferred into this Capital Project Fund from Reserve Funds. Any funds remaining upon completion of a project are transferred back to the Reserve Fund for use on future projects. At this time it is anticipated that approximately \$11,800 of surplus funds from two projects will be transferred back to the Operating Reserve Fund in 2018.

User Charge and Parcel Tax

In order to save on a 5% surcharge by the Provincial Government, there is no parcel tax for this service. The proposed 2019 fixed user charge of \$1,178.81 is an increase of \$17.05 (1.5%) over the 2018 amount. The sewer use charge of \$1.75/m³ is unchanged from 2018.

Historical user charge and parcel tax rates are included for information.

RECOMMENDATION

That the Highland Water and Sewer (Maliview) Services Commission:

1. Approve the 2019 operating and capital budget as presented and recommend that the 2018 actual surplus or deficit be balanced on the 2018 transfer to the Capital Reserve Fund; and,
2. Recommend that the Electoral Area Services Committee recommend that the CRD Board approve the 2019 operating and capital budget and the five year Financial Plan for the Maliview Estates Sewerage Local Service.

Submitted by	Karla Campbell, Senior Manager, Salt Spring Island Electoral Area
Submitted by	Matthew McCrank, MSc., P.Eng., Senior Manager, Infrastructure Operations
Submitted by	Rianna Lachance, BCom, CPA, CA, Senior Manager, Financial Services
Concurrence	Ted Robbins, B.Sc., C.Tech., General Manager, Integrated Water Services
Concurrence	Robert Lapham, MCIP, RPP, Chief Administrative Officer

MMc/DR/CD/PD:ts

Attachment: [2019 Maliview Sewer Utility – Commission Review Oct 2018](#)

CAPITAL REGIONAL DISTRICT

2019 Budget

Maliview Sewer Utility (SSI)

Commission Review

Compiled and Presented by CRD Finance

Oct-18

Service: 3.820 Maliview Sewer Utility (SSI)

Committee: Electoral Area Services

DEFINITION:

To operate and maintain a sewage collection and disposal system for the Maliview Estates Sewage Collection and disposal System Specified Area on Salt Spring Island (Local Service Establishment Bylaw No. 1938, October 23, 1991)

PARTICIPATION:

Maliview Estates - G(764) LSA#12

MAXIMUM LEVY:

Greater of \$20,000 or \$2.50 / \$1,000 to a maximum of \$69,068 on actual assessed value of land and improvements.

MAXIMUM CAPITAL DEBT:

AUTHORIZED:	LA Bylaw No. 2991	65,500
BORROWED:	Bylaw No. 3196 (Aug 2004)	(40,982)
	Bylaw No. 3364 (Aug 2006)	(24,000)
	Expired	(518)
REMAINING:		<u>\$0</u>

COMMITTEE:

Highlands Sewer & Water Committee

FUNDING:

Any deficiencies after user charge and/or frontage tax or parcel tax to be levied on taxable school assessments, excluding property that is taxable for school purposes on by Special Act.

User Charge: Annual Fixed Fee per water service connection \$1,178.81 per SFE

Parcel Tax: Annual, levied only on properties capable of being connected to the system.

Consumption Charge: \$1.75 per cubic meter of total water provided or delivered to the building served by the sewer connection to the CRD Highland Water System

Connection Charge: Actual cost to connect

RESERVE FUND:

Maliview Estates Sewerage System Capital Reserve Fund, Bylaw No. 1499 (Dec. 17, 1986)

Maliview Sewer Utility (SSI)	2018		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	2019			2020	2021	2022	2023
				ONGOING	ONE-TIME	TOTAL				
OPERATING COSTS:										
Sludge Hauling Contracts	13,450	13,450	13,720	-	-	13,720	13,990	14,270	14,560	14,850
Screenings, Grit & Waste Sludge Disposal	21,530	17,400	21,530	-	-	21,530	21,960	22,400	22,850	23,310
Repairs & Maintenance	2,910	3,010	7,640	-	-	7,640	2,680	42,720	9,760	2,800
Allocations	11,280	11,280	11,200	-	-	11,200	11,210	11,260	11,370	11,600
Electricity	3,460	2,800	3,460	-	-	3,460	3,530	3,600	3,670	3,740
Water	620	850	850	-	-	850	870	890	910	930
Supplies	1,070	1,070	1,090	-	-	1,090	1,110	1,130	1,150	1,170
Labour Charges	37,540	46,920	39,110	-	-	39,110	39,900	40,700	41,510	42,340
Other Operating Expenses	8,230	12,140	8,270	-	-	8,270	8,410	8,560	8,720	8,880
TOTAL OPERATING COSTS	100,090	108,920	106,870	-	-	106,870	103,660	145,530	114,500	109,620
*Percentage Increase over prior year						6.8%	-3.0%	40.4%	-21.3%	-4.3%
Transfer from Operating Reserve Fund	-	-	(5,000)	-	-	(5,000)	-	(40,000)	(7,000)	-
NET OPERATING COSTS	100,090	108,920	101,870	-	-	101,870	103,660	105,530	107,500	109,620
*Percentage Increase over prior year						1.8%	1.8%	1.8%	1.9%	2.0%
DEBT/RESERVES										
Transfer to Capital Reserve Fund	21,380	13,250	22,000	-	-	22,000	22,000	22,000	22,000	22,000
Transfer to Operating Reserve Fund	18,510	18,510	18,000	-	-	18,000	18,000	18,000	18,000	18,000
Debt Reserve Fund	-	-	-	-	-	-	3,000	-	8,600	-
MFA Principal Payment	3,340	3,100	3,100	-	-	3,100	1,200	17,300	16,100	62,270
MFA Interest Payment	1,320	1,240	1,240	-	-	1,240	2,920	15,210	22,170	58,000
TOTAL DEBT / RESERVES	44,550	36,100	44,340	-	-	44,340	47,120	72,510	86,870	160,270
TOTAL COSTS	144,640	145,020	146,210	-	-	146,210	150,780	178,040	194,370	269,890
FUNDING SOURCES (REVENUE)										
Sales - Sewer Use	(27,000)	(26,000)	(27,000)	-	-	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
User Charges	(117,490)	(118,300)	(119,060)	-	-	(119,060)	(123,630)	(150,890)	(167,220)	(242,740)
Other Revenue	(150)	(720)	(150)	-	-	(150)	(150)	(150)	(150)	(150)
TOTAL REVENUE	(144,640)	(145,020)	(146,210)	-	-	(146,210)	(150,780)	(178,040)	(194,370)	(269,890)
REQUISITION - PARCEL TAX	-	-	-	-	-	-	-	-	-	-
*Percentage increase over prior year										
User Charges						1.3%	3.8%	22.0%	10.8%	45.2%
Requisition						0.0%	0.0%	0.0%	0.0%	0.0%
Combined						1.3%	3.8%	22.0%	10.8%	45.2%

**Maliview Sewer Reserves
 Summary Schedule
 2019 - 2023 Financial Plan**

Reserve/Fund Summary

	Budget					
	2018	2019	2020	2021	2022	2023
Maintenance Reserve	55,193	68,193	86,193	64,193	75,193	93,193
Capital Reserve Reserve Fund	31,000	21,000	43,000	65,000	87,000	109,000
Total	86,192	89,192	129,192	129,192	162,192	202,192

Reserve Schedule

Reserve Fund: 3.820 Maliview Sewer Utility (SSI) Operating Reserve Fund (Bylaw No. 4144)

Reserve fund used for: unforeseen operational repairs and maintenance; infrequent maintenance activities such as treatment facility tankage cleaning and inspection, collection system flushing and inspection, outfall inspection etc. Optimum minimum balance of \$10,000 (approximately 10%) of the annual operating budget.

Reserve Cash Flow

Fund: 1500 Fund Center: 105211

	Budget					
	2018	2019	2020	2021	2022	2023
Beginning Balance	24,243	55,193	68,193	86,193	64,193	75,193
Transfer from Operating Budget	18,510	18,000	18,000	18,000	18,000	18,000
Transfer from Capital Project Surplus Funds	11,817					
Expenditures		(5,000)		(40,000)	(7,000)	
Planned Maintenance Activity		Biofilter media replacement		Sanitary sewer system flushing and inspections	Outfall inspection	
Interest Income*	623					
Ending Balance \$	55,193	68,193	86,193	64,193	75,193	93,193

Reserve Schedule

Reserve Fund: 3.820 Maliview Sewer Utility (SSI) Capital Reserve Fund (Bylaw No.: 1499)

Reserve Cash Flow

Fund: 1041 Fund Center: 101385

	Budget					
	2018	2019	2020	2021	2022	2023
Beginning Balance	22,390	31,000	21,000	43,000	65,000	87,000
Transfer to Cap Fund (Based on Capital Plan)	(5,000)	(32,000)	-	-	-	-
Transfer from Operating Budget	13,250	22,000	22,000	22,000	22,000	22,000
Interest Income*	360					
Ending Balance \$	31,000	21,000	43,000	65,000	87,000	109,000

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT CAPITAL PLAN

CAPITAL BUDGET FORM
2018 & Forecast 2019 to 2023

Service #: 3.820

Service Name: Maliview Sewer Utility (SSI)

Proj. No.
The first two digits represent first year the project was in the capital plan.

Capital Exp. Type
Study - Expenditure for feasibility and business case report.
New - Expenditure for new asset only
Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service
Replacement - Expenditure replaces an existing asset

Funding Source Codes
 Debt = Debenture Debt (new debt only)
 ERF = Equipment Replacement Fund
 Grant = Grants (Federal, Provincial)
 Cap = Capital Funds on Hand
 Other = Donations / Third Party Funding

Funding Source Codes (cont)
 Res = Reserve Fund
 STLoan = Short Term Loans
 WU = Water Utility

Asset Class
 L - Land
 S - Engineering Structure
 B - Buildings
 V - Vehicles

Capital Project Title
Input Title of Project. For example "Asset Name - Roof Replacement", "Main Water Pipe Replacement".

Capital Project Description
Briefly describe project scope and service benefits.
For example: "Full Roof Replacement of a 40 year old roof above the swimming pool area; The new roofing system is built current energy standards, designed to minimize maintenance and have an expected service life of 35 years".

Total Project Budget
This column represents the total project budget not only within the 5-year window.

FIVE YEAR FINANCIAL PLAN

Proj. No.	Capital Exp.Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carry Forward from 2018	2019	2020	2021	2022	2023	5 - Year Total
17-02	Replacement	Outfall and sewer main upgrades	Outfall replacement an repairs	\$195,000	S	Grant	\$35,000	\$35,000	\$0	\$0	\$0	\$0	\$35,000
18-01	Renewal	Collection system repairs	Replacement of collection pipe and manholes	\$300,000	S	Debt	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000
19-01	Study	Safe Work Procedures - Review and Development	Review and develop safe work procedures for operational and maintenance tasks.	\$7,000	S	Res	\$0	\$7,000	\$0	\$0	\$0	\$0	\$7,000
19-02	New	Vehicle Access Restriction - Design and Install	Vehicle Access Restriction - Design and Install	\$15,000	S	Res	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000
19-03	Renewal	Referendum for Borrowing	Referendum for collection system repairs project	\$20,000	S	Res	\$0	\$10,000	\$0	\$0	\$0	\$0	\$20,000
20-01	Replacement	Additional primary treatment	Add primary treatment for prescreening	\$860,000	S	Debt	\$0	\$0	\$0	\$0	\$860,000	\$0	\$860,000
GRAND TOTAL				\$1,397,000			\$35,000	\$67,000	\$300,000	\$0	\$860,000	\$0	\$1,217,000

Service: 3.820 **Maliview Sewer Utility (SSI)**

Proj. No. 17-02	Capital Project Title Outfall and sewer main upgrades	Capital Project Description Outfall replacement an repairs
Asset Class S S - Engineering Structure	Board Priority Area Other	Corporate Priority Area Environmental Protection
Project Rationale <i>The land portion of the outfall had a failure in 2011 and 2014. A video inspection shows the main is severely deteriorated and require replacement. A section of the sewer is incorrectly graded, requiring frequent maintenance to clear blockages. There are also teo laterals that require constant flushing and maintenance</i>		

Proj. No. 18-01	Capital Project Title Collection system repairs	Capital Project Description Replacement of collection pipe and manholes
Asset Class S S - Engineering Structure	Board Priority Area Other	Corporate Priority Area Environmental Protection
Project Rationale <i>A CCTV inspection has been completed and a summary report outlining priorities is being undertaken. For the replacement of pipes and manholes in areas where inflow/infiltration has been found to be high. This work has been estimated to cost \$150,000/year for two years.</i>		

Proj. No. 19-01	Capital Project Title Safe Work Procedures - Review and Development	Capital Project Description Review and develop safe work procedures for operational and maintenance tasks.
Asset Class S S - Engineering Structure	Board Priority Area Other	Corporate Priority Area Environmental Protection
Project Rationale <i>This was included in response to safety concerns expressed by Operations personnel.</i>		

Proj. No. 19-02	Capital Project Title Vehicle Access Restriction - Design and Install	Capital Project Description Vehicle Access Restriction - Design and Install
Asset Class S S - Engineering Structure	Board Priority Area Other	Corporate Priority Area Environmental Protection
Project Rationale <i>This is to prevent Vehicles from potentially damaging existing onsite equipment, or driving over top of the buried clarifier.</i>		

Service: 3.820 **Maliview Sewer Utility (SSI)**

Proj. No.	19-03	Capital Project Title	Referendum for Borrowing	Capital Project Description	Referendum for collection system repairs project
Asset Class	S S - Engineering Structure	Board Priority Area	Other	Corporate Priority Area	Environmental Protection
Project Rationale	Referendum for the required debt funding for projects 18-01 and 20-01				

Proj. No.	20-01	Capital Project Title	Additional primary treatment	Capital Project Description	Add primary treatment for prescreening
Asset Class	S S - Engineering Structure	Board Priority Area	Other	Corporate Priority Area	Environmental Protection
Project Rationale	Additional primary treatment (ultra-fine screening). The 2011 Stantec Report states that to achieve regulatory compliance requirements, prescreening will be required.				

Maliview Sewer Utility (SSI)

Capital Projects Fund

Project#	Status	Capital Project Description	Total Budget	Expenditure Actuals	Remaining Funds	Funding Source-CRF*	Funding Source-CWF**	Funding Source-ORF***	Return Surplus to ORF*	Return Surplus to CWF**
CE.451	OPEN	Inflow/Infiltration	210,000	80,228	129,772		210,000			
CE.450	OPEN	Outfall Replace 120m	20,000	23,947	-3,947		20,000			
CE.582	OPEN	WWTP Building Upgrade	13,000	18,452	-5,452	13,000				
CE.569	CLOSED	Outfall Inspection	8,000	5,170	2,831			8,000	-2,831	
CE.619	CLOSED	SCADA Alarm	15,000	6,013	8,987			15,000	-8,987	
		Totals	266,000	133,809	132,191	13,000	230,000	23,000	-11,817	0

* CRF (Capital Reserve Fund)

** CWF (Community Works Fund)

*** ORF (Operating Reserve Fund)

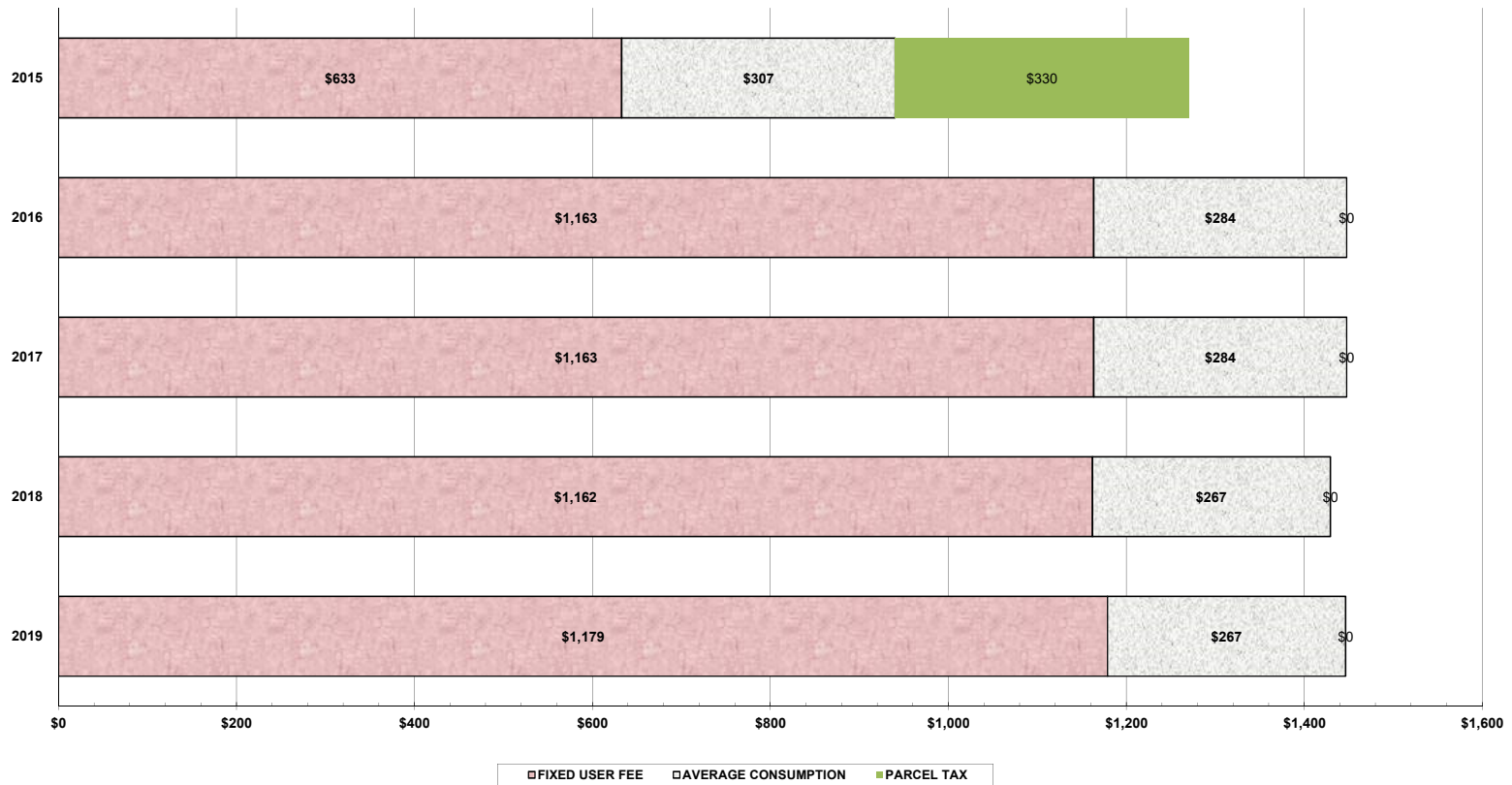
Service:

3.820 Maliview Sewer Utility (SSI)

Committee: Electoral Area Services

<u>Year</u>	<u>Taxable Folios</u>	<u>Parcel Tax</u>	<u>Connections</u>	<u>User Charge</u>	<u>Tax & Charges</u>	<u>Bylaw</u>	<u>Assessments \$ (000's)</u>
2011	94	\$322.88	94	\$346.73	\$669.61	3777	32,868
2012	94	\$322.86	95	\$400.00	\$722.86	3822	28,962
2013	94	\$322.86	95	\$400.00	\$722.86	3891	28,344
2014	94	\$322.86	95	\$532.84	\$855.70	3891	26,858
2015	94	\$330.42	95	\$632.84	\$963.26	3993	26,866
2016	94	\$0.00	95	\$1,163.26	\$1,163.26	4073	27,627
2017	94	\$0.00	95	\$1,163.26	\$1,163.26	4171	32,616
2018	94	\$0.00	101	\$1,161.76	\$1,161.76	4236	37,112
2019	94	\$0.00	101	\$1,178.81	\$1,178.81		

CAPITAL REGIONAL DISTRICT MALIVIEW SEWER FUNDING ANALYSIS 2015-2019



Actual Costs 2015-2018, Projected 2019
 Prepared by CRD Finance
 09/25/2018