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## HIGHLAND WATER AND SEWER SERVICES COMMISSION (MALIVIEW)

Notice of Meeting on **MONDAY, September 19, 2016 at 11:00 AM**  
Portlock Park Meeting Room, 145 Vesuvius Bay Road, Salt Spring Island, BC

Wayne McIntyre    Carol Newmeyer    Sharon Bywater

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### AGENDA

**1. Approval of Agenda**

**2. Approval of Minutes of August 25, 2016**

**3. Chair and Director Report**

**4. Reports**

**4.1 Operating and Capital Budget**

That the Highland Water and Sewer (Maliview) Service Commission recommend that the Capital Regional District Board:

1. Approve the 2017 operating and capital budget for the Highland Water and Sewer (Maliview) Service as presented;
2. Approve the 2017 user charge of \$1,163.26, and variable consumption charge of \$1.75/m<sup>3</sup> for the Highland Water and Sewer (Maliview) Service as presented;
3. Balance the 2016 actual revenue and expenditures on the 2016 transfer to maintenance and capital reserves.

**5. New Business**

**6. Outstanding Business**

**7. Adjournment**

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*To ensure quorum, advise Tracey Shaver 250.537 4448 if you cannot attend.*



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**Minutes of Highland Water and Sewer Services Commission (Maliview)  
Held August 25, 2016 at the Portlock Park Meeting Room, 145 Vesuvius Bay Road, Salt  
Spring Island, BC**

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**DRAFT**

**Director:** Wayne McIntyre

**Commission Members:** Sharon Bywater (chair), Carol Newmeyer

**Staff:** Keith Wahlstrom, Manager, Engineering Salt Spring Electoral Area; Tracey Shaver,  
Recording Secretary

The Chair called the meeting to order at 10:00 am.

**1. Approval of Agenda**

**MOVED** by Commissioner Bywater, **SECONDED** by Carol Newmeyer,  
That the Highland Water and Sewer Service Commission (Maliview) meeting agenda of August  
25, 2016 be approved.

**CARRIED**

**2. Approval of Minutes of June 14, 2016**

**MOVED** by Commissioner Bywater, **SECONDED** by Carol Newmeyer,  
That the Highland Water and Sewer Service Commission (Maliview) meeting minutes of June  
14, 2016 be approved.

**CARRIED**

**3. Chair Report**

Chair Bywater reported that she was glade to be having this meeting and potentially resolving  
some issues.

**4. Reports**

None submitted.

**5. New Business**

**5.1 Request for Community Works Funding**

Chair Bywater reviewed the report prepared by herself and Carol Newmeyer which provided a  
bases for discussion with Director McIntyre to consider the use of Community Works Funding  
to lower the financial burden to the area residents for repairs and replacement of the failing  
sewer system.

- Outfall repair of 2.5 years ago was a temporary solution
- High risk for failure of current outfall; environmental impact and financial consequences
- Outfall replacement would be needed and used with future treatment system
- \$35,000 of Community Works Funding has been provided for the initial system assessments
- CCTV investigation report shows extensive repairs needed to mains
- Reducing the I&I issues will provide a better overall system
- High cost for operating current plant with emergency repairs; leaves no reserves
- Consideration of new technologies for treatment plant upgrades when needed
- Investigate different grants to help finance; Debt load on current system is low

**MOVED** by Director McIntyre, **SECONDED** by Commissioner Bywater,  
That the report for use of Community Works Funding has been received by the Highland Water  
and Sewer Services Commission (Maliview) with the following recommendations:

- 1- Staff to explore potential to lower costs of outfall repair
- 2- Staff to explore potential for other sources of grant funding

**CARRIED**

**6. Outstanding Business**  
**No other business**

**7. Adjournment**

**MOVED** by Commissioner Bywater, **SECONDED** by Commissioner Newmeyer,  
That the meeting be adjourned at 11:10 am.

**CARRIED**

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**CHAIR**

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**SENIOR MANAGER**



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**REPORT TO THE HIGHLAND WATER AND SEWER (MALIVIEW) COMMISSION  
MEETING OF MONDAY, SEPTEMBER 19, 2016**

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**SUBJECT    2017 OPERATING AND CAPITAL BUDGETS**

**ISSUE**

This report provides a synopsis of the 2017 operating and capital budget, highlighting significant proposed changes related to operational expenditures, debt charges, capital expenditures and revenues for the Maliview Sewer utility.

In accordance with Bylaw No. 3693, "Highland Water and Sewer Services Commission Establishment Bylaw states, *"Before the end of November of each year, the Commission shall be presented with a five year operating and capital budgets for the services provided in the Service Area which shall include estimates for the administrative, development, maintenance, operational and other expenses, including debt charges, and shall submit such expenditure estimates, together with estimates for expected revenue, in a form approved by the Financial Officer of the CRD for the approval of the Regional Board and for inclusion in the Regional Board's preliminary and annual budgets."*

**BACKGROUND**

**2016 Estimated Revenue and Operating Expenditures**

The actual 2016 operating expenditures are estimated to be **\$16,620** higher than budgeted as a result of the following:

1. Higher than budgeted expenditures for:
  - a. Screenings, grit & waste disposal (\$1,200)
  - b. Repairs and maintenance (\$5,740)
  - c. Water (\$180)
  - d. Labour (\$11,620)
  
2. Lower than budgeted expenditures for:
  - a. Sludge hauling (\$250)
  - b. Electricity (\$530)
  - c. Supplies (\$620)
  - d. Other operating expenses (\$720)

The actual 2016 revenue is estimated to be **\$170** more than budget primarily due to receiving more penalty/service charge revenue.

This results in a projected year-end net expense of **\$16,450**. However, anticipated debt costs will be \$7,980 less than budgeted (there will be no new borrowing in 2016). Therefore, the net expense will be **\$8,470**. It is proposed that the budgeted transfer to the Capital Reserve Fund be eliminated, leaving no net deficit to carry forward to 2017.

### **2017 OPERATING BUDGET**

A decrease of **\$1,090** (-1.1%) in the 2017 operating expenses is proposed as a result of the following:

1. An increase in expenditures for:
  - a. Sludge hauling contract (\$190)
  - b. Screenings, grit and waste sludge disposal (\$310)
  - c. Repairs and maintenance (\$40)
  - d. Allocations (\$2,520)
    - i. Overhead charges related to vehicles were previously accounted for in the labour charge out rate. Vehicle costs are now removed from the labour rate and are now tracked and charged under a vehicle allocation (\$1,620)
  - e. Electricity (\$130)
  - f. Water (\$10)
  - g. Supplies (\$10)
  - h. Other operating expenses (\$70)
  
2. A decrease in expenditures for:
  - a. Labour Charges (\$4,370)
    - i. The labour charge out rate in previous budgets included overhead charges related to vehicles. Vehicle overhead costs are now removed from the labour charge out rate and is now tracked separately as a “vehicle allocation” (\$1,620).

### **2017 DEBT AND RESERVES FUNDS**

#### **Maintenance Reserves**

Maintenance reserves are to be used for the purchase of equipment and supplies that are typically not replaced annually and also include system maintenance activities such as sewer collection system flushing and odour control bio-filter media removal and replacement that occur less frequently than annually.

It is proposed that transfers to the maintenance reserves increase slightly from \$17,880 to \$18,150.

The Maintenance Reserve fund balance at the end of 2016 is estimated to be \$27,043.

#### **Capital Reserve Fund**

It is proposed that \$11,510 be transferred to the Capital Reserve Fund in order to prepare for anticipated future capital replacement projects.

The Capital Reserve Fund balance at the end of 2016 is estimated to be \$13,581.

MFA Debt

The annual debt servicing costs are estimated to be \$10,890 as a result of a proposed debt issuance to fund upgrades. These costs will only be incurred if the utility moves forward with borrowing money to support the proposed capital program.

**2017 REVENUE (Parcel Taxes, Fixed, and Variable User Charges)**

It is proposed that:

1. Sewer use sales revenue remain at the 2016 level of \$27,000; the current consumption charge rate is \$1.75/m<sup>3</sup> of total water provided or delivered to the building served by the sewer connection to the CRD Highland/Fernwood Water System.
2. Other revenue remain at the 2016 level of \$150.
3. The user charge remains at the 2016 level of \$110,510; based on 95 sewer connections equates to \$1,163.26 per connection.

Important note regarding parcel tax. At its November 24, 2015 meeting, the Commission, in an effort to reduce costs, elected to eliminate the parcel tax of approximately \$330 per property and increased the user fee accordingly. As result, parcel tax is no longer levied for this service.

**2017 – 2021 FIVE YEAR CAPITAL PLAN**

The 2016 capital plan had anticipated the utility would receive and adopt their strategic asset management plan (SAMP) and begin to implement works from the SAMP. A draft version of SAMP was received by the Commission in 2016, but public consultation and final adoption of the SAMP has not occurred.

The Maliview Wastewater Service Area did receive \$35,000 of Community Works Funds (CWF) to complete two projects (outfall design and Closed Circuit Television (CCTV) Inspections of the sewage collection pipes). These two projects informed the future capital budget process.

The five year capital plan for Maliview is the result of the draft SAMP and the outcome of the CWF supported preliminary work.

The 2016 budget included an allocation for public engagement and obtaining approval from the members of the Maliview Wastewater Service Area for a loan authorization to fund work that is planned over the next 5 years (\$4,300). This project is a carry forward (to 2017) in the budget under the assumption it may not occur prior to December 31, 2016.

Projects that were included in the 2016 budget that have been moved to 2017 (and are subject to securing funds) are:

WWTP Building Upgrades:	\$ 8,000
Repair/Replace Main /Services on Maliview Road:	\$ 50,000
Replace 120m of the Land Portion of the Outfall:	\$ 135,000

Additional projects anticipated for Maliview Wastewater Service Area are outlined in the attached budget and include:

- 2018 Collection System Repairs – Phase 1 (\$150,000)
- 2019 Collection System Repairs – Phase 2 (\$150,000)

- 2020 Construction of additional primary treatment in order to ensure the system operates within the regulatory requirements (\$860,000)

**RECOMMENDATIONS**

That the Highland Water and Sewer (Maliview) Service Commission recommend that the Capital Regional District Board:

1. Approve the 2017 operating and capital budget for the Highland Water and Sewer (Maliview) Service as presented;
2. Approve the 2017 user charge of \$1,163.26, and variable consumption charge of \$1.75/m<sup>3</sup> for the Highland Water and Sewer (Maliview) Service as presented;
3. Balance the 2016 actual revenue and expenditures on the 2016 transfer to maintenance and capital reserves.



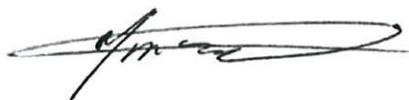
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Karla Campbell, Senior Manager  
Salt Spring Island Electoral Area



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Rianna Lachance, BCom, CPA, CA,  
Manager of Financial Planning and Analysis  
Concurrence



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Matt McCrank, M.Sc., P.Eng.  
Senior Manager, Infrastructure Operations  
Integrated Water Services  
Concurrence

Attachment: 2017 Budget - Maliview Sewer Utility

# **CAPITAL REGIONAL DISTRICT**

## **2017 Budget**

### **Maliview Sewer Utility (SSI)**

#### **Committee Review**

Compiled and Presented by CRD Finance

Sep 2016

Page 1



**Service:** 3.820 Maliview Sewer Utility (SSI)

**Committee:** Electoral Area Services

**DEFINITION:**

To operate and maintain a sewage collection and disposal system for the Maliview Estates Sewage Collection and disposal System Specified Area on Salt Spring Island (Local Service Establishment Bylaw No. 1938, October 23, 1991)

**PARTICIPATION:**

Maliview Estates - G(764) LSA#12

**MAXIMUM LEVY:**

Greater of \$20,000 or \$2.50 / \$1,000 to a maximum of \$69,068 on actual assessed value of land and improvements.

**MAXIMUM CAPITAL DEBT:**

<b>AUTHORIZED:</b>	LA Bylaw No. 2991	65,500
<b>BORROWED:</b>	Bylaw No. 3196 (Aug 2004)	(40,982)
	Bylaw No. 3364 (Aug 2006)	(24,000)
	Expired	(518)
<b>REMAINING:</b>		<u>\$0</u>

**COMMITTEE:**

Highlands Sewer & Water Committee

**FUNDING:**

Any deficiencies after user charge and/or frontage tax or parcel tax to be levied on taxable school assessments, excluding property that is taxable for school purposes on by Special Act.

**User Charge:** Annual Fixed Fee per water service connection \$1,163.26 per SFE

**Parcel Tax:** Annual, levied only on properties capable of being connected to the system.

**Consumption Charge:** \$1.75 per cubic meter of total water provided or delivered to the building served by the sewer connection to the CRD Highland Water System

**Connection Charge:** Actual cost to connect

**RESERVE FUND:**

Maliview Estates Sewerage System Capital Reserve Fund, Bylaw No. 1499 (Dec. 17, 1986)

	2016		BUDGET REQUEST			FUTURE PROJECTIONS				
	BOARD BUDGET	EST ACTUAL	2017 CORE BUDGET	2017 ONGOING	2017 ONE-TIME	2017 TOTAL	2018	2019	2020	2021
<b>Malview Sewer Utility (SSI)</b>										
<u>OPERATING COSTS:</u>										
Sludge Hauling Contracts	13,000	12,750	13,190	-	-	13,190	13,450	13,720	13,990	14,270
Screenings, Grit & Waste Sludge Disposal	20,800	22,000	21,110	-	-	21,110	21,530	21,960	22,400	22,850
Repairs & Maintenance	2,820	8,560	2,860	-	-	2,860	2,910	2,960	3,010	3,060
Allocations	10,260	10,260	12,780	-	-	12,780	13,040	13,300	13,570	13,840
Electricity	3,200	2,670	3,330	-	-	3,330	3,400	3,470	3,540	3,610
Water	600	780	610	-	-	610	620	630	640	650
Supplies	1,120	500	1,130	-	-	1,130	1,150	1,170	1,190	1,210
Labour Charges	38,410	50,030	34,040	-	-	34,040	34,710	35,400	36,110	36,840
Other Operating Expenses	7,990	7,270	8,060	-	-	8,060	8,210	8,360	8,510	8,660
<b>TOTAL OPERATING COSTS</b>	<b>98,200</b>	<b>114,820</b>	<b>97,110</b>	<b>-</b>	<b>-</b>	<b>97,110</b>	<b>99,020</b>	<b>100,970</b>	<b>102,960</b>	<b>104,990</b>
*Percentage Increase over prior year						-1.1%	2.0%	2.0%	2.0%	2.0%
<u>DEBT/RESERVES</u>										
Transfer to Capital Reserve Fund	8,470	-	11,510	-	-	11,510	1,500	1,500	8,600	-
Transfer to Maintenance Reserve	17,880	17,880	18,150	-	-	18,150	18,510	18,880	19,260	19,650
Debt Reserve Fund	1,930	-	-	-	-	-	-	-	-	-
MFA Principal Payment	3,250	3,250	3,250	-	-	3,250	13,250	21,020	28,790	73,360
MFA Interest Payment	7,930	1,880	7,640	-	-	7,640	15,850	23,350	54,520	68,850
<b>TOTAL DEBT / RESERVES</b>	<b>39,460</b>	<b>23,010</b>	<b>40,550</b>	<b>-</b>	<b>-</b>	<b>40,550</b>	<b>49,110</b>	<b>64,750</b>	<b>111,170</b>	<b>161,860</b>
<b>TOTAL COSTS</b>	<b>137,660</b>	<b>137,830</b>	<b>137,660</b>	<b>-</b>	<b>-</b>	<b>137,660</b>	<b>148,130</b>	<b>165,720</b>	<b>214,130</b>	<b>266,850</b>
<u>FUNDING SOURCES (REVENUE)</u>										
Sales - Sewer Use	(27,000)	(27,000)	(27,000)	-	-	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
User Charges	(110,510)	(110,510)	(110,510)	-	-	(110,510)	(120,980)	(138,570)	(186,980)	(239,700)
Other Revenue	(150)	(320)	(150)	-	-	(150)	(150)	(150)	(150)	(150)
<b>TOTAL REVENUE</b>	<b>(137,660)</b>	<b>(137,830)</b>	<b>(137,660)</b>	<b>-</b>	<b>-</b>	<b>(137,660)</b>	<b>(148,130)</b>	<b>(165,720)</b>	<b>(214,130)</b>	<b>(266,850)</b>
<b>REQUISITION - PARCEL TAX</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
*Percentage increase over prior year							9.5%	14.5%	34.9%	28.2%
User Charges						0.0%	0.0%	0.0%	0.0%	0.0%
Requisition						0.0%	0.0%	0.0%	0.0%	0.0%
Combined						0.0%	9.5%	14.5%	34.9%	28.2%

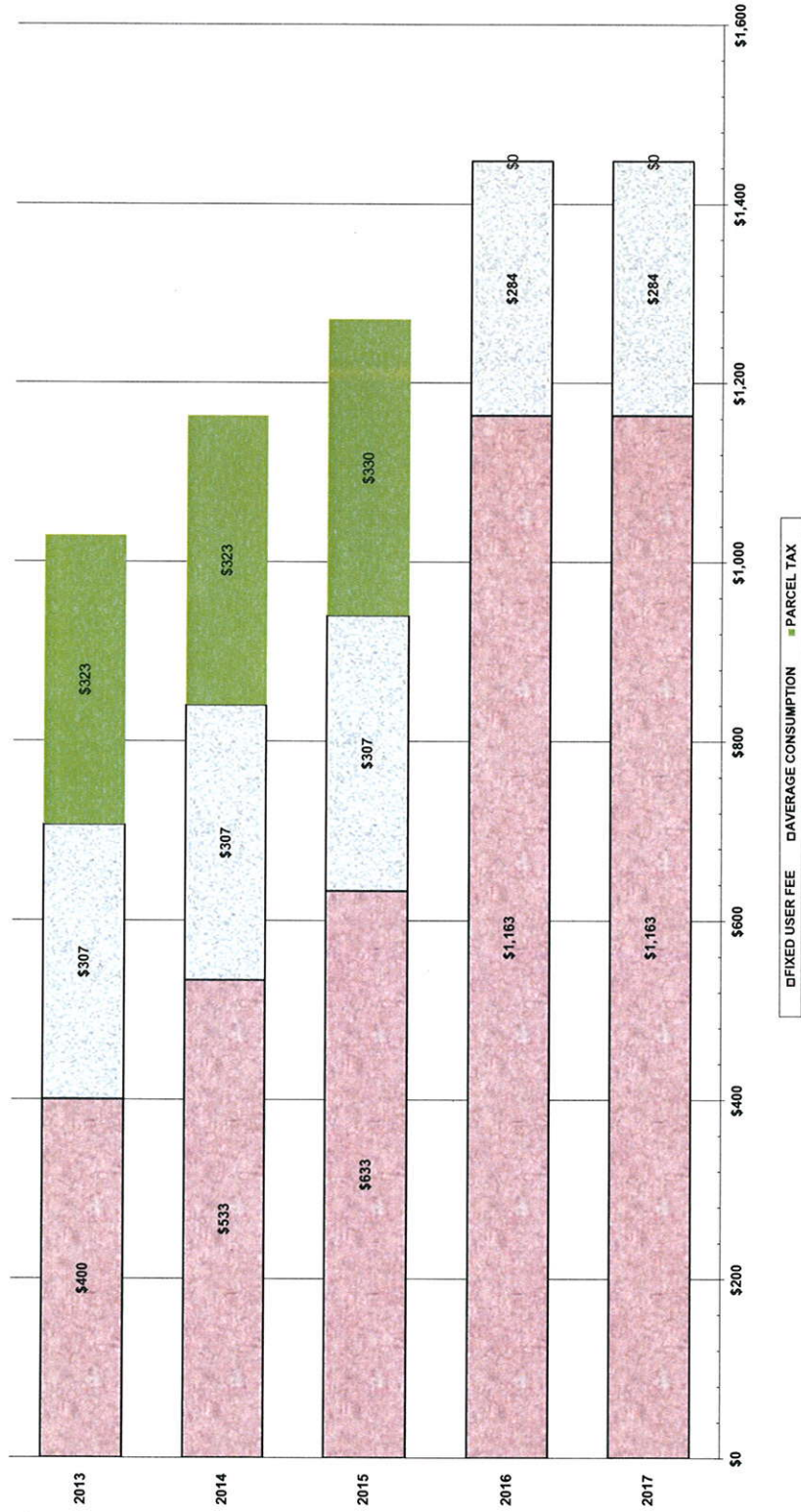
Service:

3.820 Maliview Sewer Utility (SSI)

Committee: Electoral Area Services

<u>Year</u>	<u>Taxable Folios</u>	<u>Parcel Tax</u>	<u>Connections</u>	<u>User Charge</u>	<u>Tax &amp; Charges</u>	<u>Bylaw</u>	<u>Assessments \$(000's)</u>
2011	94	\$322.88	94	\$346.73	\$669.61	3777	32,868
2012	94	\$322.86	95	\$400.00	\$722.86	3822	28,962
2013	94	\$322.86	95	\$400.00	\$722.86	3822	28,344
2014	94	\$322.86	95	\$532.84	\$855.70	3925	26,858
2015	94	\$330.42	95	\$632.84	\$963.26		26,866
2016	94	\$0.00	95	\$1,163.26	\$1,163.26		27,627
2017	94	\$0.00	95	\$1,163.26	\$1,163.26		

# CAPITAL REGIONAL DISTRICT MALIVIEW SEWER FUNDING ANALYSIS 2013-2017



Actual Costs 2013-2016, Projected 2017  
Prepared by CRD Finance  
12/09/2016

# CAPITAL REGIONAL DISTRICT CAPITAL PLAN

**CAPITAL BUDGET FORM**  
2017 & Forecast 2018 to 2021

Service #: **3.820**  
Service Name: **Maliview Sewer (SSJ)**

No.	Capital Exp. Type	Capital Project Description	Asset Class	Funding Source	Total Project Budget	Carry Forward	2017	2018	2019	2020	2021	5 - Year Total
17-01	Renewal	WWTP Building Upgrades	S	Debt		0	8,000	-	-	-	-	8,000
17-02		Repair/Replace Main/Service on Maliv	S	Debt			50,000	-	-	-	-	50,000
18-01		Collection System Repairs - Phase 1	S	Debt			-	150,000	-	-	-	150,000
19-01		Collection System Repairs - Phase 2	S	Debt					150,000			150,000
		<b>Sub-total</b>			<b>358,000</b>	<b>0</b>	<b>58,000</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>358,000</b>
17-03	Replacement	Replace Land Portion of Outfall - Cons	S	Debt			135,000					135,000
		<b>Sub-total</b>			<b>135,000</b>	<b>0</b>	<b>135,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>135,000</b>
16-01	New	Public Engagement and Funding Appr	S	Cap		4,300						4,300
20-20		Additional Primary Treatment	S	Debt						860,000		860,000
		<b>Sub-total</b>			<b>864,300</b>	<b>4,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>860,000</b>	<b>0</b>	<b>860,000</b>
<b>Total</b>					<b>1,357,300</b>	<b>4,300</b>	<b>193,000</b>	<b>150,000</b>	<b>150,000</b>	<b>860,000</b>	<b>-</b>	<b>1,353,000</b>

**Funding Source Codes**  
 Debt = Debenture Debt (new debt only)  
 ERF = Equipment Replacement Fund  
 Grant = Grants (Federal, Provincial)  
 Cap = Capital Funds on Hand  
 Other = Donations / Third Party Funding  
 Res = Reserve Fund  
 STLoan = Short Term Loans

**Asset Class**  
 L - Land  
 S - Engineering Structure  
 B - Buildings  
 V - Vehicles  
 E - Equipment

**Capital Expenditure Type**  
 New Expenditure for new asset only  
 Renewal Expenditure replaces an existing asset and extends the service ability or enhances technology in delivering that service  
 Replacement Expenditure replaces an existing asset

Services: 3.020 Malvern Sewer Utility (SS) Committee: Electoral Area Services

Public Engagement and Funding Approval (2016) \$4,200

In order to proceed with the capital work program, the users need to be provided detailed information and approval to borrow money needed

16-01	WWTP Building Upgrades (2017)	\$1,000
17-01	The roof and building envelope of the shed at the Malvern treatment plant site are in need of replacement	\$135,000
17-02	Repair/Replace Main/Service on Malvern Road (2017)	\$50,000
17-03	A section of the sewer is incorrectly graded, requiring frequent maintenance to clear blockages. There are also two laterals that require constant flushing and maintenance	\$150,000
18-01	Replace Land Portion of Outfall - Construction (2017)	\$150,000
18-02	The land portion of the outfall had a failure in 2017 and 2014. A video inspection shows the main is severely deteriorated and require replacement. The design for the replacement is complete waiting funding	\$150,000
19-01	Collection System Repairs - Phase 1 (2019)	\$150,000
20-01	For the replacement of pipes and manholes in areas where inflow/infiltration has been found to be high. This work has been estimated to cost \$150,000/year for two years	\$150,000
20-02	Collection System Repairs - Phase 2 (2019)	\$150,000
20-03	For the replacement of pipes and manholes in areas where inflow/infiltration has been found to be high. This work has been estimated to cost \$150,000/year for two years	\$150,000
20-04	Additional Primary Treatment (2020)	\$460,000
20-05	The 2015 Sluiceway Report states that to achieve regulatory compliance requirements, prescreening will be required	

### 1. Proposed Capital Replacement 2015 Onward

The following table reflects the proposed capital replacement strategy:

Year	Component	Project Description	Estimate
2016	Land Portion of Outfall Construction	Construction Only (Design Completed in 2015/2016)	\$17,016
2016	Roof Problem Lateral	There are two laterals that require extensive maintenance, therefore replace to stop recurring maintenance issues. There is one section of gravity sewer main that requires extensive maintenance, therefore replace to stop recurring maintenance issues.	\$25,000
2016	Repair/Replace Problem Main	Repair significant inflow into gravity sewer main (Phase2) ?	\$25,000
2016	Storage Building	Re-roof, paint and upgrade.	\$0,000
2016	Inflow and Infiltration Inspection (Phase2)	Second phase of inflow and infiltration inspection	\$5,000
2017	Sanitary Sewers Inspection Program	Repair significant inflow into gravity sewer main (Phase1) ?	\$15,000
2017	Sanitary Sewers Inspection Program	Repair significant inflow into gravity sewer main (Phase2) ?	\$15,000
2018	Sanitary Sewers Inspection Program	Repair significant inflow into gravity sewer main (Phase3) ?	\$15,000
2018	Sanitary Sewers Inspection Program	Repair significant inflow into gravity sewer main (Phase4) ?	\$15,000
2019	Additional primary treatment (Ultra-fine screening)	Repair significant inflow into gravity sewer main (Phase5) ?	\$75,000
2020	Growth System	Feasibility study, grant applications, detailed design and construction. ?	\$660,000
2020	Force Main System	All components are at their end of life. Approximately 100 manholes plus 12 manholes.	\$1,400,000
2020	RBC	All components are at their end of life. Approximately 10 manholes.	\$100,000
2021	Inflow Components	RBC is near end of life ?	\$200,000
2021	Maine Outfall	All inflow components will be at their end of life ?	\$140,000
2021	Maine Outfall	Replace maine section of outfall ?	\$130,000
2021	Maine Outfall	Concrete armor maine section of outfall (maine 2,3,4) ?	\$130,000

1 When this facility is constructed, the annual operating and maintenance budget should increase. As a starting estimate of 4% of the contribution could be considered.  
 2 When this facility is constructed, the annual operating and maintenance budget should increase. As a starting estimate of 4% of the contribution could be considered.  
 3 Sluiceway 2011 replacement should be re-evaluated once the additional treatment is provided as there are overlapping components.  
 4 M&E there are completing the design and a revised cost estimate which may impact the estimated cost.  
 5 A CCTV inspection has been completed and a summary report outlining priorities in being undertaken which may impact those estimated costs.  
 6 Public Consultation may impact this project relative to when it will be proposed. Project may also be impacted by the results of the reports identified in the CCTV report.

Maliview Sewer Reserves  
 Summary Schedule  
 2016 - 2020 Financial Plan

Reserve/Fund Summary

	2016 Estimate	2017	2018	Budget		
				2019	2020	2021
Maintenance Reserve	27,043	45,193	63,703	82,583	101,843	121,493
Capital Reserve Reserve Fund	13,581	25,091	26,591	28,091	36,691	36,691
<b>Total</b>	<b>40,624</b>	<b>70,284</b>	<b>90,294</b>	<b>110,674</b>	<b>138,534</b>	<b>158,184</b>

**Reserve Schedule**

**Reserve Fund: 3.820 Maliview Sewer Utility (SSI) Capital Reserve Fund (Bylaw No.: 1499)**

**Reserve Cash Flow**

	Estimate 2016	Budget				
		2017	2018	2019	2020	2021
<b>Fund: 1041 Fund Center: 101385</b>						
Beginning Balance	12,742	13,581	25,091	26,591	28,091	36,691
Transfer to Cap Fund (Based on Capital Plan)	839					
Transfer from Operating Budget	-	11,510	1,500	1,500	8,600	-
Interest Income*						
<b>Ending Balance \$</b>	<b>13,581</b>	<b>25,091</b>	<b>26,591</b>	<b>28,091</b>	<b>36,691</b>	<b>36,691</b>

\* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.