



Capital Regional District

625 Fisgard St.,
Victoria, BC V8W 1R7

Notice of Meeting and Meeting Agenda Capital Regional District Board

Wednesday, March 20, 2019

1:05 PM

6th Floor Boardroom
625 Fisgard Street
Victoria, BC

Special Meeting

1. APPROVAL OF THE AGENDA

2. REPORT OF THE CHAIR

3. PRESENTATIONS/DELEGATIONS

3.1 Presentations

3.2 Delegations

4. SPECIAL MEETING MATTERS

4.1. [19-229](#) 2019 Electoral Area Budget Review

Recommendation: That the Electoral Areas Committee recommend to the Capital Regional District Board:
That the 2019 Electoral Area budgets as presented receive final approval.
(NWA)

Attachments: [Staff Report: Electoral Areas 2019 Budget Review](#)
[Appendix 1: EA 2019 Budget Review - Change In Requisitions](#)
[Appendix 2: EA 2019 Budget Review - Final Requisitions](#)

4.2. [19-139](#) Bylaw 4291: 2019 to 2023 Financial Plan Bylaw, 2019

Recommendation: 1. That Bylaw No. 4291, "2019 to 2023 Financial Plan Bylaw, 2019", be introduced and read a first, second, and third time;
2. That Bylaw No. 4291 be adopted.
(WA)
3. That the Staff Establishment Chart as attached in Appendix 5 be approved.
(NWA)

Attachments: [Staff Report: Bylaw 4291, Five Yr Financial Plan 2019](#)
 [Presentation: Financial Plan](#)
 [Appendix 1: 2018-2019 Final Budget Comparison](#)
 [Appendix 2: Operating Budget Overview](#)
 [Appendix 3: Capital Budget Overview](#)
 [Appendix 4: Major Capital Projects](#)
 [Appendix 5: Staff Establishment Chart](#)
 [Appendix 6: Financial Indicators](#)
 [Appendix 7: Service Activity & Investment](#)
 [Appendix 8: Municipal & Electoral Area Summaries](#)
 [Appendix 9: Bylaw 4291, 2019-2023 Financial Plan Bylaw 2019](#)
 [Appendix 9: Bylaw 4291 Schedule A](#)
 [Appendix 9: Bylaw 4291 Schedule B](#)

5. MOTION TO CLOSE THE MEETING**6. RISE AND REPORT****7. ADJOURNMENT****Voting Key:****NWA - Non-weighted vote of all Directors****NWP - Non-weighted vote of participants (as listed)****WA - Weighted vote of all Directors****WP - Weighted vote of participants (as listed)**

REPORT TO THE ELECTORAL AREAS COMMITTEE MEETING OF WEDNESDAY, MARCH 13, 2019

SUBJECT 2019 Electoral Area Budget Review

ISSUE

To present the 2019 Electoral Area (EA) budgets and obtain recommendation from the Electoral Area Committee (EAC) to forward the budgets for final approval to the Capital Regional District Board (Board).

BACKGROUND

The EAC combines the three unincorporated areas within the Capital Regional District: Salt Spring Island EA, Southern Gulf Islands EA and Juan de Fuca EA.

The Capital Regional District (CRD) provides a range of regional, sub-regional, and local services to its residents. Regional services are provided to the entire region; sub-regional services are provided to groups of participating municipalities, First Nations, and Electoral Areas; and local services are provided to individual municipalities, Electoral Areas, or to groups of residents within local service areas. It is estimated that the CRD currently provides services to over 20,000 Electoral Area residents (2016 census).

The Electoral Area services delivered are guided by the *Local Government Act*, service establishment bylaws, the Board strategic plan, and corporate service plans.

Budget Approval Process

Under the budget direction provided by the Board, review and recommendation for approval of all Electoral Area service budgets, including local services commission budgets, is delegated to the EAC. On September 5, 2018, the Electoral Area Services Committee approved the preliminary budgets for all regional and sub-regional budgets. These budgets were included in the preliminary 2019 CRD Financial Plan also approved by the CRD Board on September 5, 2018 and have now been updated for review by the EAC and recommendation to the Board for the Financial Plan Bylaw review on March 20, 2019.

Budget Highlights

The preliminary budget approval process included a comprehensive review of the operating budgets and capital expenditure plans for all EA services. Changes which have been made in the plans since that time are the result of changes in the estimated surplus or deficit carry-forward amount, or due to the receipt of new information or direction from the EAC. This report addresses the changes in the EA financial plans which have occurred since preliminary approval in September 2018.

ALTERNATIVES

Alternative 1

That the Electoral Areas Committee recommend to the Capital Regional District Board:
That the 2019 Electoral Area budgets as presented receive approval.

Alternative 2

That the Electoral Areas Committee recommend to the Capital Regional District Board:
That the 2019 Electoral Area budgets as presented receive approval with amendments.

FINANCIAL IMPLICATIONS

The following table highlights requisition revised for final and requisition at the time of preliminary approval in September 5, 2018. The total % change is a year-over-year comparison. Final requisitions reflect all known factors to date since provisional including updates to incorporate both year-end adjustments and committee recommendations. The table excludes changes in the services which only have a local/specified area impact versus an impact on all rate payers. Appendix 1 provides a summary of changes in all services in each of the EA's.

Table 1: 2019 Final vs Provisional Budget

	2019 Final Requisition (2019 Assessment)			2019 Provisional Requisition (2018 Assessment)		
	(\$M)	% Change	% Per Avg HH	(\$M)	% Change	% Per Avg HH
Juan de Fuca	\$1.8	9.2%	7.3%	\$1.8	8.3%	8.3%
Salt Spring Island	\$5.5	2.0%	1.9%	\$5.5	0.9%	0.9%
Southern Gulf Islands	\$2.3	6.3%	6.5%	\$2.3	6.1%	6.1%

Changes in the capital plans since provisional approval which have been recommended through commissions are:

- New projects in the SGI Small Craft Harbours for projects related to Sturdies Bay, Lyall Harbour, and Horton Bay;
- The replacement of a fire truck on Pender Island and additional fire equipment purchases; and,
- The remediation of Gardom Pond Dam on Pender Island.

Capital plans form part of the total CRD capital plan and will be presented for review by the Board on March 20, 2019.

Financial Plan Bylaw

The 2019 Financial Plan summaries for each EA can be found in Appendix 2. The summary highlights changes in requisition over the prior year. The changes over prior year are a result of surplus and/or deficits from the previous years' plan, assessment changes affecting cost sharing, wage and benefit rates, core inflation and any new initiatives directed through commissions or through EA directors. The EA Financial Plan summaries will be incorporated for final approval in the total budget package for March 20, 2019.

Prior to participant billing, final adjustments are made once final BC Assessment information for the region is released. It is anticipated there will be no material changes in assessment data.

CONCLUSION

The 2019 EA budgets have been delegated to the EAC by the CRD Board for review and recommendation. All budgets will be forwarded to the CRD Board for final approval on March 20, 2019.

Overall, the 2019 EA budgets have been prepared based on the service plans and they provide ongoing CRD services which respond to the varying needs of the three EA communities.

RECOMMENDATION

That the Electoral Areas Committee recommend to the Capital Regional District Board:
That the 2019 Electoral Area budgets as presented receive final approval.

Submitted by:	Rianna Lachance, BCom, CPA, CA, Senior Manager, Financial Services
Concurrence:	Nelson Chan, MBA, CPA, CMA, Chief Financial Officer
Concurrence:	Robert Lapham, P.Eng, Chief Administrative Officer

RL:AD:nm

Attachments: [Appendix 1 – Change in Requisition from Preliminary to Final](#)
[Appendix 2 – Final Requisition Reports](#)

Change in Final Juan de Fuca Requisition
(Changes > \$1,000)

Electoral Area Juan de Fuca		Requisition \$ Final Sep-18		Requisition Change \$ %		Per Household Change \$ %		Comments
1.010	Legislative & General Government	108,450	102,860	5,590	5.4%	0.90	3.6%	First nations initiatives (1.5 FTE, Forum of all Councils), Corporate Services 1.0FTE
1.224	Community Health - Homeless Sec.	7,445	5,990	1,455	24.3%	0.32	22.3%	One-time increase for homelessness project requested by Coalition to End Homelessness
1.280	Regional Parks	144,332	141,310	3,022	2.1%	0.13	0.4%	Increase related to change in assessment values
1.280A	Regional Parks - Land Acquisition	57,774	56,570	1,204	2.1%	0.05	0.4%	Increase related to change in assessment values
1.309	Climate Action and Adaptation	6,403	5,010	1,393	27.8%	0.30	25.2%	Committee approval for additional funding for climate action
1.320	Noise Control	8,272	6,610	1,662	25.1%	0.37	23.1%	Increased budget for legal fees in line with actual spending over last few years
1.114	Grants in Aid - Juan de Fuca	16,130	21,180	(5,050)	-23.8%	(1.28)	-25.2%	Surplus carryforward higher than planned
1.924	Emergency Comm - Crest - J.D.F.	102,920	101,610	1,310	1.3%	(0.11)	-0.4%	Increased payment to CREST
	Other <\$1,000	1,390,767	1,385,740	5,027	0.4%	(4.64)	-1.4%	
Total JDF Electoral Area		1,842,493	1,826,880	15,613	0.9%	(3.96)	-0.9%	
		9.21%	8.29%					

1.119	Vancouver Island Regional Library	309,740	303,460	6,280	2.1%	0.32	0.4%	Increase in payment to VIRL
1.121	Sooke Regional Museum	70,118	68,550	1,568	2.3%	0.11	0.6%	JDF share of assessed values increased
1.353	Otter Point Fire Protection	459,249	455,760	3,489	0.8%	(18.37)	-4.7%	Increase in budget for new training and records management system
1.354	Malahat Fire Protection	65,720	71,660	(5,940)	-8.3%	(76.10)	-9.8%	Decrease in payment to CVRD
1.358	Port Renfrew Fire Protection	89,627	96,480	(6,853)	-7.1%	(19.61)	-7.6%	Tsunami warning system maintenance in Corp Emergency
1.360	Shirley Fire Protection	158,127	155,690	2,437	1.6%	6.16	1.3%	Increase in budget for new training and records management system
2.691	Wilderness Mountain	62,090	66,120	(4,030)	-6.1%	(51.72)	-6.1%	Lower interest due to timing of borrowing
	Other <\$1,000	45,620	46,510	(2,165)	-4.7%			
Total Local/Specified/Defined Services		1,260,291	1,264,230	(5,214)	-0.4%			

Change in Final Salt Spring Island Requisition (Changes > \$1,000)								
Electoral Area Salt Spring Island		Requisition \$		Requisition Change		Per Household Change		Comments
		Final	Sep-18	\$	%	\$	%	
1.010	Legislative & General Government	209,033	202,240	6,793	3.4%	0.97	3.2%	First nations initiatives (1.5 FTE, Forum of all Councils), Corporate Services 1.0FTE
1.224	Community Health - Homeless Sec.	14,350	11,770	2,580	21.9%	0.38	21.6%	One-time increase for homelessness project requested by Coalition to End Homelessness
1.309	Climate Action and Adaptation	12,998	10,290	2,708	26.3%	0.40	26.0%	Committee approval for additional funding for climate action
1.104	U.B.C.M.	5,585	4,560	1,025	22.5%	0.15	22.1%	Surplus carryforward lower than planned
1.318	Building Inspection	175,463	177,370	(1,907)	-1.1%	(0.32)	-1.2%	Increase in permit fees
1.320	Noise Control	15,944	13,000	2,944	22.6%	0.44	22.7%	Increased budget for legal fees in line with actual spending over last few years
1.322	Nuisances & Unsightly Premises	21,622	20,520	1,102	5.4%	0.16	5.2%	Increased budget for legal fees in line with actual spending over last few years
1.116	Grants in Aid - Salt Spring Island	38,810	22,550	16,260	72.1%	2.40	71.4%	Additional grant payments budgeted for 2019
1.124	SSI Economic Development Commission	75,380	55,390	19,990	36.1%	2.97	36.0%	Contribution to Destination Marketing Organization
1.299	Salt Spring Island Arts	93,580	92,050	1,530	1.7%	0.21	1.5%	Increased funding to Artspring
1.371	SSI Emergency Program	107,840	102,760	5,080	4.9%	0.74	4.8%	Increase in Emergency Program budget
1.378	SSI Search and Rescue	22,100	17,570	4,530	25.8%	0.67	25.7%	Increase in Search and Rescue budget
1.459	Salt Spring Island Park, Land and Pool	1,491,930	1,486,170	5,760	0.4%	0.55	0.2%	Increase related to bylaw enforcement
1.925	Emergency Comm - Crest - S.S.I.	85,970	84,630	1,340	1.6%	0.18	1.4%	Increased payments to CREST
3.705	S.S.I. Septage/Composting**	310,090	316,370	(6,280)	-2.0%	(1.13)	-2.0%	Increase in projected Septage sales
	Other <\$1,000	2,836,247	2,836,010	237	0.0%	(0.53)	-0.1%	
	Total SSI Electoral Area	5,516,942	5,453,250	63,692	1.2%	8.24	1.0%	
		2.04%	0.86%					

2.621	Highland / Fernwood Water - SSI	55,000	56,000	(1,000)	-1.8%	(3.16)	-1.8%	Increase in user fees
2.628	Cedar Lane Water	13,090	15,240	(2,150)	-14.1%	(61.16)	-14.1%	Increase in user fees
	Other <\$1,000	289,228	289,340	(112)	0.0%			
	Total Local/Specified/Defined Services	357,318	360,580	(3,150)	-0.9%			

Change in Final Southern Gulf Islands Requisition (Changes > \$1,000)									
Electoral Area Southern Gulf Islands		Requisition \$		Requisition Change		Per Household Change		Comments	
		Final	Sep-18	\$	%	\$	%		
								Materiality requisition change >\$1,000	
1.010	Legislative & General Government	157,104	149,120	7,984	5.4%	1.20	5.6%	First nations initiatives (1.5 FTE, Forum of all Councils), Corporate Services 1.0FTE	
1.224	Community Health - Homeless Sec.	10,785	8,680	2,105	24.3%	0.31	25.0%	One-time increase for homelessness project requested by Coalition to End Homelessness	
1.280	Regional Parks	209,084	204,850	4,234	2.1%	0.69	2.4%	Increase related to change in assessment values	
1.280A	Regional Parks - Land Acquisition	83,692	82,000	1,692	2.1%	0.28	2.4%	Increase related to change in assessment values	
1.309	Climate Action and Adaptation	7,889	6,170	1,719	27.9%	0.25	28.8%	Committee approval for additional funding for climate action	
1.313	Animal Care Services	88,027	86,890	1,137	1.3%	0.20	1.6%	Increase in anticipated veterinary fees	
1.318	Building Inspection	131,874	130,780	1,094	0.8%	0.21	1.1%	Increase in permit fees	
1.320	Noise Control	11,983	9,580	2,403	25.1%	0.35	25.6%	Increased budget for legal fees in line with actual spending over last few years	
1.322	Nuisances & Unsightly Premises	16,250	15,130	1,120	7.4%	0.16	7.6%	Increased budget for legal fees in line with actual spending over last few years	
1.110	Electoral Area Admin Exp-SGI	319,040	369,290	(50,250)	-13.6%	(7.07)	-13.4%	Removed various projects	
1.117	Grants in Aid - Southern Gulf Islands	84,160	80,630	3,530	4.4%	0.54	4.7%	Additional grant payments budgeted for 2019	
1.125	SGI Economic Development Commission	64,820	44,820	20,000	44.6%	2.89	45.0%	Contribution to Destination Marketing Organization	
1.235	SGI Small Craft Harbour Facilities	250,190	249,170	1,020	0.4%	2.17	5.4%	Increase in maintenance and compensation costs	
1.923	Emergency Comm - Crest - S.G.I.	158,390	156,730	1,660	1.1%	0.30	1.3%	Increased payments to CREST	
	Other <\$1,000	679,027	674,860	4,167	0.6%	0.78	0.8%		
Total SGI Electoral Area		2,272,317	2,268,700	3,617	0.2%	3.27	1.0%		
		6.29%	6.12%						

1.227	Saturna IslandMedical Clinic	28,650	-	28,650		502.63		New service	
1.228	Galiano Health Service	116,510	86,560	29,950	34.6%	19.54	35.0%	Society request for increased funding	
1.359	N. Galiano Fire Protection	206,229	222,446	(16,217)	-7.3%	(39.02)	-7.1%	Surplus carryforward higher than planned	
1.363	Saturna Is. Fire Protection	155,600	145,630	9,970	6.8%	14.20	6.4%	Society request for increased funding	
1.465	Saturna Is Community Parks	18,860	20,110	(1,250)	-6.2%	(2.03)	-6.6%	Surplus carryforward higher than planned	
1.485	N & S Pender Community Parks	150,530	109,040	41,490	38.1%	16.54	38.9%	Increase in transfer to Capital Fund for future capital needs	
1.495	Galiano Parks	90,020	67,290	22,730	33.8%	17.11	34.3%	Increase in transfer to Capital Fund for future capital needs	
2.640	Lyall Harbour/Boot Cove Water	119,180	113,240	5,940	5.2%	35.93	5.2%	Deficit carried forward from 2018	
3.830	Magic Lake Estates Sewer System	526,770	508,320	18,450	3.6%	27.24	3.6%	Decrease in projected user charge	
	Other <\$1,000	2,278,218	2,277,624	594	0.0%				
Total Local/Specified/Defined Services		3,690,567	3,550,260	140,307	4.0%				

Electoral Area		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
Juan de Fuca		2019		2018			\$	%
1.010	Legislative & General Government	108,450	\$25.66	98,928	\$23.82	9,523	\$1.84	7.73%
1.101	G.I.S.	965	\$0.23	926	\$0.22	39	\$0.01	2.39%
1.224	Community Health - Homeless Sec.	7,445	\$1.76	5,984	\$1.44	1,461	\$0.32	22.26%
1.280	Regional Parks	144,332	\$34.15	132,260	\$31.84	12,072	\$2.31	7.24%
1.280A	Regional Parks - Land Acquisition	57,774	\$13.67	56,565	\$13.62	1,208	\$0.05	0.37%
1.309	Climate Action and Adaptation	6,403	\$1.51	4,866	\$1.17	1,537	\$0.34	29.30%
1.310	Land Banking & Housing	22,617	\$5.35	18,886	\$4.55	3,731	\$0.80	17.69%
1.324	Regional Planning Service	18,320	\$4.33	17,338	\$4.17	982	\$0.16	3.84%
1.335	Geo-Spatial Referencing System	2,640	\$0.62	2,531	\$0.61	108	\$0.02	2.48%
1.374	Regional Emergency Program Support	1,704	\$0.40	1,651	\$0.40	53	\$0.01	1.41%
1.375	Hazardous Material Incident Response	4,246	\$1.00	4,197	\$1.01	49	(\$0.01)	-0.58%
1.911	Call Answer	1,887	\$0.45	1,485	\$0.36	402	\$0.09	24.84%
1.921	Regional CREST Contribution	20,144	\$4.77	19,599	\$4.72	544	\$0.05	1.00%
Total Regional		396,927	\$93.91	365,218	\$87.93	31,709	\$5.98	6.81%
1.126	Victoria Family Court Committee	222	\$0.05	225	\$0.05	(3)	(\$0.00)	-3.06%
1.128	Greater Victoria Police Victim Services	638	\$1.56	659	\$1.62	(20)	(\$0.05)	-3.23%
1.230	Traffic Safety Commission	1,137	\$0.27	1,111	\$0.27	26	\$0.00	0.60%
1.313	Animal Care Services	60,766	\$14.38	58,766	\$14.15	2,000	\$0.23	1.62%
1.330	Regional Growth Strategy	6,369	\$1.51	6,213	\$1.50	156	\$0.01	0.74%
1.912A	Call Answer - RCMP	3,783	\$0.90	4,125	\$0.99	(342)	(\$0.10)	-9.87%
1.913	Fire Dispatch	40,621	\$9.61	37,012	\$8.91	3,609	\$0.70	7.86%
3.701	Millstream Remediation	13,052	\$3.09	13,052	\$3.14	-	(\$0.05)	-1.73%
Total Sub-Regional		126,588	\$31.36	121,162	\$30.63	5,426	\$0.74	2.40%
1.103	Elections	4,485	\$1.06	4,436	\$1.07	50	(\$0.01)	-0.63%
1.104	U.B.C.M.	2,898	\$0.69	2,928	\$0.70	(31)	(\$0.02)	-2.75%
1.318	Building Inspection	91,034	\$21.54	88,451	\$21.30	2,583	\$0.24	1.14%
1.320	Noise Control	8,272	\$1.96	6,481	\$1.56	1,791	\$0.40	25.43%
1.322	Nuisances & Unsightly Premises	11,218	\$2.65	10,164	\$2.45	1,054	\$0.21	8.46%
1.372	Electoral Area Emergency Program	30,982	\$7.33	28,872	\$6.95	2,110	\$0.38	5.46%
Total Joint Electoral Area		148,889	\$35.23	141,332	\$34.03	7,556	\$1.20	3.53%
1.109	Electoral Area Admin Exp-JDF	52,780	\$12.49	22,440	\$5.40	30,340	\$7.09	131.14%
1.114	Grants in Aid - Juan de Fuca	16,130	\$3.82	19,160	\$4.61	(3,030)	(\$0.80)	-17.27%
1.122	JDF Economic Development Commission	-	\$0.00	(20,430)	(\$4.92)	20,430	\$4.92	0.00%
1.317	JDF Building Numbering	12,780	\$3.02	17,550	\$4.23	(4,770)	(\$1.20)	-28.44%
1.319	Soil Deposit Removal	5,460	\$1.29	5,380	\$1.30	80	(\$0.00)	-0.27%
1.325	Electoral Area Services - Planning	651,590	\$154.17	595,090	\$143.27	56,500	\$10.89	7.60%
1.370	Juan de Fuca Emergency Program	83,470	\$19.75	81,260	\$19.56	2,210	\$0.19	0.95%
1.377	JDF Search and Rescue	62,000	\$14.67	62,000	\$14.93	-	(\$0.26)	-1.73%
1.405	JDF EA - Community Parks	182,960	\$43.29	175,890	\$42.35	7,070	\$0.94	2.22%
1.924	Emergency Comm - Crest - J.D.F.	102,920	\$24.35	101,010	\$24.32	1,910	\$0.03	0.13%
Total JDF Electoral Area		1,170,090	\$276.85	1,059,350	\$255.05	110,740	\$21.80	8.55%
Total Capital Regional District		1,842,493	\$437.36	1,687,062	\$407.64	155,431	\$29.72	7.29%
						9.2%		
Cost/average residential property		\$437.36		\$407.64		\$29.72		
CRHD	Capital Regional Hospital District	482,195	\$114.09	466,332	\$112.27	15,863	\$1.82	1.62%
Total CRD and CRHD		2,324,688	\$551.44	2,153,394	\$519.91	171,294	\$31.53	6.07%
Average residential assessment (2019/2018)		542,222		491,367				
Major Impacts		Change in Cost per Average Household						
		\$		% of total incr				
REGIONAL								
Legislative & General Government		\$1.84		0.35%				
Regional Parks		\$2.31		0.44%				
Land Banking & Housing		\$0.80		0.15%				
SUB-REGIONAL								
Fire Dispatch		\$0.70		0.13%				
JDF EA								
Electoral Area Admin Exp-JDF		\$7.09		1.36%				
Grants in Aid - Juan de Fuca		(\$0.80)		-0.15%				
JDF Economic Development Commission		\$4.92		0.95%				
JDF Building Numbering		(\$1.20)		-0.23%				
Electoral Area Services - Planning		\$10.89		2.10%				
JDF EA - Community Parks		\$0.94		0.18%				
Capital Regional Hospital District		\$1.82		0.35%				
Other		\$2.22		0.43%				
Total		\$31.53		6.07%				

Juan de Fuca		Cost per Avg.		Cost per Avg.		Difference	Change in cost per avg household/Parcel	
Local/Specified/Defined Services		2019	Res Asst/ Parcel	2018	Res Asst/ Parcel	Increase/ (Decrease)	\$	%
1.119	Vancouver Island Regional Library	309,740	\$80.69	297,020	\$78.66	12,720	\$2.03	2.57%
1.121	Sooke Regional Museum	70,118	\$18.27	67,240	\$17.81	2,878	\$0.46	2.57%
1.133	Langford E.A. - Greater Victoria Public Library	30,100	\$73.79	29,580	\$72.61	520	\$1.18	1.63%
1.232	Port Renfrew Street Lighting	2,040	\$24.40	3,610	\$43.18	(1,570)	(\$18.78)	-43.49%
1.350	Willis Point Fire Protection	138,691	\$596.25	136,886	\$586.31	1,805	\$9.94	1.69%
1.353	Otter Point Fire Protection	459,249	\$373.02	422,376	\$362.72	36,873	\$10.29	2.84%
1.354	Malahat Fire Protection	65,720	\$697.21	69,780	\$753.02	(4,060)	(\$55.81)	-7.41%
1.355	Durrance Road Fire Protection	2,990	\$349.66	3,410	\$398.79	(420)	(\$49.13)	-12.32%
1.357	East Sooke Fire Protection	434,076	\$501.42	429,493	\$497.86	4,583	\$3.56	0.71%
1.358	Port Renfrew Fire Protection	89,627	\$239.93	94,726	\$254.82	(5,099)	(\$14.89)	-5.85%
1.360	Shirley Fire Protection	158,127	\$482.97	152,786	\$467.92	5,341	\$15.06	3.22%
1.40X	SEAPARC	678,349	\$176.72	653,484	\$173.07	24,866	\$3.64	2.10%
1.408	JDF EA - Community Recreation	65,150	\$16.97	63,870	\$16.92	1,280	\$0.06	0.33%
1.421	JDF - Parks & Rec - Ice Arena	-	\$0.00	(18)	(\$0.12)	18	\$0.12	-100.00%
1.422	JDF - Curling Rink	-	\$0.00	(17)	(\$0.12)	17	\$0.12	-100.00%
1.423	JDF - Centennial Pool - EA	-	\$0.00	(16)	(\$0.11)	16	\$0.11	-100.00%
1.424	JDF - Juan de Fuca Park	-	\$0.00	(2,546)	(\$17.63)	2,546	\$17.63	-100.00%
1.427	JDF - Sr. Citizens Centre	-	\$0.00	(9)	(\$0.06)	9	\$0.06	-100.00%
1.428	JDF - Community Recreation Progs.	-	\$0.00	(115)	(\$0.28)	115	\$0.28	-100.00%
1.523	Port Renfrew Refuse Disposal	31,860	\$85.10	31,256	\$83.92	604	\$1.19	1.42%
2.650	Port Renfrew Water	55,570	\$296.77	53,260	\$276.14	2,310	\$20.63	7.47%
2.655	Snuggery Cove Water	1,719	\$9.96	23,860	\$141.87	(22,141)	(\$131.91)	-92.98%
2.691	Wilderness Mountain	62,090	\$796.95	60,330	\$774.36	1,760	\$22.59	2.92%
3.700	Septage Disposal - JDF Service Area	475	\$0.12	475	\$0.12	-	(\$0.00)	-1.70%
3.755	Regional Source Control - Port Renfrew Sewer	834	\$8.94	825	\$8.84	9	\$0.10	1.08%
3.850	Port Renfrew Sewer	45,620	\$546.22	44,750	\$535.22	870	\$11.00	2.06%
Total JdF Local/Specified/Defined Requisition		2,702,146		2,636,296		65,850		
Average residential assessment (2019/2018)		542,222		491,367				

***Cost per average parcel based on taxable folios participating in service only

Salt Spring Island Local/Specified/Defined Services		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2019		2018			\$	%
1.234	Salt Spring Island Street Lighting	25,770	\$3.93	24,370	\$3.73	1,400	\$0.21	5.59%
2.620	SSI Highland Water System	36,840	\$152.65	37,230	\$154.27	(390)	(\$1.62)	-1.05%
2.621	Highland / Fernwood Water - SSI	55,000	\$173.84	55,000	\$173.84	-	\$0.00	0.00%
2.624	Beddis Water	72,240	\$554.98	72,240	\$554.98	-	\$0.00	0.00%
2.626	Fulford Water	74,790	\$771.77	74,793	\$771.77	(3)	\$0.00	0.00%
2.628	Cedar Lane Water	13,090	\$372.36	21,266	\$604.94	(8,176)	(\$232.58)	-38.45%
2.660	Fernwood Water	18,980	\$252.87	19,350	\$257.80	(370)	(\$4.93)	-1.91%
3.755	Regional Source Control - Maliview Estates / Ganges Sewer	6,478	\$14.53	6,319	\$13.53	159	\$1.01	16.51%
3.810	Ganges Sewer	54,130	\$136.62	54,130	\$136.62	-	\$0.00	0.00%
Total Local/Specified/Defined Services		357,318		364,698		(7,380)		
Average residential assessment (2019/2018)		658,165		598,690				

***Cost per average parcel based on taxable folios participating in service only

Southern Gulf Islands Local/Specified/Defined Services		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2019		2018			\$	%
1.137	Galiano Island Library Service	58,030	\$37.51	56,890	\$36.66	1,140	\$0.85	2.32%
1.170	Gossip Island Electric Power Supply	57,420	\$1,079.19	57,730	\$1,085.01	(310)	(\$5.82)	-0.54%
1.227	Saturna Island Medical Clinic	28,650	\$502.63			-	\$0.00	0.00%
1.228	Galiano Health Service	116,510	\$75.32	86,490	\$55.74	30,020	\$19.58	35.13%
1.352	South Galiano Fire Protection	365,797	\$390.32	301,996	\$321.30	63,801	\$69.02	21.48%
1.356	Pender Fire Protection	945,424	\$374.17	924,038	\$363.61	21,386	\$10.55	2.90%
1.359	N. Galiano Fire Protection	206,229	\$513.37	206,349	\$513.61	(120)	(\$0.24)	-0.05%
1.363	Saturna Is. Fire Protection	155,600	\$235.55	145,110	\$220.56	10,490	\$15.00	6.80%
1.465	Saturna Is Community Parks	18,860	\$28.63	23,420	\$35.70	(4,560)	(\$7.07)	-19.79%
1.468	Saturna Is Community Recreation	9,940	\$15.09	7,490	\$11.42	2,450	\$3.67	32.18%
1.475	Mayne Is Community Parks	79,760	\$46.42	78,730	\$45.74	1,030	\$0.68	1.49%
1.478	Mayne Is Community Rec	32,670	\$19.01	32,330	\$18.78	340	\$0.23	1.23%
1.485	N & S Pender Community Parks	150,530	\$59.11	106,900	\$41.74	43,630	\$17.37	41.61%
1.488	N & S Pender Community Rec	58,380	\$22.92	57,240	\$22.35	1,140	\$0.57	2.57%
1.495	Galiano Parks	90,020	\$66.94	65,970	\$48.85	24,050	\$18.08	37.01%
1.498	Galiano Community Recreation	36,800	\$27.36	36,060	\$26.70	740	\$0.66	2.47%
2.630	Magic Lakes Estate Water System	568,990	\$497.81	568,989	\$498.22	1	(\$0.41)	-0.08%
2.635	Magic Lakes Estate (2)	-	\$0.00	(30,360)	(\$34.12)	30,360	\$34.12	-100.00%
2.640	Lyall Harbour/Boot Cove Water	119,180	\$720.90	110,310	\$667.25	8,870	\$53.65	8.04%
2.642	Skana Water	23,070	\$332.62	23,070	\$332.62	-	\$0.00	0.00%
2.665	Sticks Allison Water	5,000	\$138.49	5,000	\$138.49	-	\$0.00	0.00%
2.667	Surfside Park Estates Water	33,150	\$332.29	33,150	\$332.29	-	\$0.00	0.00%
3.755	Regional Source Control - Magic Lake Estates	3,787	\$5.29	3,144	\$4.38	643	\$0.92	20.93%
3.830	Magic Lake Estates Sewer System	526,770	\$777.60	508,320	\$750.37	18,450	\$27.23	3.63%
Total Local/Specified/Defined Services		3,690,567		3,408,367		253,550		
Average residential assessment (2019/2018)		476,820		423,734				

**REPORT TO THE CAPITAL REGIONAL DISTRICT BOARD
MEETING OF WEDNESDAY, MARCH 20, 2019**

SUBJECT: Bylaw No. 4291: 2019 to 2023 Financial Plan Bylaw, 2019

ISSUE

This report summarizes final updates to the 2019 budget and requests approval of Bylaw 4291 regarding the Capital Regional District (CRD) five-year financial plan for the years 2019-2023.

BACKGROUND

The CRD provides a range of key services to over 413,000 people as well as businesses and visitors in the region. Regional services are provided throughout the entire CRD, sub-regional services are provided within groups of municipalities and electoral areas, and local services are provided to individual municipalities, electoral areas or smaller local service areas.

The CRD operates in a changing and dynamic environment. Some of the trends impacting the CRD and local government partners are service pressures related to: the economy, population growth, changing demographics, environmental considerations, increasing regulations, technological advancements and aging infrastructure. The financial resources in the budget were established based on core service delivery requirements in alignment with the Board approved Strategic Plan and in consideration of inflation, fixed operating costs, maximizing grant opportunities and the implementation of key initiatives while ensuring legislative and regulatory compliance.

Annually the CRD must develop a financial plan that includes the operating and capital expenditure plans for the next five years. The CRD Financial Plan consists of more than 200 service budgets funding delivery of regional, sub-regional and local services. Financial Plan revenues are derived from fees and charges, service and operating agreements, grants, and taxes. Expenditures are determined through a variety of processes and agreements, some of which the CRD Board controls directly, and others which are delegated or recommended by local service commissions. All of the budget recommendations derived from these processes are incorporated into service plans and operating and capital expenditure plans for approval by the Board.

Service plans along with the 2019 Provisional Financial Plan were given preliminary approval by the Committee of the Whole (COW) on September 5, 2018.

As outlined in a report to the Board on March 13, 2019, and consistent with previous years, a preliminary budget was developed to meet requirements of various fees and charges bylaws which set rates as of January 1. In addition, expenditure authority for various capital projects and operating initiatives was required to ensure uninterrupted delivery of services.

The 2019 Financial Plan marks the final year of the four-year service planning cycle aligned to the Strategic Plan set by the outgoing Board. Following the election in October 2018, the next planning cycle began with a new 2019-2022 Strategic Plan recently developed and approved by the incoming Board.

The Provisional Financial Plan has been amended as a result of year-end adjustments, payments in lieu of taxes, revised assessment information, and other committee or commission-directed amendments prior to final approval. A number of these initiatives address priorities identified through the Board's Strategic Planning process. A Corporate Plan will be brought to the Board in April. The Corporate Plan will identify additional initiatives that will be taken to support Board Priorities beyond 2019. The Corporate Plan will also capture work necessary to deliver on the CRD's service mandates, approved plans and corporate priorities.

Financial Plan Bylaw

The Financial Plan Bylaw sets out the expenditures and revenue requirements over the next five years inclusive of the 2019 budget. As legislatively required, the bylaw also sets out planned reserves transfers. The bylaw reflects service levels as approved in service plans and any adjustments to the 2019 budget year since preliminary approval. A summary of the changes are provided in this report.

There will be a final adjustment made prior to billing, once assessed values for the region are released by BC Assessment after March 31. It is anticipated that no material change will result to the budgeted requisition.

Under the budget direction provided by the Board, review and recommendation of all electoral area-only service budgets was delegated to the Electoral Area Committee (EAC), including the review of Local Service Commissions budgets. The Electoral Area Committee recommended approval of the electoral area-only budgets on March 13, 2019.

Since the approval of the provisional budget, a number of service plan adjustments and, as a result, financial plan adjustments are being proposed through standing committees for consideration by the Board. In order to evaluate these recommendations holistically, they are included in the financial plan bylaw. Through staff, standing committees evaluated service levels related to the implementation of directed initiatives. The budget reflects committee recommendations. Staff have evaluated each of these initiatives, and in some cases can suggest deferring elements of committee direction to accommodate financial constraints.

Trends and Assumptions

Cost escalation pressures driven by strong local economy and low local unemployment continue to be a major factor in organization-wide service delivery.

- The Consumer Price Index (CPI) in the greater Victoria area ended the year at 2.4%, just below Vancouver at 2.7% and British Columbia at 2.9%¹
- Building permit values for the second year in a row totaled \$1.4 billion, with an increase in dwellings year over year of 34%², illustrating a shift to lower cost multi-family dwellings. The total regional assessed value is now approximately \$125 billion.

¹ At: <http://www.bcstats.gov.bc.ca/Files/085e8932-0f24-40d3-8d35-7c549292f3a8/ConsumerPriceIndexAnnualAverages.pdf>

² CRD Regional Planning statistics

- The New Housing Price Index (NHPI) in Victoria was higher by 1% through November versus 2017, whereas comparatively Vancouver increased by only 0.1%. The average price of a single family home is now \$858,600, an increase of 3.2%³ over the previous year.
- Victoria's unemployment rate of 3.2% in February is the lowest rate in BC, well below the provincial rate of 4.5% and below the national rate of 5.8%. Guelph is the only area with a lower unemployment rate, at 1.7%⁴, across Canada.

Although allowances for inflation, infrastructure investment and increased economic activity are key cost drivers impacting the preliminary budget, 2019 service levels remain largely consistent with those approved in 2018.

ALTERNATIVES

Alternative 1

1. That Bylaw No. 4291, "2019 to 2023 Financial Plan Bylaw, 2019", be introduced and read a first, second, and third time;
2. That Bylaw No. 4291 be adopted.
3. That the Staff Establishment Chart as attached in Appendix 5 be approved.

Alternative 2

1. That Bylaw No. 4291 be cited as "2019 to 2023 Financial Plan Bylaw, 2019", be introduced and read a first time and second time.
2. That Bylaw No. 4291 be amended as directed.
3. That Bylaw No. 4291 be read a third time.
4. That Bylaw No. 4291 be adopted.

IMPLICATIONS

Appendix 1 shows the change in the 2019 operating and capital plans versus 2018.

Budget Overview

The 2019 CRD budget includes \$261.8 million in operating expenditures, an increase of \$13.4 million or 5.4% over 2018, and \$382.2 million in capital investment, an increase of \$168.5 million or 78.8% primarily attributable to timing of capital expenditures of the Core Area Wastewater Treatment Project and the Regional Housing First Program. Appendix 2 and 3 highlight the expenditures and sources of revenue for both operating and capital plans. A listing of major capital projects is outlined in Appendix 4.

Table 1: CRD Budget Summary

Budget Type (\$M)	2019 Final	2018 Final	\$ Change	% Change
Operating	261.8	248.4	13.4	5.4%
Capital	382.2	213.7	168.5	78.8%
Total	\$644.0	\$462.1	\$181.9	39.4%

* 2018 Final amounts as shown in Bylaw 4258

³ At: https://www.vreb.org/media/attachments/view/doc/statsrelease2018_12/pdf/December

⁴ At: <https://www.cheknews.ca/victoria-near-lowest-unemployment-rate-in-canada-last-month-stats-canada-541415/>

Changes from Preliminary Operating Budget – Expenses

The final budget reflects all known factors to date since provisional financial plan approval in September 2018, including updates to incorporate both year-end adjustments and committee directed initiatives. The following table summarizes changes to operating expenses.

Table 2a: Changes in Operating Expenses

Expenditure Type (\$M)	2019 Final	2019 Prelim	\$ Change	% Change
Operations	165.3	163.1	2.2	1.3%
Debt Servicing	38.6	37.4	1.2	3.2%
Capital Funding	41.3	42.9	-1.6	-3.7%
Transfer to Reserves	16.6	17.2	-0.6	-3.5%
Total	\$261.8	\$260.6	\$1.2	0.5%

Table 2b: Drivers for Changes in Operating Expenditures

Service	(\$M) Change	Description	Impact	Funding Source	Direction
Legislative and General Government	0.117	First Nations Relations – 1.5FTE's and expenses related to Forum of all Councils	Regional	Requisition (ongoing)	First Nations Relations Committee
	0.028	First Nations Relations – expenses related to Forum of all Councils and other programming	Regional	Reserve (one-time)	First Nations Relations Committee
	0.060	First Nation Archeology Study	Regional	Reserve (one-time)	First Nations Relations Committee
	0.058	Corporate Services – 1.0FTE policy analyst to improve legislative controls	Regional	Requisition (ongoing)	Staff Identified Requirement
	0.090	Corporate Services – Electronic Document and Records Management (EDRM)	Regional	Reserve (one-time)	Board Priority from 2015-2019 Plan
	0.124	Information Technology – 1.0FTE to support SharePoint and EDRM, and costs related to standby	Regional	Allocations (ongoing)	Board Priority from 2015-2019 Plan Staff Identified Requirement
Community Health	0.085	Increased funding for the Coalition to end Homelessness.	Regional	Requisition (one-time)	Hospital and Housing Committee

Service	(\$M) Change	Description	Impact	Funding Source	Direction
Climate Action and Adaptation	0.095	Funding for a regional greenhouse gas emissions inventory and modelling exercise and energy manager term position	Regional	Requisition (ongoing)	Parks and Environment Committee
	0.050	Salary costs earmarked pending successful BC Hydro grant related to energy manager term position	Regional	Grant (one-time)	Parks and Environment Committee
Regional Housing Trust Fund	0.165	Budget carryforward for grants not paid out in 2018.	Sub-Regional	Carry Forward (one-time)	CRD Board
CAWTP*	(0.200)	Net impact of Debt Issuance	Sub-Regional	Existing Requisition (Ongoing)	CRD Board
Municipal Debt	0.102	Increase in debt requested by municipalities		Flow through Requisition (Ongoing)	Municipalities, CRD Board
All other services (Including EA)	0.426	Net increase across 62 other services			
Total	\$1.2				

* Core Area Wastewater Treatment Project

Changes from Preliminary Operating Budget – Revenue

New initiatives and service plan adjustments since the provisional budget are funded through a variety of revenue sources totaling \$0.7 million and incremental requisition of \$0.5 million. The following table summarizes the changes.

Table 3a: Changes in Operating Revenue

Revenue Type (\$M)	2019 Final	2019 Prelim	\$ Change	% Change
Sale of Services	124.0	124.3	-0.3	-0.1%
Internal Allocations	35.1	34.9	0.2	0.1%
Rentals and other Revenue	9.0	9.1	-0.1	0.04%
Surplus Carryforward	5.2	4.2	1.0	0.4%
Grants and PILT	4.1	3.9	0.2	0.1%
Transfer from Reserves	1.9	2.2	-0.3	-0.1%
Subtotal	179.3	178.6	0.7	0.3%
Requisition*	82.5	82.0	0.5	0.6%
Total	\$261.8	\$260.6	\$1.2	0.5%

* Total requisitions includes municipal debt payments of \$15.0 million. Of the \$0.5 million change since preliminary \$0.1 million is due to incremental municipal debt.

Changes in operating revenue, excluding requisition, increased by \$0.7 million. This is a result net change between additional revenue in surplus carryforward, grants and PILT, offset by reductions in sale of services, transfers from reserves, rental and other revenue.

Surplus Carryforward – 2018 results impact the 2019 budget as amounts carried forward are incorporated into the operating budget for each service. The total surplus carryforward is \$5.2 million or an increase of \$1.0 million from the preliminary budget. Drivers for the change include:

Table 3b: Drivers for Changes in Surplus Carryforward

Service	(\$M) Change	Description	Impact
Legislative and General Government	0.098	Due to staff vacancies and recruitment challenges in a tight labour market	Regional
Regional Housing Trust Fund (RHTF)	0.180	Related to two grants that were not disbursed in 2018 due to project delays. These will be granted in 2019.	Regional
Environmental Services	0.061	Carry forward of operating for delayed minor non capital equipment	Regional
Trunk Sewers Debt	0.490	Lower than expected debt servicing costs in 2018 and higher returns in two MFA debt reserve fund recoveries	
All other services (Including EA)	0.213	Net increase across 29 other services	
Total	\$1.0		

Payments in lieu of taxes (PILT) are payments recovered from tax exempt parcels owned by federal, provincial and crown agencies within the region. Under the legislation, the amount of tax is determined by class and rate as if the property were taxable. However, the amount of PILT can

vary as the requirement to pay is at the discretion of the Minister, Lieutenant Governor, and heads of Crown Corporations.

Monies collected in each municipality are processed by the CRD and returned through credit to each of the services the municipalities participate in. These payments are a regular source of funding and are meant to compensate the municipality's share of annual costs for CRD services. When received by the CRD, PILT must be allocated proportionally to the services that are paid by requisition per Section 389 of the *Local Government Act*.

The historical approach through the provisional budget is to plan the prior year actuals, while current year PILT information is available in time for final budget. For 2019, the actual PILT received was marginally higher than forecast in the preliminary budget, totaling \$3.3 million or an increase of \$0.2 million.

The following table summarizes the PILT received, which has been credited against the appropriate CRD services, reducing revenue requirements from each participant.

Table 3c: Drivers for Changes in Payments in Lieu of Taxes (PILT)

Municipality (M's)	2019 Final	2019 Prelim	\$ Change	% Change
Township of Esquimalt	2.002	1.772	0.230	13%
City of Victoria	0.438	0.445	-0.007	-2%
District of North Saanich	0.280	0.315	-0.035	-11%
City of Colwood	0.228	0.223	0.005	2%
District of Saanich	0.187	0.177	0.010	6%
District of Metchosin	0.097	0.102	-0.005	-5%
Electoral Areas	0.054	0.056	-0.002	-4%
City of Langford	0.022	0.021	0.001	5%
District of Central Saanich	0.019	0.019	-	0%
Town of Sidney	0.009	0.009	-	0%
District of Sooke	0.006	0.007	-0.001	-14%
Town of View Royal	0.005	0.035	-0.030	-86%
District of Oak Bay	0.001	0.001	-	0%
Total	\$3.348	\$3.182	\$0.166	5.22%

* excludes municipalities and electoral areas that do not receive PILT

Table 3d: Drivers for Changes in Requisition Revenue

Service	(\$M) Change	Description	Impact	Direction
Legislative and General Government	0.117	First Nations Relations – 1.5FTE's and expenses related to Forum of all Councils	Regional	First Nations Relations Committee
	0.058	Corporate Services – 1.0FTE policy analyst to improve legislative controls	Regional	Staff Identified Requirement
Community Health	0.085	Increased funding for the Coalition to end Homelessness.	Regional	Hospital and Housing Committee
Climate Action and Adaptation	0.095	Funding for a regional greenhouse gas emissions inventory and modelling exercise and energy manager term position	Regional	Parks and Environment Committee
Municipal Debt	0.102	Increase in debt requested by municipalities	Sub-Regional	Municipalities, CRD Board
Total	\$0.5			

Changes from Preliminary Capital Budget – Investment

The final budget reflects all known factors to date since provisional financial plan approval in September 2018, including updates to incorporate both year-end adjustments and committee directed initiatives. The following table summarizes changes to capital investment.

Table 4a: Changes in Capital Investment

Investment Type (\$M)	2019 Final	2019 Prelim	\$ Change	% Change
CAWTP	260.2	242.8	17.4	5.6%
Buildings	52.7	7.9	44.8	14.5%
Engineered Structures	51.7	48.9	2.8	0.9%
Land	8.3	1.7	6.6	2.1%
Equipment	7.4	7.0	0.4	0.1%
Vehicles	1.9	1.6	0.3	0.1%
Total	\$382.2	\$309.9	\$72.3	23.3%

Table 4b: Drivers for Changes in Capital Investment

Service	(\$M) Change	Description	Impact	Funding Source	Direction
Regional Housing First Program (RHFP)	44.5	Changes in the property acquisition model for Millstream Ridge at 713/715 Treanor (132-units) to 2019	Regional	Prepaid Lease \$35.5 Grants \$9.0	CRD Board
Core Area Wastewater Treatment Project	17.4	Carryforward of unspent capital in 2018, mainly related to construction delays in conveyance	Sub-Regional	Current Operating and WIP -\$42.8 Debt \$45.0 Grants \$15.3	Project Board/CRD Board
Regional Parks Land Acquisition	6.7	Land acquisitions (Rise and Report to come)	Regional	Land Acquisition Fund \$6.7	Parks and Environment Committee
Regional Water Supply	1.6	Re-scoping of Lubbe Dam due to unexpected geological conditions	Regional	Carryforward \$1.0 Utility \$0.6	Regional Water Commission
All other services (Including EA)	2.1	Net increase across 41 capital projects planned in 2019			
Total	\$72.3				

Changes from Preliminary Capital Budget – Revenue

New initiatives and service plan adjustments since the provisional budget are funded through a variety of revenue sources totaling \$72.3 million. The following table summarizes the changes.

Table 4c: Changes in Capital Investment Funding

Investment Funding Source (\$M)	2019 Final	2019 Prelim	\$ Change	% Change
Current Operating and WIP	154.2	194.9	-40.8	-13.2%
Grants	93.7	68.8	24.9	8.0%
Debenture Debt	70.1	25.8	44.3	14.3%
Donations & Third Party Funding	36.8	0.5	36.4	11.8%
Reserve Funding	27.4	19.9	7.5	2.4%
Total	\$382.2	\$309.9	\$72.3	23.3%

The overall increase in funding is primarily due to \$35.5 million in prepaid lease from the Capital Region Housing Corporation for 713/715 Treanor and grant funding of \$24.9 million for both 713/715 Treanor (\$9.0M) and the CAWTP (\$15.3M).

Current Operating & WIP decreased with the conversion of short term borrowings to long term debt for CAWTP while the increase in reserve funding is primarily driven by the purchases of park land.

The current 2019-2023 five year capital plan is nearly \$1 billion and continues to reflect a focus on critical utility infrastructure while incorporating significant investment in affordable housing. Staff continue to evaluate implications of the new Board Strategic Plan, as well as develop the new Corporate Plan. As in previous years, any changes to the capital plan will be managed through quarterly capital plan amendments, while a major capital project status report will continue to be reported quarterly through the CAO update to the Board. A summary of CRD Capital Investment is included in Appendix 7.

The total impact of the operating and capital budget on the 2019 Financial Plan Summaries, along with 2019 Individual Municipal and Electoral Area Requisitions, is included in Appendix 8.

Changes in Reserve Schedule

The following table provides consolidated information on operating reserve activity.

Table 5a: Changes in Operating Reserves

Reserve Activity	2019
Opening Reserve Balance	40.8
Transfers from Operating	0.5
Interest Income	0.8
Transfer to Operating	-1.9
Closing Reserve Balance	\$40.2

Consolidated operating reserves through the end of 2018 are estimated to be \$40.8 million. Net budgeted transfers, interest income, and funding of operating costs result in a forecasted balance of \$40.2 million at the end of 2019. A detailed listing of fund balances are included in the audited financial statements.

The following table provides consolidated information on capital reserve activity.

Table 5b: Changes in Capital Reserves

Reserve Activity	2019 Final	2019 Prelim	\$ Change	% Change
Opening Reserve Balance – Sept 5	67.7	57.0	10.7	-
Transfer from operating (2018)	2.5	-	2.5	100%
Opening Reserve Balance – Mar 21	70.2	57.0	13.2	23.2%
Transfers to/from Operating	16.1	16.7	-0.6	-3.6%
Interest Income	1.3	1.3	-	-
Transfer to Fund Capital Plan	-27.4	-19.9	-7.5	-37.7%
Closing Reserve Balance	\$60.2	\$55.1	-\$5.1	-9.3%

The total net decrease in capital reserves is projected to be \$5.6 million or 10.2% since the preliminary budget. The decrease is primarily due to additional transfers to the capital plan with respect to the park land acquisitions. Additional contributions to reserve from surplus totaled \$2.5 million. Surpluses were generated due to higher construction waste activity at the landfill and increased water usage with a drier summer and fall season.

Capital reserves reflect funds retained and segregated by service to fund future capital activities. The CRD currently manages over 70 capital reserve funds. Detailed reserve schedules for each service were provided as part of the preliminary budget review process.

Staff Establishment Chart

The Staff Establishment Chart (SEC) is attached as Appendix 5 to outline the number of regular staff or Full Time Equivalent (FTE) employees that are included in the budget for each Department and Division within the CRD. Changes in the SEC since the provisional plan are listed in Table 6, below. The CRD has an additional 482 auxiliary employees.

Table 6: Summary Staff Establishment Chart

2019 SEC Amendments	FTE 's	Explanation
2018 Final	596.89	
+ CRHC SEC Amendments	3.23	1 Property Manager 1 Admin Clerk 1 Caretaker 0.23 related to Collective Agreement changes for caretakers
+ 2019 SEC Additions	9.5	6 Core Area Wastewater Treatment Plant 1.5 First Nations and Administration 1 SharePoint and EDRM 1 Regional Housing Development 1 Policy Analyst 3 Infrastructure Engineering Services (4) Term Position Conversions
2019 Final (March 20, 2019)	609.62	

The Policy Analyst and the three Infrastructure Engineering staff are term conversions resulting in no net impact on the total FTE's.

Financial Indicators

The financial indicators relate directly to the CRD and services provided to the communities in which the CRD operates. These indicators provide a measurement of financial capacity including debt servicing relative to revenue and planned capital expenditures, capital investment relative to depreciation, and transfers to reserves relative to the net book value of assets and operating expenditures. A summary of the financial indicators is included in Appendix 6.

Financial Plan Bylaw

Bylaw No. 4291, cited as “2019 to 2023 Financial Plan Bylaw, 2019” and inclusive of Schedules A and B, representing the operating and capital plans for the years 2019 to 2023, for the Board’s consideration and adoption, is included in Appendix 9.

Prior to participant billing, final adjustments are made once final BC Assessment information for the region is released. It is anticipated there will be no material changes in assessment data.

CONCLUSION

The CRD Board must adopt a five year financial plan bylaw each year by March 31. The attached bylaw and supporting schedules summarize the CRD Financial Plan for the years 2019 through 2023. The 2019 budget was preliminarily approved by the Board on September 5, 2018.

The 2019-2023 Financial Plan has been prepared in alignment with Board decisions and committee direction. Staff recommends approving the 2019-2023 Financial Plan bylaw as presented.

RECOMMENDATION

1. That Bylaw No. 4291, “2019 to 2023 Financial Plan Bylaw, 2019”, be introduced and read a first, second, and third time;
2. That Bylaw No. 4291 be adopted.
3. That the Staff Establishment Chart as attached in Appendix 5 be approved.

Submitted By:	Rianna Lachance, BCom, CPA, CA Senior Manager, Financial Services
Concurrence:	Nelson Chan, MBA, CPA, CMA, Chief Financial Officer
Concurrence:	Robert Lapham, MCIP, RPP, Chief Administrative Officer

RL:ngm

Attachments

- Appendix 1: CRD 2019 Final vs. 2018 Final Budgets
- Appendix 2: CRD 2019 Operating Budget Overview
- Appendix 3: CRD 2019 Capital Budget Overview
- Appendix 4: CRD 2019 Major Capital Projects > \$500,000
- Appendix 5: CRD 2019 Staff Establishment Chart
- Appendix 6: CRD 2019 Financial Indicators
- Appendix 7: CRD Service Activity & Investment
- Appendix 8: CRD 2019 Financial Plan Summaries and Individual Municipality and Electoral Area Requisitions
- Appendix 9: Bylaw No. 4291 cited as “2019 to 2023 Financial Plan Bylaw, 2019” inclusive of Schedules A and B

2019 CRD Financial Plan

Presentation to Capital Regional District Board of Directors

Wednesday March 20, 2019

Agenda

CRD

1

Regional Economic Conditions

2

Budget Planning Process

3

2019 CRD Financial Plan

4

Impacts on Requisition

5

Financial Health Indicators

Impacts of Economic Conditions

CRD



2018 BUILDING
PERMITS

34%

INCREASE IN
DWELLINGS



2.4%

INFLATION RATE
IN VICTORIA



+4%

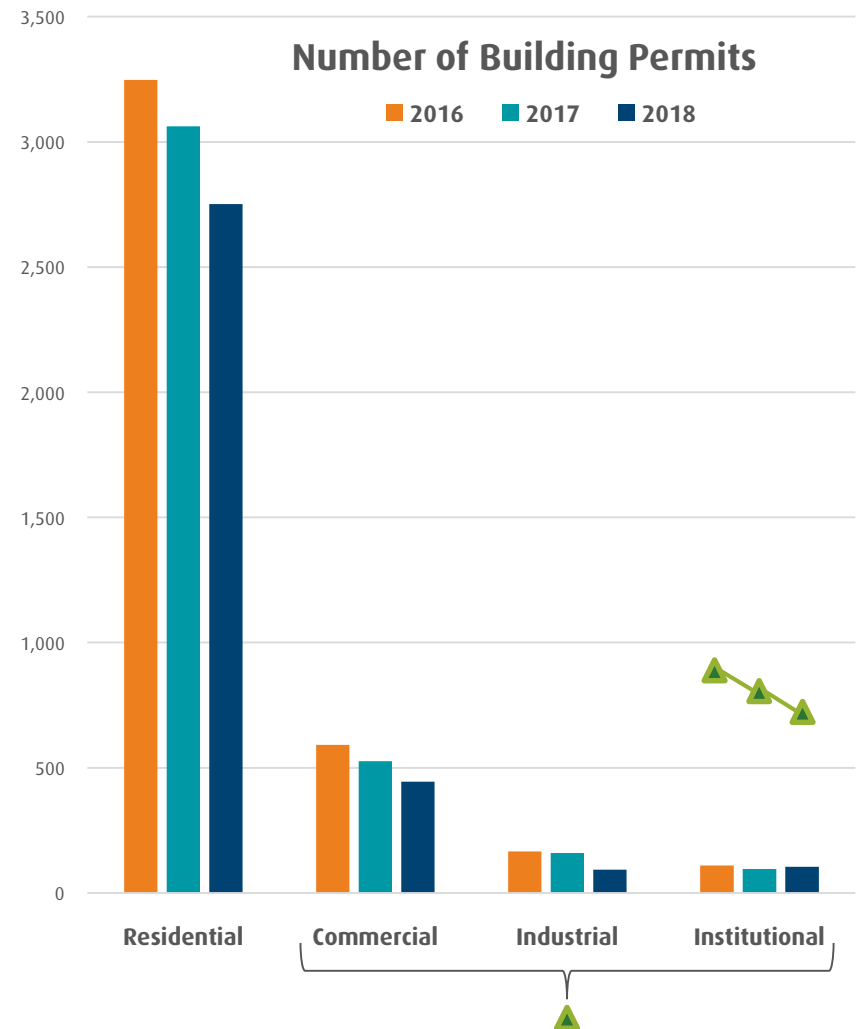
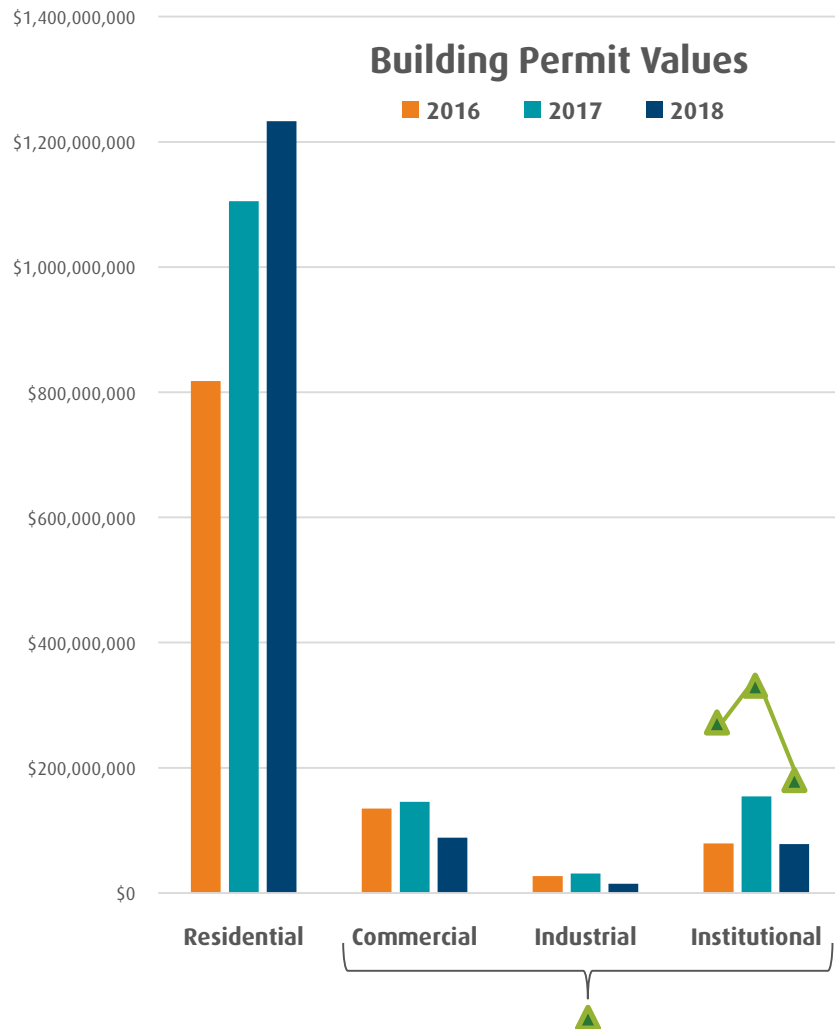
INCREASE IN
UTILITY RATES



3.6%

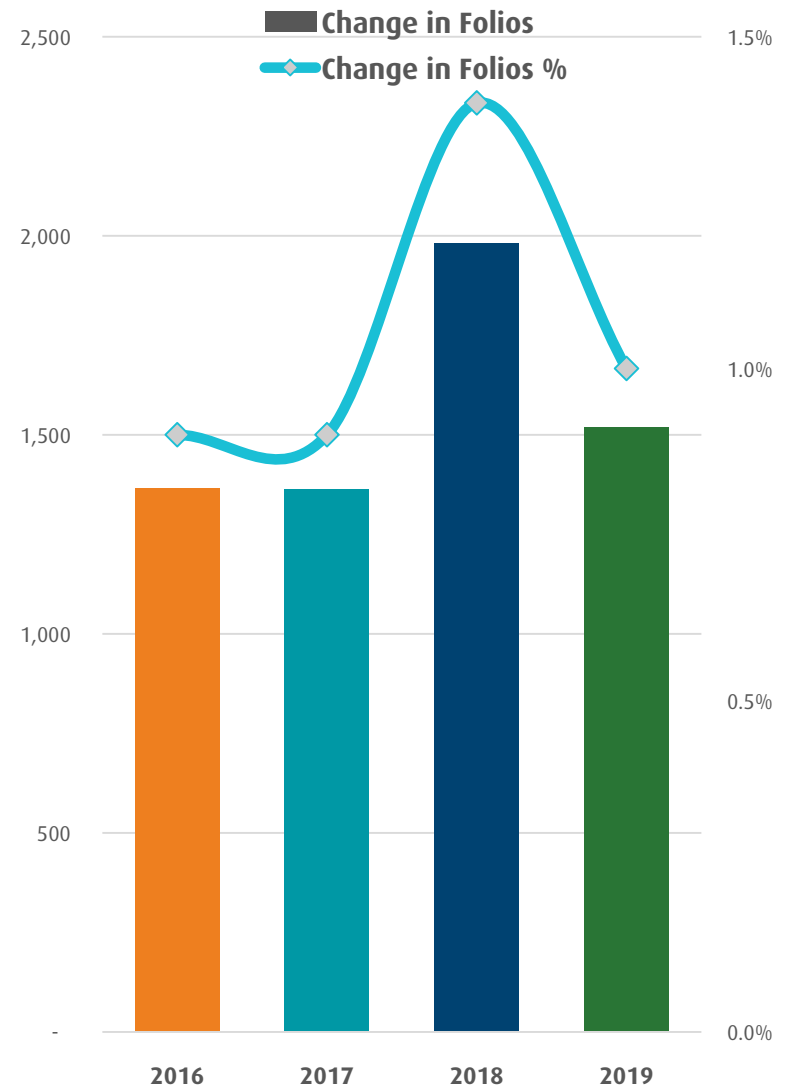
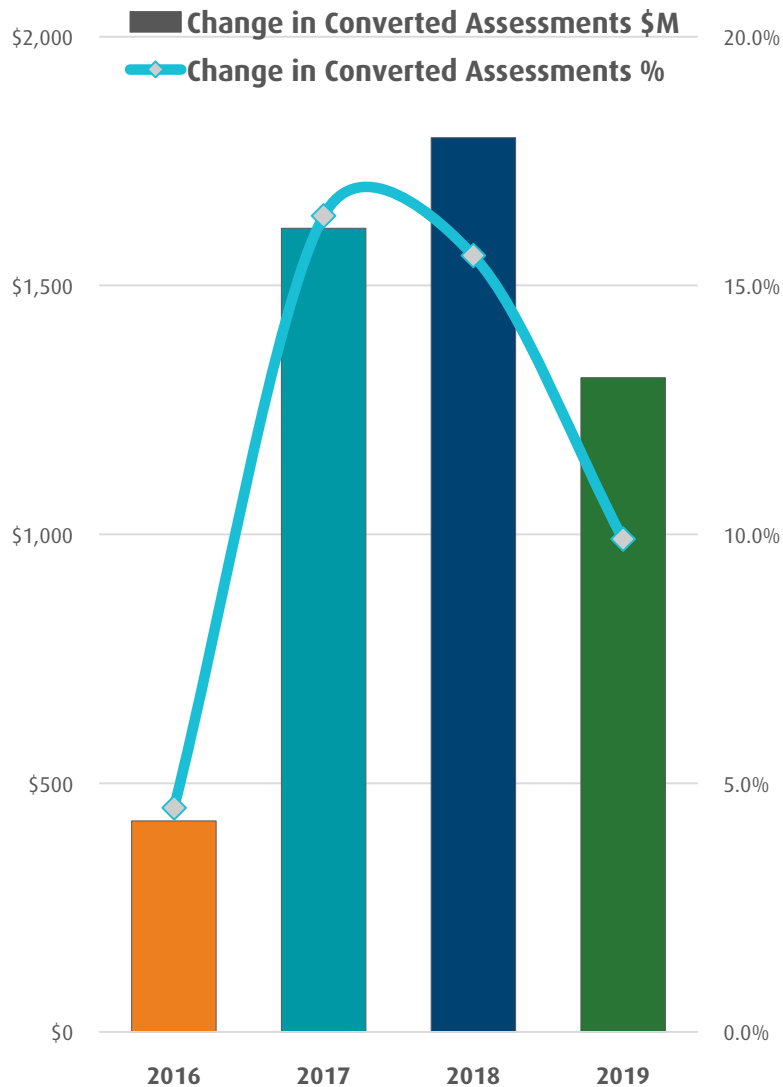
SECOND LOWEST UNEMPLOYMENT
RATE IN CANADA

Impacts of Economic Conditions



Impacts of Economic Conditions

CRD



Impacts of 2019 Capital Plan

CRD



The CRD 2019 Capital Plan of \$382.2M is expected to generate 1,935 new jobs across British Columbia through the flow of goods and services among various industries.

CONSOLIDATED OPERATING BUDGET

\$313.3M



Capital Regional District **\$261.8M**



Capital Regional Hospital District **\$33.4M**



Capital Region Housing Corporation **\$18.1M**

CONSOLIDATED CAPITAL BUDGET

\$503.1M



Capital Regional District **\$382.2M**



Capital Regional Hospital District **\$55.6M**



Capital Region Housing Corporation **\$65.3M**

Financial Plan Summary

CRD

2019 OPERATING BUDGET



Capital Regional District

\$261.8M

2019 CAPITAL BUDGET



Capital Regional District

\$382.2M



Investing in the Future

Capital investment is almost 15x the rate of depreciation



Managing the Cost of Debt

Less than 11% of revenue is planned for long-term debt payments



Supporting Board and Corporate Priorities

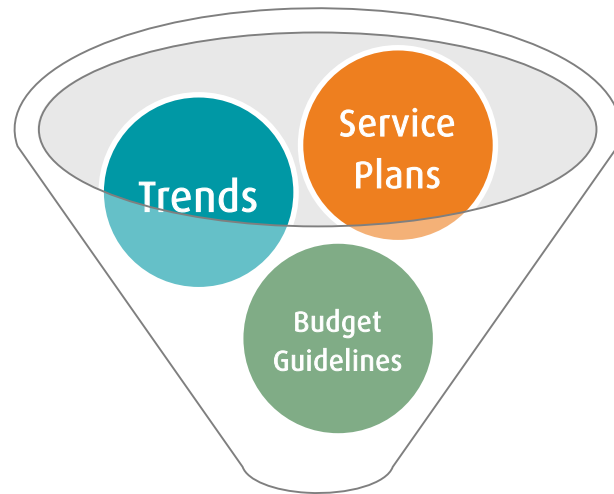
Continued focus on CAWTP, Affordable Housing, Active Multimodal Transportation, First Nations Reconciliation, and Climate Action



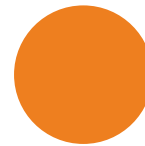
Diversifying Revenue Streams

Almost ½ of operating revenue comes from sale of services while just over ¼ from requisition

Budget Planning Process

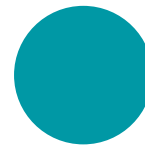


2019 Budget



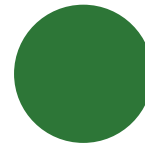
Service Planning Process

Define appropriate levels of service delivery, adjust impacts, realign resources, evaluate infrastructure



Trends and Assumptions

Adjustments made for external factors including population growth, demographics, economic, etc.



Budget Guidelines

Finance Committee and Board approved Financial Management Strategies and Guidelines

Approval Process

- Finance Committee and Board approved guidelines May 2018
- Electoral Area Services Committee delegated budget review
- Committee of the Whole

Provisional Budget

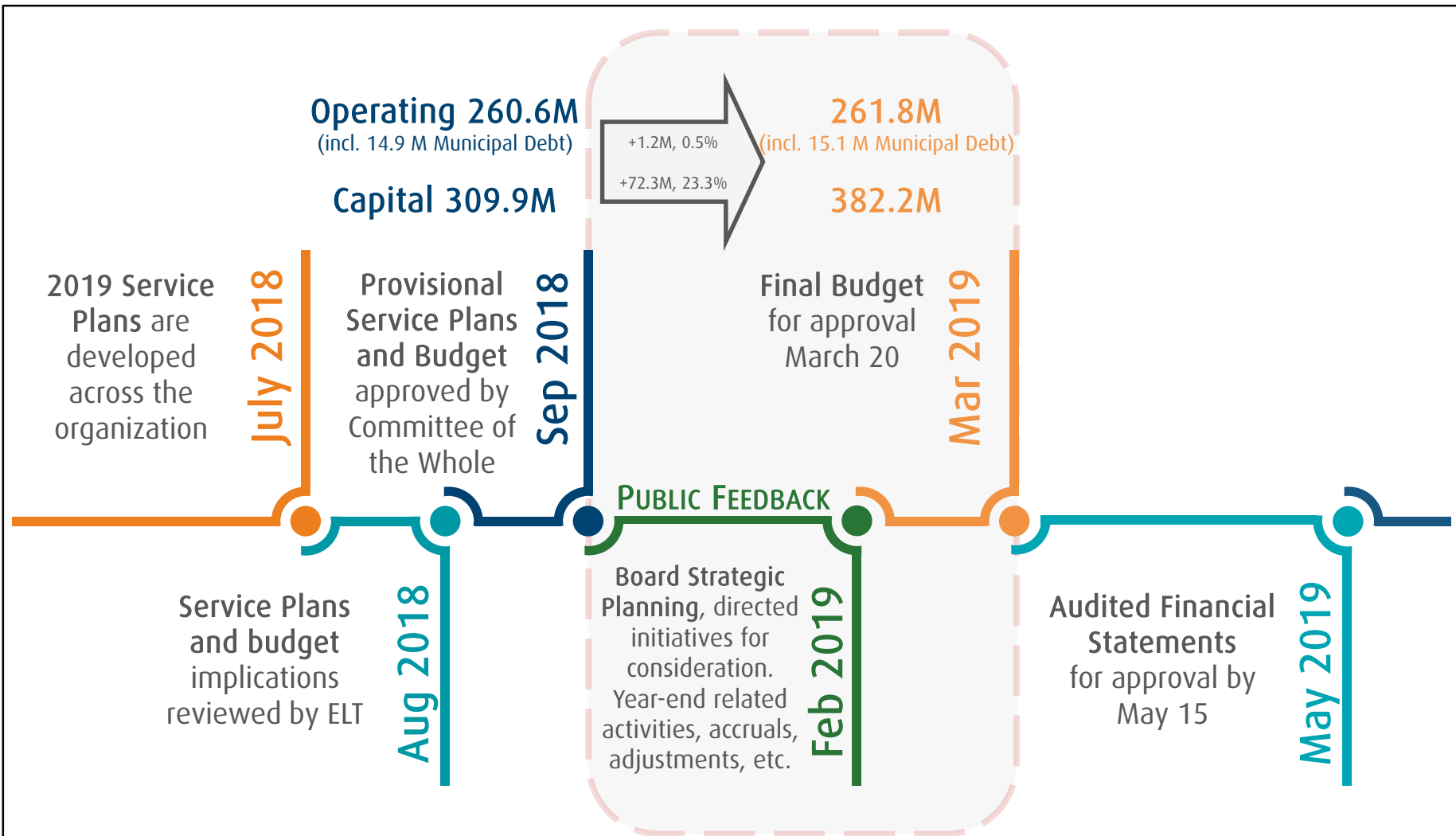
- Recommended approval by EASC
- Board approved September 5
- Included authority to expend January 1 through March 31 2019

Final Budget

- Revised with changes in assessments, year-end adjustments, and committee directed initiatives
- Approval by March 31 2019

Budget Planning Timeline

CRD

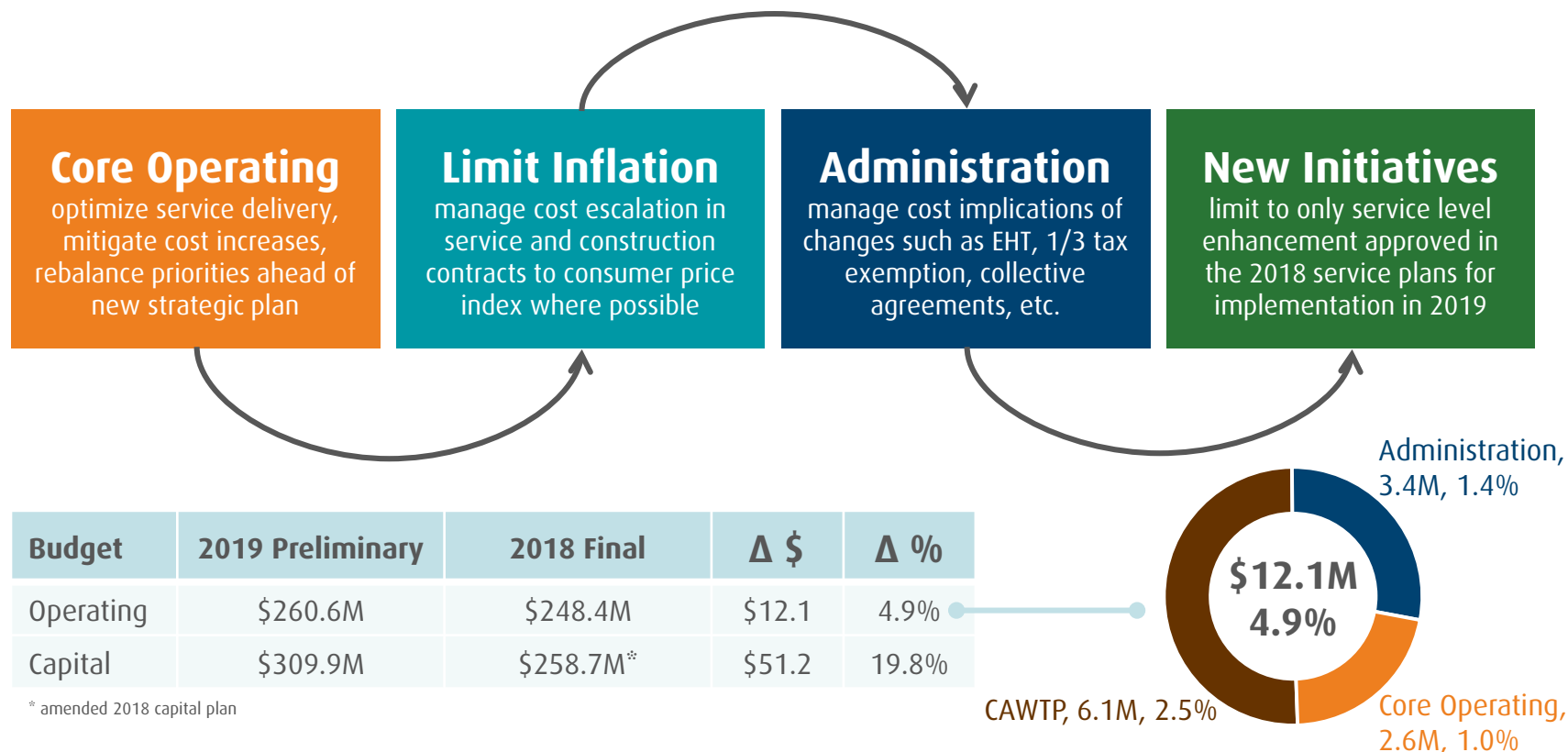


2019 CRD Preliminary Budget

CRD

Preliminary Approval

- Provisional Budget was based on the 2019 Service and Financial Planning Guidelines from Finance Committee and CRD Board.
- Based on 4 key principles;



2019 CRD Financial Plan Summary



Operating Budget Summary (\$M) (Staff Report Table 2a) *municipal debt consolidated with debt servicing

Expenditure Type	2019 Final Budget	2019 Preliminary	Δ \$	Δ %	2018 Budget
Operations	165.3	163.1	2.2	1.3%	156.8
Capital Funding	41.3	42.9	(1.6)	(3.7%)	40.6
Transfer to Reserves	16.6	17.2	(0.6)	(3.5%)	13.9
Debt Servicing	23.6	22.5	1.1	4.9%	22.4
Municipal Debt	15.0	14.9	0.1	0.7%	14.7
Total	\$261.8	\$260.6	\$1.2	0.5%	\$248.4

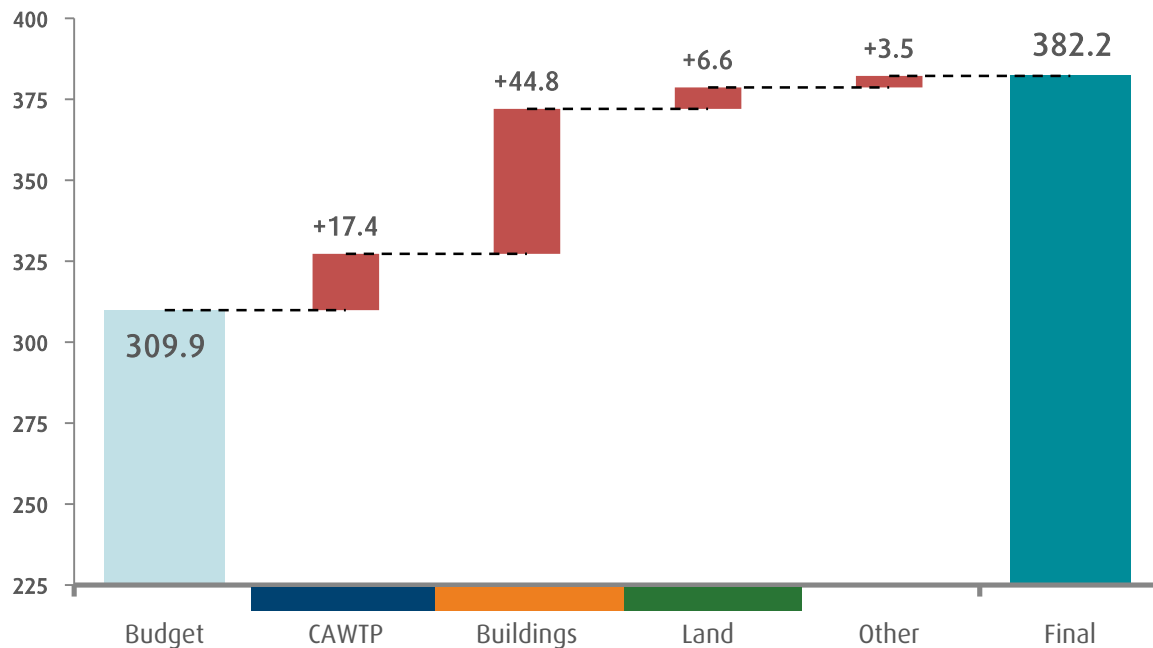
Capital Budget Summary (\$M) (Staff Report Table 4a)

Expenditure Type	2019 Final Budget	2019 Preliminary	Δ \$	Δ %	2018 Budget
CAWTP (Core Project)	260.2	242.8	17.4	5.6%	134.7
Buildings	52.7	7.9	44.8	14.5%	18.5
Engineered Structures	51.7	48.9	2.8	0.9%	48.5
Land	8.3	1.7	6.6	2.1%	1.5
Equipment	7.4	7.0	0.4	0.1%	8.7
Vehicles	1.9	1.6	0.3	0.1%	1.9
Total	\$382.2	\$309.9	\$72.3	23.3%	\$213.7*

* 2018 capital plan before amendments (primarily timing in CAWTP)

Changes in Capital

Capital Investment increased by \$72.3M or 23.3%



CAWTP
+17.4 M

- Timing of construction costs mainly related to invoicing delays in conveyancing
- Funded by carryforward of unspent capital in 2018

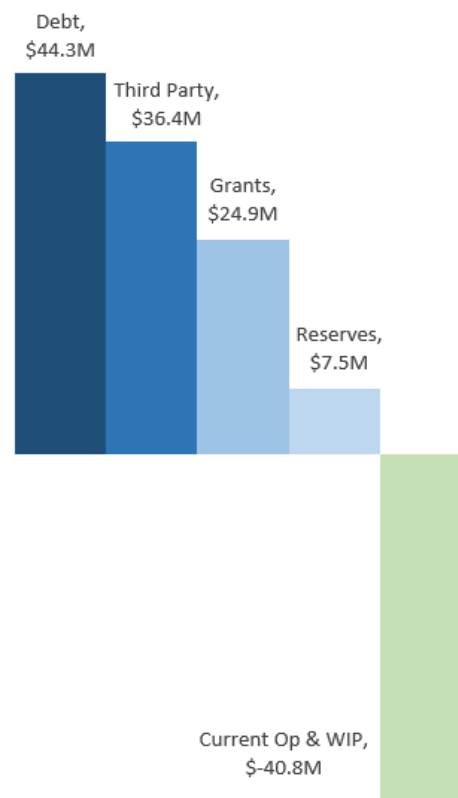
Buildings
+44.8 M

- Property acquisition of 132 units at Millstream Ridge on 713/715 Treanor
- Funded through a \$35.5M prepaid lease from BC Housing and a \$9.0M grant from the Regional Housing First Program

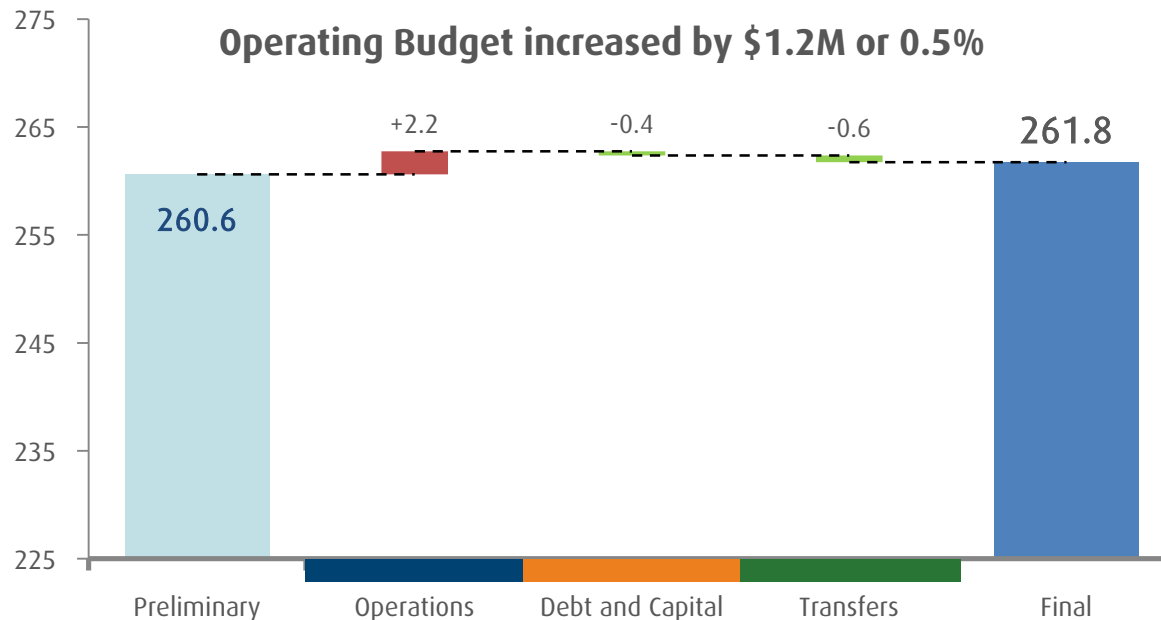
Land
+6.6 M

- Land acquisition closing in 2019 (rise and report to follow)
- Will be funded from land acquisition reserve

Changes in Investment Funding by Source



Changes in Operating



Operations +2.2 M

- 0.8M Legislative & General: First Nations, Legislative Controls, EDRM
- 0.6M Core Sewer Treatment one-time MFA debt reserve fund costs
- 0.2M RHTF: budget carryforward for grants not awarded in 2018
- 0.1M Community Health: increased funding for Coalition to end Homelessness
- 0.1M Climate Action & Adaptation: regional GHG inventory & modelling

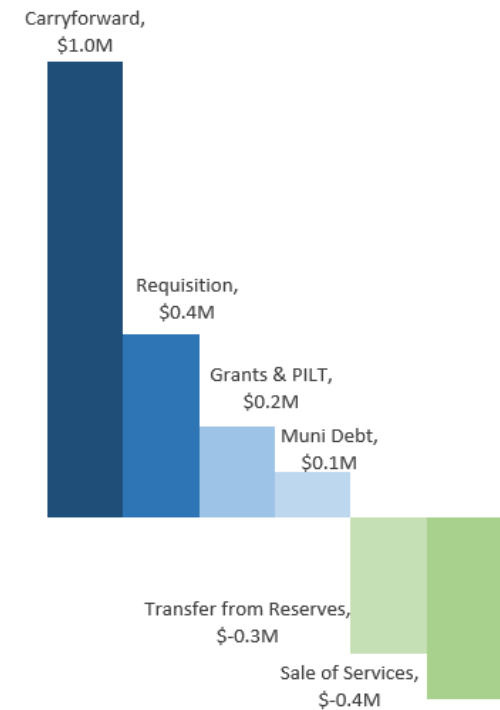
Debt & Capital -0.4M

- 1.1M CAWTP Long Term Debt Issuance
- 0.1M Municipal Debt Increase
- (1.9M) reduced capital funding to CAWTP

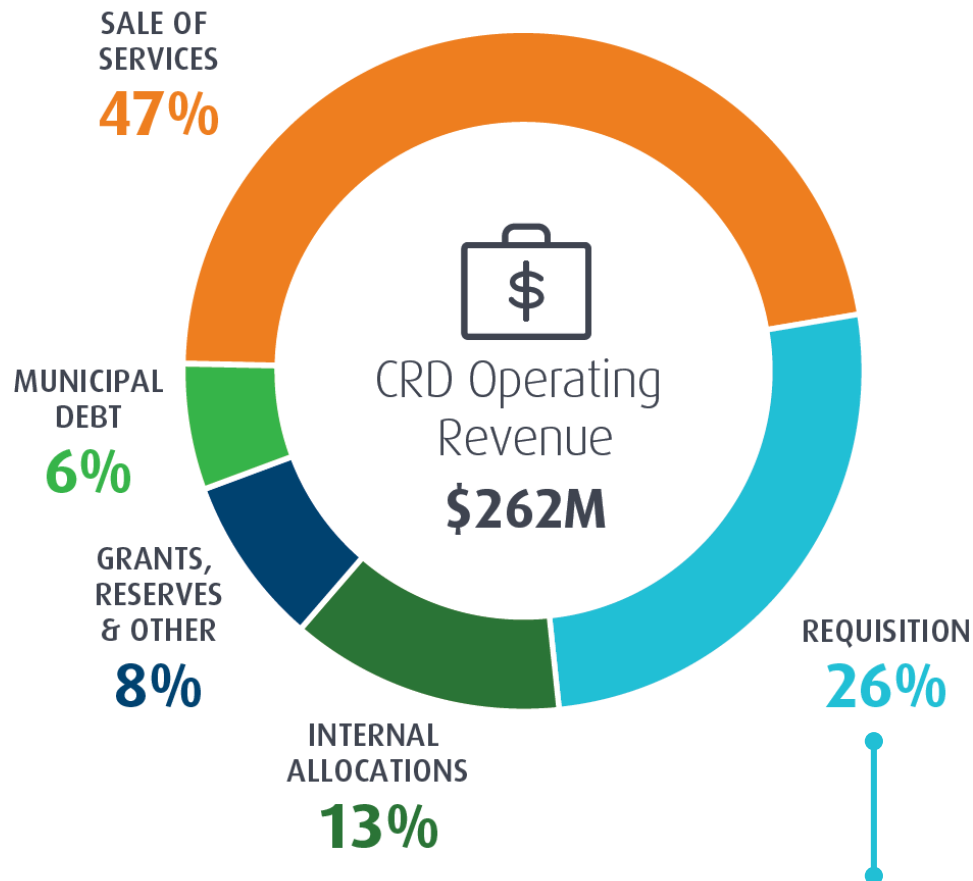
Transfer to Reserves -0.6 M

- (0.4M) Core Sewer Treatment reduced transfer to balance debt reserve charge
- (0.1M) Reduced transfer to reserve balancing Leg and Gen initiatives
- (0.1M) Various changes distributed across 30 other services

Changes in Operating Revenue by Source



Sources of Revenue - Operating



Sale of Services	124.0
Requisitions	67.6
Internal Allocations	35.1
Municipal Debt	15.0
Grants, Reserves & Other	20.1
Total	\$262M

Requisition (6.1% year-over-year increase, or 0.6% over preliminary)

2019 Final Budget	2019 Preliminary	Δ \$	Δ %	2018 Budget
\$67.6M	\$67.1M	\$0.5M	0.6%	\$63.7M

Impacts of Assessment

Change in Converted Assessments;
Regional Average = 9.9%

15

\$Avg. Residential Assessment | \$Cost/Avg HH

10

5

0

Oak Bay Saanich North Saanich Central Saanich Highlands Metchosin Esquimalt Salt Spring Island South Gulf Islands Victoria Juan De Fuca Sidney Colwood Sooke View Royal Langford

\$1,423,395 | \$465.97

\$854,221 | \$207.26

\$1,047,835 | \$467.67

\$773,033 | \$567.59

\$825,830 | \$212.37

\$812,822 | \$218.03

\$730,974 | \$476.44

\$658,165 | \$832.86

\$476,820 | \$333.13

\$829,301 | \$208.32

\$542,222 | \$437.36

\$698,741 | \$331.71

\$665,330 | \$347.45

\$493,978 | \$469.23

\$733,041 | \$440.26

\$610,627 | \$365.22

Impacts of Assessment

CRD

Change in Converted Assessments;
Regional Average = 9.9%

Change in Number of Folios;
Regional Total = 1,518

15

\$Avg. Residential Assessment | \$Cost/Avg HH

10

5

0

500

450

400

350

300

250

200

150

100

50

0

Oak Bay Saanich North Saanich Central Saanich Highlands Metchosis Esquimalt Salt Spring Island South Gulf Islands Victoria Juan De Fuca Sidney Colwood Sooke View Royal Langford

Requisition by Municipality & EAs

A + B + C = D

Municipalities & EAs	Impact of Assessment	Impact of CAWTP	All Other CRD	CRD Final
Colwood	1.0%	9.8%	3.0%	13.8%
Esquimalt	0.3%	13.1%	1.6%	15.0%
Langford	1.2%	9.3%	3.8%	14.3%
Oak Bay	(2.0%)	not requisitioned	1.8%	(0.2%)
Saanich	(2.3%)	not requisitioned	5.0%	2.7%
Victoria	1.6%	not requisitioned	4.7%	6.3%
View Royal	0.8%	8.3%	2.2%	11.3%
Central Saanich	(0.6%)		3.8%	3.2%
Highlands	(1.2%)		6.2%	5.0%
Metchosin	(0.8%)		6.2%	5.4%
North Saanich	(1.6%)		3.7%	2.1%
Sidney	1.7%		2.2%	3.9%
Sooke	0.6%		5.5%	6.1%
Juan de Fuca	0.2%		9.0%	9.2%
Salt Spring Island	(0.1%)		2.1%	2.0%
Southern Gulf Islands	0.3%		6.0%	6.3%
Total	-	2.3%	3.8%	6.1%



Investing for the Future

Measure: the amount of capital invested in infrastructure for every dollar that assets depreciate each year.

Result: in 2019, the investment in capital will be \$77.4M* vs \$25.3M in amortization. This yields a 3.1x multiplier.

* excludes investment in CAWTP and RHFP, otherwise investment = 382.2M with an 15.1x multiplier



Saving for a Rainy Day

Measure: reserves provide sources of funding for uncontrollable factors and allow the CRD to set aside funds for future capital requirements.

Result: in 2019, reserve contributions will total \$16.6M vs a \$246.8M* operating budget. The result is 6.8%.

* excludes municipal debt servicing costs, otherwise operating budget = 261.8M with 6.4% contribution rate





Debt Affordability

Measure: the amount of revenue committed to debt repayment for existing and new capital.

Result: in 2019, debt servicing costs will account for \$23.5M* out of the total revenue of \$206.5M**. This equates to 11.4%.

* excludes municipal debt (15M)

** excludes municipal debt (15M), internal allocations (34.2M), and surplus carryforward (4.9M)



Debt Management

Measure: the amount of capital investment that will be funded by debt (instead of operating or reserves).

Result: in 2019, debt will fund approximately 13% of total capital investment of \$77.4M*.

* Excludes investment in CAWTP (260.2M) and RHFP (44.5), inclusive of these investments debt funding is 18.7% of the plan





Investing in the Future

Capital investment is almost 15x the rate of depreciation



Managing the Cost of Debt

Less than 11% of revenue is planned for long-term debt payments



Supporting Board and Corporate Priorities

Continued focus on CAWTP, Affordable Housing, Active Multimodal Transportation, First Nations Reconciliation, and Climate Action



Diversifying Revenue Streams

Almost ½ of operating revenue comes from sale of services while just over ¼ from requisition

Backup Slides



Assessment Details



	Change in Requisition	Change in Converted Assessments	Change in Average Residential Assessments	Change in Cost per Average Residential Assessment	Change in Number of Folios
Central Saanich	3.2%	8.0%	7.1%	2.4%	0.3%
Colwood	13.8%	13.0%	11.2%	12.0%	2.9%
Esquimalt	15.0%	10.1%	10.2%	15.1%	0.9%
Highlands	5.1%	8.6%	8.5%	5.0%	-0.1%
Langford	14.3%	14.1%	10.6%	10.8%	3.3%
Metchosin	5.4%	9.0%	9.0%	5.5%	-0.3%
North Saanich	2.1%	6.9%	4.7%	0.0%	0.6%
Oak Bay	-0.2%	6.1%	5.7%	-0.6%	0.2%
Saanich	2.7%	6.8%	6.0%	2.0%	0.3%
Sidney	3.9%	12.4%	12.8%	4.4%	0.8%
Sooke	6.1%	13.1%	9.8%	2.9%	3.1%
Victoria	6.3%	12.2%	9.1%	3.3%	1.2%
View Royal	11.3%	13.6%	13.0%	10.7%	0.8%
Electoral Areas	4.7%	11.3%	10.8%	4.3%	0.1%
Total	6.1%	9.9%	8.8%	5.1%	1.0%
	A	B	C	D	E

Converted Assessment values (B) will have a direct impact on the Requisition (A) for each municipality. If the Converted Assessment value for a municipality increases less than the average Converted Assessments for the region, then that municipality will receive less in requisition than those with Converted Assessments at or above the average for the region. If (B) is lower than the average, (A) will decrease for that municipality.

Assessment Details



		Change in Average			
	Change in Requisition (in \$ millions)	Change in Converted Assessments (in \$ millions)	Residential Assessments (in \$ millions)	Change in Cost per Average Residential Assessment	Change in Number of Folios
Central Saanich	0.144	46.6	0.051	13.05	24
Colwood	0.297	53.9	0.067	37.22	178
Esquimalt	0.376	40.4	0.067	62.57	48
Highlands	0.010	6.5	0.065	10.16	(1)
Langford	0.936	154.2	0.058	35.62	472
Metchosin	0.020	11.7	0.067	11.36	(5)
North Saanich	0.056	39.7	0.047	(0.10)	28
Oak Bay	-0.007	55.8	0.077	(2.85)	12
Saanich	0.255	249.9	0.048	4.01	135
Sidney	0.095	58.4	0.079	13.86	48
Sooke	0.181	38.7	0.044	13.34	183
Victoria	0.571	416.3	0.069	6.70	356
View Royal	0.214	41.9	0.084	42.56	29
Juan de Fuca	0.155	25.1	0.051	29.72	32
Salt Spring Island	0.110	40.5	0.059	15.73	(9)
Southern Gulf Islands	0.134	36.1	0.053	20.24	(12)
Total	3.899	1315.7	0.988	313.18	1,518

The following charts summarize the change in operating and capital plans, year over year, after final adjustments to the 2019 budget.

Expenditures (in \$ millions)

Expenditure Type	2019 Final	2018 Final	\$ Change	% of Total Change
Operations	165.3	156.8	8.5	3.4%
Debt Servicing	38.6	37.1	1.5	0.6%
Capital Funding	41.3	40.6	0.7	0.3%
Transfers to Reserves	16.6	13.9	2.74	1.1%
Total	\$261.8	\$248.4	\$13.4	5.4%

Revenues (in \$ millions)

Revenue Source	2019 Final	2018 Final	\$ Change	% of Total Change
Sale of services	124.0	116.2	7.8	3.1%
Requisitions*	82.5	78.4	4.1	1.7%
Allocation to other services	35.1	34.2	0.9	0.4%
Rentals and other revenue	9.0	7.8	1.2	0.5%
Grants	4.1	5.0	-0.9	-0.4%
Surplus	5.2	4.9	0.3	0.1%
Transfer from reserve for capital	1.9	1.9	0.0	0.0%
Total	\$261.8	\$248.4	\$13.4	5.4%

*Includes Municipal Debt

Requisition (in \$ millions)

Description	2019 Final	2018 Final	\$ Change	% Change
Total Electoral Areas Only	13.8	13.2	0.6	4.5%
Regional / Sub Regional	53.8	50.5	3.3	6.5%
Total Before Municipal Debt	67.6	63.7	3.9	6.1%
Municipal Debt	14.9	14.7	0.2	1.4%
Total	\$82.5	\$78.4	\$4.1	5.2%

Reserves – Capital
(in \$ millions)

Reserve Activity - Forecast	2019 Final	2018 Final	\$ Change	% Change
Opening Reserve Balance Planned	67.7	77.1*	-9.4	-12.2%
Transfer from Surplus (2018)	2.5	0.0	2.5	100.0%
Opening Reserve Balance Actual	70.2	77.1	-6.9	-8.9%
Transfer to/from Operating	16.1	12.8	3.3	25.7%
Interest Income	1.3	1.3	0.0	0.0%
Transfer to Fund Capital Projects	-27.4	-23.5	-3.9	16.6%
Ending Balance	\$60.2	\$67.7	-\$7.5	-11.1%

*balance updated to align with 2017 audited Financial Statements

Capital Expenditures
(in \$ millions)

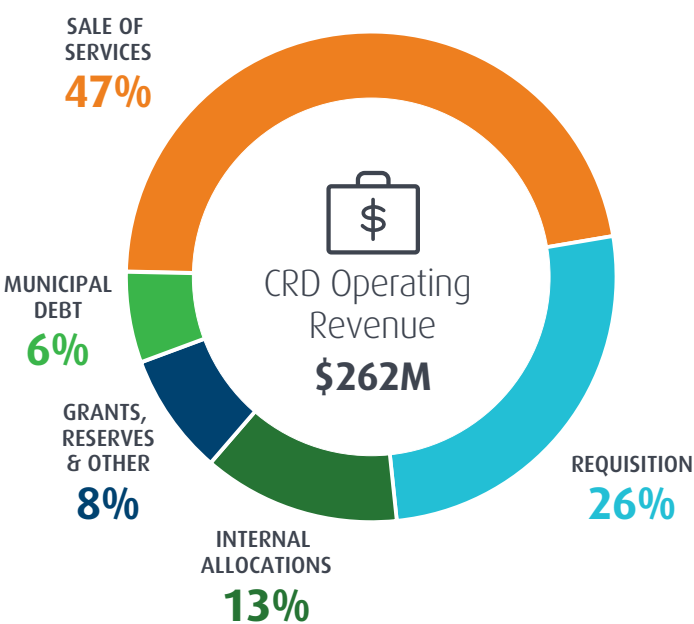
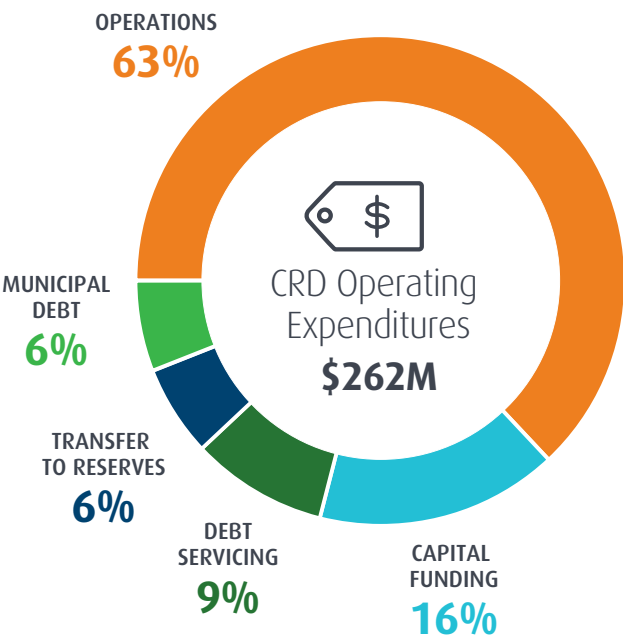
Description	2019 Final (a)	2019 Prelim (b)	2018 Final (c)	Change (a-c)	% of Total Change
CAWTP	260.2	242.8	134.7	125.5	58.7%
Engineered Structures	51.6	48.9	48.5	3.1	1.5%
Buildings	52.7	7.9	18.5	34.2	16.0%
Equipment	7.4	7.0	8.7	-1.3	-0.6%
Land	8.3	1.7	1.5	6.9	3.2%
Vehicles	1.9	1.6	1.9	0.0	0.0%
Ending Balance	\$382.2	\$309.9	\$213.7	\$168.4	78.8%

Capital Funding
(in \$ millions)

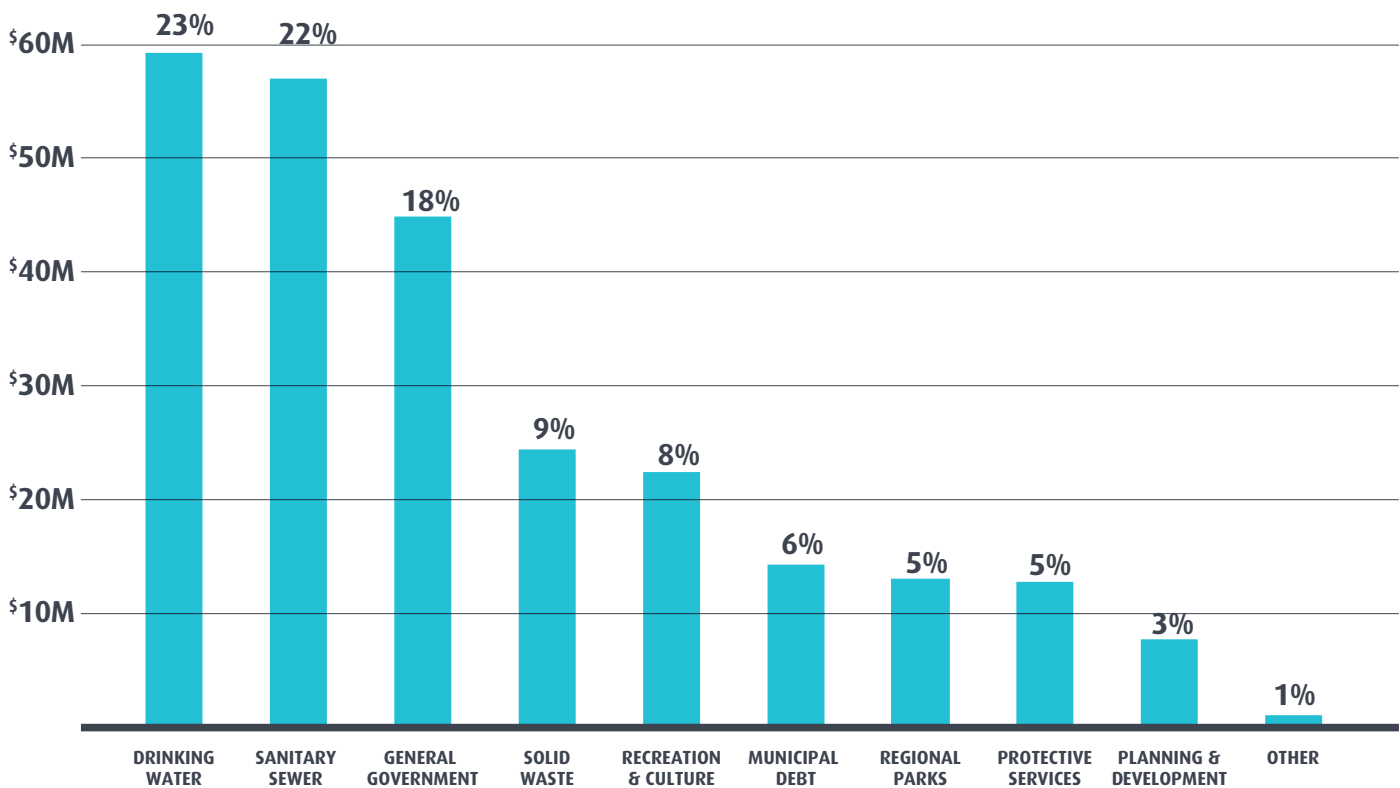
Description	2019 Final (a)	2019 Prelim (b)	2018 Final (c)	Change (a-c)	% of Total Change
Current Operating and WIP	154.2	194.9	43.9	110.3	51.6%
Grants	93.7	68.8	43.4	50.3	23.5%
Debt Issuance	70.1	25.8	102.9	-32.8	-15.3%
Donations & Third Party Funding	36.8	0.5	0.0	36.8	17.2%
Reserve Funding	27.4	19.9	23.5	3.9	1.8%
Ending Balance	\$382.2	\$309.9	\$213.7	\$168.5	78.8%

WHERE THE MONEY GOES

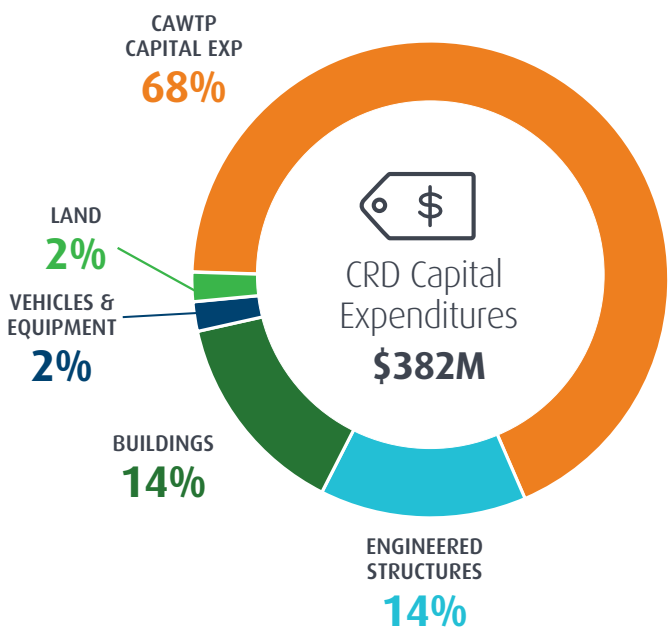
WHERE THE MONEY COMES FROM



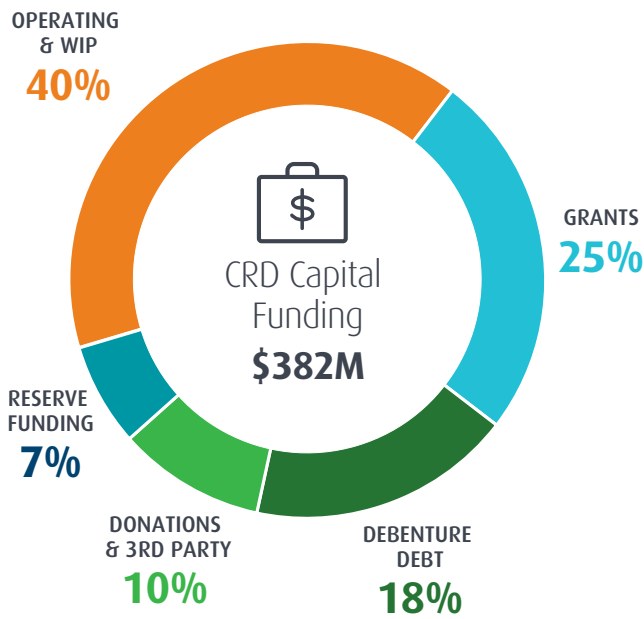
HOW THE MONEY IS SPENT



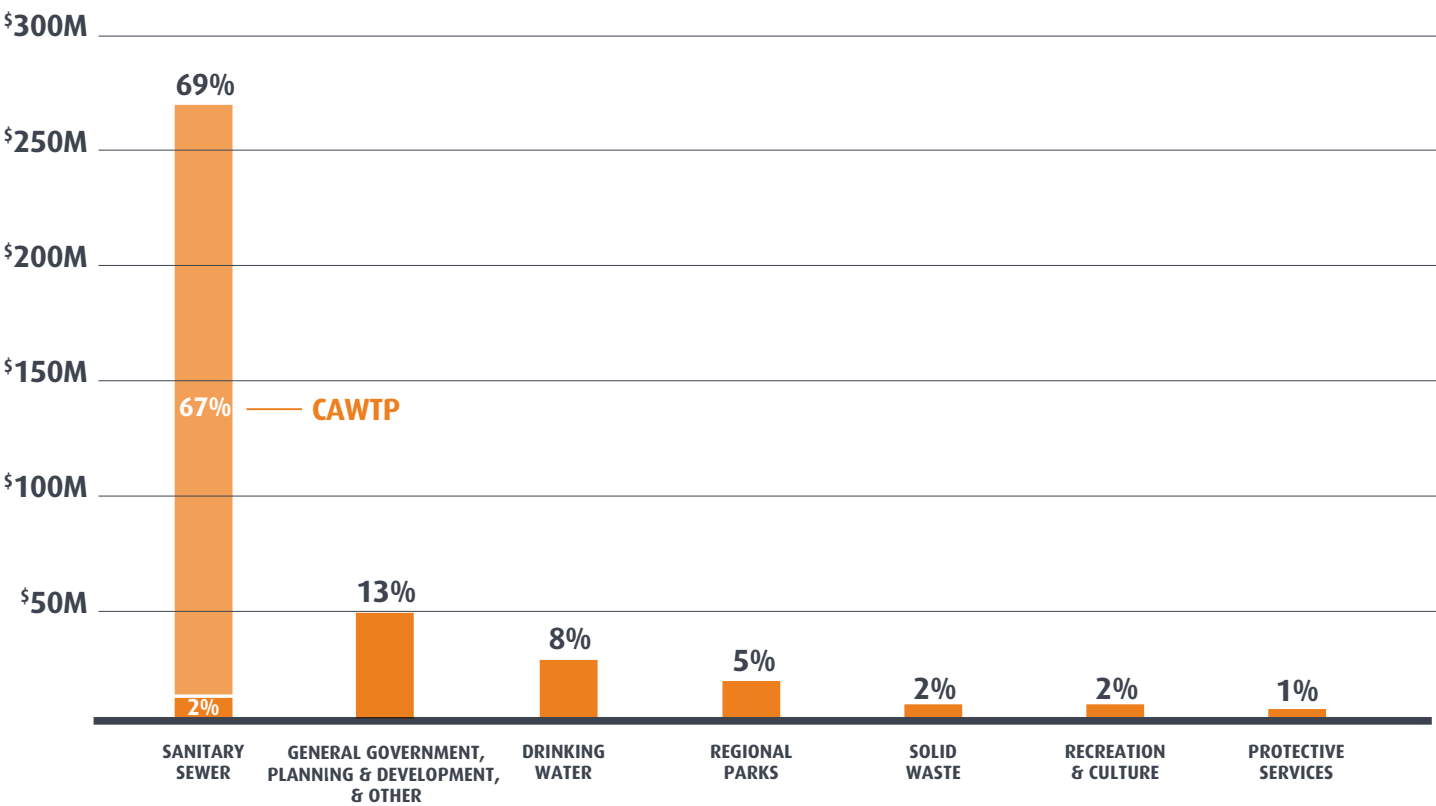
WHERE THE MONEY GOES



WHERE THE MONEY COMES FROM



HOW THE MONEY IS SPENT



CRD 2019 Major Capital Projects > \$500,000

Appendix 4

SERVICE AREA	\$(M)	FUNDING SOURCE
Parks & Recreation		
REGIONAL PARKS		
Construct E&N Trail Phases 3 & 4	5.9	Debt, Operating & WIP
Construct Elk/Beaver Lake Washrooms	1.5	Operating & WIP, Reserves
Develop Visitor Facilities for Regional Parks	0.7	Operating & WIP, Reserves
Engineering - Todd Creek Trestle	2.1	Operating & WIP, Reserves
Potential Land Acquisition Transactions	6.7	Reserves
SEAPARC		
Facility Expansion	2.5	Grants, Operating & WIP, Reserves
Integrated Water Services		
REGIONAL WATER SUPPLY		
Butchart Dam No. 5 Remediation	3.2	Debt, Operating & WIP
Sooke Intake Screens Condition Assessment & Replacement	2.1	Debt, Operating & WIP
Sooke Lake Dam - Instrumentation System Improvements	0.8	Debt, Operating & WIP
Implications from Sooke Dam Safety Review	0.6	Debt, Operating & WIP
Lubbe Dam No. 4 Remediation	1.6	Debt, Operating & WIP
JDF WATER DISTRIBUTION		
Sun River Reservoir Rehabilitation	0.7	Debt, Operating & WIP
Sooke Rd Ph. 2 - 1,000m of 600m Pipe - Cecil Blogg to Jacklin	1.1	Debt, Operating & WIP
Sooke Rd Ph. 1 - 1,200m of 600m Pipe - Wishart to Cecil Blogg	1.1	Debt, Operating & WIP
Annual Small Diameter Pipe Replacement Program	1.0	Debt, Operating & WIP
East Sooke Water Main Interconnection	0.6	Debt, Operating & WIP
JDF WATER DISTRIBUTION (DCC)		
McCallum Pump Station	2.2	Reserves
SAANICH PENINSULA TREATMENT PLANT		
Turgoose Pump Station Upgrade	0.7	Reserves
Environmental Services		
MILLSTREAM SITE REMEDIATION		
Millstream Remediation	0.7	Grants, Operating & WIP
ENVIRONMENTAL RESOURCE MANAGEMENT		
Aggregate Production for Internal Use	1.3	Operating & WIP
Landfill Gas Utilization	0.8	Reserves
Gas & Leachate Collection Pipe Extension	0.7	Operating & WIP
Sewer Service		
CORE AREA WASTEWATER TREATMENT PROGRAM		
Wastewater Treatment Program	260.2	Debt, Grants, Operating & WIP
Salt Spring Island (SSI)		
GANGES SEWER UTILITY		
Sewer System Rehabilitation	3.5	Debt
COMMUNITY TRANSPORTATION		
North Ganges Transportation Plan	1.5	Grants, Reserves

Continued on next page

CRD 2019 Major Capital Projects > \$500,000

Appendix 4

SERVICE AREA	\$(M)	FUNDING SOURCE
Planning & Protective Services		
LAND BANKING & HOUSING		
RHFP - Housing Units Millstream Ridge (CRD/CMHC/CRHC)	44.5	Grants, Other
SOUTH GALIANO FIRE		
South Galiano Fire Hall	1.2	Debt
SMALL CRAFT FACILITIES (SGI)		
Construction of the Anson Road facility	0.6	Reserves, Other

Total Projects > \$500K	350.1
Total 2019 Capital Projects	382.2

REGULAR POSITIONS - ONGOING

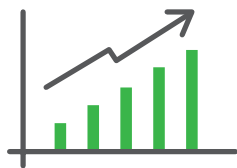
Department	Division	2017	2018	2019
Executive Services	<i>Executive Office</i>	3.00	3.00	3.00
	<i>Aboriginal Initiatives</i>	1.50	0.00	0.00
	<i>Corporate Communications</i>	6.00	6.00	6.00
	<i>Legislative & Corporate Svcs.</i>	10.00	0.00	0.00
	<i>Human Resources & Safety</i>	8.00	10.00	10.00
Corporate Services	<i>Administration & Legal Services</i>	0.00	2.00	3.00
	<i>Information Services</i>	0.00	2.00	2.00
	<i>Legislative Services</i>	0.00	3.00	3.00
	<i>Risk and Insurance</i>	0.00	4.00	4.00
	<i>First Nations Relations</i>	0.00	1.50	3.00
	<i>Real Estate Services</i>	0.00	3.00	3.00
	<i>SGL Administration</i>	0.00	1.00	1.00
	<i>Financial Services</i>	36.50	37.50	37.50
Finance & Technology	<i>Asset Management</i>	5.00	2.00	2.00
	<i>IT & GIS</i>	26.00	28.00	29.00
	<i>Arts and Culture</i>	2.80	2.80	2.80
	<i>Administration</i>	4.00	5.00	5.00
Integrated Water Services	<i>Customer & Technical Services</i>	20.29	19.29	19.29
	<i>Infrastructure Engineering</i>	21.00	24.00	27.00
	<i>Infrastructure Operations</i>	85.89	87.39	94.39
	<i>Watershed Protection</i>	25.00	26.00	26.00

REGULAR POSITIONS - ONGOING

Department	Division	2017	2018	2019
Parks and Environmental Services	<i>Administration</i>	3.00	3.00	3.00
	<i>Facility Mgmt. & Engineering</i>	21.00	21.00	21.00
	<i>Environmental Protection</i>	50.15	53.05	53.05
	<i>Environmental Resource Mgmt</i>	20.70	20.70	20.70
	<i>JDFEA Parks and Recreation</i>	0.80	0.60	0.60
	<i>Panorama Recreation</i>	31.35	31.35	31.35
	<i>Regional Parks</i>	48.50	49.00	49.00
	<i>SEAPARC</i>	17.00	17.00	17.10
Planning and Protective Services	<i>Administration</i>	2.50	2.50	2.50
	<i>Building Inspection</i>	9.70	9.70	9.70
	<i>Health & Capital Planning</i>	2.00	2.00	2.00
	<i>JDFEA Planning</i>	3.50	3.70	3.70
	<i>Protective Services</i>	18.70	18.70	15.20
	<i>Regional & Strategic Planning</i>	7.50	7.50	7.50
	<i>Regional Housing</i>	27.77	33.77	34.00
	<i>SGL Administration</i>	1.00	0.00	0.00
SSI Administration (Executive Services)	<i>Administration</i>	4.80	4.80	5.80
	<i>SSI Parks and Recreation</i>	5.34	9.94	9.94
TOTAL CRD REGULAR POSITIONS (ONGOING)		530.29	555.79	567.12

REGULAR POSITIONS - FIXED DURATION

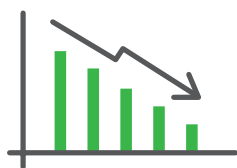
Department	Division	2017	2018	2019
CAWTP	<i>CAWTP</i>	30.00	30.00	27.00
Executive Services	<i>Legislative & Information Svcs.</i>	1.00	1.00	0.00
	<i>Human Resources</i>	1.00	0.00	0.00
Finance & Technology	<i>Financial Services</i>	2.00	4.00	4.00
Integrated Water Services	<i>Infrastructure Engineering</i>	1.00	1.00	1.00
Parks and Environmental Services	<i>Administration</i>	0.00	2.00	2.00
	<i>Environmental Protection</i>	2.50	2.50	2.50
	<i>Environmental Resource Mgmt</i>	1.00	1.00	1.00
Planning and Protective Services	<i>Health & Capital Planning</i>	1.00	1.00	2.00
	<i>Regional Housing</i>	2.00	2.00	3.00
TOTAL CRD REGULAR POSITIONS (FIXED DURATION)		41.50	44.50	42.50

BUILDING INFRASTRUCTURE

Investment on capital is **15.1x** the rate of depreciation

This is the amount of capital invested in infrastructure for every dollar that assets depreciate each year. In 2019, the investment in capital will be \$382.2M* compared to an amortization of \$25.3M*.

**Amortization based on net book value as per the audited financial statements from the preceding year*

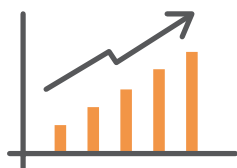
MANAGING DEBT

Debt servicing costs are **11.4%** of revenue

This is the amount of annual revenue committed to debt repayment for existing and new capital. In 2019, debt servicing costs will account for \$23.5M* out of total revenue of \$206.5M.**

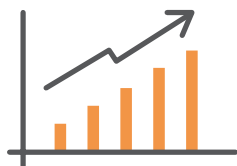
**This excludes municipal borrowing.*

***This excludes municipal debt (15.0M), internal allocations (35.1M), and surplus carryforward (5.2M).*

SAVING FOR THE FUTURE

Reserve transfers make up **6.4%** of the operating budget

This is the amount of total reserve contributions compared to the total CRD operating budget. In 2019, reserve transfers will total \$16.6M while the operating budget will total \$261.8M.



Reserve transfers make up **1.6%** of the depreciated value of assets

This is the amount of total reserve contributions compared to the total net book value of CRD assets. In 2019, reserve transfers will total \$16.6M while the net book value will total \$1,035.6M.*

**Based on net book value as per the audited statements from the preceeding year.*

Sanitary Sewer | *Managing wastewater and protecting local watersheds and surrounding marine environments.*



Since 2000, the CRD has invested **\$471M** in sewer infrastructure upgrades, including the construction of the Trent Street Pump Station, the Craigflower Pump Station and the Saanich Peninsula Wastewater Treatment Plant.

In **2019**, key projects include:

- ▶ continued upgrades to existing sewer conveyance and treatment infrastructure for the Core Area, Saanich Peninsula and electoral areas

Drinking Water | *Delivering and maintaining an adequate supply of safe and reliable drinking water.*



Since 1999, the CRD has invested **\$317M** into water infrastructure, including the increasing the capacity of the Sooke Lake Reservoir and expanding the water supply lands by acquiring the Leech Watershed. In 2018, \$15.6 million was invested across the 19 utility systems to ensure ongoing protection of the health of the public and the environment.

In **2019**, key projects include continued:

- ▶ dam safety improvements within Regional Water Supply Service
- ▶ pipe replacements and upgrades in the Juan de Fuca Water Service

Social Housing | *Providing affordable housing and coordinating affordable housing services.*



Since 2005, the CRHC* has invested **\$26M** into capital replacement and added an additional 70 units of affordable housing, while the Regional Housing Trust Fund has provided **\$12.7M** in grants, allowing for development of 1026 units of affordable housing.

In **2019**, key projects include:

- ▶ implementation of the Regional Housing First Program to support the development of affordable housing units in the region

Health Infrastructure | *Investing and partnering in the development of health-related infrastructure.*



Since 2005, the CRHD** has invested **\$245M** in health-related infrastructure, including contributions to significant projects like the Patient Care Centre at Royal Jubilee Hospital and the new emergency department at Victoria General Hospital.

In **2019**, key projects include:

- ▶ construction of The Summit at Quadra Village, a 320-unit residential care facility
- ▶ West Shore Urgent Care

Regional Parks | *Managing natural areas and ensuring access to parks and trails.*



Since 2000, the CRD has acquired **4,646 ha** of parkland (valued at \$58.7M), most of which has been made possible by the parks levy, which increased from \$10 to \$20 per household during the same time period.

In **2019**, key projects include:

- ▶ continued development of the E&N Rail Trail
- ▶ continued construction of the Great Trail (formerly known as the Trans Canada Trail)
- ▶ construction of Elk/Beaver Lake washrooms
- ▶ potential land acquisitions

This snapshot of the Capital Regional District's service activity is not all inclusive.

*CRHC = Capital Region Housing Corporation **CRHD = Capital Regional Hospital District

CAPITAL REGIONAL DISTRICT

2019 Financial Plan Summary

Prepared by CRD Financial Services
March 20, 2019

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CAPITAL REGIONAL DISTRICT - YEAR 2019 FINANCIAL PLAN

Regional	Service	Gross Expenditure 2018	Gross Expenditure 2019	Carry Fwd. to 2019 Operating	Allocations to Other Services	Other revenue	Requisition 2019	2018	Req. % Incr.
1.010	Legislative & General Government	18,414,727	19,629,991	398,243	10,718,461	1,744,283	6,769,004	6,312,380	7.23%
1.10X	Facilities Management	2,765,487	2,916,401	0	2,571,547	197,469	147,385	131,135	12.39%
1.101	G.I.S.	560,190	530,690	0	465,890	3,250	61,550	60,340	2.01%
1.112	Regional Grant in Aid	1,338,160	1,406,070	1,370,070	0	36,000	0	0	N/A
1.224	Community Health	631,547	702,068	46,286	0	181,002	474,780	389,780	21.81%
1.226	Health Facilities - VIHA	1,715,743	1,979,292	0	0	1,979,292	0	0	N/A
1.280	Regional Parks	9,803,814	10,344,302	0	46,420	1,093,683	9,204,199	8,614,532	6.85%
1.280A	Regional Parks - Land Acquisition	3,684,268	3,684,270	0	0	0	3,684,270	3,684,268	0.00%
1.309	Climate Action and Adaptation	381,929	519,982	0	0	70,572	449,410	345,536	30.06%
1.310	Land Banking & Housing	1,843,158	2,279,471	54,545	465,514	317,077	1,442,335	1,230,105	17.25%
1.324	Regional Planning Services	1,398,760	1,652,400	0	159,200	324,910	1,168,290	1,129,260	3.46%
1.335	Geo-Spatial Referencing System	181,280	184,570	0	0	16,755	167,815	164,380	2.09%
1.374	Regional Emergency Program Support	142,030	172,850	46,100	0	7,160	119,590	117,240	2.00%
1.375	Hazardous Material Incident Response	316,700	316,050	0	0	18,030	298,020	298,020	0.00%
1.521	SWMP - Solid Waste Disposal (Refuse Disposal)	25,008,351	24,001,928	0	0	24,001,928	0	0	N/A
1.525	Solid Waste Disposal - Debt	648,509	440,753	0	0	440,753	0	0	N/A
1.57X	Environmental Services	17,046,735	17,500,172	110,560	17,389,612	0	0	0	N/A
1.911	911 Systems	1,723,730	2,271,830	0	0	2,124,570	147,260	115,920	27.04%
1.921	Regional CREST Contribution	1,622,360	1,661,190	0	0	103,440	1,557,750	1,515,650	2.78%
2.670	Regional Water Supply	30,519,450	32,111,512	0	0	32,111,512	0	0	N/A
21.ALL	Feasibility Study Reserve Fund - All	156,400	22,350	21,850	0	500	0	0	N/A
Total Regional		119,903,328	124,328,142	2,047,654	31,816,644	64,772,186	25,691,658	24,108,546	6.57%
Sub-Regional	Service	Gross Expenditure 2018	Gross Expenditure 2019	Carry Fwd. to 2019 Operating	Allocations to Other Services	Other revenue	Requisition 2019	2018	Req. % Incr.
1.121	Sooke Regional Museum	181,970	189,500	370	0	310	188,820	181,640	3.95%
1.123	Prov. Court of B.C. (Family Court)	183,725	185,350	0	0	222,113	-36,763	-36,763	0.00%
1.126	Victoria Family Court Committee	15,974	15,926	10	0	916	15,000	15,000	0.00%
1.128	Greater Victoria Police Victim Services	274,744	280,457	722	0	14,703	265,032	259,888	1.98%
1.230	Traffic Safety Commission	93,470	78,230	5,130	0	3,620	69,480	69,380	0.14%
1.290	Royal Theatre	580,000	580,000	0	0	0	580,000	580,000	0.00%
1.295	McPherson Theatre	788,088	786,410	0	0	36,410	750,000	750,000	0.00%
1.297	Arts Grants	2,779,292	2,823,418	0	12,760	188,471	2,622,187	2,571,519	1.97%
1.311	Regional Housing Trust Fund	2,542,550	3,162,570	2,093,109	0	69,461	1,000,000	986,890	1.33%
1.330	Regional Growth Strategy	403,870	502,240	0	15,000	102,580	384,660	383,460	0.31%
1.40X	SEAPARC	3,876,647	4,000,703	0	0	1,231,194	2,769,509	2,667,990	3.81%
1.429	West Shore - Public Building	0	0	0	0	0	0	-27,740	-100.00%
1.430	West Shore - Public Building - Tech. Wing	0	0	0	0	0	0	-2,305	-100.00%
1.44X	Panorama Rec. Center.	8,959,562	9,187,399	0	0	4,353,083	4,834,316	4,731,870	2.17%
1.531	Stormwater Quality Management - Sooke	35,428	36,137	0	0	77	36,060	35,349	2.01%
1.536	LWMP-Stormwater Quality Management-Core	748,605	739,337	0	0	125,116	614,221	598,003	2.71%
1.537	Stormwater Quality Management - Peninsula	117,310	111,748	0	0	3,786	107,962	105,191	2.63%
1.538	Source - Stormwater Quality - Peninsula	78,675	55,708	0	0	4,615	51,093	49,829	2.54%
1.912A	911 Call Answer - RCMP	573,040	121,900	0	18,340	3,810	99,750	108,760	-8.28%
1.912B	911 Call Answer - Municipalities	112,420	51,700	0	807,350	-56,100	-699,550	-687,060	1.82%
1.913	913 Fire Dispatch	592,170	648,010	0	0	11,590	636,420	579,880	9.75%
2.610	Saanich Peninsula Water Supply	6,067,195	6,385,469	0	0	6,385,469	0	0	N/A
2.680	Juan de Fuca Water Distribution	17,442,909	18,598,435	0	6,000	18,592,435	0	0	N/A
3.700	Septage Disposal - Municipal	372,851	406,322	269,713	0	89,562	47,047	47,047	0.00%
3.701	Millstream Remediation Service	662,532	661,164	0	0	341,164	320,000	320,000	0.00%
3.707	On Site System Management Program - LWMP	208,650	309,302	31,928	0	96,260	181,114	177,425	2.08%
3.718	Peninsula Wastewater TP	3,613,016	3,744,012	0	147,200	2,043,260	1,553,552	1,500,117	3.56%
3.720	LWMP (Peninsula) - Implementation	11,658	20,866	0	0	9,442	11,424	11,424	0.00%
3.750	LWMP	484,579	458,975	0	0	201,593	257,382	252,335	2.00%
3.752	Harbours Program	337,768	343,697	0	0	24,933	318,764	312,374	2.05%
3.755	Regional Source Control	1,650,193	1,660,964	0	52,540	307,497	1,300,927	1,300,927	0.00%
3.775	Debt - Saanich Pen. Waste Water System	0	0	41,048	0	-7,299	-33,749	-53,041	-36.37%
3.71X	Trk Swrs & Swge Disp - oper	7,295,170	7,646,360	71,540	419,370	5,356,004	1,799,446	1,761,898	2.13%
3.7XX	Trk Swrs - debt	31,153,281	36,794,107	377,311	673,027	27,671,279	8,072,490	6,825,005	18.28%
Total Sub-Regional		92,237,342	100,586,416	2,890,881	2,151,587	67,427,355	28,116,593	26,376,292	6.60%
Total CRD		212,140,670	224,914,558	4,938,535	33,968,231	132,199,540	53,808,251	50,484,838	6.58%
Total Electoral Areas Only		21,463,059	21,900,790	287,310	1,123,530	6,732,804	13,757,146	13,181,918	4.36%
Total CRD excluding Municipal Debt		233,603,729	246,815,348	5,225,845	35,091,761	138,932,344	67,565,397	63,666,756	6.12%
1.15X	Municipalities' Own Debt - M.F.A.	14,787,191	15,011,947	0	0	52,460	14,959,487	14,713,911	1.67%
Total CRD		248,390,920	261,827,295	5,225,845	35,091,761	138,984,804	82,524,884	78,380,667	5.29%
CRHD	Capital Regional Hospital District	31,949,103	33,389,503	987,361	0	1,652,163	30,749,979	30,373,661	1.24%
Total CRD, CRHD & Municipal Debt		280,340,023	295,216,798	6,213,206	35,091,761	140,636,967	113,274,863	108,754,328	4.16%

CAPITAL REGIONAL DISTRICT - YEAR 2019 FINANCIAL PLAN

ELECTORAL AREAS ONLY

Function		Gross Expenditure 2018	Gross Expenditure 2019	Carry Fwd. to 2019 Operating	Allocations to Other Services	Other revenue	Requisition 2019	Requisition 2018	Req. % Incr.
Joint Electoral Area Services									
1.103	Elections	169,716	20,170	0	0	170	20,000	20,000	0.00%
1.104	U.B.C.M.	18,783	16,590	3,820	0	90	12,680	12,930	-1.93%
1.313	Animal Care Services	1,115,210	1,133,530	0	0	719,490	414,040	403,960	2.50%
1.318	Building Inspection	1,475,970	1,506,930	0	28,430	1,080,130	398,370	390,570	2.00%
1.320	Noise Control	28,820	36,390	0	0	190	36,200	28,620	26.48%
1.322	Nuisances & Unsightly Premises	45,160	49,360	0	0	270	49,090	44,880	9.38%
1.323	By-Law Enforcement	465,490	437,130	0	410,050	27,080	0	0	N/A
1.372	Electoral Area Emergency Program	552,920	555,500	14,190	404,950	780	135,580	127,490	6.35%
21.E.A.	Feasibility Study Reserve Fund - E.A.	273,095	0	0	0	0	0	0	N/A
TOTAL JOINT ELECTORAL AREA SERVICES		4,145,164	3,755,600	18,010	843,430	1,828,200	1,065,960	1,028,450	3.65%
Juan de Fuca Electoral Area									
1.109	Electoral Area Admin Exp - JDF	53,810	56,270	3,410	0	80	52,780	22,440	135.20%
1.114	Grant-in-Aid - Juan de Fuca	41,180	41,400	25,040	0	230	16,130	19,160	-15.81%
1.122	JDF Economic Development Commission	0	0	0	0	0	0	-20,430	-100.00%
1.317	JDF Building Numbering	17,600	12,830	0	0	50	12,780	17,550	-27.18%
1.319	Soil Deposit Removal	5,480	5,480	0	0	20	5,460	5,380	1.49%
1.325	Electoral Area Services - Planning	709,510	730,540	23,740	16,380	38,830	651,590	595,090	9.49%
1.370	Juan de Fuca Emergency Program	81,490	83,690	0	0	220	83,470	81,260	2.72%
1.377	JDF Search and Rescue	82,520	82,240	0	0	20,240	62,000	62,000	0.00%
1.405	JDF EA - Community Parks	176,660	183,720	0	0	760	182,960	175,890	4.02%
1.924	Emergency Comm - CREST - J.D.F.	102,500	104,230	1,090	0	220	102,920	101,010	1.89%
Total JDF Regional		1,270,750	1,300,400	53,280	16,380	60,650	1,170,090	1,059,350	10.45%
1.119	Vancouver Island Regional Library	297,590	310,290	0	0	550	309,740	297,020	4.28%
1.129	Vancouver Island Regional Library - Debt	313,620	404,520	0	0	404,520	0	0	N/A
1.133	Langford E.A. - Greater Victoria Public Library	29,710	30,190	10	0	80	30,100	29,580	1.76%
1.232	Port Renfrew Street Lighting	10,903	8,600	4,400	0	2,160	2,040	3,610	-43.49%
1.350	Willis Point Fire Protect & Recreation	149,060	164,170	12,920	0	20,420	130,830	128,260	2.00%
1.353	Otter Point Fire Protection	399,770	436,650	0	0	300	436,350	399,470	9.23%
1.354	Malahat Fire Protection	69,790	65,850	130	0	0	65,720	69,780	-5.82%
1.355	Durrance Road Fire Protection	3,410	2,990	0	0	0	2,990	3,410	-12.32%
1.357	East Sooke Fire Protection	475,770	492,590	10,630	0	70,940	411,020	406,270	1.17%
1.358	Port Renfrew Fire Protection	150,370	141,560	0	0	56,100	85,460	90,540	-5.61%
1.360	Shirley Fire Protection	145,210	150,270	0	0	200	150,070	145,010	3.49%
1.369	Electoral Area Fire Services - JDF	66,817	66,140	0	0	100	66,040	66,717	-1.01%
1.408	JDF EA - Community Recreation	89,320	85,300	0	0	20,150	65,150	63,870	2.00%
1.421	West Shore - Parks & Rec - Ice Arena	0	0	0	0	0	0	-18	-100.00%
1.422	West Shore - Curling Rink	0	0	0	0	0	0	-17	-100.00%
1.423	West Shore - Centennial Pool - EA	0	0	0	0	0	0	-16	-100.00%
1.424	West Shore - Juan de Fuca Park	0	0	0	0	0	0	-2,546	-100.00%
1.427	West Shore - Sr. Citizens Centre	0	0	0	0	0	0	-9	-100.00%
1.428	West Shore - Community Rec / Comm Rec #2	0	0	0	0	0	0	-115	-100.00%
1.523	Port Renfrew Refuse Disposal	80,906	82,100	0	15,000	35,240	31,860	31,256	1.93%
2.650	Port Renfrew Water	109,353	112,210	0	0	56,640	55,570	53,260	4.34%
2.655	Snuggery Cove (Port Renfrew)	23,880	19,883	0	0	18,164	1,719	23,860	-92.80%
2.691	Wilderness Mountain Water Service	137,830	142,600	0	0	80,510	62,090	60,330	2.92%
3.700	Septage Disposal - JDF Service Area	475	475	0	0	0	475	475	0.00%
3.850	Port Renfrew Sewer	90,954	92,680	0	0	47,060	45,620	44,750	1.94%
Total JDF Local/Specified/Defined Services		2,644,738	2,809,068	28,090	15,000	813,134	1,952,844	1,914,747	1.99%
TOTAL JUAN DE FUCA ELECTORAL AREA		3,915,488	4,109,468	81,370	31,380	873,784	3,122,934	2,974,097	5.00%

CAPITAL REGIONAL DISTRICT - YEAR 2019 FINANCIAL PLAN

ELECTORAL AREAS ONLY

Function	Gross Expenditure 2018	Gross Expenditure 2019	Carry Fwd. to 2019 Operating	Allocations to Other Services	Other revenue	Requisition 2019	Requisition 2018	Req. % Incr.
<u>Salt Spring Island Electoral Area</u>								
1.111 Electoral Area Admin Exp - SSI	608,090	710,720	43,880	169,440	600	496,800	389,800	27.45%
1.116 Grant-in-Aid - Salt Spring Island	26,360	46,350	7,340	0	200	38,810	6,360	510.22%
1.124 SSI Economic Development Commission	78,910	75,930	0	0	550	75,380	56,920	32.43%
1.236 Salt Spring Island Fernwood Dock	30,170	30,780	0	0	170	30,610	30,000	2.03%
1.141 Salt Spring Island Public Library	583,550	619,970	0	0	1,030	618,940	582,270	6.30%
1.238A Community Transit (S.S.I.)	428,180	466,690	0	0	249,620	217,070	205,380	5.69%
1.238B Community Transportation (S.S.I.)	396,730	168,420	0	0	1,300	167,120	396,250	-57.82%
1.299 Salt Spring Island Arts	90,480	93,790	140	0	70	93,580	90,340	3.59%
1.316 SSI Building Numbering	13,030	9,340	10	0	30	9,300	9,290	0.11%
1.371 S.S.I. Emergency Program	100,880	108,120	0	0	280	107,840	100,610	7.19%
1.378 S.S.I. Search and Rescue	17,660	22,190	0	0	90	22,100	17,570	25.78%
1.455 Salt Spring Island - Community Parks	484,550	495,630	0	0	117,790	377,840	370,430	2.00%
1.458 Salt Spring Is.- Community Rec	130,390	143,770	0	0	99,510	44,260	43,340	2.12%
1.459 Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	1,782,108	1,805,010	0	69,080	244,000	1,491,930	1,457,030	2.40%
1.535 Stormwater Quality Management - S.S.I.	21,510	21,992	0	0	30	21,962	21,480	2.24%
1.925 Emergency Comm - CREST - S.S.I.	83,310	86,080	0	0	110	85,970	83,190	3.34%
Total S.S.I. Regional	4,875,908	4,904,782	51,370	238,520	715,380	3,899,512	3,860,260	1.02%
1.234 S.S.I. Street Lighting	24,820	26,620	810	0	40	25,770	24,370	5.74%
2.620 SSI Highland Water System	37,280	36,920	80	0	0	36,840	37,230	-1.05%
2.621 Highland / Fernwood Water - SSI	385,346	412,710	0	0	357,710	55,000	55,000	0.00%
2.622 Cedars of Tuam	29,877	42,460	0	0	42,460	0	0	N/A
2.624 Beddis Water	231,060	254,610	0	0	182,370	72,240	72,240	0.00%
2.626 Fulford Water	209,703	217,700	0	0	142,910	74,790	74,793	0.00%
2.628 Cedar Lane Water (S.S.I.)	62,136	67,480	0	0	54,390	13,090	21,266	-38.45%
2.660 Fernwood Water	19,370	19,020	40	0	0	18,980	19,350	-1.91%
3.705 S.S.I. Septage/Composting	721,750	767,480	0	0	457,390	310,090	305,840	1.39%
3.810 Ganges Sewer	924,040	959,760	0	0	905,630	54,130	54,130	0.00%
3.820 Maliview Estates Sewer System	144,640	151,640	0	0	151,640	0	0	N/A
Total S.S.I. Local/Specified/Defined Services	2,790,022	2,956,400	930	0	2,294,540	660,930	664,219	-0.50%
TOTAL S.S.I. ELECTORAL AREA	7,665,930	7,861,182	52,300	238,520	3,009,920	4,560,442	4,524,479	0.79%
<u>Southern Gulf Islands Electoral Area</u>								
1.110 Electoral Area Admin Exp - SGI	368,150	387,620	56,560	0	12,020	319,040	279,380	14.20%
1.117 Grant-in-Aid - Southern Gulf Islands	87,520	87,430	2,350	0	920	84,160	86,730	-2.96%
1.125 SGI Economic Development Commission	44,680	65,340	0	0	520	64,820	44,160	46.78%
1.138 Southern Gulf Islands Regional Library	177,520	178,120	2,740	0	1,660	173,720	173,020	0.40%
1.235 S. G. I. Small Craft Harbour Facilities	337,380	346,590	0	0	96,400	250,190	244,280	2.42%
1.314 SGI House Numbering	12,840	9,270	0	0	130	9,140	12,700	-28.03%
1.373 S.G.I. Emergency Program	217,520	222,160	0	0	4,110	218,050	213,300	2.23%
1.533 Stormwater Quality Management - Outer Gulf Is.	43,060	43,920	0	0	400	43,520	42,640	2.06%
1.923 Emergency Comm - CREST - S.G.I.	155,110	159,940	0	0	1,550	158,390	153,460	3.21%
Total Southern Gulf Islands Regional	1,443,780	1,500,390	61,650	0	117,710	1,321,030	1,249,670	5.71%
1.137 Galiano Island Library Service	57,090	58,270	0	0	240	58,030	56,890	2.00%
1.170 Gossip Island Electric Power Supply	58,050	57,840	100	0	320	57,420	57,730	-0.54%
1.227 Saturna Island Medical Clinic	0	28,650	0	0	0	28,650	0	N/A
1.228 Galiano Health Service	86,580	116,640	100	0	30	116,510	86,490	34.71%
1.352 South Galiano Fire Protection	282,680	347,020	0	0	300	346,720	282,430	22.76%
1.356 Pender Fire Protection	886,110	941,930	35,680	0	8,980	897,270	877,150	2.29%
1.359 N. Galiano Fire Protection	209,710	208,270	10,300	0	660	197,310	197,330	-0.01%
1.363 Saturna Island Fire	152,580	162,700	290	0	6,810	155,600	145,110	7.23%
1.369 Electoral Area Fire Services - SGI	75,473	76,150	0	0	0	76,150	75,473	0
1.465 Saturna Island Comm. Parks	24,570	23,820	3,820	0	1,140	18,860	23,420	-19.47%
1.468 Saturna Island - Community Rec.	11,060	11,680	1,370	0	370	9,940	7,490	32.71%
1.475 Mayne Is. Com. Parks & Rec	81,700	80,030	0	0	270	79,760	78,730	1.31%
1.476 Mayne Is. Comm. Parks (reserve)	21,870	23,140	19,130	0	4,010	0	0	N/A
1.478 Mayne Is. Community Rec.	36,710	34,470	1,740	0	60	32,670	32,330	1.05%
1.485 North & South Pender Com. Parks	108,040	151,650	0	0	1,120	150,530	106,900	40.81%
1.488 North & South Pender Com. Rec	57,980	60,110	990	0	740	58,380	57,240	1.99%
1.495 Galiano Parks	66,050	90,080	0	0	60	90,020	65,970	36.46%
1.498 Galiano Community Recreation	36,090	37,270	460	0	10	36,800	36,060	2.05%
2.630 Magic Lakes Estate Water System	909,059	929,390	0	0	360,400	568,990	568,989	0.00%
2.635 Magic Lakes Estate Water (2)	0	0	0	0	0	0	-30,360	-100.00%
2.640 Saturna Island Water System (Lyall Harbour)	204,739	211,750	0	0	92,570	119,180	110,310	8.04%
2.642 Skana Water (Mayne)	65,055	67,410	0	0	44,340	23,070	23,070	0.00%
2.665 Sticks Allison Water (Galiano)	48,543	60,130	0	0	55,130	5,000	5,000	0.00%
2.667 Surfside Park Estates (Mayne)	105,954	109,560	0	0	76,410	33,150	33,150	0.00%
3.830 Magic Lake Estates Sewer System	707,004	786,190	0	10,200	249,220	526,770	508,320	3.63%
Total S.G.I. Local/Specified/Defined Services	4,292,697	4,674,150	73,980	10,200	903,190	3,686,780	3,405,222	8.27%
TOTAL S.G.I. ELECTORAL AREA	5,736,477	6,174,540	135,630	10,200	1,020,900	5,007,810	4,654,892	7.58%
TOTAL FOR ELECTORAL AREAS ONLY	21,463,059	21,900,790	287,310	1,123,530	6,732,804	13,757,146	13,181,918	4.36%

CENTRAL SAANICH		2019 C SAANICH	Cost per Avg. Residential Assessment	2018 C SAANICH	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	299,106	\$36.58	283,768	\$34.99	15,338	1.59	4.54%
1.101	G.I.S.	2,662	\$0.33	2,657	\$0.33	5	0.00	-0.65%
1.224	Community Health	20,534	\$2.51	17,166	\$2.12	3,368	0.39	18.64%
1.280	Regional Parks	398,068	\$48.69	379,380	\$46.78	18,688	1.90	4.07%
1.280A	Regional Parks - Land Acquisition	159,339	\$19.49	162,253	\$20.01	-2,914	-0.52	-2.60%
1.309	Climate Action and Adaptation	19,542	\$2.39	15,162	\$1.87	4,380	0.52	27.83%
1.310	Land Banking & Housing	62,379	\$7.63	54,173	\$6.68	8,206	0.95	14.20%
1.324	Regional Planning Services	50,527	\$6.18	49,732	\$6.13	795	0.05	0.77%
1.335	Geo-Spatial Referencing System	7,280	\$0.89	7,261	\$0.90	19	0.00	-0.55%
1.374	Regional Emergency Program Support	5,200	\$0.64	5,144	\$0.63	56	0.00	0.26%
1.375	Hazardous Material Incident response	12,959	\$1.58	13,077	\$1.61	-118	-0.03	-1.71%
1.911	Call Answer	6,438	\$0.79	5,068	\$0.62	1,370	0.16	26.00%
1.921	Regional CREST Contribution	68,738	\$8.41	66,880	\$8.25	1,858	0.16	1.94%
Total Regional		1,112,773	\$136.10	1,061,722	\$130.93	51,051	5.17	3.95%
1.126	Victoria Family Court Committee	695	\$0.08	698	\$0.09	-3	0.00	-1.23%
1.128	Greater Victoria Police Victim Services	13,193	\$1.61	13,168	\$1.62	26	-0.01	-0.63%
1.230	Traffic Safety Commission	3,136	\$0.38	3,186	\$0.39	-50	-0.01	-2.38%
1.311	Regional Housing Trust Fund	51,109	\$6.25	50,764	\$6.26	346	-0.01	-0.14%
1.330	Regional Growth Strategy	17,566	\$2.15	17,822	\$2.20	-256	-0.05	-2.24%
1.44X	Panorama Recreation Center	1,884,007	\$230.43	1,844,424	\$227.45	39,583	2.98	1.31%
1.537	Stormwater Quality Management - Peninsula	32,176	\$3.94	26,676	\$3.29	5,500	0.65	19.63%
1.538	Source - Stormwater Quality - Peninsula	21,473	\$2.63	20,942	\$2.58	531	0.04	1.70%
1.912B	Call Answer - Municipalities	-46,499	(\$5.69)	-45,669	(\$5.63)	-830	-0.06	0.98%
3.700	Septage Disposal	1,996	\$0.24	1,996	\$0.25	0	0.00	-0.82%
3.701	Millstream Remediation	15,821	\$1.94	15,821	\$1.95	0	-0.02	-0.82%
3.71X	W.W. (Trk Swrs & Swge Disp) - Operating	49,366	\$6.04	65,576	\$8.09	-16,210	-2.05	-25.34%
3.718	Peninsula Wastewater TP	1,445,002	\$176.73	1,392,818	\$171.76	52,184	4.98	2.90%
3.720	L.W.M.P. (Peninsula) - Implementation	4,774	\$0.58	4,774	\$0.59	0	0.00	-0.82%
3.755	Regional Source Control Program	51,145	\$6.26	48,914	\$6.03	2,231	0.22	0.00%
3.775	Debt - Saanich Pen. Waste Water System	-16,995	(\$2.08)	-26,710	(\$3.29)	9,715	1.22	-36.89%
Total Sub Regional		3,527,966	\$431.49	3,435,200	\$423.62	92,765	7.88	1.86%
Total Capital Regional District		4,640,739	\$567.59	4,496,922	\$554.54	143,816	13.05	2.35%
% Change						3.20%		
Cost/average residential property		\$567.59		\$554.54		\$13.05		
1.15X *	Debt Service - M.F.A. (not included in CRD % Change)	893,434	\$109.27	893,434	\$110.18	0	-0.90	-0.82%
CRHD	Capital Regional Hospital District	1,329,892	\$162.65	1,337,642	\$164.95	-7,749	-2.30	-1.39%
TOTAL CRD, CRHD & MUNICIPAL DEBT		6,864,065	\$839.52	6,727,998	\$829.67	136,067	9.85	1.19%

Average residential assessment - 2019/2018

773,033

721,915

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$1.59	0.19%
Regional Parks	\$1.90	0.23%
Regional Parks - Land Acquisition	(\$0.52)	-0.06%
Climate Action and Adaptation	\$0.52	0.06%
Land Banking & Housing	\$0.95	0.11%
Panorama Recreation Center	\$2.98	0.36%
Stormwater Quality Management - Peninsula	\$0.65	0.08%
W.W. (Trk Swrs & Swge Disp) - Operating	(\$2.05)	-0.25%
Peninsula Wastewater TP	\$4.98	0.60%
Debt - Saanich Pen. Waste Water System (SPWWS)	\$1.22	0.15%
Various	(\$2.36)	-0.28%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$9.85	1.19%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$1.59	0.29%
Regional Parks	\$1.90	0.34%
Regional Parks - Land Acquisition	(\$0.52)	-0.09%
Climate Action and Adaptation	\$0.52	0.09%
Land Banking & Housing	\$0.95	0.17%
Panorama Recreation Center	\$2.98	0.54%
Stormwater Quality Management - Peninsula	\$0.65	0.12%
W.W. (Trk Swrs & Swge Disp) - Operating	(\$2.05)	-0.37%
Peninsula Wastewater TP	\$4.98	0.90%
Debt - SPWWS	\$1.22	0.22%
Various	\$0.84	0.15%
Total CRD	\$13.05	2.35%

**Capital Regional District
Sewers Operating - 2019**

Service		Total Service Budget			Municipality's Share	
		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total C. Saanich	Share of Budget
3.714	C. Saanich	65,576	49,366	-16,210	49,366	100%
3.718	Peninsula Wastewater	3,439,058	3,490,343	51,285	1,445,002	41%
Sewer Operating		3,504,634	3,539,709		1,494,368	

Sewers Debt - 2019

Service		Total Service Budget			Municipality's Share	
		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total C. Saanich	Share of Budget
3.775	SPWWT System	-64,191	-40,844	23,347	-16,995	42%
Sewer Debt		-64,191	-40,844		-16,995	

Cost sharing: with the exception of the East Coast Interceptor (ECI) all of the above debt is cost shared on the basis of design capacity. The ECI is cost shared on the basis of current year taxable assessments for the benefiting area converted by the prior year municipal multiples.

COLWOOD		2019 COLWOOD	Cost per Avg. Residential Assessment	2018 COLWOOD	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	221,584	\$31.49	200,847	\$29.00	20,737	2.48	8.56%
1.101	G.I.S.	1,972	\$0.28	1,881	\$0.27	91	0.01	3.17%
1.224	Community Health	15,212	\$2.16	12,150	\$1.75	3,062	0.41	23.20%
1.280	Regional Parks	294,897	\$41.90	268,520	\$38.78	26,377	3.13	8.07%
1.280A	Regional Parks - Land Acquisition	118,042	\$16.77	114,841	\$16.58	3,201	0.19	1.14%
1.309	Climate Action and Adaptation	17,190	\$2.44	13,067	\$1.89	4,123	0.56	29.45%
1.310	Land Banking & Housing	46,212	\$6.57	38,343	\$5.54	7,868	1.03	18.59%
1.324	Regional Planning Services	37,431	\$5.32	35,200	\$5.08	2,232	0.24	4.64%
1.335	Geo-Spatial Referencing System	5,393	\$0.77	5,139	\$0.74	254	0.02	3.27%
1.374	Regional Emergency Program Support	4,574	\$0.65	4,434	\$0.64	141	0.01	1.53%
1.375	Hazardous Material Incident response	11,399	\$1.62	11,270	\$1.63	129	-0.01	-0.47%
1.911	Call Answer	6,547	\$0.93	5,154	\$0.74	1,393	0.19	25.00%
1.921	Regional CREST Contribution	69,903	\$9.93	68,014	\$9.82	1,889	0.11	1.13%
Total Regional		850,357	\$120.83	778,858	\$112.47	71,499	8.36	7.43%
1.126	Victoria Family Court Committee	594	\$0.08	593	\$0.09	1	0.00	-1.47%
1.128	Greater Victoria Police Victim Services	9,774	\$1.39	9,320	\$1.35	454	0.04	3.19%
1.330	Regional Growth Strategy	13,013	\$1.85	12,614	\$1.82	399	0.03	1.51%
1.429	JdF - Public Building	0	\$0.00	-6,710	(\$0.97)	6,710	0.97	0.00%
1.536	Stormwater Quality Management - Core Area	28,189	\$4.01	27,220	\$3.93	969	0.07	1.90%
1.912A	Call Answer - RCMP	13,128	\$1.87	14,314	\$2.07	-1,186	-0.20	-9.75%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	1,326,835	\$188.54	1,114,140	\$160.89	212,694	27.65	17.19%
3.700	Septage Disposal	2,804	\$0.40	2,804	\$0.40	0	-0.01	-1.60%
3.701	Millstream Remediation	49,658	\$7.06	49,658	\$7.17	0	-0.11	-1.60%
3.707	On Site System Management Program	73,412	\$10.43	71,916	\$10.39	1,495	0.05	0.45%
3.750	LWMP	17,398	\$2.47	17,057	\$2.46	341	0.01	0.37%
3.752	Stage 3 Harbour Studies	19,305	\$2.74	18,918	\$2.73	387	0.01	0.41%
3.755	Regional Source Control Program	40,747	\$5.79	37,673	\$5.44	3,073	0.35	6.43%
Total Sub Regional		1,594,855	\$226.62	1,369,517	\$197.76	225,338	28.86	14.59%
Total Capital Regional District		2,445,212	\$347.45	2,148,375	\$310.23	296,837	37.22	12.00%
% Change						13.82%		
Cost/average residential property		\$347.45		\$310.23		\$37.22		
1.15X *	Debt Service - M.F.A. (not included in CRD % Change)	1,019,866	\$144.92	1,311,947	\$189.45	-292,081	-44.53	-23.51%
CRHD	Capital Regional Hospital District	985,210	\$139.99	946,764	\$136.72	38,447	3.28	2.40%
TOTAL CRD, CRHD & MUNICIPAL DEBT		4,450,289	\$632.36	4,407,086	\$636.40	43,203	-4.04	-0.63%

Average residential assessment - 2019/2018

665,330

598,338

Major Impacts

	Increase in \$/ Avg. Hshld	% of Total Increase
TOTAL CRD, CRHD & MUNICIPAL DEBT		
Legislative & General Government	\$2.48	0.39%
Regional Parks	\$3.13	0.49%
Climate Action and Adaptation	\$0.56	0.09%
Land Banking & Housing	\$1.03	0.16%
JdF - Public Building	\$0.97	0.15%
W.W. (Trk Swrs & Swge Disp) - Debt	\$27.65	4.34%
Debt Service - M.F.A. (not included in CRD % Change)	(\$44.53)	-7.00%
CRHD	\$3.28	0.51%
Various	\$1.40	0.22%
TOTAL CRD, CRHD & MUNICIPAL DEBT	(\$4.04)	-0.63%

	Increase in \$/ Avg. Hshld	% of Total Increase
TOTAL CRD		
Legislative & General Government	\$2.48	0.80%
Regional Parks	\$3.13	1.01%
Climate Action and Adaptation	\$0.56	0.18%
Land Banking & Housing	\$1.03	0.33%
JdF - Public Building	\$0.97	0.31%
W.W. (Trk Swrs & Swge Disp) - Debt	\$27.65	8.91%
Various	\$1.40	0.45%
Total CRD	\$ 37.22	12.00%

**Capital Regional District
Sewers Operating - 2019**

Service		Total Service Budget			Municipality's Share	
		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Colwood	Share of Budget
3.710	N W Trunk	2,902,086	3,017,583	115,497	239,239	7.93%
(invoice)	Sewer Operating	2,902,086	3,017,583		239,239	

Sewers Debt - 2019

Service		Total Service Budget			Municipality's Share	
		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Colwood	Share of Budget
3.768	NWT - Vortex / Siphon Upgrade	18,473	14,253	-4,220	4,542	32%
3.769	Macaulay - Genset	14,599	5,487	-9,112	1,528	28%
3.772	NWT Upgrade	-35,242	5,395	40,637	216	4%
3.773	Grndwtr Relief & Flow Mntrg	4,420	0	-4,420	0	0%
3.776	W. Communities Trunk	-14,468	-1,496	12,972	-437	29%
3.777	Esq Trunk Upgrade	-6,236	0	6,236	0	0%
3.779	LWMP	-300	0	300	0	0%
3.792	Craigflower PS	68,517	64,880	-3,637	20,826	32%
3.798	Core - Sewage Integrated T.F.	994,231	950,106	-44,125	47,454	5%
3.798B	Core - Sewage Integrated T.F.	1,118,762	1,095,845	-22,917	40,636	4%
3.798C	Core - Wastewater Treatment Program	25,000,000	30,000,000	5,000,000	1,212,071	4%
Sewer Debt		27,162,756	32,134,470		1,326,835	

Cost sharing: with the exception of the East Coast Interceptor (ECI) all of the above debt is cost shared on the basis of design capacity. The ECI is cost shared on the basis of current year taxable assessments for the benefiting area converted by the prior year municipal multiples.

ESQUIMALT		2019 ESQUIMALT	Cost per Avg. Residential Assessment	2018 ESQUIMALT	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	209,129	\$34.59	194,632	\$32.16	14,497	2.43	7.55%
1.101	G.I.S.	1,861	\$0.31	1,823	\$0.30	39	0.01	2.21%
1.224	Community Health	14,357	\$2.37	11,774	\$1.95	2,583	0.43	22.05%
1.280	Regional Parks	278,321	\$46.04	260,211	\$43.00	18,110	3.04	7.06%
1.280A	Regional Parks - Land Acquisition	111,407	\$18.43	111,287	\$18.39	120	0.04	0.20%
1.309	Climate Action and Adaptation	17,080	\$2.83	13,127	\$2.17	3,953	0.66	30.24%
1.310	Land Banking & Housing	43,614	\$7.21	37,157	\$6.14	6,457	1.07	17.49%
1.324	Regional Planning Services	35,327	\$5.84	34,110	\$5.64	1,217	0.21	3.66%
1.335	Geo-Spatial Referencing System	5,090	\$0.84	4,980	\$0.82	110	0.02	0.00%
1.374	Regional Emergency Program Support	4,545	\$0.75	4,454	\$0.74	91	0.02	2.14%
1.375	Hazardous Material Incident response	11,327	\$1.87	11,322	\$1.87	5	0.00	0.14%
1.911	Call Answer	6,741	\$1.11	5,306	\$0.88	1,435	0.24	27.16%
1.921	Regional CREST Contribution	71,966	\$11.90	70,021	\$11.57	1,945	0.33	2.87%
Total Regional		810,764	\$134.11	760,202	\$125.63	50,562	8.48	6.75%
1.123	Victoria Family Court Building	-3,897	(\$0.64)	-3,897	(\$0.64)	0	0.00	0.09%
1.126	Victoria Family Court Committee	603	\$0.10	593	\$0.10	10	0.00	1.71%
1.128	Greater Victoria Police Victim Services	9,225	\$1.53	9,032	\$1.49	193	0.03	2.23%
1.230	Traffic Safety Commission	2,192	\$0.36	2,185	\$0.36	7	0.00	0.43%
1.297	Arts Grants	149,997	\$24.81	146,515	\$24.21	3,482	0.60	2.47%
1.311	Regional Housing Trust Fund	44,802	\$7.41	44,108	\$7.29	693	0.12	1.67%
1.330	Regional Growth Strategy	12,282	\$2.03	12,224	\$2.02	58	0.01	0.57%
1.536	Stormwater Quality Management - Core Area	59,981	\$9.92	52,696	\$8.71	7,285	1.21	13.93%
1.912B	Call Answer - Municipalities	-48,683	(\$8.05)	-47,814	(\$7.90)	-869	-0.15	1.91%
3.700	Septage Disposal	998	\$0.17	998	\$0.16	0	0.00	0.09%
3.701	Millstream Remediation	8,823	\$1.46	8,823	\$1.46	0	0.00	0.09%
3.71X	W.W. (Trk Swrs & Swge Disp) - Operating	172,446	\$28.52	183,146	\$30.27	-10,700	-1.74	-5.75%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	1,529,789	\$253.04	1,203,602	\$198.90	326,187	54.14	27.22%
3.750	LWMP	30,273	\$5.01	29,679	\$4.90	594	0.10	2.10%
3.752	Stage 3 Harbour Studies	19,875	\$3.29	19,477	\$3.22	398	0.07	2.14%
3.755	Regional Source Control Program	80,849	\$13.37	82,823	\$13.69	-1,975	-0.31	-2.29%
Total Sub Regional		2,069,553	\$342.33	1,744,190	\$288.24	325,363	54.09	18.77%
Total Capital Regional District % Change		2,880,317	\$476.44	2,504,392	\$413.87	375,925 15.01%	62.57	15.12%
Cost/average residential property		\$476.44		\$413.87		\$62.57		
1.15X *	Debt Service - M.F.A. (not included in CRD % Change)	874,317	\$144.62	916,189	\$151.41	-41,872	-0.04	0.00%
CRHD	Capital Regional Hospital District	929,833	\$153.81	917,467	\$151.62	12,366	2.19	1.44%
TOTAL CRD, CRHD & MUNICIPAL DEBT		4,684,467	\$774.87	4,338,048	\$716.89	346,419	64.71	8.09%

Average residential assessment - 2019/2018

730,974

663,552

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$2.43	0.30%
Regional Parks	\$3.04	0.38%
Climate Action and Adaptation	\$0.66	0.08%
Land Banking & Housing	\$1.07	0.13%
Arts Grants	\$0.60	0.07%
Stormwater Quality Management - Core Area	\$1.21	0.15%
W.W. (Trk Swrs & Swge Disp) - Operating	(\$1.74)	-0.22%
W.W. (Trk Swrs & Swge Disp) - Debt	\$54.14	6.77%
CRHD	\$2.19	0.27%
Various	\$1.12	0.14%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$64.71	8.09%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$2.43	0.59%
Regional Parks	\$3.04	0.73%
Climate Action and Adaptation	\$0.66	0.16%
Land Banking & Housing	\$1.07	0.26%
Arts Grants	\$0.60	0.14%
Stormwater Quality Management - Core /	\$1.21	0.29%
W.W. (Trk Swrs & Swge Disp) - Operatin	(\$1.74)	-0.42%
W.W. (Trk Swrs & Swge Disp) - Debt	\$54.14	13.08%
Various	\$1.16	0.28%
Total CRD	\$ 62.57	15.12%

**Capital Regional District
Sewers Operating - 2019**

		Total Service Budget			Municipality's Share	
Service		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Esquimalt	Share of Budget
3.710	N W Trunk	2,902,086	3,017,583	115,497	172,446	6%
Sewer Operating		2,902,086	3,017,583		172,446	

Sewers Debt - 2019

		Total Service Budget			Municipality's Share	
Service		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Esquimalt	Share of Budget
3.768	NWT - Vortex / Siphon Upgrade	18,473	14,253	-4,220	2,610	18%
3.769	Macaulay - Genset	14,599	5,487	-9,112	740	13%
3.772	NWT Upgrade	-35,242	5,395	40,637	-11,487	-213%
3.773	Grndwtr Relief & Flow Mntrg	4,420	0	-4,420	0	0%
3.776	W. Communities Trunk	-14,468	-1,496	12,972	-86	6%
3.777	Esq Trunk Upgrade	-6,236	0	6,236	0	0%
3.779	LWMP	-300	0	300	0	0%
3.792	Craigflower PS	68,517	64,880	-3,637	405	1%
3.798	Core - Sewage Integrated T.F.	994,231	950,106	-44,125	35,327	4%
3.798B	Core - Sewage Integrated T.F.	1,118,762	1,095,845	-22,917	54,520	5%
3.798C	Core - Wastewater Treatment Program	25,000,000	30,000,000	5,000,000	1,447,760	5%
Sewer Debt		27,162,756	32,134,470		1,529,789	

* Denotes borrowings subject
to Facilities Assistance Grants

Cost sharing: with the exception of the East Coast Interceptor (ECI) all of the above debt is cost shared on the basis of design capacity. The ECI is cost shared on the basis of current year taxable assessments for the benefiting area converted by the prior year municipal multiples.

HIGHLANDS		2019 HIGHLANDS	Cost per Avg. Residential Assessment	2018 HIGHLANDS	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	39,308	\$39.08	37,089	\$36.89	2,218	2.19	5.93%
1.101	G.I.S.	350	\$0.35	347	\$0.35	3	0.00	0.67%
1.224	Community Health	2,698	\$2.68	2,244	\$2.23	455	0.45	20.21%
1.280	Regional Parks	52,313	\$52.01	49,586	\$49.32	2,727	2.69	5.45%
1.280A	Regional Parks - Land Acquisition	20,940	\$20.82	21,207	\$21.10	-267	-0.28	-1.31%
1.309	Climate Action and Adaptation	2,623	\$2.61	2,030	\$2.02	594	0.59	29.20%
1.374	Regional Emergency Program Support	698	\$0.69	689	\$0.68	9	0.01	1.33%
1.375	Hazardous Material Incident response	1,740	\$1.73	1,750	\$1.74	-11	-0.01	-0.67%
1.911	Call Answer	882	\$0.88	695	\$0.69	188	0.19	26.97%
1.310	Land Banking & Housing	8,198	\$8.15	7,081	\$7.04	1,117	1.11	15.72%
1.324	Regional Planning Services	6,640	\$6.60	6,500	\$6.47	140	0.14	2.10%
1.335	Geo-Spatial Referencing System	957	\$0.95	949	\$0.94	8	0.01	0.77%
1.921	Regional CREST Contribution	9,420	\$9.37	9,165	\$9.12	255	0.25	2.73%
Total Regional		146,767	\$145.92	139,332	\$138.60	7,435	7.32	5.28%
3.700	Septage Disposal	2,661	\$2.65	2,661	\$2.65	0	0.00	-0.05%
1.128	Greater Victoria Police Victim Services	1,734	\$1.72	1,721	\$1.71	13	0.01	0.69%
1.297	Arts Grants	6,904	\$6.86	6,780	\$6.74	124	0.12	1.78%
1.311	Regional Housing Trust Fund	6,863	\$6.82	6,798	\$6.76	65	0.06	0.91%
1.126	Victoria Family Court Committee	91	\$0.09	89	\$0.09	2	0.00	2.10%
1.313	Animal Care Services	22,025	\$21.90	22,032	\$21.92	-8	-0.02	-0.08%
1.912A	Call Answer - RCMP	1,769	\$1.76	1,929	\$1.92	-160	-0.16	-8.33%
1.913	Fire Dispatch	18,995	\$18.89	17,308	\$17.22	1,688	1.67	9.70%
1.330	Regional Growth Strategy	2,308	\$2.30	2,329	\$2.32	-21	-0.02	-0.95%
1.230	Traffic Safety Commission	412	\$0.41	416	\$0.41	-4	0.00	-1.08%
3.701	Millstream Remediation	3,072	\$3.05	3,072	\$3.06	0	0.00	-0.05%
Total Sub Regional		66,835	\$66.45	63,953	\$63.62	2,882	1.66	4.46%
Total Capital Regional District % Change		213,602	\$212.37	203,284	\$202.21	10,318 5.08%	8.98	5.02%
Cost/average residential property		\$212.37		\$202.21		\$10.16	8.10	
1.15X *	Debt Service - M.F.A. (not included in CRD % Change)	86,373	\$85.88	85,089	\$84.64	1,284	1.24	1.46%
CRHD	Capital Regional Hospital District	174,771	\$173.76	174,834	\$173.91	-63	-0.15	-0.08%
TOTAL CRD, CRHD & MUNICIPAL DEBT		474,747	\$472.01	463,208	\$460.76	11,539	10.07	2.44%

Average residential assessment - 2019/2018

825,830

761,120

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$2.19	0.53%
Regional Parks	\$2.69	0.65%
Climate Action and Adaptation	\$0.59	0.14%
Land Banking & Housing	\$1.11	0.27%
Fire Dispatch	\$1.67	0.40%
Debt Service - M.F.A. (not included in CRD % Change)	\$1.24	0.30%
Various	\$2.78	0.67%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$10.07	2.44%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$2.19	1.22%
Regional Parks	\$2.69	1.50%
Climate Action and Adaptation	\$0.59	0.33%
Land Banking & Housing	\$1.11	0.62%
Fire Dispatch	\$1.67	0.93%
Various	\$0.74	0.41%
Total CRD	\$ 8.98	5.02%

LANGFORD		2019 LANGFORD	Cost per Avg. Residential Assessment	2018 LANGFORD	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	591,443	\$28.90	531,079	\$26.77	60,364	2.13	7.94%
1.101	G.I.S.	5,264	\$0.26	4,973	\$0.25	290	0.01	2.59%
1.224	Community Health	40,602	\$1.98	32,126	\$1.62	8,476	0.36	22.50%
1.280	Regional Parks	787,128	\$38.46	710,020	\$35.79	77,108	2.67	7.45%
1.280A	Regional Parks - Land Acquisition	315,073	\$15.39	303,662	\$15.31	11,411	0.09	0.57%
1.309	Climate Action and Adaptation	40,577	\$1.98	30,663	\$1.55	9,914	0.44	28.27%
1.310	Land Banking & Housing	123,346	\$6.03	101,387	\$5.11	21,959	0.92	17.92%
1.324	Regional Planning Services	99,910	\$4.88	93,075	\$4.69	6,835	0.19	4.05%
1.335	Geo-Spatial Referencing System	14,396	\$0.70	13,589	\$0.68	807	0.02	2.68%
1.374	Regional Emergency Program Support	10,798	\$0.53	10,404	\$0.52	394	0.00	0.60%
1.375	Hazardous Material Incident response	26,908	\$1.31	26,447	\$1.33	462	-0.02	-1.38%
1.911	Call Answer	13,999	\$0.68	11,020	\$0.56	2,979	0.13	23.13%
1.921	Regional CREST Contribution	149,459	\$7.30	145,420	\$7.33	4,039	-0.03	-0.38%
Total Regional		2,218,904	\$108.41	2,013,864	\$101.51	205,040	6.90	6.80%
1.126	Victoria Family Court Committee	1,380	\$0.07	1,375	\$0.07	5	0.00	-2.70%
1.128	Greater Victoria Police Victim Services	26,088	\$1.27	24,644	\$1.24	1,444	0.03	2.61%
1.230	Traffic Safety Commission	6,201	\$0.30	5,963	\$0.30	238	0.00	0.80%
1.330	Regional Growth Strategy	34,734	\$1.70	33,354	\$1.68	1,380	0.02	0.94%
1.536	Stormwater Quality Management - Core Area	55,391	\$2.71	53,427	\$2.69	1,963	0.01	0.49%
1.912A	Call Answer - RCMP	28,069	\$1.37	30,604	\$1.54	-2,535	-0.17	-11.10%
1.913	Fire Dispatch	301,393	\$14.73	274,617	\$13.84	26,776	0.88	6.38%
3.700	Septage Disposal	4,895	\$0.24	4,895	\$0.25	0	-0.01	-3.07%
3.701	Millstream Remediation	43,213	\$2.11	43,213	\$2.18	0	-0.07	-3.07%
3.707	On Site System Management Program	57,648	\$2.82	56,474	\$2.85	1,174	-0.03	-1.06%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	4,045,279	\$197.65	3,409,760	\$171.88	635,519	25.77	14.99%
3.71X	W.W. (Trk Swrs & Swge Disp) - Operating	496,274	\$24.25	454,923	\$22.93	41,351	1.32	5.74%
3.750	LWMP	29,889	\$1.46	29,303	\$1.48	586	-0.02	-1.13%
3.752	Stage 3 Harbour Studies	41,276	\$2.02	40,449	\$2.04	827	-0.02	-1.09%
3.755	Regional Source Control Program	84,345	\$4.12	81,920	\$4.13	2,424	-0.01	-0.20%
Total Sub Regional		5,256,075	\$256.80	4,524,873	\$228.09	731,202	28.72	12.59%
Total Capital Regional District		7,474,979	\$365.22	6,538,737	\$329.60	936,242	35.62	10.81%
% Change						14.32%		
Cost/average residential property		\$365.22		\$329.60		\$35.62		
CRHD	Capital Regional Hospital District	2,629,689	\$128.48	2,503,433	\$126.19	126,256	2.29	1.82%
TOTAL CRD, CRHD & MUNICIPAL DEBT		10,104,668	\$493.70	9,042,170	\$455.79	1,062,497	37.91	8.32%

Average residential assessment - 2019/2018

610,627

552,273

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$2.13	0.47%
Regional Parks	\$2.67	0.59%
Land Banking & Housing	\$0.92	0.20%
Fire Dispatch	\$0.88	0.19%
W.W. (Trk Swrs & Swge Disp) - Debt	\$25.77	5.65%
W.W. (Trk Swrs & Swge Disp) - Operating	\$1.32	0.29%
Capital Regional Hospital District	\$2.29	0.50%
Various	\$1.94	0.43%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$ 37.91	8.32%

TOTAL CRD	Increase in \$/ Hshld	% of Total Increase
Legislative & General Government	\$2.13	0.65%
Regional Parks	\$2.67	0.81%
Land Banking & Housing	\$0.92	0.28%
Fire Dispatch	\$0.88	0.27%
W.W. (Trk Swrs & Swge Disp) - Debt	\$25.77	7.82%
W.W. (Trk Swrs & Swge Disp) - Operatin	\$1.32	0.40%
Various	\$1.94	0.59%
Total CRD	\$35.62	10.81%

**Capital Regional District
Sewers Operating - 2019**

Service		Total Service Budget			Municipality's Share	
		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Langford	Share of Budget
3.710	N W Trunk	2,902,086	3,017,583	115,497	496,274	16%
Sewer Operating		2,902,086	3,017,583		496,274	

Sewers Debt - 2019

Service		Total Service Budget			Municipality's Share	
		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Langford	Share of Budget
3.768	NWT - Vortex / Siphon Upgrade	18,473	14,253	-4,220	7,102	50%
3.769	Macaulay - Genset	14,599	5,487	-9,112	2,958	54%
3.772	NWT Upgrade	-35,242	5,395	40,637	910	17%
3.773	Grndwtr Relief & Flow Mntrg	4,420	0	-4,420	0	0%
3.776	W. Communities Trunk	-14,468	-1,496	12,972	-869	58%
3.777	Esq Trunk Upgrade	-6,236	0	6,236	0	0%
3.779	LWMP	-300	0	300	0	0%
3.792	Craigflower PS	68,517	64,880	-3,637	25,634	40%
3.798	Core - Sewage Integrated T.F.	994,231	950,106	-44,125	52,012	5%
3.798B	Core - Sewage Integrated T.F.	1,118,762	1,095,845	-22,917	78,504	7%
3.798C	Core - Wastewater Treatment Program	25,000,000	30,000,000	5,000,000	3,879,028	13%
Sewer Debt		27,162,756	32,134,470		4,045,279	

Cost sharing: with the exception of the East Coast Interceptor (ECI) all of the above debt is cost shared on the basis of design capacity. The ECI is cost shared on the basis of current year taxable assessments for the benefiting area converted by the prior year municipal multiples.

METCHOSIN		2019 METCHOSIN	Cost per Avg. Residential Assessment	2018 METCHOSIN	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	66,994	\$38.47	62,972	\$36.13	4,021	2.33	6.46%
1.101	G.I.S.	596	\$0.34	590	\$0.34	7	0.00	1.17%
1.224	Community Health	4,599	\$2.64	3,809	\$2.19	790	0.45	20.81%
1.280	Regional Parks	89,159	\$51.19	84,190	\$48.31	4,969	2.89	5.97%
1.280A	Regional Parks - Land Acquisition	35,689	\$20.49	36,007	\$20.66	-318	-0.17	-0.82%
1.309	Climate Action and Adaptation	4,933	\$2.83	3,807	\$2.18	1,125	0.65	29.64%
1.310	Land Banking & Housing	13,972	\$8.02	12,022	\$6.90	1,950	1.12	16.30%
1.324	Regional Planning Services	11,317	\$6.50	11,036	\$6.33	281	0.17	2.61%
1.335	Geo-Spatial Referencing System	1,631	\$0.94	1,611	\$0.92	19	0.01	1.27%
1.374	Regional Emergency Program Support	1,313	\$0.75	1,292	\$0.74	21	0.01	1.67%
1.375	Hazardous Material Incident response	3,271	\$1.88	3,284	\$1.88	-13	-0.01	-0.32%
1.911	Call Answer	1,806	\$1.04	1,422	\$0.82	384	0.22	27.12%
1.921	Regional CREST Contribution	19,284	\$11.07	18,762	\$10.77	521	0.31	2.85%
Total Regional		254,562	\$146.16	240,805	\$138.17	13,757	7.99	5.78%
1.126	Victoria Family Court Committee	174	\$0.10	169	\$0.10	5	0.00	3.24%
1.128	Greater Victoria Police Victim Services	2,955	\$1.70	2,922	\$1.68	33	0.02	1.19%
1.297	Arts Grants	12,989	\$7.46	12,734	\$7.31	254	0.15	2.07%
1.311	Regional Housing Trust Fund	12,922	\$7.42	12,774	\$7.33	148	0.09	1.23%
1.313	Animal Care Services	37,537	\$21.55	37,408	\$21.46	130	0.09	0.41%
1.330	Regional Growth Strategy	3,934	\$2.26	3,955	\$2.27	-21	-0.01	-0.45%
1.912A	Call Answer - RCMP	3,621	\$2.08	3,949	\$2.27	-327	-0.19	-8.22%
1.913	Fire Dispatch	38,886	\$22.33	35,432	\$20.33	3,455	2.00	9.82%
3.700	Septage Disposal	1,948	\$1.12	1,948	\$1.12	0	0.00	0.07%
3.701	Millstream Remediation	10,208	\$5.86	10,208	\$5.86	0	0.00	0.07%
3.707	On Site System Management Program	0	\$0.00	0	\$0.00	0	0.00	0.00%
Total Sub Regional		125,176	\$71.87	119,394	\$68.51	5,782	3.37	4.91%
Total Capital Regional District % Change		379,739	\$218.03	360,199	\$206.68	19,539 5.42%	11.36	5.50%
Cost/average residential property		\$218.03		\$206.68		\$11.36		
CRHD	Capital Regional Hospital District	297,869	\$171.03	296,843	\$170.32	1,026	0.70	0.41%
TOTAL CRD, CRHD & MUNICIPAL DEBT		677,608	\$389.06	657,043	\$377.00	20,565	12.06	3.20%

Average residential assessment - 2019/2018

812,822

745,419

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$2.33	0.62%
Regional Parks	\$2.89	0.77%
Climate Action and Adaptation	\$0.65	0.17%
Land Banking & Housing	\$1.12	0.30%
Fire Dispatch	\$2.00	0.53%
CRHD	\$0.70	0.19%
Various	\$2.37	0.63%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$12.06	3.20%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$2.33	1.13%
Regional Parks	\$2.89	1.40%
Climate Action and Adaptation	\$0.65	0.31%
Land Banking & Housing	\$1.12	0.54%
Fire Dispatch	\$2.00	0.97%
Various	\$2.37	1.15%
Total CRD	\$ 11.36	5.50%

NORTH SAANICH		2019 N SAANICH	Cost per Avg. Residential Assessment	2018 N SAANICH	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	289,270	\$49.59	277,050	\$48.50	12,221	1.09	2.24%
1.101	G.I.S.	2,574	\$0.44	2,594	\$0.45	-20	-0.01	-2.84%
1.224	Community Health	19,858	\$3.40	16,759	\$2.93	3,099	0.47	16.02%
1.280	Regional Parks	384,978	\$65.99	370,398	\$64.84	14,580	1.15	1.77%
1.280A	Regional Parks - Land Acquisition	154,100	\$26.42	158,412	\$27.73	-4,312	-1.32	-4.75%
1.309	Climate Action and Adaptation	16,048	\$2.75	12,541	\$2.20	3,507	0.56	25.30%
1.310	Land Banking & Housing	60,328	\$10.34	52,891	\$9.26	7,437	1.08	11.69%
1.324	Regional Planning Services	48,865	\$8.38	48,555	\$8.50	311	-0.12	-1.45%
1.335	Geo-Spatial Referencing System	7,041	\$1.21	7,089	\$1.24	-48	-0.03	-2.75%
1.374	Regional Emergency Program Support	4,271	\$0.73	4,255	\$0.74	15	-0.01	-1.73%
1.375	Hazardous Material Incident response	10,642	\$1.82	10,817	\$1.89	-174	-0.07	-3.66%
1.911	Call Answer	4,358	\$0.75	3,430	\$0.60	927	0.15	24.39%
1.921	Regional CREST Contribution	46,528	\$7.98	45,270	\$7.93	1,257	0.05	0.64%
Total Regional		1,048,861	\$179.80	1,010,062	\$176.83	38,799	2.97	1.68%
3.700	Septage Disposal	3,849	\$0.66	3,849	\$0.67	0	-0.01	-2.08%
3.701	Millstream Remediation	15,684	\$2.69	15,684	\$2.75	0	-0.06	-2.08%
1.330	Regional Growth Strategy	16,988	\$2.91	17,400	\$3.05	-412	-0.13	-4.40%
1.126	Victoria Family Court Committee	572	\$0.10	571	\$0.10	1	0.00	-1.89%
1.311	Regional Housing Trust Fund	41,862	\$7.18	41,857	\$7.33	5	-0.15	-2.07%
1.44X	Panorama Recreation Center	1,517,158	\$260.07	1,503,011	\$263.13	14,147	-3.05	-1.16%
1.537	Stormwater Quality Management - Peninsula	37,325	\$6.40	34,029	\$5.96	3,296	0.44	7.40%
1.538	Source - Stormwater Quality - Peninsula	14,535	\$2.49	14,175	\$2.48	360	0.01	0.40%
3.720	L.W.M.P. (Peninsula) - Implementation	1,671	\$0.29	1,671	\$0.29	0	-0.01	-2.08%
1.912A	Call Answer - RCMP	8,738	\$1.50	9,527	\$1.67	-789	-0.17	-10.19%
1.230	Traffic Safety Commission	3,033	\$0.52	3,110	\$0.54	-78	-0.02	-4.53%
3.755	Regional Source Control Program	17,901	\$3.07	17,016	\$2.98	885	0.09	3.01%
Total Sub Regional		1,679,317	\$287.87	1,661,903	\$290.94	17,414	-3.07	-1.06%
Total Capital Regional District % Change		2,728,178	\$467.67	2,671,964	\$467.77	56,213	-0.10	-0.02%
Cost/average residential property		\$467.67		\$467.77		(\$0.10)		
1.15X *	Debt Service - M.F.A. (not included in CRD % Change)	498,548	\$85.46	1,041,704	\$182.37	-543,156	-96.90	-53.14%
CRHD	Capital Regional Hospital District	1,286,160	\$220.48	1,305,973	\$228.63	-19,813	-8.16	-3.57%
TOTAL CRD, CRHD & MUNICIPAL DEBT		4,512,886	\$773.61	5,019,641	\$878.77	-506,756	-105.16	-11.97%

Average residential assessment - 2019/2018

1,047,835

1,000,602

Major Impacts

	Increase in \$/ Avg. Hshld	% of Total Increase
TOTAL CRD, CRHD & MUNICIPAL DEBT		
Legislative & General Government	\$1.09	0.12%
Regional Parks	\$1.15	0.13%
Regional Parks - Land Acquisition	(\$1.32)	-0.15%
Climate Action and Adaptation	\$0.56	0.06%
Land Banking & Housing	\$1.08	0.12%
Panorama Recreation Center	(\$3.05)	-0.35%
Debt Service - MFA	(\$96.90)	-11.03%
CRHD	(\$8.16)	-0.93%
Various	\$0.40	0.04%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$ (105.16)	-11.97%

	Increase in \$/ Avg. Hshld	% of Total Increase
TOTAL CRD		
Legislative & General Government	\$1.09	0.23%
Regional Parks	\$1.15	0.25%
Regional Parks - Land Acquisition	(\$1.32)	-0.28%
Climate Action and Adaptation	\$0.56	0.12%
Land Banking & Housing	\$1.08	0.23%
Panorama Recreation Center	(\$3.05)	-0.65%
Various	\$0.40	0.08%
Total CRD	\$ (0.10)	-0.02%

**Capital Regional District
Sewers Operating - 2019**

		Total Service Budget			Municipality's Share	
Service		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total N. Saanich	Share of Budget
3.718	Peninsula Wastewater	3,439,058	3,490,343	51,285	518,316	15%
(invoice)	Sewer Operating	3,439,058	3,490,343		518,316	

Sewers Debt - 2019

		Total Service Budget			Municipality's Share	
Service		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total N. Saanich	Share of Budget
3.775	SPWWT System	-64,191	-40,844	23,347	-7,095	17%
(invoice)	Sewer Debt	-64,191	-40,844		-7,095	

Cost sharing: with the exception of the East Coast Interceptor (ECI) all of the above debt is cost shared on the basis of design capacity. The ECI is cost shared on the basis of current year taxable assessments for the benefiting area converted by the prior year municipal multiples.

OAK BAY		2019 OAK BAY	Cost per Avg. Residential Assessment	2018 OAK BAY	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	459,019	\$67.36	443,096	\$65.27	15,922	2.09	3.19%
1.101	G.I.S.	4,085	\$0.60	4,149	\$0.61	-64	-0.01	-1.93%
1.224	Community Health	31,512	\$4.62	26,804	\$3.95	4,708	0.68	17.11%
1.280	Regional Parks	610,890	\$89.65	592,392	\$87.27	18,498	2.38	2.73%
1.280A	Regional Parks - Land Acquisition	244,528	\$35.88	253,355	\$37.32	-8,827	-1.44	-3.86%
1.309	Climate Action and Adaptation	25,467	\$3.74	19,994	\$2.95	5,472	0.79	26.88%
1.310	Land Banking & Housing	95,729	\$14.05	84,590	\$12.46	11,139	1.59	12.73%
1.324	Regional Planning Services	77,540	\$11.38	77,655	\$11.44	-115	-0.06	-0.53%
1.335	Geo-Spatial Referencing System	11,172	\$1.64	11,338	\$1.67	-165	-0.03	-1.84%
1.374	Regional Emergency Program Support	6,777	\$0.99	6,784	\$1.00	-7	0.00	-0.49%
1.375	Hazardous Material Incident response	16,888	\$2.48	17,245	\$2.54	-357	-0.06	-2.45%
1.911	Call Answer	6,916	\$1.01	5,444	\$0.80	1,472	0.21	26.55%
1.921	Regional CREST Contribution	73,837	\$10.84	71,841	\$10.58	1,996	0.25	2.38%
Total Regional		1,664,358	\$244.24	1,614,688	\$237.87	49,671	6.37	2.68%
1.123	Victoria Family Court Building	-3,897	(\$0.57)	-3,897	(\$0.57)	0	0.00	-0.38%
1.126	Victoria Family Court Committee	917	\$0.13	928	\$0.14	-10	0.00	-1.51%
1.128	Greater Victoria Police Victim Services	20,247	\$2.97	20,561	\$3.03	-314	-0.06	-1.91%
1.230	Traffic Safety Commission	4,812	\$0.71	4,975	\$0.73	-162	-0.03	-3.64%
1.290	Royal Theatre	61,385	\$9.01	61,385	\$9.04	0	-0.03	-0.38%
1.297	Arts Grants	223,126	\$32.74	222,033	\$32.71	1,093	0.03	0.11%
1.311	Regional Housing Trust Fund	66,429	\$9.75	66,728	\$9.83	-299	-0.08	-0.83%
1.330	Regional Growth Strategy	26,957	\$3.96	27,829	\$4.10	-871	-0.14	-3.50%
1.536	Stormwater Quality Management - Core Area	58,001	\$8.51	56,839	\$8.37	1,162	0.14	1.65%
1.912B	Call Answer - Municipalities	-49,949	(\$7.33)	-49,057	(\$7.23)	-892	-0.10	1.43%
3.700	Septage Disposal	48	\$0.01	48	\$0.01	0	0.00	-0.38%
3.701	Millstream Remediation	8,255	\$1.21	8,255	\$1.22	0	0.00	-0.38%
3.71X	W.W. (Trk Swrs & Swge Disp) - Operating	838,067	\$122.98	814,793	\$120.03	23,273	2.95	2.46%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	110,071	\$16.15	193,288	\$28.47	-83,217	-12.32	-43.27%
3.750	LWMP	36,139	\$5.30	35,431	\$5.22	709	0.08	1.61%
3.755	Regional Source Control Program	110,342	\$16.19	107,618	\$15.85	2,724	0.34	2.14%
Total Sub Regional		1,510,950	\$221.73	1,567,755	\$230.95	-56,805	-9.23	-3.99%
Total Capital Regional District % Change		3,175,309	\$465.97	3,182,443	\$468.82	-7,134	-2.85	-0.61%
Cost/average residential property		\$465.97		\$468.82		(\$2.85)		
1.15X *	Debt Service - M.F.A. (not included in CRD % Change)	276,972	\$40.65	255,754	\$37.68	21,218	2.97	7.88%
CRHD	Capital Regional Hospital District	2,040,899	\$299.50	2,088,693	\$307.70	-47,794	-8.20	-2.66%
TOTAL CRD, CRHD & MUNICIPAL DEBT		5,493,180	\$806.11	5,526,890	\$814.20	-33,710	-8.08	-0.99%

Average residential assessment - 2019/2018

1,423,395

1,346,628

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$2.09	0.26%
Community Health	\$0.68	0.08%
Regional Parks	\$2.38	0.29%
Regional Parks - Land Acquisition	(\$1.44)	-0.18%
Climate Action and Adaptation	\$0.79	0.10%
Land Banking & Housing	\$1.59	0.19%
W.W. (Trk Swrs & Swge Disp) - Operating	\$2.95	0.36%
W.W. (Trk Swrs & Swge Disp) - Debt	(\$12.32)	-1.51%
Debt Service - M.F.A.	\$2.97	0.36%
CRHD	(\$8.20)	-1.01%
Various	\$0.44	0.05%
TOTAL CRD, CRHD & MUNICIPAL DEBT	(\$8.08)	-0.99%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$2.09	0.44%
Community Health	\$0.68	0.14%
Regional Parks	\$2.38	0.51%
Regional Parks - Land Acquisition	(\$1.44)	-0.31%
Climate Action and Adaptation	\$0.79	0.17%
Land Banking & Housing	\$1.59	0.34%
W.W. (Trk Swrs & Swge Disp) - Operatin	\$2.95	0.63%
W.W. (Trk Swrs & Swge Disp) - Debt	(\$12.32)	-2.63%
Various	\$0.44	0.09%
Total CRD	\$ (2.85)	-0.61%

Capital Regional District Sewers Operating - 2019				Municipality's Share	
Total Service Budget					
Service	2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Oak Bay	Share of Budget
3.712 NE Trunk	2,132,269	2,202,265	69,996	411,163	19%
3.713 East Coast Interceptor	942,968	939,778	-3,190	294,338	31%
3.715 NE Trunk #2 - Bowker	486,644	491,529	4,885	132,565	27%
Sewer Operating	3,561,881	3,633,572		838,067	
Sewers Debt - 2019				Municipality's Share	
Total Service Budget					
Service	2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Oak Bay	Share of Budget
3.771 NET Bowker	153,586	-55,322	-208,908	-21,874	40%
3.779 LWMP	-300	0	300	0	0%
3.770 NET & ECI Upgrade	821,428	817,507	-3,921	131,946	16%
3.770A NET & ECI Upgrade	1,094,747	603,767	-490,980	97,448	16%
3.770A NET & ECI Upgrade (100% for Invoice)		0		-97,448	Invoice
3.797 Ross Bay / Clover Point	0	0	0	0	N/A
3.798 Core - Sewage Integrated T.F.	994,231	950,106	-44,125	60,158	6%
3.798 Core - Sewage Integrated T.F. (100%)		0		-60,158	Invoice
3.798B Core - Sewage Integrated T.F.	1,118,762	1,095,845	-22,917	95,276	9%
3.798B Core - Sewage Integrated T.F. (100%)		0		-95,276	Invoice
3.798C Core - Wastewater Treatment Program	25,000,000	30,000,000	5,000,000	1,981,020	7%
3.798C Core - Wastewater Treatment Program				-1,981,020	Invoice
3.799 Oak Bay - Humber / Rutland	41,454	22,384	-19,070	22,384	100%
3.799 Oak Bay - Humber / Rutland (100%)		0		-22,384	Invoice
Sewer Debt	29,070,322	33,489,609		110,071	
<p>* Denotes borrowings subject to Facilities Assistance Grants</p> <p>Cost sharing: with the exception of the East Coast Interceptor (ECI) all of the above debt is cost shared on the basis of design capacity. The ECI is cost shared on the basis of current year taxable assessments for the benefiting area converted by the prior year municipal multiples.</p>					

SAANICH		2019 SAANICH	Cost per Avg. Residential Assessment	2018 SAANICH	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	1,862,843	\$40.42	1,786,922	\$39.07	75,921	1.36	3.47%
1.101	G.I.S.	16,579	\$0.36	16,734	\$0.37	-155	-0.01	-1.66%
1.224	Community Health	127,884	\$2.78	108,095	\$2.36	19,789	0.41	17.43%
1.280	Regional Parks	2,479,183	\$53.80	2,389,004	\$52.23	90,180	1.57	3.00%
1.280A	Regional Parks - Land Acquisition	992,371	\$21.54	1,021,731	\$22.34	-29,359	-0.80	-3.60%
1.309	Climate Action and Adaptation	127,281	\$2.76	99,238	\$2.17	28,042	0.59	27.30%
1.310	Land Banking & Housing	388,498	\$8.43	341,136	\$7.46	47,362	0.97	13.04%
1.324	Regional Planning Services	314,683	\$6.83	313,169	\$6.85	1,514	-0.02	-0.26%
1.335	Geo-Spatial Referencing System	45,342	\$0.98	45,723	\$1.00	-381	-0.02	-1.57%
1.374	Regional Emergency Program Support	33,870	\$0.73	33,672	\$0.74	198	0.00	-0.16%
1.375	Hazardous Material Incident response	84,404	\$1.83	85,592	\$1.87	-1,187	-0.04	-2.12%
1.911	Call Answer	43,748	\$0.95	34,438	\$0.75	9,311	0.20	26.09%
1.921	Regional CREST Contribution	467,077	\$10.14	454,454	\$9.94	12,623	0.20	2.01%
Total Regional		6,983,762	\$151.55	6,729,906	\$147.14	253,857	4.41	3.00%
1.536	Stormwater Quality Management - Core Area	196,360	\$4.26	192,741	\$4.21	3,619	0.05	1.12%
3.700	Septage Disposal	3,707	\$0.08	3,707	\$0.08	0	0.00	-0.74%
1.128	Greater Victoria Police Victim Services	82,169	\$1.78	82,919	\$1.81	-750	-0.03	-1.64%
3.701	Millstream Remediation	72,666	\$1.58	72,666	\$1.59	0	-0.01	-0.74%
1.123	Victoria Family Court Building	-9,496	(\$0.21)	-9,496	(\$0.21)	0	0.00	-0.74%
1.126	Victoria Family Court Committee	4,546	\$0.10	4,539	\$0.10	7	0.00	-0.59%
1.290	Royal Theatre	300,681	\$6.52	300,681	\$6.57	-0	-0.05	-0.74%
1.230	Traffic Safety Commission	19,530	\$0.42	20,062	\$0.44	-532	-0.01	-3.38%
1.297	Arts Grants	1,116,688	\$24.23	1,105,211	\$24.16	11,477	0.07	0.29%
1.311	Regional Housing Trust Fund	333,094	\$7.23	332,476	\$7.27	617	-0.04	-0.56%
1.330	Regional Growth Strategy	109,401	\$2.37	112,227	\$2.45	-2,826	-0.08	-3.24%
1.912B	Call Answer - Municipalities	-315,965	(\$6.86)	-310,324	(\$6.78)	-5,641	-0.07	1.06%
3.707	On Site System Management Program	48,613	\$1.05	47,622	\$1.04	990	0.01	1.32%
3.750	LWMP	129,262	\$2.81	126,727	\$2.77	2,535	0.03	1.24%
3.752	Stage 3 Harbour Studies	128,994	\$2.80	126,408	\$2.76	2,586	0.04	1.29%
3.755	Regional Source Control Program	347,109	\$7.53	358,398	\$7.84	-11,289	-0.30	-3.87%
Total Sub Regional		2,567,356	\$55.71	2,566,564	\$56.11	792	-0.40	-0.71%
Total Capital Regional District % Change		9,551,119	\$207.26	9,296,470	\$203.25	254,648	4.01	1.97%
Cost/average residential property		\$207.26		\$203.25		\$4.01		
1.15X *	Debt Service - M.F.A. (not included in CRD % Change)	3,956,493	\$85.86	3,588,334	\$78.45	368,159	7.41	9.44%
CRHD	Capital Regional Hospital District	8,282,615	\$179.74	8,423,301	\$184.16	-140,685	-4.42	-2.40%
TOTAL CRD, CRHD & MUNICIPAL DEBT		21,790,227	\$472.86	21,308,105	\$465.86	482,122	7.00	1.50%

Average residential assessment - 2019/2018

854,221

805,976

Major Impacts

	Increase in \$/ Avg. Hshld	% of Total Increase
TOTAL CRD, CRHD & MUNICIPAL DEBT		
Legislative & General Government	\$1.36	0.29%
Regional Parks	\$1.57	0.34%
Regional Parks - Land Acquisition	(\$0.80)	-0.17%
Climate Action and Adaptation	\$0.59	0.13%
Land Banking & Housing	\$0.97	0.21%
Debt Service - M.F.A	\$7.41	1.59%
CRHD	(\$4.42)	-0.95%
Various	\$0.33	0.07%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$7.00	1.50%

	Increase in \$/ Avg. Hshld	% of Total Increase
TOTAL CRD		
Legislative & General Government	\$1.36	0.67%
Regional Parks	\$1.57	0.77%
Regional Parks - Land Acquisition	(\$0.80)	-0.40%
Climate Action and Adaptation	\$0.59	0.29%
Land Banking & Housing	\$0.97	0.48%
Various	\$0.33	0.16%
Total CRD	\$4.01	1.97%

**Capital Regional District
Sewers Operating - 2019**

Service		Total Service Budget			Municipality's Share	
		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Saanich	Share of Budget
3.710	N W Trunk	2,902,086	3,017,583	115,497	1,365,207	45%
3.712	NE Trunk	2,132,269	2,202,265	69,996	432,305	20%
3.713	East Coast Interceptor	942,968	939,778	-3,190	309,281	33%
3.715	NE Trunk #2 - Bowker	486,644	491,529	4,885	22,365	5%
(Invoice) Sewer Operating		6,463,967	6,651,155		2,129,157	

Sewers Debt - 2019

Service		Total Service Budget			Municipality's Share	
		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Saanich	Share of Budget
3.771	NET Bowker	153,586	-55,322	-208,908	-3,773	7%
3.772	NWT Upgrade	-35,242	5,395	40,637	8,760	162%
3.779	LWMP	-300	0	300	0	0%
3.780*	NW Trunk	0	0	0	0	0%
3.782*	NE Trunk	0	0	0	0	0%
3.783*	East coast Interceptor	0	0	0	0	0%
3.784	NWT Screens	0	0	0	0	0%
3.770	NET & ECI Upgrade	821,428	817,507	-3,921	183,694	22%
3.770A	NET & ECI Upgrade	1,094,747	603,767	-490,980	135,666	22%
3.786	SCADA	0	0	0	0	0%
3.787	East Coast Interceptor	0	0	0	0	0%
3.789	Gorge Siphon	0	0	0	0	0%
3.793	Saanich	0	0	0	0	0%
3.794	Saanich (no grant)	12,986	-6,178	-19,164	-6,178	100%
3.798	Core - Sewage Integrated T.F.	994,231	950,106	-44,125	301,581	32%
3.798B	Core - Sewage Integrated T.F.	1,118,762	1,095,845	-22,917	340,771	31%
3.798C	Core - Wastewater Treatment Program	25,000,000	30,000,000	5,000,000	9,379,899	31%
(Invoice) Sewer Debt		29,006,612	33,466,442		10,340,420	

* Denotes borrowings subject
to Facilities Assistance Grants

Cost sharing: with the exception of the East Coast Interceptor (ECI) all of the above debt is cost shared on the basis of design capacity. The ECI is cost shared on the basis of current year taxable assessments for the benefiting area converted by the prior year municipal multiples.

SIDNEY		2019 SIDNEY	Cost per Avg. Residential Assessment	2018 SIDNEY	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	251,155	\$33.07	228,964	\$30.02	22,191	3.04	10.14%
1.101	G.I.S.	2,235	\$0.29	2,144	\$0.28	91	0.01	4.67%
1.224	Community Health	17,242	\$2.27	13,851	\$1.82	3,391	0.45	24.99%
1.280	Regional Parks	334,252	\$44.01	306,111	\$40.14	28,141	3.87	9.64%
1.280A	Regional Parks - Land Acquisition	133,795	\$17.62	130,918	\$17.17	2,877	0.45	2.62%
1.309	Climate Action and Adaptation	15,062	\$1.98	11,445	\$1.50	3,616	0.48	32.13%
1.310	Land Banking & Housing	52,379	\$6.90	43,711	\$5.73	8,668	1.16	20.32%
1.324	Regional Planning Services	42,427	\$5.59	40,127	\$5.26	2,299	0.32	6.16%
1.335	Geo-Spatial Referencing System	6,113	\$0.80	5,859	\$0.77	255	0.04	4.77%
1.374	Regional Emergency Program Support	4,008	\$0.53	3,883	\$0.51	125	0.02	3.63%
1.375	Hazardous Material Incident response	9,988	\$1.32	9,872	\$1.29	116	0.02	1.59%
1.911	Call Answer	4,523	\$0.60	3,560	\$0.47	963	0.13	27.56%
1.921	Regional CREST Contribution	48,288	\$6.36	46,983	\$6.16	1,305	0.20	3.20%
Total Regional		921,467	\$121.32	847,429	\$111.12	74,038	10.20	9.18%
1.126	Victoria Family Court Committee	522	\$0.07	519	\$0.07	3	0.00	0.99%
1.128	Greater Victoria Police Victim Services	11,078	\$1.46	10,625	\$1.39	454	0.07	4.70%
1.230	Traffic Safety Commission	2,633	\$0.35	2,571	\$0.34	62	0.01	2.85%
1.297	Arts Grants	0	\$0.00	38,187	\$5.01	-38,187	-5.01	-100.00%
1.311	Regional Housing Trust Fund	39,339	\$5.18	38,274	\$5.02	1,065	0.16	3.20%
1.330	Regional Growth Strategy	14,750	\$1.94	14,380	\$1.89	370	0.06	2.99%
1.44X	Panorama Recreation Center	1,433,150	\$188.69	1,384,435	\$181.53	48,716	7.16	3.94%
1.537	Stormwater Quality Management - Peninsula	25,065	\$3.30	30,263	\$3.97	-5,198	-0.67	-16.84%
1.538	Source - Stormwater Quality - Peninsula	15,085	\$1.99	14,712	\$1.93	373	0.06	2.96%
1.912A	Call Answer - RCMP	9,069	\$1.19	9,888	\$1.30	-819	-0.10	-7.91%
3.700	Septage Disposal	190	\$0.03	190	\$0.02	0	0.00	0.41%
3.701	Millstream Remediation	5,585	\$0.74	5,585	\$0.73	0	0.00	0.41%
3.720	L.W.M.P. (Peninsula) - Implementation	4,979	\$0.66	4,979	\$0.65	0	0.00	0.41%
3.755	Regional Source Control Program	53,311	\$7.02	48,432	\$6.35	4,879	0.67	10.53%
3.775	Debt - Saanich Pen. Waste Water System	-16,754	(\$2.21)	-26,331	(\$3.45)	9,577	1.25	-36.11%
Total Sub Regional		1,598,001	\$210.39	1,576,707	\$206.74	21,294	3.65	1.77%
Total Capital Regional District % Change		2,519,468	\$331.71	2,424,136	\$317.86	95,331 3.93%	13.86	4.36%
Cost/average residential property		\$331.71		\$317.86		\$13.86		
1.15X *	Debt Service - M.F.A. (not included in CRD % Change)	403,638	\$53.14	247,896	\$32.50	155,742	20.64	63.49%
CRHD	Capital Regional Hospital District	1,116,692	\$147.02	1,079,306	\$141.52	37,386	5.50	3.89%
TOTAL CRD, CRHD & MUNICIPAL DEBT		4,039,798	\$531.88	3,751,338	\$491.88	288,459	40.00	8.13%

Average residential assessment - 2019/2018

698,741

619,360

Major Impacts

	Increase in \$/ Avg. Hshld	% of Total Increase
TOTAL CRD, CRHD & MUNICIPAL DEBT		
Legislative & General Government	\$3.04	0.62%
Regional Parks	\$3.87	0.79%
Land Banking & Housing	\$1.16	0.24%
Arts Grants	(\$5.01)	-1.02%
Panorama Recreation Center	\$7.16	1.46%
Regional Source Control Program	\$0.67	0.14%
Debt - Saanich Pen. Waste Water System (SPWWS)	\$1.25	0.25%
Debt Service - M.F.A.	\$20.64	4.20%
Capital Regional Hospital District	\$5.50	1.12%
Various	\$1.71	0.35%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$ 40.00	8.13%

	Increase in \$/ Avg. Hshld	% of Total Increase
TOTAL CRD		
Legislative & General Government	\$3.04	0.96%
Regional Parks	\$3.87	1.22%
Land Banking & Housing	\$1.16	0.37%
Arts Grants	(\$5.01)	-1.58%
Panorama Recreation Center	\$7.16	2.25%
Regional Source Control Program	\$0.67	0.21%
Debt - SPWWS	\$1.25	0.39%
Various	\$1.71	0.54%
Total CRD	\$ 13.86	4.36%

**Capital Regional District
Sewers Operating - 2019**

Total Service Budget				Municipality's Share	
Service	2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Sidney	Share of Budget
3.718 Peninsula Wastewater	3,439,058	3,490,343	51,285	1,418,475	41%
(Invoice) Sewer Operating	3,439,058	3,490,343		1,418,475	

Sewers Debt - 2019

Total Service Budget				Municipality's Share	
Service	2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Sidney	Share of Budget
3.775 SPWWT System	-64,191	-40,844	23,347	-16,754	41%
3.796 Sidney Sewer	0	0	0	0	N/A
Sewer Debt	-64,191	-40,844		-16,754	

Cost sharing: with the exception of the East Coast Interceptor (ECI) all of the above debt is cost shared on the basis of design capacity. The ECI is cost shared on the basis of current year taxable assessments for the benefiting area converted by the prior year municipal multiples.

SOOKE		2019 SOOKE	Cost per Avg. Residential Assessment	2018 SOOKE	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	158,058	\$23.38	143,137	\$21.81	14,920	1.56	7.17%
1.101	G.I.S.	1,407	\$0.21	1,340	\$0.20	66	0.00	1.85%
1.224	Community Health	10,851	\$1.60	8,659	\$1.32	2,192	0.29	21.62%
1.280	Regional Parks	210,353	\$31.11	191,365	\$29.16	18,987	1.95	6.68%
1.280A	Regional Parks - Land Acquisition	84,200	\$12.45	81,843	\$12.47	2,357	-0.02	-0.15%
1.309	Climate Action and Adaptation	12,908	\$1.91	9,814	\$1.50	3,094	0.41	27.65%
1.310	Land Banking & Housing	32,963	\$4.88	27,326	\$4.16	5,637	0.71	17.07%
1.324	Regional Planning Services	26,700	\$3.95	25,086	\$3.82	1,614	0.13	3.30%
1.335	Geo-Spatial Referencing System	3,847	\$0.57	3,662	\$0.56	185	0.01	1.94%
1.374	Regional Emergency Program Support	3,435	\$0.51	3,330	\$0.51	105	0.00	0.11%
1.375	Hazardous Material Incident response	8,560	\$1.27	8,464	\$1.29	95	-0.02	-1.85%
1.911	Call Answer	5,094	\$0.75	4,010	\$0.61	1,084	0.14	23.29%
1.921	Regional CREST Contribution	54,382	\$8.04	52,912	\$8.06	1,470	-0.02	-0.25%
Total Regional		612,756	\$90.63	560,948	\$85.48	51,808	5.14	6.02%
1.126	Victoria Family Court Committee	444	\$0.07	444	\$0.07	-0	0.00	-3.01%
1.230	Traffic Safety Commission	1,657	\$0.25	1,607	\$0.24	50	0.00	0.07%
1.297	Arts Grant	34,006	\$5.03	0	\$0.00	34,006	5.03	N/A
1.311	Regional Housing Trust Fund	33,857	\$5.01	32,984	\$5.03	874	-0.02	-0.38%
1.313	Animal Care Services	88,561	\$13.10	85,028	\$12.96	3,534	0.14	1.09%
1.330	Regional Growth Strategy	9,282	\$1.37	8,990	\$1.37	293	0.00	0.21%
1.40X	SEAPARC	2,091,160	\$309.28	2,014,506	\$307.00	76,653	2.29	0.74%
1.912A	Call Answer - RCMP	10,213	\$1.51	11,136	\$1.70	-923	-0.19	-10.99%
1.913	Fire Dispatch	109,665	\$16.22	99,922	\$15.23	9,743	0.99	6.51%
3.700	Septage Disposal	4,420	\$0.65	4,420	\$0.67	0	-0.02	-2.95%
3.701	Millstream Remediation	21,853	\$3.23	21,853	\$3.33	0	-0.10	-2.95%
Total Sub Regional		2,405,118	\$355.72	2,280,888	\$347.59	124,230	8.13	2.34%
1.120	Sooke Regional Museum #2	0	\$0.00	0	\$0.00	0	0.00	0.00%
1.121	Sooke Regional Museum	118,702	\$17.56	114,400	\$17.43	4,302	0.01	0.00%
1.531	Stormwater Quality Management	36,060	\$5.33	35,349	\$5.39	711	-0.01	0.00%
Total Local		154,762	\$22.89	149,749	\$22.82	5,013	0.00	0.30%
Total Capital Regional District % Change		3,172,636	\$469.23	2,991,586	\$455.90	181,050	13.27	2.93%
Cost/average residential property		\$469.23		\$455.90		\$13.34		
1.15X * CRHD	Debt Service - M.F.A. (not included in CRD % Change)	484,127	\$71.60	498,135	\$75.91	-14,008	-4.31	-5.68%
	Capital Regional Hospital District	702,760	\$103.94	674,728	\$102.82	28,031	1.11	1.08%
TOTAL CRD, CRHD & MUNICIPAL DEBT		4,359,522	\$644.78	4,164,449	\$634.63	195,073	10.07	1.60%

Average residential assessment - 2019/2018

493,978

450,007

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$1.56	0.25%
Regional Parks	\$1.95	0.31%
Land Banking & Housing	\$0.71	0.11%
Arts Grant	\$5.03	0.80%
SEAPARC	\$2.29	0.36%
Fire Dispatch	\$0.99	0.16%
Debt Service - MFA	(\$4.31)	-0.68%
Capital Regional Hospital District	\$1.11	0.18%
Various	\$0.73	0.12%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$10.07	1.60%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$1.56	0.34%
Regional Parks	\$1.95	0.43%
Land Banking & Housing	\$0.71	0.16%
Arts Grant	\$5.03	1.11%
SEAPARC	\$2.29	0.50%
Fire Dispatch	\$0.99	0.22%
Various	\$0.73	0.16%
Total CRD	\$13.27	2.93%

VICTORIA		2019 VICTORIA	Cost per Avg. Residential Assessment	2018 VICTORIA	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	1,805,959	\$39.25	1,648,006	\$36.86	157,953	2.39	6.48%
1.101	G.I.S.	16,072	\$0.35	15,433	\$0.35	639	0.00	1.19%
1.224	Community Health	123,979	\$2.69	99,691	\$2.23	24,287	0.46	20.84%
1.280	Regional Parks	2,403,479	\$52.23	2,203,281	\$49.28	200,198	2.95	6.00%
1.280A	Regional Parks - Land Acquisition	962,068	\$20.91	942,301	\$21.07	19,767	-0.17	-0.79%
1.309	Climate Action and Adaptation	109,056	\$2.37	82,923	\$1.85	26,134	0.52	27.79%
1.310	Land Banking & Housing	376,635	\$8.18	314,616	\$7.04	62,019	1.15	16.32%
1.324	Regional Planning Services	305,074	\$6.63	288,823	\$6.46	16,251	0.17	2.63%
1.335	Geo-Spatial Referencing System	43,957	\$0.96	42,168	\$0.94	1,789	0.01	1.29%
1.374	Regional Emergency Program Support	29,020	\$0.63	28,136	\$0.63	885	0.00	0.22%
1.375	Hazardous Material Incident response	72,319	\$1.57	71,520	\$1.60	799	-0.03	-1.75%
1.911	Call Answer	33,016	\$0.72	25,990	\$0.58	7,027	0.14	23.44%
1.921	Regional CREST Contribution	352,497	\$7.66	342,970	\$7.67	9,527	-0.01	-0.13%
Total Regional		6,633,132	\$144.15	6,105,857	\$136.56	527,275	7.59	5.56%
1.123	Victoria Family Court Building	-19,473	(\$0.42)	-19,473	(\$0.44)	0	0.01	-2.83%
1.126	Victoria Family Court Committee	3,792	\$0.08	3,804	\$0.09	-12	0.00	-3.14%
1.128	Greater Victoria Police Victim Services	79,660	\$1.73	76,473	\$1.71	3,187	0.02	1.22%
1.230	Traffic Safety Commission	18,933	\$0.41	18,502	\$0.41	431	0.00	-0.57%
1.290	Royal Theatre	217,935	\$4.74	217,935	\$4.87	0	-0.14	-2.83%
1.295	McPherson Theatre	750,000	\$16.30	750,000	\$16.77	0	-0.48	-2.83%
1.297	Arts Grants	956,057	\$20.78	922,306	\$20.63	33,751	0.15	0.72%
1.311	Regional Housing Trust Fund	284,872	\$6.19	277,332	\$6.20	7,541	-0.01	-0.19%
1.330	Regional Growth Strategy	106,061	\$2.30	103,503	\$2.31	2,558	-0.01	-0.43%
1.536	Stormwater Quality Management - Core Area	177,184	\$3.85	173,254	\$3.87	3,930	-0.02	-0.63%
1.912B	Call Answer - Municipalities	-238,454	(\$5.18)	-234,197	(\$5.24)	-4,257	0.06	-1.07%
3.700	Septage Disposal	19,389	\$0.42	19,389	\$0.43	0	-0.01	-2.83%
3.701	Millstream Remediation	42,977	\$0.93	42,977	\$0.96	0	-0.03	-2.83%
3.752	Stage 3 Harbour Studies	97,350	\$2.12	95,398	\$2.13	1,951	-0.02	-0.84%
3.755	Regional Source Control Program	456,648	\$9.92	461,998	\$10.33	-5,350	-0.41	-3.96%
Total Sub Regional		2,952,930	\$64.17	2,909,201	\$65.06	43,729	-0.89	-1.37%
Total Capital Regional District % Change		9,586,062	\$208.32	9,015,057	\$201.62	571,005	6.70	3.32%
Cost/average residential property		\$208.32		\$201.62		\$6.70		
1.15X *	Debt Service - M.F.A. (not included in CRD % Change)	5,898,616	\$128.18	5,308,326	\$118.72	590,291	9.46	7.97%
CRHD	Capital Regional Hospital District	8,029,698	\$174.49	7,768,468	\$173.74	261,229	0.76	0.43%
TOTAL CRD, CRHD & MUNICIPAL DEBT		23,514,376	\$510.99	22,091,851	\$494.08	1,422,524	16.92	3.42%

Average residential assessment - 2019/2018

829,301

760,365

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & Gen Government	\$2.39	0.48%
Regional Parks	\$2.95	0.60%
Climate Action and Adaptation	\$0.52	0.10%
Land Banking & Housing	\$1.15	0.23%
Debt Service - M.F.A.	\$9.46	1.92%
CRHD	\$0.76	0.15%
Various	(\$0.31)	-0.06%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$ 16.92	3.42%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & Gen Government	\$2.39	1.18%
Regional Parks	\$2.95	1.47%
Climate Action and Adaptation	\$0.52	0.26%
Land Banking & Housing	\$1.15	0.57%
Various	(\$0.31)	-0.15%
Total CRD	\$ 6.70	3.32%

**Capital Regional District
Sewers Operating - 2019**

		Total Service Budget			Municipality's Share	
Service		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Victoria	Share of Budget
3.710	N W Trunk	2,902,086	3,017,583	115,497	501,123	17%
3.712	NE Trunk	2,132,269	2,202,265	69,996	1,358,798	62%
3.713	East Coast Interceptor	942,968	939,778	-3,190	336,159	36%
3.715	NE Trunk #2 - Bowker	486,644	491,529	4,885	336,599	68%
Total Sewer Operating		6,463,967	6,651,155	187,188	2,532,678	
(Invoice)	Sewer Operating	0	0		2,532,678	
Net Sewer Operating		6,463,967	6,651,155		0	

L.W.M.P. - 2019

		Total Service Budget			Municipality's Share	
Service		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Victoria	Share of Budget
3.750	LWMP	422,297	430,743	8,446	173,361	40%
Total L.W.M.P.		422,297	430,743	8,446	173,361	
(Invoice)	L.W.M.P.	0	0		173,361	
Net L.W.M.P.		422,297	430,743		0	

Sewers Debt - 2019

		Total Service Budget			Municipality's Share	
Service		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total Victoria	Share of Budget
3.771	NET Bowker	153,586	-55,322	-208,908	-29,675	54%
3.772	NWT Upgrade	-35,242	5,395	40,637	6,911	128%
3.773	Grndwtr Relief & Flow Mntrg	4,420	0	-4,420	0	0%
3.776	W. Communities Trunk	-14,468	-1,496	12,972	-101	7%
3.779	LWMP	-300	0	300	0	0%
3.783*	East coast Interceptor	0	0	0	0	0%
3.784	NWT Screens	0	0	0	0	0%
3.770	NET & ECI Upgrade	821,428	817,507	-3,921	501,868	61%
3.770A	NET & ECI Upgrade	1,094,747	603,767	-490,980	370,653	61%
3.786	SCADA	0	0	0	0	0%
3.787	East Coast Interceptor	0	0	0	0	0%
3.798	Core - Sewage Integrated T.F.	994,231	950,106	-44,125	407,112	43%
3.798B	Core - Sewage Integrated T.F.	1,118,762	1,095,845	-22,917	457,025	42%
3.798C	Core - Wastewater Treatment Program	25,000,000	30,000,000	5,000,000	11,133,639	37%
Total Sewer Debt		29,137,164	33,415,802	4,278,638	12,847,431	
(Invoice)	Sewer Operating	0	0		12,847,431	
Net Sewer Debt		29,137,164	33,415,802		0	

* Denotes borrowings subject
to Facilities Assistance Grants

Cost sharing: with the exception of the East Coast Interceptor (ECI) all of the above debt is cost shared on the basis of design capacity. The ECI is cost shared on the basis of current year taxable assessments for the benefiting area converted by the prior year municipal multiples.

VIEW ROYAL		2019 VIEW ROYAL	Cost per Avg. Residential Assessment	2018 VIEW ROYAL	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Household \$	Change in Cost per Household %
1.010	Legislative & General Government	166,174	\$34.69	149,884	\$31.46	16,290	3.23	10.28%
1.101	G.I.S.	1,479	\$0.31	1,404	\$0.29	75	0.01	4.80%
1.224	Community Health	11,408	\$2.38	9,067	\$1.90	2,341	0.48	25.15%
1.280	Regional Parks	221,155	\$46.17	200,385	\$42.06	20,769	4.11	9.78%
1.280A	Regional Parks - Land Acquisition	88,524	\$18.48	85,701	\$17.99	2,823	0.49	2.74%
1.309	Climate Action and Adaptation	11,590	\$2.42	8,779	\$1.84	2,811	0.58	31.32%
1.310	Land Banking & Housing	34,656	\$7.23	28,614	\$6.01	6,042	1.23	20.47%
1.324	Regional Planning Services	28,071	\$5.86	26,268	\$5.51	1,803	0.35	6.29%
1.335	Geo-Spatial Referencing System	4,045	\$0.84	3,835	\$0.80	210	0.04	4.90%
1.374	Regional Emergency Program Support	3,084	\$0.64	2,979	\$0.63	106	0.02	2.99%
1.375	Hazardous Material Incident response	7,686	\$1.60	7,572	\$1.59	114	0.02	0.97%
1.911	Call Answer	4,057	\$0.85	3,194	\$0.67	864	0.18	26.36%
1.921	Regional CREST Contribution	43,320	\$9.04	42,149	\$8.85	1,171	0.20	2.23%
Total Regional		625,249	\$130.53	569,830	\$119.59	55,419	10.93	9.14%
1.126	Victoria Family Court Committee	398	\$0.08	406	\$0.09	-8	0.00	-2.42%
1.128	Greater Victoria Police Victim Services	7,330	\$1.53	6,955	\$1.46	375	0.07	4.83%
1.230	Traffic Safety Commission	1,742	\$0.36	1,683	\$0.35	59	0.01	2.98%
1.297	Arts Grants	101,700	\$21.23	97,836	\$20.53	3,865	0.70	3.40%
1.311	Regional Housing Trust Fund	30,341	\$6.33	29,438	\$6.18	903	0.16	2.52%
1.330	Regional Growth Strategy	9,759	\$2.04	9,413	\$1.98	346	0.06	3.12%
1.536	Stormwater Quality Management - Core Area	34,976	\$7.30	39,124	\$8.21	-4,147	-0.91	-11.08%
1.912A	Call Answer - RCMP	8,136	\$1.70	8,870	\$1.86	-735	-0.16	-8.77%
3.700	Septage Disposal	143	\$0.03	143	\$0.03	0	0.00	-0.53%
3.701	Millstream Remediation	9,133	\$1.91	9,133	\$1.92	0	-0.01	-0.53%
3.707	On Site System Management Program	1,442	\$0.30	1,412	\$0.30	29	0.00	1.53%
3.71X	W.W. (Trk Swrs & Swge Disp) - Operating	164,203	\$34.28	164,117	\$34.44	86	-0.17	-0.48%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	1,060,257	\$221.34	904,297	\$189.79	155,960	31.55	16.62%
3.750	LWMP	11,277	\$2.35	11,056	\$2.32	221	0.03	1.46%
3.752	Stage 3 Harbour Studies	11,964	\$2.50	11,724	\$2.46	240	0.04	1.50%
3.755	Regional Source Control Program	30,899	\$6.45	29,457	\$6.18	1,441	0.27	4.33%
Total Sub Regional		1,483,699	310	1,325,064	278	158,635	31.63	11.37%
Total Capital Regional District % Change		2,108,949	\$440.26	1,894,894	\$397.70	214,055	42.56	10.70%
Cost/average residential property		\$440.26		\$397.70		\$42.56		
1.15X *	Debt Service - M.F.A. (not included in CRD % Change)	567,103	\$118.39	567,103	\$119.02	0	-0.63	-0.53%
CRHD	Capital Regional Hospital District	738,847	\$154.24	706,531	\$148.28	32,317	5.96	4.02%
TOTAL CRD, CRHD & MUNICIPAL DEBT		3,414,899	\$712.89	3,168,527	\$665.00	246,371	47.88	7.20%

Average residential assessment - 2019/2018

733,041

648,966

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$3.23	0.49%
Regional Parks	\$4.11	0.62%
Climate Action and Adaptation	\$0.58	0.09%
Land Banking & Housing	\$1.23	0.18%
Arts Grants	\$0.70	0.10%
Stormwater Quality Management - Core Area	(\$0.91)	-0.14%
W.W. (Trk Swrs & Swge Disp) - Debt	\$31.55	4.74%
Debt Service - MFA	(\$0.63)	-0.10%
Capital Regional Hospital District	\$5.96	0.90%
Various	\$2.08	0.31%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$ 47.88	7.20%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	\$3.23	0.81%
Regional Parks	\$4.11	1.03%
Climate Action and Adaptation	\$0.58	0.15%
Land Banking & Housing	\$1.23	0.31%
Arts Grants	\$0.70	0.18%
Stormwater Quality Management - Core /	(\$0.91)	-0.23%
W.W. (Trk Swrs & Swge Disp) - Debt	\$31.55	7.93%
Various	\$2.08	0.52%
Total CRD	\$ 42.56	10.70%

**Capital Regional District
Sewers Operating - 2019**

Service		Total Service Budget			Municipality's Share	
		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total View Royal	Share of Budget
3.710	N W Trunk	2,902,086	3,017,583	115,497	164,203	5%
Sewer Operating		2,902,086	3,017,583		164,203	

Sewers Debt - 2019

Service		Total Service Budget			Municipality's Share	
		2018 Requisition	2019 Requisition	Increase (Decrease)	2019 Total View Royal	Share of Budget
3.772	NWT Upgrade	-35,242	5,395	40,637	86	1.6%
3.779	LWMP	-300	0	300	0	0%
3.792	Craigflower PS	68,517	64,880	-3,637	18,015	28%
3.798	Core - Sewage Integrated T.F.	994,231	950,106	-44,125	46,461	5%
3.798B	Core - Sewage Integrated T.F.	1,118,762	1,095,845	-22,917	29,113	3%
3.798C	Core - Wastewater Treatment Program	25,000,000	30,000,000	5,000,000	966,583	3%
Sewer Debt		27,145,968	32,116,226		1,060,257	

* Denotes borrowings subject
to Facilities Assistance Grants

Cost sharing: with the exception of the East Coast Interceptor (ECI) all of the above debt is cost shared on the basis of design capacity. The ECI is cost shared on the basis of current year taxable assessments for the benefiting area converted by the prior year municipal multiples.

Electoral Area Juan de Fuca		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2019		2018			\$	%
1.010	Legislative & General Government	108,450	\$25.66	98,928	\$23.82	9,523	\$1.84	7.73%
1.101	G.I.S.	965	\$0.23	926	\$0.22	39	\$0.01	2.39%
1.224	Community Health - Homeless Sec.	7,445	\$1.76	5,984	\$1.44	1,461	\$0.32	22.26%
1.280	Regional Parks	144,332	\$34.15	132,260	\$31.84	12,072	\$2.31	7.24%
1.280A	Regional Parks - Land Acquisition	57,774	\$13.67	56,565	\$13.62	1,208	\$0.05	0.37%
1.309	Climate Action and Adaptation	6,403	\$1.51	4,866	\$1.17	1,537	\$0.34	29.30%
1.310	Land Banking & Housing	22,617	\$5.35	18,886	\$4.55	3,731	\$0.80	17.69%
1.324	Regional Planning Service	18,320	\$4.33	17,338	\$4.17	982	\$0.16	3.84%
1.335	Geo-Spatial Referencing System	2,640	\$0.62	2,531	\$0.61	108	\$0.02	2.48%
1.374	Regional Emergency Program Support	1,704	\$0.40	1,651	\$0.40	53	\$0.01	1.41%
1.375	Hazardous Material Incident Response	4,246	\$1.00	4,197	\$1.01	49	(\$0.01)	-0.58%
1.911	Call Answer	1,887	\$0.45	1,485	\$0.36	402	\$0.09	24.84%
1.921	Regional CREST Contribution	20,144	\$4.77	19,599	\$4.72	544	\$0.05	1.00%
Total Regional		396,927	\$93.91	365,218	\$87.93	31,709	\$5.98	6.81%
1.126	Victoria Family Court Committee	222	\$0.05	225	\$0.05	(3)	(\$0.00)	-3.06%
1.128	Greater Victoria Police Victim Services	638	\$1.56	659	\$1.62	(20)	(\$0.05)	-3.23%
1.230	Traffic Safety Commission	1,137	\$0.27	1,111	\$0.27	26	\$0.00	0.60%
1.313	Animal Care Services	60,766	\$14.38	58,766	\$14.15	2,000	\$0.23	1.62%
1.330	Regional Growth Strategy	6,369	\$1.51	6,213	\$1.50	156	\$0.01	0.74%
1.912A	Call Answer - RCMP	3,783	\$0.90	4,125	\$0.99	(342)	(\$0.10)	-9.87%
1.913	Fire Dispatch	40,621	\$9.61	37,012	\$8.91	3,609	\$0.70	7.86%
3.701	Millstream Remediation	13,052	\$3.09	13,052	\$3.14	-	(\$0.05)	-1.73%
Total Sub-Regional		126,588	\$31.36	121,162	\$30.63	5,426	\$0.74	2.40%
1.103	Elections	4,485	\$1.06	4,436	\$1.07	50	(\$0.01)	-0.63%
1.104	U.B.C.M.	2,898	\$0.69	2,928	\$0.70	(31)	(\$0.02)	-2.75%
1.318	Building Inspection	91,034	\$21.54	88,451	\$21.30	2,583	\$0.24	1.14%
1.320	Noise Control	8,272	\$1.96	6,481	\$1.56	1,791	\$0.40	25.43%
1.322	Nuisances & Unsightly Premises	11,218	\$2.65	10,164	\$2.45	1,054	\$0.21	8.46%
1.372	Electoral Area Emergency Program	30,982	\$7.33	28,872	\$6.95	2,110	\$0.38	5.46%
Total Joint Electoral Area		148,889	\$35.23	141,332	\$34.03	7,556	\$1.20	3.53%
1.109	Electoral Area Admin Exp-JDF	52,780	\$12.49	22,440	\$5.40	30,340	\$7.09	131.14%
1.114	Grants in Aid - Juan de Fuca	16,130	\$3.82	19,160	\$4.61	(3,030)	(\$0.80)	-17.27%
1.122	JDF Economic Development Commission	-	\$0.00	(20,430)	(\$4.92)	20,430	\$4.92	0.00%
1.317	JDF Building Numbering	12,780	\$3.02	17,550	\$4.23	(4,770)	(\$1.20)	-28.44%
1.319	Soil Deposit Removal	5,460	\$1.29	5,380	\$1.30	80	(\$0.00)	-0.27%
1.325	Electoral Area Services - Planning	651,590	\$154.17	595,090	\$143.27	56,500	\$10.89	7.60%
1.370	Juan de Fuca Emergency Program	83,470	\$19.75	81,260	\$19.56	2,210	\$0.19	0.95%
1.377	JDF Search and Rescue	62,000	\$14.67	62,000	\$14.93	-	(\$0.26)	-1.73%
1.405	JDF EA - Community Parks	182,960	\$43.29	175,890	\$42.35	7,070	\$0.94	2.22%
1.924	Emergency Comm - Crest - J.D.F.	102,920	\$24.35	101,010	\$24.32	1,910	\$0.03	0.13%
Total JDF Electoral Area		1,170,090	\$276.85	1,059,350	\$255.05	110,740	\$21.80	8.55%
Total Capital Regional District		1,842,493	\$437.36	1,687,062	\$407.64	155,431 9.2%	\$29.72	7.29%
Cost/average residential property		\$437.36		\$407.64		\$29.72		
CRHD	Capital Regional Hospital District	482,195	\$114.09	466,332	\$112.27	15,863	\$1.82	1.62%
Total CRD and CRHD		2,324,688	\$551.44	2,153,394	\$519.91	171,294	\$31.53	6.07%

Average residential assessment (2019/2018)		542,222	491,367
Major Impacts		Change in Cost per Average Household	
		\$	% of total incr
REGIONAL			
Legislative & General Government		\$1.84	0.35%
Regional Parks		\$2.31	0.44%
Land Banking & Housing		\$0.80	0.15%
SUB-REGIONAL			
Fire Dispatch		\$0.70	0.13%
JDF EA			
Electoral Area Admin Exp-JDF		\$7.09	1.36%
JDF Economic Development Commission		\$4.92	0.95%
Electoral Area Services - Planning		\$10.89	2.10%
JDF EA - Community Parks		\$0.94	0.18%
Capital Regional Hospital District		\$1.82	0.35%
Other		\$0.23	0.04%
Total		\$31.53	6.07%

Juan de Fuca Local/Specified/Defined Services		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2019		2018			\$	%
1.119	Vancouver Island Regional Library	309,740	\$80.69	297,020	\$78.66	12,720	\$2.03	2.57%
1.121	Sooke Regional Museum	70,118	\$18.27	67,240	\$17.81	2,878	\$0.46	2.57%
1.133	Langford E.A. - Greater Victoria Public Library	30,100	\$73.79	29,580	\$72.61	520	\$1.18	1.63%
1.232	Port Renfrew Street Lighting	2,040	\$24.40	3,610	\$43.18	(1,570)	(\$18.78)	-43.49%
1.350	Willis Point Fire Protection	138,691	\$596.25	136,886	\$586.31	1,805	\$9.94	1.69%
1.353	Otter Point Fire Protection	459,249	\$373.02	422,376	\$362.72	36,873	\$10.29	2.84%
1.354	Malahat Fire Protection	65,720	\$697.21	69,780	\$753.02	(4,060)	(\$55.81)	-7.41%
1.355	Durrance Road Fire Protection	2,990	\$349.66	3,410	\$398.79	(420)	(\$49.13)	-12.32%
1.357	East Sooke Fire Protection	434,076	\$501.42	429,493	\$497.86	4,583	\$3.56	0.71%
1.358	Port Renfrew Fire Protection	89,627	\$239.93	94,726	\$254.82	(5,099)	(\$14.89)	-5.85%
1.360	Shirley Fire Protection	158,127	\$482.97	152,786	\$467.92	5,341	\$15.06	3.22%
1.40X	SEAPARC	678,349	\$176.72	653,484	\$173.07	24,866	\$3.64	2.10%
1.408	JDF EA - Community Recreation	65,150	\$16.97	63,870	\$16.92	1,280	\$0.06	0.33%
1.421	JDF - Parks & Rec - Ice Arena	-	\$0.00	(18)	(\$0.12)	18	\$0.12	-100.00%
1.422	JDF - Curling Rink	-	\$0.00	(17)	(\$0.12)	17	\$0.12	-100.00%
1.423	JDF - Centennial Pool - EA	-	\$0.00	(16)	(\$0.11)	16	\$0.11	-100.00%
1.424	JDF - Juan de Fuca Park	-	\$0.00	(2,546)	(\$17.63)	2,546	\$17.63	-100.00%
1.427	JDF - Sr. Citizens Centre	-	\$0.00	(9)	(\$0.06)	9	\$0.06	-100.00%
1.428	JDF - Community Recreation Progs.	-	\$0.00	(115)	(\$0.28)	115	\$0.28	-100.00%
1.523	Port Renfrew Refuse Disposal	31,860	\$85.10	31,256	\$83.92	604	\$1.19	1.42%
2.650	Port Renfrew Water	55,570	\$296.77	53,260	\$276.14	2,310	\$20.63	7.47%
2.655	Snuggery Cove Water	1,719	\$9.96	23,860	\$141.87	(22,141)	(\$131.91)	-92.98%
2.691	Wilderness Mountain	62,090	\$796.95	60,330	\$774.36	1,760	\$22.59	2.92%
3.700	Septage Disposal - JDF Service Area	475	\$0.12	475	\$5.79	-	(\$5.67)	-97.89%
3.755	Regional Source Control - Port Renfrew Sewer	834	\$8.94	825	\$8.84	9	\$0.10	1.08%
3.850	Port Renfrew Sewer	45,620	\$546.22	44,750	\$535.22	870	\$11.00	2.06%
Total JdF Local/Specified/Defined Requisition		2,702,146		2,636,296		65,850		

Average residential assessment (2019/2018)

542,222

491,367

Electoral Area Salt Spring Island		Cost per Avg.		Cost per Avg.		Difference (Decrease)	Change in cost per avg household/Parcel	
		2019	Parcel	2018	Parcel		\$	%
1.010	Legislative & General Government	209,033	\$31.15	194,498	\$29.02	14,535	\$1.84	7.73%
1.101	G.I.S.	1,860	\$0.28	1,821	\$0.27	39	\$0.01	2.39%
1.224	Community Health - Homeless Sec.	14,350	\$2.14	11,766	\$1.76	2,584	\$0.32	22.26%
1.280	Regional Parks	278,193	\$41.45	260,031	\$38.80	18,162	\$2.31	7.24%
1.280A	Regional Parks - Land Acquisition	111,356	\$16.59	111,210	\$16.59	145	\$0.05	0.37%
1.309	Climate Action and Adaptation	12,998	\$1.94	9,987	\$1.49	3,011	\$0.34	29.30%
1.310	Land Banking & Housing	43,594	\$6.50	37,131	\$5.54	6,463	\$0.80	17.69%
1.324	Regional Planning Service	35,311	\$5.26	34,087	\$5.09	1,224	\$0.16	3.84%
1.335	Geo-Spatial Referencing System	5,088	\$0.76	4,977	\$0.74	111	\$0.02	2.48%
1.374	Regional Emergency Program Support	3,459	\$0.52	3,389	\$0.51	70	\$0.01	1.41%
1.375	Hazardous Material Incident Response	8,620	\$1.28	8,614	\$1.29	6	(\$0.01)	-0.58%
1.911	Call Answer	4,067	\$0.61	3,202	\$0.48	866	\$0.09	24.84%
1.921	Regional CREST Contribution	43,426	\$6.47	42,252	\$6.30	1,174	\$0.05	1.00%
Total Regional		771,355	\$114.93	722,964	\$107.87	48,391	\$7.06	6.55%
1.230	Traffic Safety Commission	2,191	\$0.33	2,184	\$0.33	8	\$0.00	0.60%
1.311	Regional Housing Trust Fund	33,969	\$5.06	33,413	\$4.99	555	\$0.08	1.52%
1.313	Animal Care Services	117,123	\$17.45	115,538	\$17.24	1,586	\$0.23	1.62%
1.912A	Call Answer - RCMP	8,155	\$1.22	8,892	\$1.33	(737)	(\$0.10)	-9.87%
1.913	Fire Dispatch	87,571	\$13.05	79,791	\$11.91	7,780	\$0.70	7.86%
Total Sub-Regional		249,010	\$37.10	239,818	\$35.78	9,192	\$1.32	3.69%
1.103	Elections	8,645	\$1.29	8,721	\$1.30	(76)	(\$0.01)	-0.63%
1.104	U.B.C.M.	5,585	\$0.83	5,757	\$0.86	(172)	(\$0.02)	-2.75%
1.318	Building Inspection	175,463	\$26.14	173,899	\$25.95	1,563	\$0.24	1.14%
1.320	Noise Control	15,944	\$2.38	12,743	\$1.90	3,201	\$0.40	25.43%
1.322	Nuisances & Unsightly Premises	21,622	\$3.22	19,983	\$2.98	1,639	\$0.21	8.46%
1.372	Electoral Area Emergency Program	59,716	\$8.90	56,764	\$8.47	2,952	\$0.38	5.46%
Total Joint Electoral Area		286,975	\$42.76	277,867	\$41.46	9,108	\$1.30	3.14%
1.111	Electoral Area Admin Exp-SSI	496,800	\$74.03	389,800	\$58.16	107,000	\$15.86	27.28%
1.116	Grants in Aid - Salt Spring Island	38,810	\$5.78	6,360	\$0.95	32,450	\$4.83	509.39%
1.124	SSI Economic Development Commission	75,380	\$11.23	56,920	\$8.49	18,460	\$2.74	32.25%
1.141	Salt Spring Island Public Library	618,940	\$92.22	582,270	\$86.88	36,670	\$5.35	6.15%
1.236	Salt Spring Island Fernwood Dock	30,610	\$5.52	30,000	\$5.41	610	\$0.11	1.97%
1.238A	Community Transit (S.S.I.)	217,070	\$32.34	205,380	\$30.64	11,690	\$1.70	5.55%
1.238B	Community Transportation (S.S.I.)	167,120	\$24.90	396,250	\$59.12	(229,130)	(\$34.22)	-57.88%
1.299	Salt Spring Island Arts	93,580	\$13.94	90,340	\$13.48	3,240	\$0.46	3.45%
1.316	SSI House Numbering	9,300	\$1.39	9,290	\$1.39	10	(\$0.00)	-0.03%
1.371	S.S.I. Emergency Program	107,840	\$16.07	100,610	\$15.01	7,230	\$1.06	7.04%
1.378	SSI Search and Rescue	22,100	\$3.29	17,570	\$2.62	4,530	\$0.67	25.61%
1.455	Salt Spring Island Community Parks	377,840	\$56.30	370,430	\$55.27	7,410	\$1.03	1.86%
1.458	Salt Spring Island Community Rec	44,260	\$6.59	43,340	\$6.47	920	\$0.13	1.98%
1.459	Salt Spring Island Park, Land & Rec Prog	1,491,930	\$222.30	1,457,030	\$217.40	34,900	\$4.91	2.26%
1.535	Stormwater Quality Management - S.S.I.	21,962	\$3.27	21,480	\$3.20	482	\$0.07	2.11%
1.925	Emergency Comm - Crest - S.S.I.	85,970	\$12.81	83,190	\$12.41	2,780	\$0.40	3.20%
3.705	S.S.I. Septage/Composting**	310,090	\$56.07	305,840	\$55.12	4,250	\$0.95	1.72%
Total SSI Electoral Area		4,209,602	\$638.07	4,166,100	\$632.03	43,502	\$6.04	0.96%
Total Capital Regional District		5,516,942	\$832.86	5,406,748	\$817.14	110,193 2.0%	\$15.73	1.92%
Cost/average residential property		\$832.86		\$817.14		\$15.73		
CRHD	Capital Regional Hospital District	929,406	\$138.49	916,834	\$136.80	12,572	\$1.69	1.23%
Total CRD and CRHD		6,446,348	\$971.35	6,323,583	\$953.94	122,765	\$17.41	1.83%

Average residential assessment (2019/2018)		658,165	598,690
Major Impacts		Change in Cost per Average Household	
		\$	% of total incr
REGIONAL			
Legislative & General Government		\$1.84	0.19%
Regional Parks		\$2.31	0.24%
Land Banking & Housing		\$0.80	0.08%
SUB-REGIONAL			
Fire Dispatch		\$0.70	0.07%
SSI EA			
Electoral Area Admin Exp-SSI		\$15.86	1.66%
Grants in Aid - Salt Spring Island		\$4.83	0.51%
SSI Economic Development Commission		\$2.74	0.29%
Salt Spring Island Public Library		\$5.35	0.56%
Community Transit (S.S.I.)		\$1.70	0.18%
S.S.I. Emergency Program		\$1.06	0.11%
SSI Search and Rescue		\$0.67	0.07%
Salt Spring Island Community Parks		\$1.03	0.11%
Salt Spring Island Park, Land & Rec Prog		\$4.91	0.51%
S.S.I. Septage/Composting**		\$0.95	0.10%
Capital Regional Hospital District		\$1.69	0.18%
Other		(\$29.02)	-3.04%
Total		\$17.41	1.83%

Salt Spring Island Local/Specified/Defined Services		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2019		2018			\$	%
1.234	Salt Spring Island Street Lighting	25,770	\$3.93	24,370	\$3.73	1,400	\$0.21	5.59%
2.620	SSI Highland Water System	36,840	\$152.65	37,230	\$154.27	(390)	(\$1.62)	-1.05%
2.621	Highland / Fernwood Water - SSI	55,000	\$173.84	55,000	\$173.84	-	\$0.00	0.00%
2.624	Beddis Water	72,240	\$554.98	72,240	\$554.98	-	\$0.00	0.00%
2.626	Fulford Water	74,790	\$771.77	74,793	\$771.77	(3)	\$0.00	0.00%
2.628	Cedar Lane Water	13,090	\$372.36	21,266	\$604.94	(8,176)	(\$232.58)	-38.45%
2.660	Fernwood Water	18,980	\$252.87	19,350	\$257.80	(370)	(\$4.93)	-1.91%
3.755	Regional Source Control - Maliview Estates / Ganges Sewer	6,478	\$14.53	6,319	\$13.53	159	\$1.01	16.51%
3.810	Ganges Sewer	54,130	\$136.62	54,130	\$136.62	-	\$0.00	0.00%
Total Local/Specified/Defined Services		357,318		364,698		(7,380)		

Average residential assessment (2019/2018)

658,165

598,690

Electoral Area Southern Gulf Islands		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2019		2018			\$	%
1.010	Legislative & General Government	157,104	\$22.56	143,407	\$20.54	13,697	\$2.03	9.86%
1.101	G.I.S.	1,398	\$0.20	1,343	\$0.19	55	\$0.01	4.41%
1.224	Community Health - Homeless Sec.	10,785	\$1.55	8,675	\$1.24	2,110	\$0.31	24.68%
1.280	Regional Parks	209,084	\$30.03	191,727	\$27.46	17,357	\$2.57	9.36%
1.280A	Regional Parks - Land Acquisition	83,692	\$12.02	81,998	\$11.74	1,695	\$0.28	2.35%
1.309	Climate Action and Adaptation	7,889	\$1.13	5,986	\$0.86	1,903	\$0.28	32.16%
1.310	Land Banking & Housing	32,764	\$4.71	27,377	\$3.92	5,387	\$0.78	20.01%
1.324	Regional Planning Service	26,539	\$3.81	25,133	\$3.60	1,406	\$0.21	5.89%
1.335	Geo-Spatial Referencing System	3,824	\$0.55	3,669	\$0.53	155	\$0.02	4.50%
1.374	Regional Emergency Program Support	2,099	\$0.30	2,031	\$0.29	68	\$0.01	3.65%
1.375	Hazardous Material Incident Response	5,231	\$0.75	5,163	\$0.74	69	\$0.01	1.61%
1.911	Call Answer	1,825	\$0.26	1,437	\$0.21	388	\$0.06	27.39%
1.921	Regional CREST Contribution	19,483	\$2.80	18,957	\$2.72	527	\$0.08	3.07%
Total Regional		561,719	\$80.68	516,904	\$74.03	44,816	\$6.65	8.98%
1.230	Traffic Safety Commission	1,647	\$0.24	1,610	\$0.23	37	\$0.01	2.59%
1.297	Arts Grants	20,720	\$2.98	19,917	\$2.85	803	\$0.12	4.32%
1.311	Regional Housing Trust Fund	20,541	\$2.95	19,944	\$2.86	597	\$0.09	3.28%
1.313	Animal Care Services	88,027	\$12.64	85,189	\$12.20	2,839	\$0.44	3.62%
1.912A	Call Answer - RCMP	3,659	\$0.53	3,990	\$0.57	(331)	(\$0.05)	-8.03%
1.913	Fire Dispatch	39,289	\$5.64	35,799	\$5.13	3,490	\$0.52	10.06%
Total Sub-Regional		173,883	\$24.97	166,448	\$23.84	7,435	\$1.14	4.76%
1.103	Elections	6,498	\$0.93	6,430	\$0.92	67	\$0.01	1.33%
1.104	U.B.C.M.	4,198	\$0.60	4,245	\$0.61	(47)	(\$0.01)	-0.83%
1.318	Building Inspection	131,874	\$18.94	128,220	\$18.36	3,654	\$0.58	3.14%
1.320	Noise Control	11,983	\$1.72	9,396	\$1.35	2,588	\$0.38	27.90%
1.322	Nuisances & Unsightly Premises	16,250	\$2.33	14,734	\$2.11	1,517	\$0.22	10.61%
1.372	Electoral Area Emergency Program	44,882	\$6.45	41,854	\$5.99	3,028	\$0.45	7.54%
Total Joint Electoral Area		215,684	\$30.98	204,878	\$29.34	10,807	\$1.64	5.57%
1.110	Electoral Area Admin Exp-SGI	319,040	\$45.82	279,380	\$40.01	39,660	\$5.81	14.52%
1.117	Grants in Aid - Southern Gulf Islands	84,160	\$12.09	86,730	\$12.42	(2,570)	(\$0.33)	-2.69%
1.125	SGI Economic Development Commission	64,820	\$9.31	44,160	\$6.32	20,660	\$2.99	47.20%
1.138	Southern Gulf Islands - Public Library	173,720	\$24.95	173,020	\$24.78	700	\$0.17	0.69%
1.235	SGI Small Craft Harbour Facilities**	250,190	\$42.69	244,280	\$41.67	5,910	\$1.02	2.45%
1.314	SGI House Numbering	9,140	\$1.31	12,700	\$1.82	(3,560)	(\$0.51)	-27.83%
1.373	Southern Gulf Islands. Emergency Program	218,050	\$31.32	213,300	\$30.55	4,750	\$0.77	2.52%
1.533	Stormwater Quality Management - Southern Gulf Is.	43,520	\$6.25	42,640	\$6.11	880	\$0.14	2.35%
1.923	Emergency Comm - Crest - S.G.I.	158,390	\$22.75	153,460	\$21.98	4,930	\$0.77	3.50%
Total SGI Electoral Area		1,321,030	\$196.49	1,249,670	\$185.67	71,360	\$10.83	5.83%
Total Capital Regional District		2,272,317	\$333.13	2,137,900	\$312.88	134,417 6.3%	\$20.24	6.47%
CRHD	Cost/average residential property	\$333.13		\$312.88		\$20.77		
	Capital Regional Hospital District	698,521	\$100.33	676,003	\$96.82	22,518	\$3.51	3.62%
	Total CRD and CRHD	2,970,838	\$433.46	2,813,903	\$409.70	156,936	\$23.75	5.80%

Average residential assessment (2019/2018)

476,820

423,734

Major Impacts

	Change in Cost per Average Household	
	\$	% of total incr
REGIONAL		
Legislative & General Government	\$2.03	0.49%
Regional Parks	\$2.57	0.63%
Land Banking & Housing	\$0.78	0.19%
SUB-REGIONAL		
Fire Dispatch	\$0.52	0.13%
JOINT EA		
Building Inspection	\$0.58	0.14%
SGI EA		
Electoral Area Admin Exp-SGI	\$5.81	1.42%
SGI Economic Development Commission	\$2.99	0.73%
SGI Small Craft Harbour Facilities**	\$1.02	0.25%
Southern Gulf Islands. Emergency Program	\$0.77	0.19%
Emergency Comm - Crest - S.G.I.	\$0.77	0.19%
Capital Regional Hospital District	\$3.51	0.86%
Other	\$2.42	0.59%
Total	\$23.75	5.80%

Southern Gulf Islands Local/Specified/Defined Services		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2019		2018			\$	%
1.137	Galiano Island Library Service	58,030	\$37.51	56,890	\$36.66	1,140	\$0.85	2.32%
1.170	Gossip Island Electric Power Supply	57,420	\$1,079.19	57,730	\$1,085.01	(310)	(\$5.82)	-0.54%
1.227	Saturna Island Medical Clinic	28,650	\$502.63			-	\$0.00	0.00%
1.228	Galiano Health Service	116,510	\$75.32	86,490	\$55.74	30,020	\$19.58	35.13%
1.352	South Galiano Fire Protection	365,797	\$390.32	301,996	\$321.30	63,801	\$69.02	21.48%
1.356	Pender Fire Protection	945,424	\$374.17	924,038	\$363.61	21,386	\$10.55	2.90%
1.359	N. Galiano Fire Protection	206,229	\$513.37	206,349	\$513.61	(120)	(\$0.24)	-0.05%
1.363	Saturna Is. Fire Protection	155,600	\$235.55	145,110	\$220.56	10,490	\$15.00	6.80%
1.465	Saturna Is Community Parks	18,860	\$28.63	23,420	\$35.70	(4,560)	(\$7.07)	-19.79%
1.468	Saturna Is Community Recreation	9,940	\$15.09	7,490	\$11.42	2,450	\$3.67	32.18%
1.475	Mayne Is Community Parks	79,760	\$46.42	78,730	\$45.74	1,030	\$0.68	1.49%
1.478	Mayne Is Community Rec	32,670	\$19.01	32,330	\$18.78	340	\$0.23	1.23%
1.485	N & S Pender Community Parks	150,530	\$59.11	106,900	\$41.74	43,630	\$17.37	41.61%
1.488	N & S Pender Community Rec	58,380	\$22.92	57,240	\$22.35	1,140	\$0.57	2.57%
1.495	Galiano Parks	90,020	\$66.94	65,970	\$48.85	24,050	\$18.08	37.01%
1.498	Galiano Community Recreation	36,800	\$27.36	36,060	\$26.70	740	\$0.66	2.47%
2.630	Magic Lakes Estate Water System	568,990	\$497.81	568,989	\$498.22	1	(\$0.41)	-0.08%
2.635	Magic Lakes Estate (2)	-	\$0.00	(30,360)	(\$34.12)	30,360	\$34.12	-100.00%
2.640	Lyall Harbour/Boot Cove Water	119,180	\$720.90	110,310	\$667.25	8,870	\$53.65	8.04%
2.642	Skana Water	23,070	\$332.62	23,070	\$332.62	-	\$0.00	0.00%
2.665	Sticks Allison Water	5,000	\$138.49	5,000	\$138.49	-	\$0.00	0.00%
2.667	Surfside Park Estates Water	33,150	\$332.29	33,150	\$332.29	-	\$0.00	0.00%
3.755	Regional Source Control - Magic Lake Estates	3,787	\$5.29	3,144	\$4.38	643	\$0.92	20.93%
3.830	Magic Lake Estates Sewer System	526,770	\$777.60	508,320	\$750.37	18,450	\$27.23	3.63%
Total Local/Specified/Defined Services		3,690,567		3,408,367		253,550		

Average residential assessment (2019/2018)

476,820

423,734

CAPITAL REGIONAL DISTRICT

BYLAW NO. 4291

A BYLAW TO ADOPT THE FIVE YEAR FINANCIAL PLAN FOR THE YEARS 2019 – 2023

WHEREAS pursuant to Section 374 of the *Local Government Act*, the Regional District must adopt a five year financial plan for the years 2019 to 2023, by bylaw, by the 31st of March;

NOW THEREFORE the Board of the Capital Regional District in open meeting assembled, enacts as follows:

1. Schedule "A" attached hereto and made part of this bylaw comprises the five year financial plan for the years 2019 to 2023.
2. Schedule "B" attached hereto and made part of this bylaw comprises the five year capital expenditure plan for the years 2019 to 2023.
3. This Bylaw may be cited as "2019 to 2023 Financial Plan Bylaw, 2019".

READ A FIRST TIME THIS _____ day of _____ 2019

READ A SECOND TIME THIS _____ day of _____ 2019

READ A THIRD TIME THIS _____ day of _____ 2019

ADOPTED THIS _____ day of _____ 2019

CHAIR

CORPORATE OFFICER

Attachment: Schedules A and B

CAPITAL REGIONAL DISTRICT 2019 FINANCIAL PLAN															Schedule A	
		Expenditures					Revenue									
		2019 Total	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2019	Surplus 2018	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2019
1.010	Legislative & General Government	19,629,991	19,123,761			280,600	225,630	19,629,991	398,243	10,718,461	216,077	1,267,641	260,565		6,769,004	6,769,004
1.10X	Facilities and Risk	2,916,401	2,815,999				100,402	2,916,401		2,571,547		194,409	3,060		147,385	147,385
1.101	G.I.S.	530,690	508,160			22,530		530,690		465,890		3,250			61,550	61,550
1.103	Elections	20,170	4,020				16,150	20,170			0	170			20,000	20,000
1.104	U.B.C.M.	16,590	16,590					16,590	3,820			90			12,680	12,680
1.109	Electoral Area Admin Exp - JDF	56,270	56,270		0			56,270	3,410		0	80		0	52,780	52,780
1.110	Electoral Area Admin Exp - SGI	387,620	386,620			0	1,000	387,620	56,560		0	12,020			319,040	319,040
1.111	Electoral Area Admin Exp - SSI	710,720	683,370			5,000	22,350	710,720	43,880	169,440	0	600			496,800	496,800
1.112	Regional Grant in Aid	1,406,070	1,406,070					1,406,070	1,370,070			36,000				-
1.114	Grant-in-Aid - Juan de Fuca	41,400	41,400					41,400	25,040			230			16,130	16,130
1.116	Grant-in-Aid - Salt Spring Island	46,350	46,350					46,350	7,340			200			38,810	38,810
1.117	Grant-in-Aid - Southern Gulf Islands	87,430	87,430		0			87,430	2,350			920			84,160	84,160
1.119	Vancouver Island Regional Library	310,290	309,560		730			310,290				550			309,740	309,740
1.121	Sooke Regional Museum	189,500	189,500					189,500	370			310			188,820	188,820
1.123	Prov. Court of B.C. (Family Court)	185,350	121,799				63,551	185,350				222,113			-36,763	-36,763
1.124	SSI Economic Development Commission	75,930	75,930					75,930	0			550			75,380	75,380
1.125	SGI Economic Development Commission	65,340	65,340		0			65,340				520			64,820	64,820
1.126	Victoria Family Court Committee	15,926	15,926					15,926	10			916			15,000	15,000
1.128	Greater Victoria Police Victim Services	280,457	280,457					280,457	722			14,703			265,032	265,032
1.129	Vancouver Island Regional Library - Debt	404,520	60,000	344,520				404,520				404,520				-
1.133	Langford E.A. - Greater Victoria Public Library	30,190	30,190					30,190	10			80			30,100	30,100
1.137	Galiano Island Library Service	58,270	30,853	27,417				58,270				240			58,030	58,030
1.138	Southern Gulf Islands Regional Library	178,120	178,120					178,120	2,740			1,660			173,720	173,720
1.141	Salt Spring Island Public Library	619,970	416,140	197,330			6,500	619,970				1,030			618,940	618,940
1.15X	Municipalities' Own Debt - M.F.A.	15,011,947	52,460	14,959,487				15,011,947				52,460			14,959,487	14,959,487
1.170	Gossip Island Electric Power Supply	57,840	1,397	56,443	0			57,840	100			320		57,420	57,420	57,420
1.224	Community Health - Homeless Sec.	702,068	702,068					702,068	46,286			181,002			474,780	474,780
1.226	Community Health (CHR) Facilities	1,979,292	1,387,672				591,620	1,979,292				1,979,292				0
1.227	Saturna Island Medical Clinic	28,650	19,360				9,290	28,650							28,650	28,650
1.228	Galiano Health Service	116,640	116,640					116,640	100			30			116,510	116,510
1.230	Traffic Safety Commission	78,230	78,230					78,230	5,130			3,620			69,480	69,480
1.232	Port Renfrew Street Lighting	8,600	8,600					8,600	4,400			110	2,050	2,040	2,040	2,040
1.234	S.S.I. Street Lighting	26,620	26,620					26,620	810			40			25,770	25,770
1.235	S. G. I. Small Craft Harbour Facilities	346,590	196,590				150,000	346,590				5,400	91,000	250,190	250,190	250,190
1.236	Salt Spring Island Fernwood Dock	30,780	19,500				11,280	30,780				170		30,610	30,610	30,610
1.238A	Community Transit (S.S.I.)	466,690	457,690				9,000	466,690			37,280	212,340			217,070	217,070
1.238B	Community Transportation (S.S.I.)	168,420	65,600				102,820	168,420				1,300			167,120	167,120
1.280	Regional Parks	10,277,391	8,401,979	402,290		110,000	1,363,122	10,277,391		46,420	29,930	779,273	284,480		9,137,288	9,137,288
1.280A	Regional Parks - Land Acquisition	3,751,181					3,751,181	3,751,181							3,751,181	3,751,181
1.290	Royal Theatre	580,000	100,000			97,000	383,000	580,000							580,000	580,000
1.295	McPherson Theatre	786,410	350,000			84,000	352,410	786,410				36,410			750,000	750,000
1.297	Arts Grants	2,823,418	2,823,418				0	2,823,418	0	12,760	0	188,471			2,622,187	2,622,187
1.299	Salt Spring Island Arts	93,790	93,790					93,790	140			70			93,580	93,580
1.309	Climate Action and Adaptation	519,982	519,982					519,982	0		0	70,572			449,410	449,410
1.310	Land Banking & Housing	2,279,471	1,258,008	1,009,463		10,000	2,000	2,279,471	54,545	465,514	0	282,597	34,480		1,442,335	1,442,335
1.311	Regional Housing Trust Fund	3,162,570	3,162,570					3,162,570	2,093,109			69,461			1,000,000	1,000,000
1.313	Animal Care Services	1,133,530	1,123,530		0		10,000	1,133,530				690,490	29,000		414,040	414,040
1.314	SGI House Numbering	9,270	9,250		20			9,270				130			9,140	9,140
1.316	SSI Building Numbering	9,340	9,340					9,340	10			30			9,300	9,300
1.317	JDF Building Numbering	12,830	12,780		50			12,830				50			12,780	12,780
1.318	Building Inspection	1,506,930	1,467,630			6,000	33,300	1,506,930	0	28,430	85,960	3,480	990,690		398,370	398,370
1.319	Soil Deposit Removal	5,480	5,480					5,480				20			5,460	5,460
1.320	Noise Control	36,390	36,390					36,390				190			36,200	36,200
1.322	Nuisances & Unsightly Premises	49,360	49,360					49,360				270			49,090	49,090
1.323	By-Law Enforcement	437,130	408,330				28,800	437,130		410,050		27,080				-
1.324	Regional Planning Services	1,652,400	1,596,200				56,200	1,652,400		159,200	210,000	63,910	51,000		1,168,290	1,168,290
1.325	Electoral Area Services - Planning	730,540	646,320				84,220	730,540	23,740	16,380	6,400	2,430	30,000		651,590	651,590
1.330	Regional Growth Strategy	502,240	502,240					502,240		15,000	80,000	22,580			384,660	384,660
1.335	Geo-Spatial Referencing System	184,570	136,810				47,760	184,570				16,755			167,815	167,815
1.350	Willis Point Fire Protect & Recreation	164,170	109,500			6,170	48,500	164,170	12,920			20,420			130,830	130,830
1.352	South Galiano Fire Protection	347,020	219,670	42,000		5,600	79,750	347,020				300		42,000	304,720	346,720
1.353	Otter Point Fire Protection	436,6														

CAPITAL REGIONAL DISTRICT 2019 FINANCIAL PLAN											Schedule A					
		Expenditures					Revenue									
		2019	Operations	Interest &	Deficit	Capital	Transfers to Reserves	Total 2019	Surplus 2018	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2019
		Principal														
1.372	Electoral Area Emergency Program	555,500	555,500					555,500	14,190	404,950		780			135,580	135,580
1.373	S.G.I. Emergency Program	222,160	204,660				17,500	222,160				4,110			218,050	218,050
1.374	Regional Emergency Program Support	172,850	127,830				45,020	172,850	46,100			7,160			119,590	119,590
1.375	Hazardous Material Incident Response	316,050	306,700				9,350	316,050				18,030			298,020	298,020
1.377	J.D.F. Search and Rescue	82,240	82,240					82,240	0			20,240			62,000	62,000
1.378	S.S.I. Search and Rescue	22,190	22,190		0			22,190	0			90			22,100	22,100
1.40X	SEAPARC	4,000,703	3,486,733	53,970			460,000	4,000,703	0		15,000	441,984	774,210		2,769,509	2,769,509
1.405	JDF EA - Community Parks	183,720	163,720			0	20,000	183,720				760			182,960	182,960
1.408	JDF EA - Community Recreation	85,300	84,300				1,000	85,300	0			20,150			65,150	65,150
1.44X	Panorama Rec. Center.	9,187,399	7,562,563	829,581		0	795,255	9,187,399				1,347,040	3,006,043		4,834,316	4,834,316
1.455	Salt Spring Island - Community Parks	495,630	485,730				9,900	495,630				117,790			377,840	377,840
1.458	Salt Spring Is.- Community Rec	143,770	143,770					143,770	0			130	99,380		44,260	44,260
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Pro	1,805,010	1,386,490	190,580			227,940	1,805,010		69,080		16,000	228,000		1,491,930	1,491,930
1.465	Saturna Island Comm. Parks	23,820	22,820				1,000	23,820	3,820			1,140			18,860	18,860
1.468	Saturna Island - Community Rec.	11,680	11,680					11,680	1,370			370			9,940	9,940
1.475	Mayne Is. Com. Parks & Rec	80,030	80,030					80,030				270			79,760	79,760
1.476	Mayne Is. Comm. Parks (reserve)	23,140	23,140					23,140	19,130			3,630	380		-	-
1.478	Mayne Is. Community Rec.	34,470	34,470					34,470	1,740			60			32,670	32,670
1.485	North & South Pender Com. Parks	151,650	102,180			49,470		151,650				1,120			150,530	150,530
1.488	North & South Pender Com. Rec	60,110	60,110					60,110	990			740			58,380	58,380
1.495	Galiano Parks	90,080	65,370				24,710	90,080				60			90,020	90,020
1.498	Galiano Community Recreation	37,270	37,270					37,270	460			10			36,800	36,800
1.521	SWMP -Solid Waste Disposal (Refuse Dispos	24,001,928	19,541,588			0	4,460,340	24,001,928			0	6,283,151	17,718,777		-	-
1.523	Port Renfrew Refuse Disposal	82,100	70,100				12,000	82,100		15,000		35,240			31,860	31,860
1.525	Solid Waste Disposal - Debt	440,753	1,130	439,623				440,753	0			1,130	439,623		-	-
1.531	Stormwater Quality Management - Sooke	36,137	36,137					36,137				77			36,060	36,060
1.533	Stormwater Quality Management - S.G.I.	43,920	43,920					43,920				400			43,520	43,520
1.535	Stormwater Quality Management - S.S.I.	21,992	21,992					21,992				30			21,962	21,962
1.536	LWMP-Stormwater Quality Management-Core	739,337	739,337					739,337			35,000	90,116			614,221	614,221
1.537	Stormwater Quality Management - Peninsula	111,748	111,748					111,748	0			3,786			107,962	107,962
1.538	Source - Stormwater Quality - Peninsula	55,708	55,708					55,708	0		3,000	1,615			51,093	51,093
1.57X	Environmental Services	17,500,172	17,071,383			125,560	303,229	17,500,172	110,560	17,389,612	0				-	-
1.911	911 Systems	2,271,830	1,724,080	476,000			71,750	2,271,830				1,924,570	200,000		147,260	147,260
1.912A	911 Call Answer - RCMP	121,900	68,040		53,860			121,900	0	18,340		3,810			99,750	99,750
1.912B	911 Call Answer - Municipalities	51,700			51,700			51,700		807,350		-56,100			-699,550	-699,550
1.913	913 Fire Dispatch	648,010	641,710				6,300	648,010				11,590			636,420	636,420
1.921	Regional CREST Contribution	1,661,190	1,656,630		4,560			1,661,190				103,440			1,557,750	1,557,750
1.923	Emergency Comm - CREST - S.G.I.	159,940	159,520		420			159,940				1,550			158,390	158,390
1.924	Emergency Comm - CREST - J.D.F.	104,230	104,230					104,230	1,090			220			102,920	102,920
1.925	Emergency Comm - CREST - S.S.I.	86,080	85,810		270			86,080				110			85,970	85,970
2.610	Saanich Peninsula Water Supply	6,385,469	5,865,469				520,000	6,385,469				500	6,384,969		-	-
2.620	SSI Highland Water System	36,920	1,460	35,460				36,920	80					36,840		36,840
2.621	Highland / Fernwood Water - SSI	412,710	305,280	41,220			66,210	412,710			22,500	600	334,610	55,000		55,000
2.622	Cedars of Tuam	42,460	37,250	840			4,370	42,460			10,000	50	32,410			-
2.624	Beddis Water	254,610	176,320	66,290			12,000	254,610			18,000	100	164,270	72,240		72,240
2.626	Fulford Water	217,700	144,440	55,220			18,040	217,700			8,000	600	134,310	74,790		74,790
2.628	Cedar Lane Water (S.S.I.)	67,480	53,390	9,850			4,240	67,480			6,000	240	48,150	13,090		13,090
2.630	Magic Lakes Estate Water System	929,390	607,330	219,670			102,390	929,390			23,000	8,840	328,560	568,990		568,990
2.640	Saturna Island Water System (Lyllall Harbour)	211,750	145,350	39,900	23,070		3,430	211,750				840	91,730	119,180		119,180
2.642	Skana Water (Mayne)	67,410	48,960	10,080			8,370	67,410			1,500	100	42,740	23,070		23,070
2.650	Port Renfrew Water	112,210	102,210		0		10,000	112,210				1,070	55,570	55,570		55,570
2.655	Snuggery Cove (Port Renfrew)	19,883	842	18,961	80			19,883			18,143	21			1,719	1,719
2.660	Fernwood Water	19,020	1,370	17,650				19,020	40					18,980		18,980
2.665	Sticks Allison Water (Galiano)	60,130	51,930				8,200	60,130			10,000	100	45,030	5,000		5,000
2.667	Surfside Park Estates (Mayne)	109,560	84,210	18,510			6,840	109,560			1,500	100	74,810	33,150		33,150
2.670	Regional Water Supply	32,111,512	14,985,799	8,955,921		7,895,491	274,301	32,111,512				609,110	31,502,402		-	-
2.680	Juan de Fuca Water Distribution	18,598,435	11,862,529	1,653,363		4,831,427	251,116	18,598,435		6,000	239,785	179,130	18,173,520		-	-
2.691	Wilderness Mountain Water Service	142,600	118,180	24,420	0			142,600				130	80,380	62,090		62,090
3.700	Septage Disposal - Municipal	406,322	406,322					406,322	269,713			87,062	2,500			

CAPITAL REGIONAL DISTRICT 2020 FINANCIAL PLAN														Schedule A		
		Expenditures						Revenue								
		2020		Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2020	Surplus 2019	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2020
		Total	Operations													
1.010	Legislative & General Government	19,864,923	19,342,063			291,070	231,790	19,864,923		10,898,682	40,000	1,346,400	311,775		7,268,066	7,268,066
1.10X	Facilities and Risk	2,966,125	2,869,527				96,598	2,966,125		2,616,622		196,110	3,060		150,333	150,333
1.101	G.I.S.	541,240	518,710			22,530		541,240		475,210		3,250			62,780	62,780
1.103	Elections	20,170	4,100				16,070	20,170				170			20,000	20,000
1.104	U.B.C.M.	16,920	16,920					16,920				90			16,830	16,830
1.109	Electoral Area Admin Exp - JDF	53,920	53,920				0	53,920				50			53,870	53,870
1.110	Electoral Area Admin Exp - SGI	378,230	377,230			0	1,000	378,230				11,950			366,280	366,280
1.111	Electoral Area Admin Exp - SSI	723,660	697,280			0	26,380	723,660		167,530		1,000			555,130	555,130
1.114	Grant-in-Aid - Juan de Fuca	41,640	41,640					41,640				220			41,420	41,420
1.116	Grant-in-Aid - Salt Spring Island	46,350	46,350					46,350				200			46,150	46,150
1.117	Grant-in-Aid - Southern Gulf Islands	83,080	83,080					83,080				890			82,190	82,190
1.119	Vancouver Island Regional Library	316,230	316,230					316,230				570			315,660	315,660
1.121	Sooke Regional Museum	193,210	193,210					193,210				320			192,890	192,890
1.123	Prov. Court of B.C. (Family Court)	186,417	123,639				62,778	186,417				223,180			-36,763	-36,763
1.124	SSI Economic Development Commission	77,600	77,600					77,600				540			77,060	77,060
1.125	SGI Economic Development Commission	66,440	66,440					66,440				520			65,920	65,920
1.126	Victoria Family Court Committee	15,964	15,964					15,964				964			15,000	15,000
1.128	Greater Victoria Police Victim Services	286,324	286,324					286,324				14,700			271,624	271,624
1.129	Vancouver Island Regional Library - Debt	344,520	0	344,520				344,520				344,520			0	0
1.133	Langford E.A. - Greater Victoria Public Library	30,670	30,670					30,670				120			30,550	30,550
1.137	Galiano Island Library Service	58,797	31,380	27,417				58,797				267			58,530	58,530
1.138	Southern Gulf Islands Regional Library	181,520	181,520					181,520				1,700			179,820	179,820
1.141	Salt Spring Island Public Library	631,740	427,910	197,330			6,500	631,740				1,060			630,680	630,680
1.15X	Municipalities' Own Debt - M.F.A.	14,701,386	52,460	14,648,926				14,701,386				52,460			14,648,926	14,648,926
1.170	Gossip Island Electric Power Supply	57,623	1,180	56,443				57,623				313		57,310	57,310	57,310
1.224	Community Health - Homeless Sec.	579,330	579,330					579,330				181,750			397,580	397,580
1.226	Community Health (CHR) Facilities	2,038,052	1,426,972				611,080	2,038,052				2,038,052			0	0
1.227	Saturna Island Medical Clinic	19,750	19,750					19,750							19,750	19,750
1.228	Galiano Health Service	116,700	116,700					116,700				80			116,620	116,620
1.230	Traffic Safety Commission	74,490	74,490					74,490				3,720			70,770	70,770
1.232	Port Renfrew Street Lighting	8,880	8,880					8,880				110	4,380	4,390		4,390
1.234	S.S.I. Street Lighting	27,680	27,680					27,680				40			27,640	27,640
1.235	S. G. I. Small Craft Harbour Facilities	354,710	204,710	0			150,000	354,710				5,600	89,010	260,100		260,100
1.236	Salt Spring Island Fernwood Dock	31,390	19,440				11,950	31,390				180		31,210	31,210	31,210
1.238A	Community Transit (S.S.I.)	518,920	509,920				9,000	518,920			63,770	225,500			229,650	229,650
1.238B	Community Transportation (S.S.I.)	168,450	65,830				102,620	168,450				1,330			167,120	167,120
1.280	Regional Parks	10,775,958	8,668,743	525,515		112,200	1,469,500	10,775,958		47,292	10,500	779,124	288,220		9,650,821	9,650,821
1.280A	Regional Parks - Land Acquisition	3,684,270					3,684,270	3,684,270							3,684,270	3,684,270
1.290	Royal Theatre	580,000	100,000			97,000	383,000	580,000							580,000	580,000
1.295	McPherson Theatre	788,088	350,000			84,000	354,088	788,088				38,088			750,000	750,000
1.297	Arts Grants	2,850,643	2,850,643				0	2,850,643		13,016	0	155,773			2,681,854	2,681,854
1.299	Salt Spring Island Arts	95,120	95,120					95,120				160			94,960	94,960
1.309	Climate Action and Adaptation	528,193	528,193					528,193				69,462			458,731	458,731
1.310	Land Banking & Housing	2,212,483	1,201,020	1,009,463			2,000	2,212,483		475,366		237,917	35,130		1,464,070	1,464,070
1.311	Regional Housing Trust Fund	1,065,505	1,065,505					1,065,505				65,505			1,000,000	1,000,000
1.313	Animal Care Services	1,155,810	1,145,810				10,000	1,155,810				704,730	29,580		421,500	421,500
1.314	SGI House Numbering	9,370	9,370					9,370				140			9,230	9,230
1.316	SSI Building Numbering	9,450	9,450					9,450				30			9,420	9,420
1.317	JDF Building Numbering	12,980	12,980					12,980				50			12,930	12,930
1.318	Building Inspection	1,538,170	1,504,870				33,300	1,538,170		29,000	85,660	3,610	1,013,550		406,350	406,350
1.319	Soil Deposit Removal	5,530	5,530					5,530				20			5,510	5,510
1.320	Noise Control	37,110	37,110					37,110				200			36,910	36,910
1.322	Nuisances & Unsightly Premises	50,650	50,650					50,650				280			50,370	50,370
1.323	By-Law Enforcement	484,990	454,990				30,000	484,990		457,370		27,620			0	0
1.324	Regional Planning Services	1,525,140	1,515,140				10,000	1,525,140		167,610	150,000	68,470			1,139,060	1,139,060
1.325	Electoral Area Services - Planning	741,750	657,530				84,220	741,750		16,380		2,710	30,000		692,660	692,660
1.330	Regional Growth Strategy	416,370	416,370					416,370		0		21,210			395,160	395,160
1.335	Geo-Spatial Referencing System	178,520	130,760				47,760	178,520				16,900			161,620	161,620
1.350	Willis Point Fire Protect & Recreation	153,310	98,520			6,290	48,500	153,310				20,420			132,890	132,890
1.352	South Galiano Fire Protection	426,650	224,060	116,880		5,710	80,000	426,650				550		116,880	309,220	426,100
1.353	Otter Point Fire Protection	447,270	310,650			4,560	132,060	447,270				300			446,970	446,970
1.354	Malahat Fire Protection	67,670	67,670					67,670							67,670	67,670
1.355	Durrance Road Fire Protection	2,940	2,940					2,940						2,940		2,940
1.356	Pender Fire Protection	922,880	791,300													

CAPITAL REGIONAL DISTRICT 2020 FINANCIAL PLAN																Schedule A
		Expenditures					Revenue									
		2020 Total	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2020	Surplus 2019	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2020
1.373	S.G.I. Emergency Program	227,930	210,430				17,500	227,930				2,420			225,510	225,510
1.374	Regional Emergency Program Support	128,790	128,790					128,790				7,290			121,500	121,500
1.375	Hazardous Material Incident Response	325,920	315,920				10,000	325,920				18,680			307,240	307,240
1.377	J.D.F. Search and Rescue	82,730	82,730					82,730				20,220			62,510	62,510
1.378	S.S.I. Search and Rescue	22,630	22,630					22,630				90			22,540	22,540
1.40X	SEAPARC	4,199,060	3,668,094	53,966			477,000	4,199,061				447,850	896,160		2,855,051	2,855,051
1.405	JDF EA - Community Parks	186,970	166,970				20,000	186,970				770			186,200	186,200
1.408	JDF EA - Community Recreation	87,620	86,620				1,000	87,620				20,150			67,470	67,470
1.44X	Panorama Rec. Center.	9,375,691	7,716,250	829,581			829,860	9,375,691				1,376,791	3,054,271		4,944,629	4,944,629
1.455	Salt Spring Island - Community Parks	492,670	482,430				10,240	492,670				120,510			372,160	372,160
1.458	Salt Spring Is.- Community Rec	147,880	147,880					147,880				180	101,360		46,340	46,340
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. P	1,870,950	1,404,760	171,210			294,980	1,870,950		69,080		16,460	232,580		1,552,830	1,552,830
1.465	Saturna Island Comm. Parks	20,150	19,150				1,000	20,150				1,150			19,000	19,000
1.468	Saturna Island - Community Rec.	11,730	11,730					11,730				490			11,240	11,240
1.475	Mayne Is. Com. Parks & Rec	81,840	81,840					81,840				340			81,500	81,500
1.476	Mayne Is. Comm. Parks (reserve)	4,010	4,010					4,010				3,630	380			0
1.478	Mayne Is. Community Rec.	33,240	33,240					33,240				90			33,150	33,150
1.485	North & South Pender Com. Parks	154,660	104,360			50,300		154,660				1,140			153,520	153,520
1.488	North & South Pender Com. Rec	60,270	60,270					60,270				720			59,550	59,550
1.495	Galiano Parks	91,880	66,720				25,160	91,880				80			91,800	91,800
1.498	Galiano Community Recreation	37,550	37,550					37,550				30			37,520	37,520
1.521	SWMP -Solid Waste Disposal (Refuse Dispos	24,292,034	19,801,232			1,333,574	3,157,228	24,292,034			0	6,573,257	17,718,777			0
1.523	Port Renfrew Refuse Disposal	83,524	71,524				12,000	83,524		15,000		35,967			32,557	32,557
1.525	Solid Waste Disposal - Debt	440,753	1,130	439,623				440,753				1,130	439,623			0
1.531	Stormwater Quality Management - Sooke	36,859	36,859					36,859				82			36,777	36,777
1.533	Stormwater Quality Management - S.G.I.	44,816	44,816					44,816				437			44,379	44,379
1.535	Stormwater Quality Management - S.S.I.	22,712	22,712					22,712				31			22,681	22,681
1.536	LWMP-Stormwater Quality Management-Core	722,890	722,890					722,889			4,465	96,262			622,162	622,162
1.537	Stormwater Quality Management - Peninsula	113,984	113,984					113,984			0	4,543			109,441	109,441
1.538	Source - Stormwater Quality - Peninsula	56,822	56,822					56,822			3,061	1,434			52,328	52,328
1.57X	Environmental Services	17,702,700	17,361,551				341,149	17,702,700		17,702,700	0					0
1.911	911 Systems	2,873,920	2,292,110	475,970			105,840	2,873,920				2,519,700	204,000		150,220	150,220
1.912B	911 Call Answer - Municipalities	0						0		824,840		-66,750			-758,090	-758,090
1.913	913 Fire Dispatch	705,130	698,130				7,000	705,130				12,290			692,840	692,840
1.921	Regional CREST Contribution	1,689,760	1,689,760					1,689,760				106,710			1,583,050	1,583,050
1.923	Emergency Comm - CREST - S.G.I.	162,660	162,660					162,660				1,650			161,010	161,010
1.924	Emergency Comm - CREST - J.D.F.	106,330	106,330					106,330				240			106,090	106,090
1.925	Emergency Comm - CREST - S.S.I.	87,480	87,480					87,480				120			87,360	87,360
2.610	Saanich Peninsula Water Supply	6,662,723	6,012,723				650,000	6,662,723				500	6,662,223			0
2.620	SSI Highland Water System	33,730	1,100	32,630				33,730						33,730		33,730
2.621	Highland / Fernwood Water - SSI	408,920	305,490	42,470			60,960	408,920			15,000	600	334,610	58,710		58,710
2.622	Cedars of Tuam	51,440	33,290	13,700			4,450	51,440			2,500	50	48,890			0
2.624	Beddis Water	241,020	161,490	66,290			13,240	241,020				100	167,540	73,380		73,380
2.626	Fulford Water	212,100	138,700	55,220			18,180	212,100				600	136,710	74,790		74,790
2.628	Cedar Lane Water (S.S.I.)	82,290	68,180	9,850			4,260	82,290			20,000	240	48,960	13,090		13,090
2.630	Magic Lakes Estate Water System	920,960	598,700	219,670			102,590	920,960				8,400	343,570	568,990		568,990
2.640	Saturna Island Water System (Lyll Harbour)	220,560	148,080	39,980			32,500	220,560			0	300	100,900	119,360		119,360
2.642	Skana Water (Mayne)	84,180	48,120	27,670			8,390	84,180			0	100	43,420	40,660		40,660
2.650	Port Renfrew Water	114,050	104,050				10,000	114,050				550	56,750	56,750		56,750
2.660	Fernwood Water	17,550	1,030	16,520				17,550						17,550		17,550
2.665	Sticks Allison Water (Galiano)	51,070	42,810				8,260	51,070			0	100	45,970	5,000		5,000
2.667	Surfside Park Estates (Mayne)	114,550	89,160	4,330			21,060	114,550			5,000	100	76,300	33,150		33,150
2.670	Regional Water Supply	32,882,151	15,235,559	9,166,805		8,200,000	279,787	32,882,151				609,110	32,273,041			0
2.680	Juan de Fuca Water Distribution	19,648,827	12,245,774	1,723,915		5,423,000	256,138	19,648,827		6,000	228,160	179,130	19,235,537			0
2.691	Wilderness Mountain Water Service	167,400	125,070	42,330				167,400				130	82,770	84,500		84,500
3.700	Septage Disposal - Municipal	412,546	412,546					412,546	276,143			86,856	2,500		47,047	47,047
3.700	Septage Disposal - JDF Service Area	475	475					475							475	475
3.701	Millstream Remediation Service	663,442	4,575	144,904		513,963		663,442		0	320,000	23,442			320,000	320,000
3.705	S.S.I. Septage/Composting	806,090	559,200	194,020			52,870	806,090			10,000	500	465,630	329,960		329,960
3.707	On Site System Management Program - LWM	193,670	193,670					193,670			0	9,077		0	184,593	184,593
3.71X	Trk Swrs & Swge Disp - oper	11,447,450	10,775,794	0			671,656	11,447,450		580,629	223,000	7,191,148			3,452,673	3,452,673
3.7XX	Trk Swrs - debt	47,787,939	11,621,348	9,503,718		24,712,299	1,950,574	47,787,939		6,505,209		32,030,459			9,252,271	9,252,271
3.720	LWMP (Peninsula) - Implementation	12,058	12,058					12,058				238			11,820	11,820
3.750	LWMP	504,157	504,157					504,157				241,627			262,530	262,530
3.752	Harbours Program	350,570	350,570													

CAPITAL REGIONAL DISTRICT 2021 FINANCIAL PLAN							Schedule A									
		Expenditures					Revenue									
		2021 Total	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2021	Surplus 2020	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2021
1.010	Legislative & General Government	20,163,046	19,714,266			307,300	141,480	20,163,046		11,066,119	0	1,295,390	325,914		7,475,623	7,475,623
1.10X	Facilities and Risk	3,024,616	2,924,757				99,859	3,024,616		2,669,651		198,566	3,060		153,339	153,339
1.101	G.I.S.	552,000	529,470			22,530		552,000		484,710		3,250			64,040	64,040
1.103	Elections	20,170	4,190				15,980	20,170				170			20,000	20,000
1.104	U.B.C.M.	17,260	17,260					17,260				90			17,170	17,170
1.109	Electoral Area Admin Exp - JDF	54,990	54,990					54,990				50			54,940	54,940
1.110	Electoral Area Admin Exp - SGI	386,440	385,440				1,000	386,440				12,140			374,300	374,300
1.111	Electoral Area Admin Exp - SSI	733,690	707,320				26,370	733,690		167,390		1,000			565,300	565,300
1.114	Grant-in-Aid - Juan de Fuca	41,900	41,900					41,900				220			41,680	41,680
1.116	Grant-in-Aid - Salt Spring Island	46,370	46,370					46,370				200			46,170	46,170
1.117	Grant-in-Aid - Southern Gulf Islands	83,780	83,780					83,780				890			82,890	82,890
1.119	Vancouver Island Regional Library	323,070	323,070					323,070				570			322,500	322,500
1.121	Sooke Regional Museum	197,040	197,040					197,040				320			196,720	196,720
1.123	Prov. Court of B.C. (Family Court)	188,375	125,597				62,778	188,375				225,138			-36,763	-36,763
1.124	SSI Economic Development Commission	79,320	79,320					79,320				540			78,780	78,780
1.125	SGI Economic Development Commission	67,580	67,580					67,580				520			67,060	67,060
1.126	Victoria Family Court Committee	15,964	15,964					15,964				964			15,000	15,000
1.128	Greater Victoria Police Victim Services	292,349	292,349					292,349				14,700			277,649	277,649
1.129	Vancouver Island Regional Library - Debt	344,520		344,520				344,520				344,520				0
1.133	Langford E.A. - Greater Victoria Public Library	31,170	31,170					31,170				120			31,050	31,050
1.137	Galiano Island Library Service	59,340	31,923	27,417				59,340				270			59,070	59,070
1.138	Southern Gulf Islands Regional Library	185,070	185,070					185,070				1,700			183,370	183,370
1.141	Salt Spring Island Public Library	643,870	440,040	197,330			6,500	643,870				1,060			642,810	642,810
1.15X	Municipalities' Own Debt - M.F.A.	14,339,488	52,460	14,287,028				14,339,488				52,460			14,287,028	14,287,028
1.170	Gossip Island Electric Power Supply	57,413	970	56,443				57,413				313		57,100		57,100
1.224	Community Health - Homeless Sec.	540,730	540,730					540,730				121,750			418,980	418,980
1.226	Community Health (CHR) Facilities	2,158,014	1,468,362				689,652	2,158,014				2,158,014				0
1.227	Saturna Island Medical Clinic	20,150	20,150					20,150							20,150	20,150
1.228	Galiano Health Service	116,770	116,770					116,770				80			116,690	116,690
1.230	Traffic Safety Commission	75,910	75,910					75,910				3,720			72,190	72,190
1.232	Port Renfrew Street Lighting	9,180	9,180					9,180				110	4,540	4,530		4,530
1.234	S.S.I. Street Lighting	28,800	28,800					28,800				40			28,760	28,760
1.235	S. G. I. Small Craft Harbour Facilities	363,080	209,910	3,170			150,000	363,080				5,600	90,630	266,850		266,850
1.236	Salt Spring Island Fernwood Dock	32,010	19,390				12,620	32,010				180		31,830		31,830
1.238A	Community Transit (S.S.I.)	608,760	599,760				9,000	608,760			113,700	252,080			242,980	242,980
1.238B	Community Transportation (S.S.I.)	168,450	66,120				102,330	168,450				1,330			167,120	167,120
1.280	Regional Parks	10,996,101	8,865,722	525,515		114,444	1,490,420	10,996,101		48,172	0	781,536	293,615		9,872,778	9,872,778
1.280A	Regional Parks - Land Acquisition	3,684,270					3,684,270	3,684,270							3,684,270	3,684,270
1.290	Royal Theatre	580,000	100,000			101,000	379,000	580,000							580,000	580,000
1.295	McPherson Theatre	788,088	350,000			88,000	350,088	788,088				38,088			750,000	750,000
1.297	Arts Grants	2,913,156	2,913,156				0	2,913,156		13,276		155,773			2,744,107	2,744,107
1.299	Salt Spring Island Arts	96,470	96,470					96,470				160			96,310	96,310
1.309	Climate Action and Adaptation	391,674	391,674					391,674				19,851			371,823	371,823
1.310	Land Banking & Housing	2,565,703	1,389,550	1,174,153			2,000	2,565,703		485,471		264,572	35,130		1,780,530	1,780,530
1.311	Regional Housing Trust Fund	745,815	745,815					745,815				65,505			680,310	680,310
1.313	Animal Care Services	1,177,910	1,167,910				10,000	1,177,910				718,580	30,170		429,160	429,160
1.314	SGI House Numbering	9,500	9,500					9,500				140			9,360	9,360
1.316	SSI Building Numbering	9,560	9,560					9,560				30			9,530	9,530
1.317	JDF Building Numbering	13,190	13,190					13,190				50			13,140	13,140
1.318	Building Inspection	1,577,190	1,543,890				33,300	1,577,190		29,580	85,540	3,610	1,043,980		414,480	414,480
1.319	Soil Deposit Removal	5,580	5,580					5,580				20			5,560	5,560
1.320	Noise Control	37,850	37,850					37,850				200			37,650	37,650
1.322	Nuisances & Unsightly Premises	51,980	51,980					51,980				280			51,700	51,700
1.323	By-Law Enforcement	494,670	464,670				30,000	494,670		466,500		28,170				0
1.324	Regional Planning Services	1,735,590	1,725,590				10,000	1,735,590		176,060	330,000	68,470			1,161,060	1,161,060
1.325	Electoral Area Services - Planning	758,940	674,720				84,220	758,940		16,380	6,400	2,750	30,000		703,410	703,410
1.330	Regional Growth Strategy	425,640	425,640					425,640				21,210			404,430	404,430
1.335	Geo-Spatial Referencing System	172,800	125,040				47,760	172,800				16,900			155,900	155,900
1.350	Willis Point Fire Protect & Recreation	155,410	100,490			6,420	48,500	155,410				20,420			134,990	134,990
1.352	South Galiano Fire Protection	464,090	228,510	149,760		5,820	80,000	464,090				550		149,760	313,780	463,540
1.353	Otter Point Fire Protection	458,230	318,880			4,650	134,700	458,230				300			457,930	457,930
1.354	Malahat Fire Protection	69,550	69,550					69,550							69,550	69,550
1.355	Durrance Road Fire Protection	2,900	2,900					2,900						2,900		2,900
1.356	Pender Fire Protection	940,050	808,470				131,580	940,050				8,960			931,090	931,090
1.357	East Sooke Fire Protection	492,890	206,640	155,110												

CAPITAL REGIONAL DISTRICT 2021 FINANCIAL PLAN							Schedule A									
		Expenditures					Revenue									
		2021 Total	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2021	Surplus 2020	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2021
1.373	S.G.I. Emergency Program	233,900	216,400				17,500	233,900				2,420			231,480	231,480
1.374	Regional Emergency Program Support	130,830	130,830					130,830				7,290			123,540	123,540
1.375	Hazardous Material Incident Response	335,410	325,410				10,000	335,410				18,680			316,730	316,730
1.377	J.D.F. Search and Rescue	83,280	83,280					83,280				20,220			63,060	63,060
1.378	S.S.I. Search and Rescue	23,080	23,080					23,080				90			22,990	22,990
1.40X	SEAPARC	4,299,132	3,760,166	53,966			485,000	4,299,132				458,280	927,990		2,912,862	2,912,862
1.405	JDF EA - Community Parks	190,350	170,350			0	20,000	190,350				770			189,580	189,580
1.408	JDF EA - Community Recreation	90,040	89,040				1,000	90,040				20,150			69,890	69,890
1.44X	Panorama Rec. Center.	9,585,392	7,943,357	829,581			812,454	9,585,392			51,000	1,384,662	3,097,032		5,052,698	5,052,698
1.455	Salt Spring Island - Community Parks	515,530	495,227	8,333			11,970	515,530				122,910			392,620	392,620
1.458	Salt Spring Is.- Community Rec	152,130	152,130					152,130				180	103,390		48,560	48,560
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	1,949,490	1,423,790	26,980			498,720	1,949,490		69,080		17,020	237,230		1,626,160	1,626,160
1.465	Saturna Island Comm. Parks	20,340	19,340				1,000	20,340				1,150			19,190	19,190
1.468	Saturna Island - Community Rec.	11,780	11,780					11,780				490			11,290	11,290
1.475	Mayne Is. Com. Parks & Rec	83,670	83,670					83,670				340			83,330	83,330
1.476	Mayne Is. Comm. Parks (reserve)	4,010	4,010					4,010				3,630	380			0
1.478	Mayne Is. Community Rec.	34,330	34,330					34,330				90			34,240	34,240
1.485	North & South Pender Com. Parks	157,730	106,580			51,150		157,730				1,140			156,590	156,590
1.488	North & South Pender Com. Rec	61,460	61,460					61,460				720			60,740	60,740
1.495	Galiano Parks	93,720	68,090				25,630	93,720				80			93,640	93,640
1.498	Galiano Community Recreation	38,300	38,300					38,300				30			38,270	38,270
1.521	SWMP -Solid Waste Disposal (Refuse Disposal)	24,292,034	20,017,634			2,345,000	1,929,400	24,292,034			0	6,573,257	17,718,777			0
1.523	Port Renfrew Refuse Disposal	84,936	72,936				12,000	84,936		15,000		36,673			33,263	33,263
1.525	Solid Waste Disposal - Debt	440,753	1,130	439,623				440,753				1,130	439,623			0
1.531	Stormwater Quality Management - Sooke	49,881	49,881					49,881			12,284	84			37,513	37,513
1.533	Stormwater Quality Management - S.G.I.	45,713	45,713					45,713				446			45,267	45,267
1.535	Stormwater Quality Management - S.S.I.	23,404	23,404					23,404				32			23,372	23,372
1.536	LWMP-Stormwater Quality Management-Core	732,793	732,793					732,793				98,187			634,606	634,606
1.537	Stormwater Quality Management - Peninsula	116,264	116,264					116,264				4,634			111,630	111,630
1.538	Source - Stormwater Quality - Peninsula	57,958	57,958					57,958			3,121	1,462			53,375	53,375
1.57X	Environmental Services	18,065,692	17,717,719				347,973	18,065,692		18,065,692	0					0
1.911	911 Systems	2,907,610	2,311,290	475,970			120,350	2,907,610				2,546,320	208,080		153,210	153,210
1.912B	911 Call Answer - Municipalities	-						-		842,670		-66,750			-775,920	-775,920
1.913	913 Fire Dispatch	761,860	754,860				7,000	761,860				12,290			749,570	749,570
1.921	Regional CREST Contribution	1,723,550	1,723,550					1,723,550				106,710			1,616,840	1,616,840
1.923	Emergency Comm - CREST - S.G.I.	165,900	165,900					165,900				1,650			164,250	164,250
1.924	Emergency Comm - CREST - J.D.F.	108,490	108,490					108,490				240			108,250	108,250
1.925	Emergency Comm - CREST - S.S.I.	89,200	89,200					89,200				120			89,080	89,080
2.610	Saanich Peninsula Water Supply	6,881,169	6,181,169				700,000	6,881,169				500	6,880,669			0
2.620	SSI Highland Water System	33,370	740	32,630				33,370						33,370		33,370
2.621	Highland / Fernwood Water - SSI	411,580	293,300	56,930			61,350	411,580				600	339,530	71,450		71,450
2.622	Cedars of Tuam	85,120	28,720	51,840			4,560	85,120		1,500		50	83,570			0
2.624	Beddis Water	252,140	172,510	42,970			36,660	252,140		8,000		100	170,660	73,380		73,380
2.626	Fulford Water	234,460	160,910	14,150			59,400	234,460		20,000		600	139,070	74,790		74,790
2.628	Cedar Lane Water (S.S.I.)	65,430	51,300	9,850			4,280	65,430		2,000		240	50,100	13,090		13,090
2.630	Magic Lakes Estate Water System	956,040	633,580	219,670			102,790	956,040		20,000		8,400	358,650	568,990		568,990
2.640	Saturna Island Water System (Lyall Harbour)	229,700	153,750	43,450			32,500	229,700				300	103,660	125,740		125,740
2.642	Skana Water (Mayne)	101,650	48,900	44,340			8,410	101,650				100	44,220	57,330		57,330
2.650	Port Renfrew Water	115,970	105,970				10,000	115,970				550	57,710	57,710		57,710
2.660	Fernwood Water	16,470	700	15,770				16,470						16,470		16,470
2.665	Sticks Allison Water (Galiano)	56,850	48,520				8,330	56,850			5,000	100	46,750	5,000		5,000
2.667	Surfside Park Estates (Mayne)	113,150	87,720	0			25,430	113,150			2,000	100	77,900	33,150		33,150
2.670	Regional Water Supply	33,787,193	15,591,672	9,310,138		8,600,000	285,383	33,787,193				609,110	33,178,083			0
2.680	Juan de Fuca Water Distribution	20,308,648	12,655,303	1,676,884		5,715,200	261,261	20,308,648		6,000	69,941	179,130	20,053,577			0
2.691	Wilderness Mountain Water Service	221,820	127,050	94,770				221,820				130	85,250	136,440		136,440
3.700	Septage Disposal - Municipal	375,924	375,924					375,924	239,463			86,914	2,500		47,047	47,047
3.700	Septage Disposal - JDF Service Area	475	475					475							475	475
3.701	Millstream Remediation Service	148,159	3,255	144,904		0		148,159			62,124	23,911			62,124	62,124
3.705	S.S.I. Septage/Composting	809,890	562,940	194,020			52,930	809,890				500	474,943	334,447		334,447
3.707	On Site System Management Program - LWMP	197,544	197,544					197,544				9,259			188,285	188,285
3.71X	Trk Swrs & Swge Disp - oper	11,402,828	10,724,167	0			678,661	11,402,828		595,225	165,000	7,186,499			3,456,104	3,456,104
3.7XX	Trk Swrs - debt	67,220,472	35,798,266	10,928,710		13,031,795	7,461,701	67,220,472		21,362,935		35,352,058			10,505,480	10,505,480
3.720	LWMP (Peninsula) - Implementation	12,241	12,241					12,241				243			11,998	11,998
3.750	LWMP	514,239	514,239					514,239				246,459			267,780	267,780
3.752	Harbours Program	357,583	357,583					357,583				26,424			331,159	331,159
3.755	Regional Source															

CAPITAL REGIONAL DISTRICT 2022 FINANCIAL PLAN							Schedule A									
		Expenditures					Revenue									
		2022 Total	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2022	Surplus 2021	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2022
1.010	Legislative & General Government	20,423,935	19,958,085			323,890	141,960	20,423,935		11,053,782	0	1,299,450	340,732		7,729,971	7,729,971
1.10X	Facilities and Risk	3,084,936	2,981,750				103,186	3,084,936		2,724,402		201,068	3,060		156,406	156,406
1.101	G.I.S.	562,970	540,440			22,530		562,970		494,400		3,250			65,320	65,320
1.103	Elections	185,660	185,660					185,660			55,490	110,170			20,000	20,000
1.104	U.B.C.M.	17,600	17,600					17,600				90			17,510	17,510
1.109	Electoral Area Admin Exp - JDF	56,090	56,090					56,090				50			56,040	56,040
1.110	Electoral Area Admin Exp - SGI	396,600	395,600				1,000	396,600				12,330			384,270	384,270
1.111	Electoral Area Admin Exp - SSI	725,420	712,510				12,910	725,420		163,840		1,000			560,580	560,580
1.114	Grant-in-Aid - Juan de Fuca	42,190	42,190					42,190				220			41,970	41,970
1.116	Grant-in-Aid - Salt Spring Island	46,400	46,400					46,400				200			46,200	46,200
1.117	Grant-in-Aid - Southern Gulf Islands	84,520	84,520					84,520				890			83,630	83,630
1.119	Vancouver Island Regional Library	330,090	330,090					330,090				570			329,520	329,520
1.121	Sooke Regional Museum	200,980	200,980					200,980				320			200,660	200,660
1.123	Prov. Court of B.C. (Family Court)	190,397	127,619				62,778	190,397				227,160			-36,763	-36,763
1.124	SSI Economic Development Commission	81,110	81,110					81,110				540			80,570	80,570
1.125	SGI Economic Development Commission	68,760	68,760					68,760				520			68,240	68,240
1.126	Victoria Family Court Committee	15,964	15,964					15,964				964			15,000	15,000
1.128	Greater Victoria Police Victim Services	298,531	298,531					298,531				14,700			283,831	283,831
1.129	Vancouver Island Regional Library - Debt	344,520		344,520				344,520				344,520			0	0
1.133	Langford E.A. - Greater Victoria Public Library	31,690	31,690					31,690				120			31,570	31,570
1.137	Galiano Island Library Service	59,907	32,490	27,417				59,907				267			59,640	59,640
1.138	Southern Gulf Islands Regional Library	188,680	188,680					188,680				1,700			186,980	186,980
1.141	Salt Spring Island Public Library	656,370	452,534	173,726			30,110	656,370				1,060			655,310	655,310
1.15X	Municipalities' Own Debt - M.F.A.	13,938,429	52,460	13,885,969				13,938,429				52,460			13,885,969	13,885,969
1.170	Gossip Island Electric Power Supply	57,193	750	56,443				57,193				313		56,880	56,880	56,880
1.224	Community Health - Homeless Sec.	548,270	548,270					548,270				121,750			426,520	426,520
1.226	Community Health (CHR) Facilities	2,255,243	1,509,027				746,216	2,255,243				2,255,243			0	0
1.227	Saturna Island Medical Clinic	20,550	20,550					20,550							20,550	20,550
1.228	Galiano Health Service	116,830	116,830					116,830				80			116,750	116,750
1.230	Traffic Safety Commission	77,350	77,350					77,350				3,720			73,630	73,630
1.232	Port Renfrew Street Lighting	9,500	9,500					9,500				110	4,690	4,700	4,700	4,700
1.234	S.S.I. Street Lighting	29,980	29,980					29,980				40			29,940	29,940
1.235	S. G. I. Small Craft Harbour Facilities	412,410	222,230	40,180			150,000	412,410				5,600	92,290	314,520		314,520
1.236	Salt Spring Island Fernwood Dock	32,650	19,360				13,290	32,650				180		32,470		32,470
1.238A	Community Transit (S.S.I.)	622,820	613,820				9,000	622,820			49,370	257,100			316,350	316,350
1.238B	Community Transportation (S.S.I.)	168,450	66,500				101,950	168,450				1,330			167,120	167,120
1.280	Regional Parks	11,026,934	8,871,397	525,515		116,733	1,513,289	11,026,934		49,080		783,995	297,506		9,896,352	9,896,352
1.280A	Regional Parks - Land Acquisition	3,684,270					3,684,270	3,684,270							3,684,270	3,684,270
1.290	Royal Theatre	580,000	100,000			101,000	379,000	580,000							580,000	580,000
1.295	McPherson Theatre	788,088	350,000			88,000	350,088	788,088				38,088			750,000	750,000
1.297	Arts Grants	2,979,178	2,979,178				0	2,979,178		13,540		155,773			2,809,865	2,809,865
1.299	Salt Spring Island Arts	97,850	97,850					97,850				160			97,690	97,690
1.309	Climate Action and Adaptation	400,388	400,388					400,388				20,248			380,140	380,140
1.310	Land Banking & Housing	3,273,473	1,178,128	2,093,345			2,000	3,273,473		454,419		333,304	2,000		2,483,750	2,483,750
1.313	Animal Care Services	1,200,440	1,190,440				10,000	1,200,440				732,690	30,770		436,980	436,980
1.314	SGI House Numbering	9,640	9,640					9,640				140			9,500	9,500
1.316	SSI Building Numbering	9,680	9,680					9,680				30			9,650	9,650
1.317	JDF Building Numbering	13,410	13,410					13,410				50			13,360	13,360
1.318	Building Inspection	1,617,950	1,584,650				33,300	1,617,950		30,180	85,420	3,610	1,075,970		422,770	422,770
1.319	Soil Deposit Removal	5,650	5,650					5,650				20			5,630	5,630
1.320	Noise Control	38,610	38,610					38,610				200			38,410	38,410
1.322	Nuisances & Unsightly Premises	53,360	53,360					53,360				280			53,080	53,080
1.323	By-Law Enforcement	504,570	474,570				30,000	504,570		475,850		28,720			0	0
1.324	Regional Planning Services	1,986,510	1,976,510				10,000	1,986,510		184,540	550,000	68,470			1,183,500	1,183,500
1.325	Electoral Area Services - Planning	784,910	700,690				84,220	784,910		16,380	21,000	2,790	30,000		714,740	714,740
1.330	Regional Growth Strategy	435,090	435,090					435,090				21,210			413,880	413,880
1.335	Geo-Spatial Referencing System	167,410	119,650				47,760	167,410				16,900			150,510	150,510
1.350	Willis Point Fire Protect & Recreation	157,540	102,490			6,550	48,500	157,540				20,420			137,120	137,120
1.352	South Galiano Fire Protection	468,760	233,940	149,760		5,060	80,000	468,760				550		149,760	318,450	468,210
1.353	Otter Point Fire Protection	469,490	327,360			4,740	137,390	469,490				300			469,190	469,190
1.354	Malahat Fire Protection	71,490	71,490					71,490							71,490	71,490
1.355	Durrance Road Fire Protection	2,860	2,860					2,860						2,860	2,860	2,860
1.356	Pender Fire Protection	957,840	826,260				131,580	957,840				8,960			948,880	948,880
1.357	East Sooke Fire Protection	498,620	212,150	155,110		11,360	120,000	498,620				26,970	48,230		423,420	423,420
1.358	Port Renfrew Fire Protection	149,640	114,390	3,650			31,600	149,640				1,200	58,110		90,330	90,330
1.359	N. Galiano Fire Protection	221,460	166,228	48,87												

CAPITAL REGIONAL DISTRICT 2022 FINANCIAL PLAN							Schedule A									
		Expenditures					Revenue									
		2022 Total	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2022	Surplus 2021	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2022
1.374	Regional Emergency Program Support	132,990	132,990					132,990				7,290			125,700	125,700
1.375	Hazardous Material Incident Response	345,130	335,130				10,000	345,130				18,680			326,450	326,450
1.377	J.D.F. Search and Rescue	83,870	83,870					83,870				20,220			63,650	63,650
1.378	S.S.I. Search and Rescue	23,540	23,540					23,540				90			23,450	23,450
1.40X	SEAPARC	4,398,219	3,849,253	53,966			495,000	4,398,220				467,090	963,760		2,967,370	2,967,370
1.405	JDF EA - Community Parks	193,890	173,890				20,000	193,890				770			193,120	193,120
1.408	JDF EA - Community Recreation	92,510	91,510				1,000	92,510				20,150			72,360	72,360
1.44X	Panorama Rec. Center.	9,680,556	8,065,260	829,581			785,715	9,680,556		0		1,392,012	3,141,336		5,147,208	5,147,208
1.455	Salt Spring Island - Community Parks	659,400	508,420	137,230			13,750	659,400				125,370			534,030	534,030
1.458	Salt Spring Is.- Community Rec	156,500	156,500					156,500				180	105,450		50,870	50,870
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Pro	2,035,450	1,455,080	0			580,370	2,035,450		69,080		17,580	241,970		1,706,820	1,706,820
1.465	Saturna Island Comm. Parks	20,530	19,530				1,000	20,530				1,150			19,380	19,380
1.468	Saturna Island - Community Rec.	11,860	11,860					11,860				490			11,370	11,370
1.475	Mayne Is. Com. Parks & Rec	85,580	85,580					85,580				340			85,240	85,240
1.476	Mayne Is. Comm. Parks (reserve)	4,010	4,010					4,010				3,630	380			0
1.478	Mayne Is. Community Rec.	34,630	34,630					34,630				90			34,540	34,540
1.485	North & South Pender Com. Parks	160,860	108,850			52,010		160,860				1,140			159,720	159,720
1.488	North & South Pender Com. Rec	62,670	62,670					62,670				720			61,950	61,950
1.495	Galiano Parks	95,590	69,490				26,100	95,590				80			95,510	95,510
1.498	Galiano Community Recreation	39,070	39,070					39,070				30			39,040	39,040
1.521	SWMP -Solid Waste Disposal (Refuse Disposal	25,000,191	20,286,958			3,445,000	1,268,233	25,000,191			708,157	6,573,257	17,718,777			0
1.523	Port Renfrew Refuse Disposal	86,390	74,390				12,000	86,390		15,000		37,400			33,990	33,990
1.525	Solid Waste Disposal - Debt	440,753	1,130	439,623				440,753				1,130	439,623			0
1.531	Stormwater Quality Management - Sooke	62,254	62,254					62,254			23,905	86			38,263	38,263
1.533	Stormwater Quality Management - S.G.I.	46,627	46,627					46,627				455			46,172	46,172
1.535	Stormwater Quality Management - S.S.I.	24,121	24,121					24,121				33			24,088	24,088
1.536	LWMP-Stormwater Quality Management-Core	747,449	747,449					747,449				100,151			647,298	647,298
1.537	Stormwater Quality Management - Peninsula	118,587	118,587					118,587				4,725			113,862	113,862
1.538	Source - Stormwater Quality - Peninsula	59,116	59,116					59,116			3,182	1,492			54,442	54,442
1.57X	Environmental Services	18,424,144	18,070,792				353,352	18,424,144		18,424,144						0
1.911	911 Systems	2,941,990	2,332,160	475,970			133,860	2,941,990				2,573,470	212,240		156,280	156,280
1.912B	911 Call Answer - Municipalities	-						-		860,860		-66,750			-794,110	-794,110
1.913	913 Fire Dispatch	783,230	776,230				7,000	783,230				12,290			770,940	770,940
1.921	Regional CREST Contribution	1,758,020	1,758,020					1,758,020				106,710			1,651,310	1,651,310
1.923	Emergency Comm - CREST - S.G.I.	169,240	169,240					169,240				1,650			167,590	167,590
1.924	Emergency Comm - CREST - J.D.F.	110,720	110,720					110,720				240			110,480	110,480
1.925	Emergency Comm - CREST - S.S.I.	90,980	90,980					90,980				120			90,860	90,860
2.610	Saanich Peninsula Water Supply	7,120,202	6,370,202				750,000	7,120,202				500	7,119,702			0
2.620	SSI Highland Water System	33,020	390	32,630				33,020						33,020		33,020
2.621	Highland / Fernwood Water - SSI	420,760	299,330	59,680			61,750	420,760				600	345,430	74,730		74,730
2.622	Cedars of Tuam	85,630	29,140	51,840			4,650	85,630				50	85,580			0
2.624	Beddis Water	247,580	167,850	42,970			36,760	247,580				100	174,100	73,380		73,380
2.626	Fulford Water	217,340	143,640	14,150			59,550	217,340				600	141,950	74,790		74,790
2.628	Cedar Lane Water (S.S.I.)	64,250	50,100	9,850			4,300	64,250			0	240	50,920	13,090		13,090
2.630	Magic Lakes Estate Water System	961,660	634,610	224,050			103,000	961,660			0	8,400	374,640	578,620		578,620
2.640	Saturna Island Water System (Lyal Harbour)	268,680	159,290	76,890			32,500	268,680				300	106,560	161,820		161,820
2.642	Skana Water (Mayne)	102,480	49,710	44,340			8,430	102,480				100	45,050	57,330		57,330
2.650	Port Renfrew Water	117,980	107,980				10,000	117,980				550	58,690	58,740		58,740
2.660	Fernwood Water	16,140	370	15,770				16,140						16,140		16,140
2.665	Sticks Allison Water (Galiano)	57,770	49,370				8,400	57,770			5,000	100	47,670	5,000		5,000
2.667	Surfside Park Estates (Mayne)	112,780	87,310	0			25,470	112,780			0	100	79,530	33,150		33,150
2.670	Regional Water Supply	34,827,918	15,889,158	9,647,670		9,000,000	291,090	34,827,918				609,110	34,218,808			0
2.680	Juan de Fuca Water Distribution	21,268,090	13,097,520	1,693,884		6,210,200	266,486	21,268,090		6,000	30,596	179,130	21,052,364			0
2.691	Wilderness Mountain Water Service	263,150	124,630	138,520				263,150				130	87,830	175,190		175,190
3.700	Septage Disposal - Municipal	333,506	333,506					333,507	196,988			86,972	2,500		47,047	47,047
3.701	Millstream Remediation Service	146,855	1,951	144,904				146,855			61,233	24,389			61,233	61,233
3.705	S.S.I. Septage/Composting	833,980	576,970	194,020			62,990	833,980				500	484,441	349,039		349,039
3.707	On Site System Management Program - LWMP	201,494	201,494					201,494				9,443			192,051	192,051
3.71X	Trk Swrs & Swge Disp - oper	11,628,443	10,944,353	0			684,090	11,628,443		610,259	142,000	7,340,766			3,535,418	3,535,418
3.7XX	Trk Swrs - debt	68,058,683	36,715,980	10,768,393		12,973,375	7,600,935	68,058,683		21,900,039		35,533,193			10,625,451	10,625,451
3.720	LWMP (Peninsula) - Implementation	12,436	12,436					12,436				248			12,188	12,188
3.750	LWMP	524,524	524,524					524,524				251,388			273,136	273,136
3.752	Harbours Program	364,734	364,734					364,734				26,951			337,783	337,783
3.755	Regional Source Control	1,614,466	1,614,466					1,614,466		45,000	88,865	116,674	63,000		1,300,927	1,300,927
3.810	Ganges Sewer	1,023,870	686,500	264,590			72,780	1,023,870			10,000	1,040	958,700	54,130		54,130
3.820	Maliview Estates Sewer System	201,370	123,100	38,270			40,000	201,370			7,000	27,150	167,220			0
3.830	Magic Lake Estates Sewer System	1,811,630	598,270	1,119,280			94,080	1,811,630		10,000	10,000	810	274,290	1,516,530		1,516,530
3.850	Port Renfrew Sewer	123,720	96,730	23,990			3,000	123,720				1,340	50,765	71,615		71,615

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN															Schedule A	
		Expenditures					Revenue									
		2023 Total	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2023	Surplus 2022	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2023
1.010	Legislative & General Government	20,697,592	20,214,222			340,910	142,460	20,697,592		11,100,700	0	1,303,600	356,273		7,937,019	7,937,019
1.10X	Facilities and Risk	3,147,714	3,040,987				106,727	3,147,714		2,781,495		203,625	3,060		159,534	159,534
1.101	G.I.S.	574,170	551,640			22,530		574,170		504,290		3,250			66,630	66,630
1.103	Elections	20,170	4,370				15,800	20,170			0	170			20,000	20,000
1.104	U.B.C.M.	17,950	17,950					17,950				90			17,860	17,860
1.109	Electoral Area Admin Exp - JDF	57,210	57,210				0	57,210				50			57,160	57,160
1.110	Electoral Area Admin Exp - SGI	401,810	400,810				1,000	401,810				12,520			389,290	389,290
1.111	Electoral Area Admin Exp - SSI	737,710	724,790				12,920	737,710		166,960		1,000			569,750	569,750
1.114	Grant-in-Aid - Juan de Fuca	42,230	42,230					42,230				220			42,010	42,010
1.116	Grant-in-Aid - Salt Spring Island	46,430	46,430					46,430				200			46,230	46,230
1.117	Grant-in-Aid - Southern Gulf Islands	84,620	84,620					84,620				890			83,730	83,730
1.119	Vancouver Island Regional Library	336,700	336,700					336,700				570			336,130	336,130
1.121	Sooke Regional Museum	205,000	205,000					205,000				320			204,680	204,680
1.123	Prov. Court of B.C. (Family Court)	192,470	129,692				62,778	192,470				229,233			-36,763	-36,763
1.124	SSI Economic Development Commission	82,320	82,320					82,320				540			81,780	81,780
1.125	SGI Economic Development Commission	69,740	69,740					69,740				520			69,220	69,220
1.126	Victoria Family Court Committee	15,964	15,964					15,964				964			15,000	15,000
1.128	Greater Victoria Police Victim Services	304,498	304,498					304,498				14,700			289,798	289,798
1.129	Vancouver Island Regional Library - Debt	344,520		344,520				344,520				344,520				0
1.133	Langford E.A. - Greater Victoria Public Library	32,320	32,320					32,320				120			32,200	32,200
1.137	Galiano Island Library Service	60,527	33,110	27,417				60,527				267			60,260	60,260
1.138	Southern Gulf Islands Regional Library	192,380	192,380					192,380				1,700			190,680	190,680
1.141	Salt Spring Island Public Library	665,396	461,560	173,726			30,110	665,396				1,060			664,336	664,336
1.15X	Municipalities' Own Debt - M.F.A.	13,040,959	52,460	12,988,499				13,040,959				52,460			12,988,499	12,988,499
1.170	Gossip Island Electric Power Supply	57,193	750	56,443				57,193				313		56,880		56,880
1.224	Community Health - Homeless Sec.	549,140	549,140					549,140				121,750			427,390	427,390
1.226	Community Health (CHR) Facilities	2,347,998	1,539,230				808,768	2,347,998				2,347,998				0
1.227	Saturna Island Medical Clinic	20,960	20,960					20,960							20,960	20,960
1.228	Galiano Health Service	116,830	116,830					116,830				80			116,750	116,750
1.230	Traffic Safety Commission	78,820	78,820					78,820				3,720			75,100	75,100
1.232	Port Renfrew Street Lighting	9,800	9,800					9,800				110	4,850	4,840		4,840
1.234	S.S.I. Street Lighting	31,140	31,140					31,140				40			31,100	31,100
1.235	S. G. I. Small Craft Harbour Facilities	422,690	221,000	51,690			150,000	422,690				5,600	93,980	323,110		323,110
1.236	Salt Spring Island Fernwood Dock	33,300	19,530				13,770	33,300				180		33,120		33,120
1.238A	Community Transit (S.S.I.)	635,080	626,080				9,000	635,080				262,230			372,850	372,850
1.238B	Community Transportation (S.S.I.)	168,450	67,810				100,640	168,450				1,330			167,120	167,120
1.280	Regional Parks	11,249,850	9,073,653	525,515		119,068	1,531,614	11,249,850		49,996	20,000	786,504	301,475		10,091,874	10,091,874
1.280A	Regional Parks - Land Acquisition	3,684,270					3,684,270	3,684,270							3,684,270	3,684,270
1.290	Royal Theatre	580,000	100,000			105,000	375,000	580,000							580,000	580,000
1.295	McPherson Theatre	788,088	350,000			92,000	346,088	788,088				38,088			750,000	750,000
1.297	Arts Grants	3,037,617	3,037,617				0	3,037,617		13,812		155,773			2,868,032	2,868,032
1.299	Salt Spring Island Arts	99,290	99,290					99,290				160			99,130	99,130
1.309	Climate Action and Adaptation	408,391	408,391					408,391				20,652			387,739	387,739
1.310	Land Banking & Housing	3,296,843	1,201,498	2,093,345			2,000	3,296,843		463,310		333,303	2,000		2,498,230	2,498,230
1.313	Animal Care Services	1,223,450	1,213,450				10,000	1,223,450				747,110	31,390		444,950	444,950
1.314	SGI House Numbering	9,830	9,830					9,830				140			9,690	9,690
1.316	SSI Building Numbering	9,880	9,880					9,880				30			9,850	9,850
1.317	JDF Building Numbering	13,680	13,680					13,680				50			13,630	13,630
1.318	Building Inspection	1,648,470	1,615,170				33,300	1,648,470		30,780	85,360	3,610	1,097,490		431,230	431,230
1.319	Soil Deposit Removal	5,760	5,760					5,760				20			5,740	5,740
1.320	Noise Control	39,380	39,380					39,380				200			39,180	39,180
1.322	Nuisances & Unsightly Premises	54,410	54,410					54,410				280			54,130	54,130
1.323	By-Law Enforcement	514,660	484,660				30,000	514,660		485,370		29,290				0
1.324	Regional Planning Services	1,461,290	1,451,290				10,000	1,461,290		186,430	0	68,470			1,206,390	1,206,390
1.325	Electoral Area Services - Planning	783,320	699,100				84,220	783,320		16,380	6,400	2,830	30,000		727,710	727,710
1.330	Regional Growth Strategy	443,070	443,070					443,070				21,210			421,860	421,860
1.335	Geo-Spatial Referencing System	169,690	121,930				47,760	169,690				16,900			152,790	152,790
1.350	Willis Point Fire Protect & Recreation	159,690	104,510			6,680	48,500	159,690				20,420			139,270	139,270
1.352	South Galiano Fire Protection	473,550	238,630	149,760		5,160	80,000	473,550				550		149,760	323,240	473,000
1.353	Otter Point Fire Protection	478,870	333,900			4,830	140,140	478,870				300			478,570	478,570
1.354	Malahat Fire Protection	72,920	72,920					72,920							72,920	72,920
1.355	Durrance Road Fire Protection	2,860	2,860					2,860						2,860		2,860
1.356	Pender Fire Protection	970,280	838,700				131,580	970,280				8,960			961,320	961,320
1.357	East Sooke Fire Protection	503,060	216,370	155,110		11,580	120,000	503,060				27,480	49,190		426,390	426,390
1.358	Port Renfrew Fire Protection	151,900	116,650	3,650			31,600	151,900				1,200	59,000		91,700	91,700
1.359	N. Galiano Fire Protection	224,910	169,548	48,872		6,490	0	224,910				630		24,440	199,840	224,280
1.360	Shirley Fire Protection	162,640	92,980				69,660	162,640				200			162,440	162,440
1.363	Saturna Island Fire	168,050	168,050					168,050				6,340			161,710	161,710
1.369	Electoral Area Fire Services - JDF	66,140	61,496				4,645	66,140				100			66,040	66,040
1.369	Electoral Area Fire Services - SGI	76,150	70,794				5,355	76,150							76,150	76,150
1.370	Juan de Fuca Emergency Program	90,380	73,500				16,880	90,380				230			90,150	90,150
1.371	S.S.I. Emergency Program	119,160	119,160					119,160				360			118,800	118,800

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN															Schedule A	
		Expenditures					Revenue									
		2023 Total	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2023	Surplus 2022	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2023
1.372	Electoral Area Emergency Program	602,250	602,250					602,250		443,200		810			158,240	158,240
1.373	S.G.I. Emergency Program	244,450	226,950				17,500	244,450				2,420			242,030	242,030
1.374	Regional Emergency Program Support	135,510	135,510					135,510				7,290			128,220	128,220
1.375	Hazardous Material Incident Response	352,080	342,080				10,000	352,080				18,680			333,400	333,400
1.377	J.D.F. Search and Rescue	83,910	83,910					83,910				20,220			63,690	63,690
1.378	S.S.I. Search and Rescue	24,010	24,010					24,010				90			23,920	23,920
1.40X	SEAPARC	4,478,813	3,919,847	53,966			505,000	4,478,812				477,410	983,130		3,018,272	3,018,272
1.405	JDF EA - Community Parks	197,280	177,280				20,000	197,280				770			196,510	196,510
1.408	JDF EA - Community Recreation	94,340	93,340				1,000	94,340				20,150			74,190	74,190
1.44X	Panorama Rec. Center.	9,866,714	8,220,977	760,681			885,056	9,866,714				1,414,255	3,201,443		5,251,016	5,251,016
1.455	Salt Spring Island - Community Parks	671,230	512,900	137,230			21,100	671,230				129,270			541,960	541,960
1.458	Salt Spring Is.- Community Rec	159,610	159,610					159,610				180	107,550		51,880	51,880
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Pro	2,145,900	1,481,770	0			664,130	2,145,900		69,080		18,140	246,800		1,811,880	1,811,880
1.465	Saturna Island Comm. Parks	20,770	19,770				1,000	20,770				1,150			19,620	19,620
1.468	Saturna Island - Community Rec.	12,000	12,000					12,000				490			11,510	11,510
1.475	Mayne Is. Com. Parks & Rec	86,890	86,890					86,890				340			86,550	86,550
1.476	Mayne Is. Comm. Parks (reserve)	4,010	4,010					4,010				3,630	380			0
1.478	Mayne Is. Community Rec.	35,470	35,470					35,470				90			35,380	35,380
1.485	North & South Pender Com. Parks	164,050	111,160			52,890		164,050				1,140			162,910	162,910
1.488	North & South Pender Com. Rec	63,910	63,910					63,910				720			63,190	63,190
1.495	Galiano Parks	97,500	70,920				26,580	97,500				80			97,420	97,420
1.498	Galiano Community Recreation	39,850	39,850					39,850				30			39,820	39,820
1.521	SWMP -Solid Waste Disposal (Refuse Disposal	25,839,548	20,501,543			4,070,000	1,268,005	25,839,548			1,547,514	6,573,257	17,718,777			0
1.523	Port Renfrew Refuse Disposal	87,862	75,862				12,000	87,862		15,000		38,136			34,726	34,726
1.525	Solid Waste Disposal - Debt	440,753	1,130	439,623				440,753				1,130	439,623			0
1.531	Stormwater Quality Management - Sooke	39,115	39,115					39,115			0	87			39,028	39,028
1.533	Stormwater Quality Management - S.G.I.	47,559	47,559					47,559				464			47,095	47,095
1.535	Stormwater Quality Management - S.S.I.	24,599	24,599					24,599				33			24,566	24,566
1.536	LWMP-Stormwater Quality Management-Core	771,659	771,659					771,659			9,261	102,154			660,244	660,244
1.537	Stormwater Quality Management - Peninsula	120,959	120,959					120,959				4,820			116,139	116,139
1.538	Source - Stormwater Quality - Peninsula	60,300	60,300					60,300			3,247	1,522			55,531	55,531
1.57X	Environmental Services	18,790,374	18,429,956				360,418	18,790,374		18,790,374						0
1.911	911 Systems	2,977,050	2,368,810	475,970			132,270	2,977,050				2,601,170	216,480		159,400	159,400
1.912B	911 Call Answer - Municipalities	-						-		879,420		-66,750			-812,670	-812,670
1.913	913 Fire Dispatch	798,760	791,760				7,000	798,760				12,290			786,470	786,470
1.921	Regional CREST Contribution	1,793,180	1,793,180					1,793,180				106,710			1,686,470	1,686,470
1.923	Emergency Comm - CREST - S.G.I.	172,620	172,620					172,620				1,650			170,970	170,970
1.924	Emergency Comm - CREST - J.D.F.	112,930	112,930					112,930				240			112,690	112,690
1.925	Emergency Comm - CREST - S.S.I.	92,790	92,790					92,790				120			92,670	92,670
2.610	Saanich Peninsula Water Supply	7,337,788	6,537,788				800,000	7,337,788				500	7,337,288			0
2.620	SSI Highland Water System	32,420	390	32,030				32,420						32,420		32,420
2.621	Highland / Fernwood Water - SSI	445,140	309,450	73,540			62,150	445,140				600	351,460	93,080		93,080
2.622	Cedars of Tuam	86,240	29,690	51,840			4,710	86,240				50	86,190			0
2.624	Beddis Water	251,850	171,180	43,800			36,870	251,850				100	177,540	74,210		74,210
2.626	Fulford Water	220,360	146,510	14,150			59,700	220,360				600	144,970	74,790		74,790
2.628	Cedar Lane Water (S.S.I.)	65,250	51,080	9,850			4,320	65,250				240	51,920	13,090		13,090
2.630	Magic Lakes Estate Water System	1,013,210	643,950	266,050			103,210	1,013,210				8,400	387,440	617,370		617,370
2.640	Saturna Island Water System (Lyall Harbour)	306,830	166,900	107,430			32,500	306,830			10,000	300	109,620	186,910		186,910
2.642	Skana Water (Mayne)	103,500	50,710	44,340			8,450	103,500			0	100	46,070	57,330		57,330
2.650	Port Renfrew Water	155,960	129,670	16,290			10,000	155,960				550	59,760	95,650		95,650
2.660	Fernwood Water	15,960	370	15,590				15,960						15,960		15,960
2.665	Sticks Allison Water (Galiano)	53,690	45,220				8,470	53,690				100	48,590	5,000		5,000
2.667	Surfside Park Estates (Mayne)	114,560	89,050	0			25,510	114,560				100	81,310	33,150		33,150
2.670	Regional Water Supply	35,800,690	16,170,607	8,833,171		10,500,000	296,912	35,800,690				609,110	35,191,580			0
2.680	Juan de Fuca Water Distribution	22,108,425	13,473,321	1,663,288		6,700,000	271,816	22,108,425		6,000	0	179,130	21,923,295			0
2.691	Wilderness Mountain Water Service	265,510	126,990	138,520				265,510				130	90,190	175,190		175,190
3.700	Septage Disposal - Municipal	285,027	285,027					285,027	148,448			87,032	2,500		47,047	47,047
3.700	Septage Disposal - JDF Service Area	475	475					475							475	475
3.701	Millstream Remediation Service	146,886	1,982	144,904				146,886			61,005	24,876			61,005	61,005
3.705	S.S.I. Septage/Composting	853,860	598,460	202,350			53,050	853,860				500	494,130	359,230		359,230
3.707	On Site System Management Program - LWMP	205,526	205,526					205,526				9,634			195,892	195,892
3.71X	Trk Swrs & Swge Disp - oper	11,613,467	10,917,325	0			696,142	11,613,467	-2	622,460	0	7,394,407			3,596,602	3,596,602
3.7XX	Trk Swrs - debt	68,625,031	37,479,595	10,020,675		13,381,807	7,742,954	68,625,031		22,350,107		35,440,193			10,834,732	10,834,732
3.720	LWMP (Peninsula) - Implementation	12,685	12,685					12,685				253			12,432	12,432
3.750	LWMP	535,015	535,015					535,015				256,417			278,598	278,598
3.752	Harbours Program	372,029	372,029					372,029				2				

CAPITAL REGIONAL DISTRICT
CAPITAL EXPENDITURE PLAN SUMMARY - 2019 to 2023

EXPENDITURE / FUNDING SUMMARY (ALL SERVICES)	2019	2020	2021	2022	2023	TOTAL
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EXPENDITURE

B	Buildings	52,686,312	114,603,729	133,624,264	5,980,000	1,708,500	308,602,805
E	Equipment	7,397,180	6,347,431	4,239,895	3,440,839	3,544,835	24,970,180
L	Land	8,343,914	2,059,308	850,000	675,000	395,000	12,323,222
S	Engineered Structures	311,826,645	199,414,319	54,186,563	36,384,300	37,319,744	639,131,571
V	Vehicles	1,928,050	1,713,000	865,000	940,000	513,000	5,959,050

382,182,101	324,137,787	193,765,722	47,420,139	43,481,079	990,986,828
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SOURCE OF FUNDS

C	Capital Funds on Hand	154,155,573	41,667,886	17,491,000	19,015,000	17,695,000	250,024,459
D	Debenture Debt (New Debt Only)	70,130,000	30,080,000	27,481,000	6,870,000	7,605,000	142,166,000
E	Equipment Replacement Fund	4,389,730	3,218,223	2,990,895	2,631,539	1,945,635	15,176,022
G	Grants (Federal, Provincial)	93,683,324	149,997,501	12,610,819	6,627,556	1,590,000	264,509,200
R	Reserve Fund	22,996,974	11,178,969	10,666,264	5,520,000	9,103,500	59,465,707
O	Other	36,826,500	87,995,208	122,525,744	6,756,044	5,541,944	259,645,440

382,182,101	324,137,787	193,765,722	47,420,139	43,481,079	990,986,828
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CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2019														
Schedule B														
		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Debenture Debt	Capital Funds on Hand	Equipment Repl Fund	Capital Reserves	Grants	Other	TOTAL
1.011	Board Expenditures	90,000					90,000			90,000				90,000
1.014	Chief Administrative Officer	7,650					7,650			7,650				7,650
1.015	Real Estate	950					950			950				950
1.016	Human Resources	9,400					9,400			9,400				9,400
1.017	Finance	30,350					30,350			30,350				30,350
1.018	Health & Capital Planning Strategies	-								-				-
1.022	Information Technology	390,000					390,000		390,000					390,000
1.024	GM - Planning & Protective Services	1,900					1,900			1,900				1,900
1.025	Corporate Emergency	1,200					1,200			1,200				1,200
1.105	Facilities Management	4,200	-				4,200			4,200				4,200
1.106	CRD Fisgard HQ Building			100,000			100,000				100,000			100,000
1.107	Corporate Satellite Facilities			25,000			25,000				25,000			25,000
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	1,440					1,440			1,440				1,440
1.111	SSI Admin. Expenditures	6,190					6,190			6,190				6,190
1.118	Corporate Communications	15,085					15,085			15,085				15,085
1.123	Family Court Building			90,000			90,000				90,000			90,000
1.141	SSI Public Library	9,000					9,000				9,000			9,000
1.226	Health Facilities - VIHA	-		160,000			160,000				160,000			160,000
1.235	SGI Small Craft Harbour Facilities				2,050,000		2,050,000	-	517,000		571,000	-	962,000	2,050,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				62,500		62,500		15,000		47,500			62,500
1.238B	Community Transportation (SSI)				1,850,940		1,850,940		95,660		1,070,000	685,280		1,850,940
1.280	Regional Parks	62,000	196,000	1,585,889	9,477,364	6,690,000	18,011,253	1,540,000	6,901,004	238,000	9,202,249	100,000	30,000	18,011,253
1.290	Royal Theatre	105,000		132,000			237,000		-		237,000	-	-	237,000
1.295	McPherson Theatre	110,000		-			110,000		-		110,000	-		110,000
1.297	Arts Grants and Development	1,890					1,890			1,890				1,890
1.310	Land Banking and Housing	-		44,500,000			44,500,000	-		-		9,000,000	35,500,000	44,500,000
1.313	Animal Care Services	2,970	-				2,970			2,970				2,970
1.318	Building Inspection	-	40,000				40,000			40,000				40,000
1.323	ByLaw Services	950	30,000				30,950			30,950				30,950
1.324	Regional Planning Services	1,600					1,600			1,600				1,600
1.325	Community Planning	11,860					11,860			11,860				11,860
1.335	Geo-Spatial Referencing	40,000					40,000			40,000				40,000
1.350	Willis Point Fire	5,000		1,000	55,000		61,000			5,000	56,000			61,000
1.352	South Galiano Fire			1,200,000			1,200,000	1,200,000						1,200,000
1.353	Otter Point Fire	25,000					25,000			-	25,000			25,000
1.356	Pender Island Fire	94,000	326,050	179,850	20,000		619,900			145,050	199,850		275,000	619,900
1.357	East Sooke Fire	9,200	-				9,200			9,200				9,200
1.358	Port Renfrew Fire	25,000		10,000			35,000			25,000	10,000			35,000
1.360	Shirley Fire Department	10,000					10,000			10,000				10,000
1.369	Electoral Area Fire Services	5,000	30,000				35,000				30,000		5,000	35,000
1.370	JDF Emergency Program	4,870					4,870			4,870				4,870
1.372	Emergency Planning Coordination	-	41,000				41,000			41,000			-	41,000
1.375	Hazardous Material Incident Response	10,000					10,000			10,000				10,000
1.405	JDF EA Community Parks & Recreation				10,000	166,000	176,000		20,000			156,000		176,000
1.40X	SEAPARC	173,700	-	2,997,170	-	-	3,170,870	-	255,000	101,700	1,311,500	1,502,670		3,170,870
1.44x	Panorama Recreation	430,525	342,000	735,403	70,000		1,577,928		399,403	568,025	462,000	94,000	54,500	1,577,928
1.455	SSI Community Parks	100,000		250,000	193,000		543,000	-	100,000		260,000	183,000		543,000
1.458	SSI Community Recreation				100,000		100,000				100,000			100,000
1.459	SSI Park Land & Rec Programs			345,000	-	40,000	385,000				385,000	-		385,000
1.465	Saturna Island Community Parks				10,000		10,000				10,000			10,000
1.475	Mayne Island Community Parks				10,000		10,000				10,000			10,000
1.485	Pender Island Community Parks				470,000		470,000				10,000	460,000		470,000
1.495	Galiano Community Parks				1,000	13,500	14,500				14,500			14,500
1.521	Environmental Resource Management	253,000	30,000		5,720,000		6,003,000		4,970,000	283,000	750,000			6,003,000
1.575	Environmental Administration Services	23,750					23,750			23,750				23,750
1.576	Environmental Engineering Services	37,000	35,000				72,000			72,000				72,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														Schedule B
2019		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Debenture Debt	Capital Funds on Hand	Equipment Repl Fund	Capital Reserves	Grants	Other	TOTAL
1.577	IW - Environmental Operations	725,500					725,500			725,500				725,500
1.578	Environmental Protection	287,000	225,000				512,000			447,000	65,000			512,000
1.911	911 Call Answer	-		-			-	-						-
1.913	913 Fire Dispatch	5,000					5,000			5,000				5,000
2.610	Saanich Peninsula Water Supply	50,000		125,000	1,340,000		1,515,000			50,000	1,465,000			1,515,000
2.620	Highland Water (SSI)				95,561		95,561		80,000			15,561		95,561
2.621	Highland & Fernwood Water (SSI)	92,000			57,000		149,000	80,000			69,000			149,000
2.622	Cedars of Tuam Water (SSI)	100,000			15,100		115,100	100,000	9,100		6,000			115,100
2.624	Beddis Water (SSI)	-			49,130		49,130	-			32,000	17,130		49,130
2.626	Fulford Water (SSI)				28,119		28,119		17,119		11,000			28,119
2.628	Cedar Lane Water (SSI)	10,000			-		10,000				5,000	5,000		10,000
2.630	Magic Lake Estates Water (Pender)	50,000			-		50,000	-			50,000			50,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	65,000			34,616		99,616	-	42,616		30,000	27,000		99,616
2.642	Skana Water (Mayne)	-			25,000		25,000	-			25,000			25,000
2.660	Fernwood Water (SSI)				-		-				-			-
2.665	Sticks Allison Water (Galiano)				14,500		14,500				14,500			14,500
2.667	Surfside Park Estates (Mayne)	8,000					8,000				8,000			8,000
2.670	Regional Water Supply	2,687,500	208,000	205,000	11,981,000	720,000	15,801,500	3,000,000	12,593,500	208,000				15,801,500
2.680	JDF Water Distribution	1,057,500	425,000	45,000	9,848,000		11,375,500	600,000	7,487,500	425,000	2,863,000			11,375,500
2.691	Wilderness Mountain Water Service				110,000	2,500	112,500	100,000	2,500		10,000	-		112,500
3.701	Millstream Site Remediation					711,914	711,914		512,169			199,745		711,914
3.705	SSI Septage / Composting	50,000			79,000		129,000	50,000	70,000		9,000			129,000
3.710	North West Trunk Sewer	100,000			560,000		660,000	-	360,000	200,000	100,000			660,000
3.712	North East Trunk Sewer				125,000		125,000			100,000	25,000			125,000
3.713	East Coast Interceptor		-		285,000		285,000	-	55,000	-	230,000			285,000
3.715	North East Trunk 2 (Bowker)				30,000		30,000	-			30,000			30,000
3.718	Saanich Peninsula Wastewater				2,989,000		2,989,000		100,000	395,000	2,494,000			2,989,000
3.798C	Debt - Core Area Wastewater Treatment Program				260,247,940		260,247,940	60,000,000	119,153,002			81,094,938	-	260,247,940
3.810	Ganges Sewer Utility (SSI)				3,487,000		3,487,000	3,450,000			37,000	-		3,487,000
3.820	Maliview Sewer Utility (SSI)				200,875		200,875	-			57,875	143,000		200,875
3.830	Magic Lake Sewer Utility (Pender)				57,000		57,000	-	10,000		47,000	-		57,000
3.850	Port Renfrew Sewer				22,000		22,000	10,000			12,000			22,000
TOTAL		7,397,180	1,928,050	52,686,312	311,826,645	8,343,914	382,182,101	70,130,000	154,155,573	4,389,730	22,996,974	93,683,324	36,826,500	382,182,101

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2020														
Schedule B														
		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Debenture Debt	Capital Funds on Hand	Equipment Repl Fund	Capital Reserves	Grants	Other	TOTAL
1.011	Board Expenditures	15,700					15,700			15,700				15,700
1.014	Chief Administrative Officer	1,450					1,450			1,450				1,450
1.015	Real Estate	970					970			970				970
1.016	Human Resources	3,880					3,880			3,880				3,880
1.017	Finance	22,350					22,350			22,350				22,350
1.018	Health & Capital Planning Strategies	1,000					1,000			1,000				1,000
1.022	Information Technology	395,000					395,000		395,000					395,000
1.024	GM - Planning & Protective Services	-					-			-				-
1.025	Corporate Emergency	9,160					9,160			9,160				9,160
1.105	Facilities Management	23,400	35,000				58,400			58,400				58,400
1.106	CRD Fisgard HQ Building			34,729			34,729				34,729			34,729
1.107	Corporate Satellite Facilities			6,000			6,000				6,000			6,000
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	-					-			-				-
1.111	SSI Admin. Expenditures	970					970			970				970
1.118	Corporate Communications	2,818					2,818			2,818				2,818
1.123	Family Court Building			120,000			120,000				120,000			120,000
1.141	SSI Public Library	9,000					9,000				9,000			9,000
1.226	Health Facilities - VIHA	-		-			-			-				-
1.235	SGI Small Craft Harbour Facilities				135,000		135,000	-	-		60,000	-	75,000	135,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				-		-		-		-			-
1.238B	Community Transportation (SSI)				52,000		52,000				52,000	-		52,000
1.280	Regional Parks	74,000	281,000	-	1,236,740	20,000	1,611,740	-	-	355,000	1,256,740	-	-	1,611,740
1.290	Royal Theatre	-		180,000			180,000		-		180,000	-	-	180,000
1.295	McPherson Theatre	-		805,000			805,000		-		805,000	-		805,000
1.297	Arts Grants and Development	-					-			-				-
1.310	Land Banking and Housing	5,000		111,355,000			111,360,000	3,000,000		5,000		21,000,000	87,355,000	111,360,000
1.313	Animal Care Services	-	-				-			-				-
1.318	Building Inspection	-	-				-			-				-
1.323	ByLaw Services	-	15,000				15,000			15,000				15,000
1.324	Regional Planning Services	10,700					10,700			10,700				10,700
1.325	Community Planning	3,830					3,830			3,830				3,830
1.335	Geo-Spatial Referencing	40,000					40,000			40,000				40,000
1.350	Willis Point Fire	65,000		18,000	-		83,000			65,000	18,000			83,000
1.352	South Galiano Fire			1,200,000			1,200,000	1,200,000						1,200,000
1.353	Otter Point Fire	218,900					218,900			188,900	30,000			218,900
1.356	Pender Island Fire	41,000	475,000	-	-		516,000			41,000	-		475,000	516,000
1.357	East Sooke Fire	7,000	80,000				87,000			87,000				87,000
1.358	Port Renfrew Fire	-		-			-			-	-			-
1.360	Shirley Fire Department	-					-			-				-
1.369	Electoral Area Fire Services	7,208	-				7,208				-		7,208	7,208
1.370	JDF Emergency Program	4,970					4,970			4,970				4,970
1.372	Emergency Planning Coordination	43,000	-				43,000			-			43,000	43,000
1.375	Hazardous Material Incident Response	10,000					10,000			10,000				10,000
1.405	JDF EA Community Parks & Recreation				-	124,000	124,000		44,000			80,000		124,000
1.40X	SEAPARC	318,200	30,000	130,000	35,000	-	513,200	-	-	82,200	361,000	70,000		513,200
1.44x	Panorama Recreation	344,925	180,000	355,000	113,600		993,525		-	484,925	468,600	-	40,000	993,525
1.455	SSI Community Parks	-		-	-		-	-	-	-	-	-		-
1.458	SSI Community Recreation				-		-			-	-			-
1.459	SSI Park Land & Rec Programs			50,000	-	630,000	680,000				680,000	-		680,000
1.465	Saturna Island Community Parks				10,000		10,000				10,000			10,000
1.475	Mayne Island Community Parks				10,000		10,000				10,000			10,000
1.485	Pender Island Community Parks				10,000		10,000				10,000	-		10,000
1.495	Galiano Community Parks				-	15,900	15,900				15,900			15,900
1.521	Environmental Resource Management	253,000	30,000		6,200,000		6,483,000		3,200,000	283,000	3,000,000			6,483,000
1.575	Environmental Administration Services	-					-			-				-
1.576	Environmental Engineering Services	37,000	-				37,000			37,000				37,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2020														
Schedule B														
Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING						
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Debt	Capital Funds on Hand	Equipment Repl Fund	Capital Reserves	Grants	Other	TOTAL
1.577	IW - Environmental Operations	271,000					271,000			271,000				271,000
1.578	Environmental Protection	125,000	-				125,000			125,000	-			125,000
1.911	911 Call Answer	-		-			-	-						-
1.913	913 Fire Dispatch	5,000					5,000			5,000				5,000
2.610	Saanich Peninsula Water Supply	120,000		-	855,000		975,000			50,000	925,000			975,000
2.620	Highland Water (SSI)				93,623		93,623		93,623			-		93,623
2.621	Highland & Fernwood Water (SSI)	-			150,000		150,000	-			150,000			150,000
2.622	Cedars of Tuam Water (SSI)	400,000			-		400,000	400,000	-		-			400,000
2.624	Beddis Water (SSI)	-			-		-	-			-	-		-
2.626	Fulford Water (SSI)				15,000		15,000		-		15,000			15,000
2.628	Cedar Lane Water (SSI)	-			-		-				-	-		-
2.630	Magic Lake Estates Water (Pender)	80,000			-		80,000	-			80,000			80,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	17,000			20,000		37,000	10,000	-		27,000	-		37,000
2.642	Skana Water (Mayne)	400,000			-		400,000	400,000			-			400,000
2.660	Fernwood Water (SSI)				-		-				-			-
2.665	Sticks Allison Water (Galiano)				-		-				-			-
2.667	Surfside Park Estates (Mayne)	-					-				-			-
2.670	Regional Water Supply	2,122,500	367,000	325,000	4,885,000	555,000	8,254,500	-	7,887,500	367,000				8,254,500
2.680	JDF Water Distribution	627,500	70,000	25,000	6,885,000		7,607,500	1,200,000	4,817,500	70,000	1,520,000			7,607,500
2.691	Wilderness Mountain Water Service				550,000	-	550,000	550,000	-		-	-		550,000
3.701	Millstream Site Remediation					714,408	714,408		513,963			200,445		714,408
3.705	SSI Septage / Composting	200,000			-		200,000	200,000	-		-			200,000
3.710	North West Trunk Sewer	-			2,080,000		2,080,000	1,980,000	-	100,000	-			2,080,000
3.712	North East Trunk Sewer				400,000		400,000			100,000	300,000			400,000
3.713	East Coast Interceptor		150,000		300,000		450,000	350,000	-	100,000	-			450,000
3.715	North East Trunk 2 (Bowker)				390,000		390,000	390,000			-			390,000
3.718	Saanich Peninsula Wastewater				1,215,000		1,215,000		-	200,000	1,015,000			1,215,000
3.798C	Debt - Core Area Wastewater Treatment Program				173,059,356		173,059,356	20,000,000	24,712,300			128,347,056	-	173,059,356
3.810	Ganges Sewer Utility (SSI)				-		-	-			-	-		-
3.820	Maliview Sewer Utility (SSI)				300,000		300,000	300,000			-	-		300,000
3.830	Magic Lake Sewer Utility (Pender)				400,000		400,000	100,000	-		-	300,000		400,000
3.850	Port Renfrew Sewer				10,000		10,000	-			10,000			10,000
TOTAL		6,347,431	1,713,000	114,603,729	199,414,319	2,059,308	324,137,787	30,080,000	41,667,886	3,218,223	11,178,969	149,997,501	87,995,208	324,137,787

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2021														
Schedule B														
Service # Service Name		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Debenture Debt	Capital Funds on Hand	Equipment Repl Fund	Capital Reserves	Grants	Other	TOTAL
1.011	Board Expenditures	37,200					37,200			37,200				37,200
1.014	Chief Administrative Officer	1,900					1,900			1,900				1,900
1.015	Real Estate	2,970					2,970			2,970				2,970
1.016	Human Resources	1,610					1,610			1,610				1,610
1.017	Finance	22,350					22,350			22,350				22,350
1.018	Health & Capital Planning Strategies	-					-			-				-
1.022	Information Technology	395,000					395,000		395,000					395,000
1.024	GM - Planning & Protective Services	-					-			-				-
1.025	Corporate Emergency	2,750					2,750			2,750				2,750
1.105	Facilities Management	2,700	70,000				72,700			72,700				72,700
1.106	CRD Fisgard HQ Building			20,000			20,000				20,000			20,000
1.107	Corporate Satellite Facilities			-			-				-			-
1.109	JDF Admin. Expenditures	2,000					2,000			2,000				2,000
1.110	SGI Admin. Expenditures	1,500					1,500			1,500				1,500
1.111	SSI Admin. Expenditures	2,480					2,480			2,480				2,480
1.118	Corporate Communications	7,465					7,465			7,465				7,465
1.123	Family Court Building			39,764			39,764				39,764			39,764
1.141	SSI Public Library	9,000					9,000				9,000			9,000
1.226	Health Facilities - VIHA	-		-			-				-			-
1.235	SGI Small Craft Harbour Facilities				656,423		656,423	380,000	-		30,000	246,423	-	656,423
1.236	SSI Small Craft Harbour (Fernwood Dock)				30,000		30,000		-		30,000			30,000
1.238B	Community Transportation (SSI)				30,000		30,000		-		30,000	-		30,000
1.280	Regional Parks	40,000	140,000	300,000	2,540,000	20,000	3,040,000	-	-	180,000	860,000	2,000,000	-	3,040,000
1.290	Royal Theatre	-		1,100,000			1,100,000				600,000	500,000	-	1,100,000
1.295	McPherson Theatre	-		500,000			500,000		-		500,000	-		500,000
1.297	Arts Grants and Development	1,550					1,550			1,550				1,550
1.310	Land Banking and Housing	2,000		129,487,000			129,489,000	12,500,000		2,000		-	116,987,000	129,489,000
1.313	Animal Care Services	4,040	18,000				22,040			22,040				22,040
1.318	Building Inspection	5,000	-				5,000			5,000				5,000
1.323	ByLaw Services	1,980	-				1,980			1,980				1,980
1.324	Regional Planning Services	17,300					17,300			17,300				17,300
1.325	Community Planning	36,940					36,940			36,940				36,940
1.335	Geo-Spatial Referencing	30,000					30,000			30,000				30,000
1.350	Willis Point Fire	20,000		12,000	-		32,000			20,000	12,000			32,000
1.352	South Galiano Fire			-			-	-						-
1.353	Otter Point Fire	39,000					39,000			9,000	30,000			39,000
1.356	Pender Island Fire	20,000	-	6,000	-		26,000			20,000	6,000		-	26,000
1.357	East Sooke Fire	7,200	160,000				167,200			167,200				167,200
1.358	Port Renfrew Fire	-		-			-			-	-			-
1.360	Shirley Fire Department	-					-			-				-
1.369	Electoral Area Fire Services	-	-				-				-		-	-
1.370	JDF Emergency Program	11,710					11,710			11,710				11,710
1.372	Emergency Planning Coordination	9,000	-				9,000			-		9,000		9,000
1.375	Hazardous Material Incident Response	10,000					10,000			10,000				10,000
1.405	JDF EA Community Parks & Recreation				-	-	-		-			-		-
1.40X	SEAPARC	87,200	-	9,500	1,000,000	-	1,096,700	-	-	32,200	564,500	500,000		1,096,700
1.44x	Panorama Recreation	340,050	12,000	375,000	-		727,050		-	322,050	405,000	-	-	727,050
1.455	SSI Community Parks	-		-	1,010,000		1,010,000	1,000,000	-		10,000	-		1,010,000
1.458	SSI Community Recreation				300,000		300,000				300,000			300,000
1.459	SSI Park Land & Rec Programs			25,000	-	530,000	555,000				305,000	250,000		555,000
1.465	Saturna Island Community Parks				10,000		10,000				10,000			10,000
1.475	Mayne Island Community Parks				10,000		10,000				10,000			10,000
1.485	Pender Island Community Parks				10,000		10,000				10,000	-		10,000
1.495	Galiano Community Parks				10,000	-	10,000				10,000			10,000
1.521	Environmental Resource Management	253,000	30,000		8,495,000		8,778,000		3,495,000	283,000	5,000,000			8,778,000
1.575	Environmental Administration Services	-					-			-				-
1.576	Environmental Engineering Services	40,000	40,000				80,000			80,000				80,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2021														
Schedule B														
		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Debenture Debt	Capital Funds on Hand	Equipment Repl Fund	Capital Reserves	Grants	Other	TOTAL
1.577	IW - Environmental Operations	247,000					247,000			247,000				247,000
1.578	Environmental Protection	87,000	-				87,000			87,000	-			87,000
1.911	911 Call Answer	-		-			-	-						-
1.913	913 Fire Dispatch	5,000					5,000			5,000				5,000
2.610	Saanich Peninsula Water Supply	-		-	210,000		210,000			50,000	160,000			210,000
2.620	Highland Water (SSI)				-		-		-			-		-
2.621	Highland & Fernwood Water (SSI)	20,000			-		20,000	20,000			-			20,000
2.622	Cedars of Tuam Water (SSI)	-			5,000		5,000	-	-		5,000			5,000
2.624	Beddis Water (SSI)	-			-		-	-			-	-		-
2.626	Fulford Water (SSI)				6,000		6,000		6,000		-			6,000
2.628	Cedar Lane Water (SSI)	-			10,000		10,000				10,000	-		10,000
2.630	Magic Lake Estates Water (Pender)	25,000			-		25,000	-			25,000			25,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	36,000			235,000		271,000	271,000	-		-	-		271,000
2.642	Skana Water (Mayne)	-			25,000		25,000	-			25,000			25,000
2.660	Fernwood Water (SSI)				-		-				-			-
2.665	Sticks Allison Water (Galiano)				-		-				-			-
2.667	Surfside Park Estates (Mayne)	-					-				-			-
2.670	Regional Water Supply	2,112,500	185,000	1,725,000	8,390,000	300,000	12,712,500	4,300,000	8,227,500	185,000				12,712,500
2.680	JDF Water Distribution	232,500	210,000	25,000	6,930,000		7,397,500	800,000	5,367,500	210,000	1,020,000			7,397,500
2.691	Wilderness Mountain Water Service				500,000	-	500,000	500,000	-		-	-		500,000
3.701	Millstream Site Remediation					-	-		-			-		-
3.705	SSI Septage / Composting	-			40,000		40,000	-	-		40,000			40,000
3.710	North West Trunk Sewer	-			750,000		750,000	350,000	-	400,000	-			750,000
3.712	North East Trunk Sewer				100,000		100,000			100,000	-			100,000
3.713	East Coast Interceptor		-		570,000		570,000	470,000	-	100,000	-			570,000
3.715	North East Trunk 2 (Bowker)				890,000		890,000	890,000			-			890,000
3.718	Saanich Peninsula Wastewater				760,000		760,000		-	200,000	560,000			760,000
3.798C	Debt - Core Area Wastewater Treatment Program				15,644,140		15,644,140	5,000,000	-			5,114,396	5,529,744	15,644,140
3.810	Ganges Sewer Utility (SSI)				-		-	-			-	-		-
3.820	Maliview Sewer Utility (SSI)				-		-	-			-	-		-
3.830	Magic Lake Sewer Utility (Pender)				5,000,000		5,000,000	1,000,000	-		-	4,000,000		5,000,000
3.850	Port Renfrew Sewer				20,000		20,000	-			20,000			20,000
TOTAL		4,239,895	865,000	133,624,264	54,186,563	850,000	193,765,722	27,481,000	17,491,000	2,990,895	10,666,264	12,610,819	122,525,744	193,765,722

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN													
2022													
Schedule B													
Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING					
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Debtenture Debt	Capital Funds on Hand	Equipment Repl Fund	Capital Reserves	Grants	Other
1.011	Board Expenditures	95,000					95,000			95,000			95,000
1.014	Chief Administrative Officer	2,850					2,850			2,850			2,850
1.015	Real Estate	-					-			-			-
1.016	Human Resources	1,640					1,640			1,640			1,640
1.017	Finance	22,350					22,350			22,350			22,350
1.018	Health & Capital Planning Strategies	7,000					7,000			7,000			7,000
1.022	Information Technology	395,000					395,000		395,000				395,000
1.024	GM - Planning & Protective Services	1,530					1,530			1,530			1,530
1.025	Corporate Emergency	28,380					28,380			28,380			28,380
1.105	Facilities Management	2,700	68,000				70,700			70,700			70,700
1.106	CRD Fisgard HQ Building			-			-				-		-
1.107	Corporate Satellite Facilities			-			-				-		-
1.109	JDF Admin. Expenditures	-					-			-			-
1.110	SGI Admin. Expenditures	1,530					1,530			1,530			1,530
1.111	SSI Admin. Expenditures	6,570					6,570			6,570			6,570
1.118	Corporate Communications	3,949					3,949			3,949			3,949
1.123	Family Court Building			-			-				-		-
1.141	SSI Public Library	-		-			-				-		-
1.226	Health Facilities - VIHA	-		-			-				-		-
1.235	SGI Small Craft Harbour Facilities				140,000		140,000	90,000	-		50,000	-	-
1.236	SSI Small Craft Harbour (Fernwood Dock)				64,000		64,000		-		64,000		-
1.238B	Community Transportation (SSI)				-		-		-		-		-
1.280	Regional Parks	48,000	170,000	-	4,054,000	20,000	4,292,000	-	-	218,000	1,499,000	2,575,000	-
1.290	Royal Theatre	-		3,065,000			3,065,000		-		1,065,000	900,000	1,100,000
1.295	McPherson Theatre	-		525,000			525,000		-		425,000	100,000	
1.297	Arts Grants and Development	-					-			-			-
1.310	Land Banking and Housing	3,000		-			3,000	-		3,000		-	-
1.313	Animal Care Services	7,010	18,000				25,010			25,010			-
1.318	Building Inspection	5,000	-				5,000			5,000			-
1.323	ByLaw Services	1,010	-				1,010			1,010			-
1.324	Regional Planning Services	5,100					5,100			5,100			-
1.325	Community Planning	-					-			-			-
1.335	Geo-Spatial Referencing	45,000					45,000			45,000			-
1.350	Willis Point Fire	6,000		5,000	-		11,000			6,000	5,000		-
1.352	South Galiano Fire			-			-	-					-
1.353	Otter Point Fire	28,300					28,300			28,300	-		-
1.356	Pender Island Fire	-	-	-	-		-			-	-		-
1.357	East Sooke Fire	7,300	-				7,300			7,300			-
1.358	Port Renfrew Fire	-		-			-			-	-		-
1.360	Shirley Fire Department	-					-			-			-
1.369	Electoral Area Fire Services	126,300	-				126,300				-		126,300
1.370	JDF Emergency Program	7,470					7,470			7,470			-
1.372	Emergency Planning Coordination	-	-				-			-			-
1.375	Hazardous Material Incident Response	10,000					10,000			10,000			-
1.405	JDF EA Community Parks & Recreation				-	-	-					-	-
1.40X	SEAPARC	77,700	-	200,000	-	400,000	677,700	400,000	-	22,700	255,000	-	-
1.44x	Panorama Recreation	291,150	-	110,000	70,000		471,150		-	228,150	243,000	-	-
1.455	SSI Community Parks	400,000		-	-		400,000	-	400,000		-	-	-
1.458	SSI Community Recreation				-		-				-		-
1.459	SSI Park Land & Rec Programs			25,000	50,000	30,000	105,000				105,000	-	-
1.465	Saturna Island Community Parks				10,000		10,000				10,000		-
1.475	Mayne Island Community Parks				10,000		10,000				10,000		-
1.485	Pender Island Community Parks				10,000		10,000				10,000	-	-
1.495	Galiano Community Parks				4,000	-	4,000				4,000		-
1.521	Environmental Resource Management	253,000	30,000		5,525,000		5,808,000		4,275,000	283,000	1,250,000		-
1.575	Environmental Administration Services	-					-			-			-
1.576	Environmental Engineering Services	40,000	-				40,000			40,000			-

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2022														
Schedule B														
Service # Service Name		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Debenture Debt	Capital Funds on Hand	Equipment Repl Fund	Capital Reserves	Grants	Other	TOTAL
1.577	IW - Environmental Operations	155,000					155,000			155,000				155,000
1.578	Environmental Protection	91,000	30,000				121,000			121,000	-			121,000
1.911	911 Call Answer	-		-			-	-						-
1.913	913 Fire Dispatch	5,000					5,000			5,000				5,000
2.610	Saanich Peninsula Water Supply	-		-	360,000		360,000			50,000	310,000			360,000
2.620	Highland Water (SSI)				-		-		-			-		-
2.621	Highland & Fernwood Water (SSI)	100,000			-		100,000	100,000			-			100,000
2.622	Cedars of Tuam Water (SSI)	-			-		-	-	-		-			-
2.624	Beddis Water (SSI)	-			40,000		40,000	-			40,000	-		40,000
2.626	Fulford Water (SSI)				-		-		-		-			-
2.628	Cedar Lane Water (SSI)	-			-		-				-	-		-
2.630	Magic Lake Estates Water (Pender)	25,000			1,000,000		1,025,000	1,025,000			-			1,025,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	45,000			520,000		565,000	565,000	-		-	-		565,000
2.642	Skana Water (Mayne)	-			-		-	-			-			-
2.660	Fernwood Water (SSI)				-		-				-			-
2.665	Sticks Allison Water (Galiano)				-		-				-			-
2.667	Surfside Park Estates (Mayne)	-					-				-			-
2.670	Regional Water Supply	897,500	150,000	2,025,000	6,490,000	225,000	9,787,500	1,040,000	8,597,500	150,000				9,787,500
2.680	JDF Water Distribution	182,500	474,000	25,000	5,055,000		5,736,500	-	5,242,500	474,000	20,000			5,736,500
2.691	Wilderness Mountain Water Service				25,000	-	25,000	-			-	25,000		25,000
3.701	Millstream Site Remediation					-	-		-			-		-
3.705	SSI Septage / Composting	-			180,000		180,000	-	105,000		75,000			180,000
3.710	North West Trunk Sewer	-			100,000		100,000	-	-	100,000	-			100,000
3.712	North East Trunk Sewer				100,000		100,000			100,000	-			100,000
3.713	East Coast Interceptor		-		1,190,000		1,190,000	1,090,000	-	100,000	-			1,190,000
3.715	North East Trunk 2 (Bowker)				600,000		600,000	600,000			-			600,000
3.718	Saanich Peninsula Wastewater				270,000		270,000		-	200,000	70,000			270,000
3.798C	Debt - Core Area Wastewater Treatment Program				5,529,744		5,529,744	-	-			-	5,529,744	5,529,744
3.810	Ganges Sewer Utility (SSI)				27,556		27,556	-			-	27,556		27,556
3.820	Maliview Sewer Utility (SSI)				860,000		860,000	860,000			-	-		860,000
3.830	Magic Lake Sewer Utility (Pender)				4,000,000		4,000,000	1,000,000	-		-	3,000,000		4,000,000
3.850	Port Renfrew Sewer				100,000		100,000	100,000			-			100,000
TOTAL		3,440,839	940,000	5,980,000	36,384,300	675,000	47,420,139	6,870,000	19,015,000	2,631,539	5,520,000	6,627,556	6,756,044	47,420,139

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN													
2023													
Schedule B													
Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING					
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Debtenture Debt	Capital Funds on Hand	Equipment Repl Fund	Capital Reserves	Grants	Other
1.011	Board Expenditures	21,500					21,500			21,500			21,500
1.014	Chief Administrative Officer	8,600					8,600			8,600			8,600
1.015	Real Estate	1,030					1,030			1,030			1,030
1.016	Human Resources	4,860					4,860			4,860			4,860
1.017	Finance	22,350					22,350			22,350			22,350
1.018	Health & Capital Planning Strategies	-					-			-			-
1.022	Information Technology	395,000					395,000		395,000				395,000
1.024	GM - Planning & Protective Services	2,060					2,060			2,060			2,060
1.025	Corporate Emergency	6,020					6,020			6,020			6,020
1.105	Facilities Management	8,400	-				8,400			8,400			8,400
1.106	CRD Fisgard HQ Building			15,000			15,000				15,000		15,000
1.107	Corporate Satellite Facilities			10,000			10,000				10,000		10,000
1.109	JDF Admin. Expenditures	-					-			-			-
1.110	SGI Admin. Expenditures	-					-			-			-
1.111	SSI Admin. Expenditures	1,030					1,030			1,030			1,030
1.118	Corporate Communications	2,085					2,085			2,085			2,085
1.123	Family Court Building			10,000			10,000				10,000		10,000
1.141	SSI Public Library	-					-			-			-
1.226	Health Facilities - VIHA	20,000		145,000			165,000				165,000		165,000
1.235	SGI Small Craft Harbour Facilities				475,000		475,000	350,000	-		125,000	-	475,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				10,000		10,000		-		10,000		10,000
1.238B	Community Transportation (SSI)				-		-		-		-		-
1.280	Regional Parks	102,000	208,000	-	1,975,000	20,000	2,305,000	-	-	250,000	1,380,000	675,000	2,305,000
1.290	Royal Theatre	-		200,000			200,000		-		200,000	-	200,000
1.295	McPherson Theatre	-		500,000			500,000		-		500,000	-	500,000
1.297	Arts Grants and Development	-					-			-			-
1.310	Land Banking and Housing	2,000		-			2,000	-		2,000		-	2,000
1.313	Animal Care Services	-	-				-			-			-
1.318	Building Inspection	-	40,000				40,000			40,000			40,000
1.323	ByLaw Services	1,030	15,000				16,030			16,030			16,030
1.324	Regional Planning Services	12,000					12,000			12,000			12,000
1.325	Community Planning	2,020					2,020			2,020			2,020
1.335	Geo-Spatial Referencing	40,000					40,000			40,000			40,000
1.350	Willis Point Fire	20,000		8,500	-		28,500			20,000	8,500		28,500
1.352	South Galiano Fire			-			-	-					-
1.353	Otter Point Fire	10,000					10,000			10,000	-		10,000
1.356	Pender Island Fire	20,000	-	-	-		20,000			20,000	-		20,000
1.357	East Sooke Fire	7,400	-				7,400			7,400			7,400
1.358	Port Renfrew Fire	-		-			-			-	-		-
1.360	Shirley Fire Department	-					-			-			-
1.369	Electoral Area Fire Services	-	-				-			-		-	-
1.370	JDF Emergency Program	-					-			-			-
1.372	Emergency Planning Coordination	9,700	-				9,700					9,700	9,700
1.375	Hazardous Material Incident Response	10,000					10,000			10,000			10,000
1.405	JDF EA Community Parks & Recreation				-	-	-		-		-		-
1.40X	SEAPARC	166,000	30,000	-	-	-	196,000	-	-	66,000	130,000	-	196,000
1.44x	Panorama Recreation	166,750	64,000	695,000	-		925,750		-	198,250	710,000	15,000	925,750
1.455	SSI Community Parks	-		-	-		-	-	-		-	-	-
1.458	SSI Community Recreation				-		-				-		-
1.459	SSI Park Land & Rec Programs			25,000	-	30,000	55,000				55,000	-	55,000
1.465	Saturna Island Community Parks				10,000		10,000				10,000		10,000
1.475	Mayne Island Community Parks				10,000		10,000				10,000		10,000
1.485	Pender Island Community Parks				10,000		10,000				10,000	-	10,000
1.495	Galiano Community Parks				-	-	-			-	-		-
1.521	Environmental Resource Management	253,000	30,000		4,600,000		4,883,000		4,600,000	283,000	-		4,883,000
1.575	Environmental Administration Services	-					-			-			-
1.576	Environmental Engineering Services	40,000	40,000				80,000			80,000			80,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2023														
Schedule B														
		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Debt	Capital Funds on Hand	Equipment Repl Fund	Capital Reserves	Grants	Other	TOTAL
1.577	IW - Environmental Operations	98,000					98,000			98,000				98,000
1.578	Environmental Protection	72,000	36,000				108,000			108,000	-			108,000
1.911	911 Call Answer	-		-			-	-						-
1.913	913 Fire Dispatch	5,000					5,000			5,000				5,000
2.610	Saanich Peninsula Water Supply	-		-	260,000		260,000			50,000	210,000			260,000
2.620	Highland Water (SSI)				-		-		-			-		-
2.621	Highland & Fernwood Water (SSI)	500,000			70,000		570,000	520,000			50,000			570,000
2.622	Cedars of Tuam Water (SSI)	-			-		-	-	-		-			-
2.624	Beddis Water (SSI)	30,000			100,000		130,000	100,000			30,000	-		130,000
2.626	Fulford Water (SSI)				50,000		50,000		-		50,000			50,000
2.628	Cedar Lane Water (SSI)	-			-		-				-	-		-
2.630	Magic Lake Estates Water (Pender)	200,000			-		200,000	200,000			-			200,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	-			20,000		20,000	20,000	-		-	-		20,000
2.642	Skana Water (Mayne)	-			-		-	-			-			-
2.660	Fernwood Water (SSI)				-		-				-			-
2.665	Sticks Allison Water (Galiano)				-		-				-			-
2.667	Surfside Park Estates (Mayne)	65,000					65,000				65,000			65,000
2.670	Regional Water Supply	1,027,500	50,000	75,000	6,110,000	345,000	7,607,500	-	7,557,500	50,000				7,607,500
2.680	JDF Water Distribution	182,500	-	25,000	10,010,000		10,217,500	-	5,142,500	-	5,075,000			10,217,500
2.691	Wilderness Mountain Water Service				-	-	-	-	-		-	-		-
3.701	Millstream Site Remediation					-	-		-			-		-
3.705	SSI Septage / Composting	-			1,000,000		1,000,000	1,000,000	-		-			1,000,000
3.710	North West Trunk Sewer	-			305,000		305,000	-	-	100,000	205,000			305,000
3.712	North East Trunk Sewer				100,000		100,000			100,000	-			100,000
3.713	East Coast Interceptor		-		1,510,000		1,510,000	1,410,000	-	100,000	-			1,510,000
3.715	North East Trunk 2 (Bowker)				100,000		100,000	100,000			-			100,000
3.718	Saanich Peninsula Wastewater				260,000		260,000		-	200,000	60,000			260,000
3.798C	Debt - Core Area Wastewater Treatment Program				5,529,744		5,529,744	-	-			-	5,529,744	5,529,744
3.810	Ganges Sewer Utility (SSI)				-		-	-			-	-		-
3.820	Maliview Sewer Utility (SSI)				-		-	-			-	-		-
3.830	Magic Lake Sewer Utility (Pender)				1,650,000		1,650,000	750,000	-		-	900,000		1,650,000
3.850	Port Renfrew Sewer				1,200,000		1,200,000	1,200,000			-			1,200,000
TOTAL		3,544,835	513,000	1,708,500	37,319,744	395,000	43,481,079	7,605,000	17,695,000	1,945,635	9,103,500	1,590,000	5,541,944	43,481,079