

CAPITAL REGIONAL DISTRICT

BYLAW NO. 4603

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A BYLAW TO ADOPT THE FIVE YEAR FINANCIAL PLAN FOR THE YEARS 2024 – 2028

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WHEREAS pursuant to Section 374 of the *Local Government Act*, the Regional District must adopt a five year financial plan for the years 2024 to 2028, by bylaw, by the 31st of March;

NOW THEREFORE the Board of the Capital Regional District in open meeting assembled, enacts as follows:

1. Schedule A attached hereto and made part of this bylaw comprises the five year financial plan for the years 2024 to 2028.
2. Schedule B attached hereto and made part of this bylaw comprises the five year capital expenditure plan for the years 2024 to 2028.
3. This Bylaw may be cited as "2024 to 2028 Financial Plan Bylaw, 2024".

READ A FIRST TIME THIS	13 <sup>th</sup>	day of	March,	2024
READ A SECOND TIME THIS	13 <sup>th</sup>	day of	March,	2024
READ A THIRD TIME THIS	13 <sup>th</sup>	day of	March,	2024
ADOPTED THIS	13 <sup>th</sup>	day of	March,	2024

CHAIR

CORPORATE OFFICER

Attachment: Schedules A and B

























# CAPITAL REGIONAL DISTRICT

## CAPITAL EXPENDITURE PLAN SUMMARY - 2024 to 2028

EXPENDITURE / FUNDING SUMMARY (ALL SERVICES)	2024	2025	2026	2027	2028	TOTAL
<b>EXPENDITURE</b>						
Buildings	31,782,500	30,892,500	4,086,500	1,237,000	4,749,500	72,748,000
Equipment	34,737,860	10,127,405	9,928,859	4,352,920	3,795,636	62,942,680
Land	10,722,000	6,457,000	5,342,000	5,270,000	5,230,000	33,021,000
Engineered Structures	175,308,767	129,627,926	100,570,875	86,460,400	80,030,500	571,998,468
Vehicles	8,593,000	3,308,750	2,920,000	3,802,000	3,438,000	22,061,750
	<b>261,144,127</b>	<b>180,413,581</b>	<b>122,848,234</b>	<b>101,122,320</b>	<b>97,243,636</b>	<b>762,771,898</b>
<b>SOURCE OF FUNDS</b>						
Capital Funds on Hand	87,176,523	29,589,541	28,803,483	28,368,745	29,961,120	203,899,412
Debenture Debt	84,414,500	110,095,478	66,863,356	51,910,000	41,215,000	354,498,334
ERF	13,262,247	7,513,893	5,698,778	6,479,897	6,468,136	39,422,951
Grants (Federal, Provincial)	21,017,396	10,856,701	5,479,117	4,610,278	9,065,000	51,028,492
Reserve Fund	48,652,461	19,342,968	15,803,500	9,753,400	10,534,380	104,086,709
Other	6,621,000	3,015,000	200,000	-	-	9,836,000
	<b>261,144,127</b>	<b>180,413,581</b>	<b>122,848,234</b>	<b>101,122,320</b>	<b>97,243,636</b>	<b>762,771,898</b>



2024 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE					TOTAL	SOURCE OF FUNDING							
		Equipment	Vehicles	Buildings	Engineered Structures	Land		Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves	TOTAL	
1.011	Board Expenditures	764,500					764,500			764,500					764,500
1.014	CAO / Corporate Services	14,796					14,796			14,796					14,796
1.015	Real Estate	1,500					1,500			1,500					1,500
1.016	Human Resources	6,576					6,576			6,576					6,576
1.017	Finance	506,549		850,000			1,356,549	525,000	-	81,549		750,000			1,356,549
1.018	Health & Capital Planning Strategies	1,500					1,500			1,500					1,500
1.022	Information Technology	5,302,552	170,000	50,000			5,522,552	5,475,952		46,600					5,522,552
1.024	GM - Planning & Protective Services	-					-			-					-
1.025	Corporate Emergency	8,000					8,000			8,000					8,000
1.027	First Nations Relations	1,644					1,644			1,644					1,644
1.105	Facilities Management	10,000	15,000				25,000			25,000					25,000
1.106	Facilities and Risk			1,090,000	25,000		1,115,000	825,000				290,000			1,115,000
1.107	Corporate Satellite Facilities			25,000			25,000					25,000			25,000
1.109	JDF Admin. Expenditures	2,000					2,000			2,000					2,000
1.110	SGI Admin. Expenditures	6,600					6,600			6,600					6,600
1.111	SSI Admin. Expenditures	46,100					46,100			46,100					46,100
1.118	Corporate Communications	453,288					453,288			3,288			450,000		453,288
1.123	Family Court Building			1,352,500			1,352,500	47,500				700,000	605,000		1,352,500
1.137	Galiano Island Community Use Building			12,000			12,000						12,000		12,000
1.141	SSI Public Library			90,000			90,000				70,000		20,000		90,000
1.226	Health Facilities - VIHA	440,000		3,155,000			3,595,000	615,000				375,000	2,605,000		3,595,000
1.235	SGI Small Craft Harbour Facilities				482,000		482,000	247,000				20,000	215,000		482,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				70,000		70,000						70,000		70,000
1.238A	Community Transit (SSI)				110,000		110,000	50,000			60,000		-		110,000
1.238B	Community Transportation (SSI)	55,000			347,000		402,000	45,000			210,000		147,000		402,000
1.280	Regional Parks	445,200	1,772,000	145,000	6,197,657	5,000,000	13,559,857	843,172	6,300,000	1,516,200	1,954,485	76,000	2,870,000		13,559,857
1.290	Royal Theatre			867,000			867,000					350,000	517,000		867,000
1.295	McPherson Theatre	57,000		275,000			332,000						332,000		332,000
1.297	Arts Grants and Development	2,100					2,100			2,100					2,100
1.309	Climate Action and Adaptation	792,961					792,961	211,483			581,478				792,961
1.310	Land Banking and Housing	10,000		9,400,000		700,000	10,110,000		9,400,000	10,000	700,000				10,110,000
1.313	Animal Care Services	40,000	42,000	185,000	65,000		332,000	302,000		30,000					332,000
1.318	Building Inspection	60,500	125,000				185,500			185,500					185,500
1.323	Bylaw Services	2,500	100,000				102,500			102,500					102,500
1.324	Regional Planning Services	44,000					44,000			44,000					44,000
1.325	Community Planning	49,355			275,000		324,355			49,355	275,000				324,355
1.335	Geo-Spatial Referencing	190,000					190,000			190,000					190,000
1.350	Willis Point Fire	155,500		15,000			170,500			11,500	108,000		51,000		170,500
1.352	South Galiano Fire	29,000	420,000				449,000			429,000		20,000	449,000		449,000
1.353	Otter Point Fire	15,000		40,000			55,000			15,000			40,000		55,000
1.356	Pender Island Fire	60,000		18,000			78,000			60,000			18,000		78,000
1.357	East Sooke Fire	51,551	300,000				351,551			324,551			27,000		351,551
1.358	Port Renfrew Fire	51,000		30,000	5,000		86,000			51,000			35,000		86,000
1.359	North Galiano Fire						-			-					-
1.360	Shirley Fire Department	10,000					10,000			10,000					10,000
1.370	JDF Emergency Program	4,100					4,100			4,100					4,100
1.371	SSI Emergency Program	20,000					20,000						20,000		20,000
1.372	Emergency Planning Coordination	2,500					2,500			2,500					2,500
1.373	SGI Emergency Program	25,000					25,000						25,000		25,000
1.375	Hazardous Material Incident Response	75,000					75,000			75,000					75,000
1.377	JDF Search and Rescue	92,000					92,000			92,000					92,000
1.405	JDF EA Community Parks & Recreation		100,000		529,000	50,000	679,000	379,000		100,000	200,000				679,000
1.40X	SEAPARC	429,000		225,500	1,122,000		1,776,500	69,300		234,700	778,000		694,500		1,776,500
1.44x	Panorama Recreation	869,072	57,000	3,809,500	4,828,408		9,563,980	390,000	5,201,500	776,072	2,104,408		1,092,000		9,563,980
1.455	SSI Community Parks	15,000	90,000		420,000		525,000	40,000		45,000	440,000				525,000
1.458	SSI Community Recreation	40,000			202,500		242,500			5,000	100,000		137,500		242,500
1.459	SSI Park Land & Rec Programs	103,200	30,000	895,000	450,000	15,000	1,493,200			51,300	826,900	450,000	165,000		1,493,200
1.465	Saturna Island Community Parks				38,000		38,000		5,000				33,000		38,000
1.475	Wayne Island Community Parks	15,000		53,000	9,000		77,000	20,000			30,000		27,000		77,000
1.485	Pender Island Community Parks	25,000			1,157,752	30,000	1,212,752	33,808			700,000	200,000	278,944		1,212,752
1.495	Galiano Community Parks	2,616			43,922		46,538	25,808		2,616			18,114		46,538
1.521	Environmental Resource Management	603,000		350,000	52,356,000		53,309,000	15,450,000	14,213,000	1,103,000			22,543,000		53,309,000
1.523	Port Renfrew Refuse Disposal				304,500		304,500				292,500		12,000		304,500
1.575	Environmental Administration Services	6,000					6,000			6,000					6,000



2024 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE					TOTAL	SOURCE OF FUNDING						TOTAL	
		Equipment	Vehicles	Buildings	Engineered Structures	Land		Capital	Debt	Equipment	Grants	Other	Capital		
								Funds on Hand		Repl Fund			Reserves		
1.576	Environmental Engineering Services	40,000	105,000				145,000			145,000					145,000
1.577	IW - Environmental Operations	125,000	1,614,000				1,739,000			1,739,000	-				1,739,000
1.578	Environmental Protection	514,600	220,000				734,600	380,000				354,600			734,600
1.579	Environmental Water Quality	30,000					30,000						30,000		30,000
1.911	911 Call Answerer	-					-								-
2.610	Saanich Peninsula Water Supply	850,000			11,013,028		11,863,028		6,000,000	200,000			5,663,028		11,863,028
2.620	Highland Water (SSI)				20,000		20,000	20,000							20,000
2.621	Highland & Fernwood Water (SSI)				1,028,500		1,028,500		913,000				115,500		1,028,500
2.622	Cedars of Tuam Water (SSI)				55,000		55,000	5,000			42,000		8,000		55,000
2.624	Beddis Water (SSI)				428,000		428,000		340,000				88,000		428,000
2.626	Fulford Water (SSI)	103,000			302,000		405,000	7,000	220,000		90,000		88,000		405,000
2.628	Cedar Lane Water (SSI)				468,000		468,000		448,000				20,000		468,000
2.630	Magic Lake Estates Water (Pender)	15,000			145,000		160,000	15,000					145,000		160,000
2.640	Lyll Harbour Boat Cove Water (Saturna)	66,000			335,000		401,000	268,000	88,000		30,000		15,000		401,000
2.642	Skana Water (Mayne)	10,000			50,000		60,000	30,000					30,000		60,000
2.650	Port Renfrew Water	20,000			275,000		295,000				275,000		20,000		295,000
2.665	Sticks Allison Water (Galiano)				5,000		5,000						5,000		5,000
2.667	Surfside Park Estates (Mayne)				15,000		15,000						15,000		15,000
2.670	Regional Water Supply	18,697,750	1,991,000	8,740,000	27,580,000	4,510,000	61,518,750	42,407,750	7,300,000	1,361,000	6,000,000	4,450,000			61,518,750
2.680	JDF Water Distribution	498,750	1,365,000	80,000	20,800,000		22,743,750	16,058,750	4,500,000	1,165,000			1,020,000		22,743,750
2.682	Seagirt Water System				2,250,000		2,250,000	250,000	2,000,000						2,250,000
2.691	Wilderness Mountain Water Service				50,000		50,000				45,000		5,000		50,000
3.701	Millstream Site Remediation					417,000	417,000	300,000					117,000		417,000
3.705	SSI Septage / Composting			30,000	190,000		220,000	20,000	120,000				80,000		220,000
3.718	Saanich Peninsula Wastewater	570,000			2,245,000		2,815,000			905,000			1,910,000		2,815,000
3.750	L.W.M.P. - Core and West Shore				1,000,000		1,000,000						1,000,000		1,000,000
3.798C	Debt - Core Area Wastewater Treatment Program	550,000			32,219,000		32,769,000	375,000	27,271,000	855,000	450,000		3,818,000		32,769,000
3.810	Ganges Sewer Utility (SSI)	575,000	77,000		332,500		984,500				712,625		271,875		984,500
3.820	Maliview Sewer Utility (SSI)				1,050,000		1,050,000		100,000		850,000		100,000		1,050,000
3.830	Magic Lake Sewer Utility (Pender)	60,000			4,200,000		4,260,000	1,400,000			2,800,000		60,000		4,260,000
3.850	Port Renfrew Sewer				215,000		215,000	40,000			175,000				215,000
<b>Total</b>		<b>34,737,860</b>	<b>8,593,000</b>	<b>31,782,500</b>	<b>175,308,767</b>	<b>10,722,000</b>	<b>261,144,127</b>	<b>87,176,523</b>	<b>84,414,500</b>	<b>13,262,247</b>	<b>21,017,396</b>	<b>6,621,000</b>	<b>48,652,461</b>		<b>261,144,127</b>



2025 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING						
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves	TOTAL
1.011	Board Expenditures	91,500					91,500			91,500				91,500
1.014	CAO / Corporate Services	3,288					3,288							3,288
1.015	Real Estate	-					-							-
1.016	Human Resources	6,765					6,765			6,765				6,765
1.017	Finance	228,994		4,250,000			4,478,994	200,000	3,000,000	28,994		1,250,000		4,478,994
1.018	Health & Capital Planning Strategies	-					-							-
1.022	Information Technology	1,056,551	100,000				1,156,551	1,004,551		152,000				1,156,551
1.024	GA - Planning & Protective Services	-					-							-
1.025	Corporate Emergency	6,000					6,000			6,000				6,000
1.027	First Nations Relations	-					-							-
1.105	Facilities Management	10,000	150,000				160,000			160,000				160,000
1.106	Facilities and Risk			265,000			265,000					265,000		265,000
1.107	Corporate Satellite Facilities	-					-							-
1.109	JDF Admin. Expenditures	-					-							-
1.110	SGI Admin. Expenditures	-					-							-
1.111	SSI Admin. Expenditures	4,900	65,000				69,900			69,900				69,900
1.118	Corporate Communications	4,932					4,932			4,932				4,932
1.123	Family Court Building			10,000			10,000					10,000		10,000
1.137	Galiano Island Community Use Building	-					-							-
1.141	SSI Public Library	-					-							-
1.226	Health Facilities - VIH4	-		955,000	75,000		1,030,000				660,000	370,000		1,030,000
1.235	SGI Small Craft Harbour Facilities				304,000		304,000	179,000				125,000		304,000
1.236	SSI Small Craft Harbour (Ferrywood Dock)				130,000		130,000				75,000	55,000		130,000
1.238A	Community Transit (SSI)				60,000		60,000				50,000	10,000		60,000
1.238B	Community Transportation (SSI)				1,270,000		1,270,000		320,000		840,000	110,000		1,270,000
1.280	Regional Parks	68,400	350,000	585,000	10,720,015	5,000,000	16,723,415		13,067,515	418,400	270,000	2,967,500		16,723,415
1.290	Royal Theatre	462,000		2,337,000			2,799,000	112,000			680,000	1,055,000	952,000	2,799,000
1.295	McPherson Theatre	15,000		300,000			315,000					315,000		315,000
1.297	Arts Grants and Development	-					-							-
1.309	Climate Action and Adaptation	792,961					792,961	211,483			581,478			792,961
1.310	Land Banking and Housing	5,000		16,100,000			16,105,000		16,100,000	5,000				16,105,000
1.313	Animal Care Services	5,000	25,000				30,000			30,000				30,000
1.318	Building Inspection	4,500					4,500			4,500				4,500
1.323	ByLaw Services	2,500	25,000				27,500			27,500				27,500
1.324	Regional Planning Services	4,000					4,000			4,000				4,000
1.325	Community Planning	3,290					3,290			3,290				3,290
1.335	Geo-Spatial Referencing	60,000					60,000			60,000				60,000
1.350	Willis Point Fire	44,750					44,750	12,280		7,500		24,970		44,750
1.352	South Galiano Fire	45,200	85,000				130,200			95,200		35,000		130,200
1.353	Otter Point Fire	15,000		40,000			55,000			15,000		40,000		55,000
1.356	Pender Island Fire	5,000					5,000			5,000				5,000
1.357	East Sooke Fire	19,512					19,512			19,512				19,512
1.358	Port Renfrew Fire	16,000		10,000			26,000			16,000		10,000		26,000
1.359	North Galiano Fire	150,000					150,000			150,000				150,000
1.360	Shirley Fire Department	-					-							-
1.370	JDF Emergency Program	-					-							-
1.371	SSI Emergency Program	-					-							-
1.372	Emergency Planning Coordination	-					-							-
1.373	SGI Emergency Program	-					-							-
1.375	Hazardous Material Incident Response	-					-							-
1.377	JDF Search and Rescue	-					-							-
1.405	JDF EA Community Parks & Recreation					100,000	100,000				100,000			100,000
1.40X	SEAPARC	417,150		710,500		500,000	1,627,650		700,000	171,650		756,000		1,627,650
1.44x	Panorama Recreation	486,612		400,000	70,000		956,612			411,612		545,000		956,612
1.455	SSI Community Parks	60,000			70,000		130,000			30,000	40,000	60,000		130,000
1.458	SSI Community Recreation	10,000			2,500		12,500			5,000		7,500		12,500
1.459	SSI Park Land & Rec Programs	40,000		1,500,000	45,000	50,000	1,635,000		1,500,000	30,000		105,000		1,635,000
1.465	Saluma Island Community Parks				35,225		35,225	727				34,498		35,225
1.475	Mayne Island Community Parks				25,000		25,000					25,000		25,000
1.485	Pender Island Community Parks	20,000			1,092,500		1,112,500	12,500			625,000	300,000	175,000	1,112,500
1.495	Galiano Community Parks	1,000			11,000		12,000			1,000		11,000		12,000
1.521	Environmental Resource Management	355,000			14,975,000		15,330,000	225,000	7,650,000	355,000		7,100,000		15,330,000
1.523	Port Renfrew Refuse Disposal				30,000		30,000					30,000		30,000
1.575	Environmental Administration Services	6,000					6,000			6,000				6,000
1.576	Environmental Engineering Services	40,000	55,000				95,000			95,000				95,000
1.577	IW - Environmental Operations	125,000	683,500				808,500			808,500				808,500
1.578	Environmental Protection	145,600	180,000				325,600			325,600				325,600
1.579	Environmental Water Quality	-					-							-
1.911	911 Call Answer	1,000,000					1,000,000			1,000,000				1,000,000
2.610	Saanich Peninsula Water Supply	300,000			4,404,000		4,704,000		3,000,000	200,000		1,504,000		4,704,000
2.620	Highland Water (SSI)													
2.621	Highland & Fernwood Water (SSI)				1,981,500		1,981,500		1,895,000			86,500		1,981,500
2.622	Cedars of Tuam Water (SSI)				885,000		885,000		870,000			15,000		885,000



2025 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE					TOTAL	SOURCE OF FUNDING						TOTAL		
		Equipment	Vehicles	Buildings	Engineered Structures	Land		Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves			
2.624	Beddis Water (SSI)				1,674,000		1,674,000		1,582,000				92,000		1,674,000	
2.626	Fullford Water (SSI)				1,320,000		1,320,000		1,295,000				25,000		1,320,000	
2.628	Cedar Lane Water (SSI)				274,000		274,000		274,000						274,000	
2.630	Magic Lake Estates Water (Pender)				22,000		22,000						22,000		22,000	
2.640	lyall Harbour Boot Cove Water (Saturna)				580,000		580,000		580,000						580,000	
2.642	Skana Water (Mayne)		115,000		50,000		165,000		150,000				15,000		165,000	
2.650	Port Renfrew Water		260,000		1,915,000		2,175,000		916,667		1,233,333		25,000		2,175,000	
2.665	Sticks Allison Water (Galliano)															
2.667	Surfside Park Estates (Mayne)		20,000		500,000		520,000		500,000				20,000		520,000	
2.670	Regional Water Supply		2,312,500		685,250	3,390,000	32,050,000	807,000	39,244,750		19,359,500	16,700,000	685,250	1,500,000	1,000,000	39,244,750
2.680	JDF Water Distribution		232,500		905,000	40,000	12,520,000		13,697,500		8,172,500	3,700,000	905,000		13,697,500	
2.682	Seagirt Water System															
2.691	Wilderness Mountain Water Service				410,000		410,000		200,000		200,000		10,000		410,000	
3.701	Millstream Site Remediation															
3.705	SSI Septage / Composting				2,280,000		2,280,000		2,280,000						2,280,000	
3.718	Saanich Peninsula Wastewater		1,050,000		2,850,000		3,900,000		3,600,000		200,000		100,000		3,900,000	
3.750	L.W.M.P. - Core and West Shore				9,000,000		9,000,000		9,000,000						9,000,000	
3.798C	Debt - Core Area Wastewater Treatment Program				19,790,000		19,790,000		18,090,000		700,000		1,000,000		19,790,000	
3.810	Ganges Sewer Utility (SSI)				6,217,186		6,217,186		2,624,296		3,322,890		270,000		6,217,186	
3.820	Malview Sewer Utility (SSI)				1,675,000		1,675,000		501,000		1,139,000		35,000		1,675,000	
3.830	Magic Lake Sewer Utility (Pender)				300,000		300,000		100,000		200,000				300,000	
3.850	Port Renfrew Sewer				15,000		15,000						15,000		15,000	
<b>Total</b>		<b>10,127,405</b>	<b>3,308,750</b>	<b>30,892,500</b>	<b>129,627,926</b>	<b>6,457,000</b>	<b>180,413,581</b>	<b>29,589,541</b>	<b>110,095,478</b>	<b>7,313,893</b>	<b>10,856,701</b>	<b>3,015,000</b>	<b>19,542,968</b>	<b>-</b>	<b>180,413,581</b>	





2026 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE					TOTAL	SOURCE OF FUNDING					TOTAL	
		Equipment	Vehicles	Buildings	Engineered Structures	Land		Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other		Capital Reserves
1.011	Board Expenditures	55,000					55,000			55,000				55,000
1.014	CAO / Corporate Services	20,133					20,133			20,133				20,133
1.015	Real Estate	1,500					1,500			1,500				1,500
1.016	Human Resources	353,288					353,288			3,288		350,000		353,288
1.017	Finance	58,043					58,043			58,043				58,043
1.018	Health & Capital Planning Strategies	3,000					3,000			3,000				3,000
1.022	Information Technology	496,650					496,650	435,000		61,650				496,650
1.024	GM - Planning & Protective Services	2,049					2,049			2,049				2,049
1.025	Corporate Emergency	7,000					7,000			7,000				7,000
1.027	First Nations Relations	3,693					3,693			3,693				3,693
1.105	Facilities Management	10,000	75,000				85,000			85,000				85,000
1.106	Facilities and Risk			140,000			140,000					140,000		140,000
1.107	Corporate Satellite Facilities													
1.109	JDF Admin. Expenditures	2,000					2,000			2,000				2,000
1.110	SGI Admin. Expenditures	2,800					2,800			2,800				2,800
1.111	SSI Admin. Expenditures	15,900					15,900			15,900				15,900
1.118	Corporate Communications	7,464					7,464			7,464				7,464
1.123	Family Court Building													
1.137	Galiano Island Community Use Building													
1.141	SSI Public Library													
1.226	Health Facilities - VHFA			937,500			937,500				200,000	737,500		937,500
1.235	SGI Small Craft Harbour Facilities				50,000		50,000					50,000		50,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				60,000		60,000					60,000		60,000
1.238A	Community Transit (SSI)				60,000		60,000			50,000		10,000		60,000
1.238B	Community Transportation (SSI)				968,000		968,000		320,000		460,000	188,000		968,000
1.280	Regional Parks	107,700	325,000		13,420,000	5,000,000	18,852,700		15,000,000	432,700		3,420,000		18,852,700
1.290	Royal Theatre	44,000		93,000			137,000					137,000		137,000
1.295	McPherson Theatre	55,000		238,000			293,000					293,000		293,000
1.297	Arts Grants and Development	3,800					3,800			3,800				3,800
1.309	Climate Action and Adaptation	792,961					792,961	211,483			581,478			792,961
1.310	Land Banking and Housing	10,000					10,000			10,000				10,000
1.313	Animal Care Services	5,000	25,000				30,000			30,000				30,000
1.318	Building Inspection	6,000	60,000				66,000			66,000				66,000
1.323	ByLaw Services	2,500	25,000				27,500			27,500				27,500
1.324	Regional Planning Services	8,000					8,000			8,000				8,000
1.325	Community Planning													
1.335	Geo-Spatial Referencing	10,000					10,000			10,000				10,000
1.350	Willis Point Fire	7,500					7,500			7,500				7,500
1.352	South Galiano Fire	10,800	85,000				95,800			10,800		85,000		95,800
1.353	Otter Point Fire	20,000		40,000			60,000			20,000		40,000		60,000
1.356	Pender Island Fire	60,000	28,000				88,000			88,000				88,000
1.357	East Sooke Fire	51,578					51,578			51,578				51,578
1.358	Port Renfrew Fire	16,000					16,000			16,000				16,000
1.359	North Galiano Fire													
1.360	Shirley Fire Department													
1.370	JDF Emergency Program													
1.371	SSI Emergency Program													
1.372	Emergency Planning Coordination	2,500					2,500			2,500				2,500
1.373	SGI Emergency Program													
1.375	Hazardous Material Incident Response													
1.377	JDF Search and Rescue													
1.405	JDF EA Community Parks & Recreation													
1.40X	SEAPARC	1,671,500		2,223,000			3,894,500		1,850,000	166,500	1,400,000	478,000		3,894,500
1.44x	Panorama Recreation	383,380	15,000	310,000			708,380			398,380		310,000		708,380
1.455	SSI Community Parks	15,000			10,000		25,000			15,000		10,000		25,000
1.458	SSI Community Recreation	10,000			2,500		12,500			5,000		7,500		12,500
1.459	SSI Park Land & Rec Programs	40,000		25,000		50,000	115,000			40,000		75,000		115,000
1.465	Saturna Island Community Parks													
1.475	Mayne Island Community Parks	4,000					4,000					4,000		4,000
1.485	Pender Island Community Parks	20,000			15,000		35,000					35,000		35,000
1.495	Galiano Community Parks	1,000			3,000		4,000			1,000		3,000		4,000
1.521	Environmental Resource Management	385,000			9,600,000		9,985,000	200,000	2,000,000	385,000		7,400,000		9,985,000
1.523	Port Renfrew Refuse Disposal				27,500		27,500					27,500		27,500
1.575	Environmental Administration Services	6,000					6,000			6,000				6,000
1.576	Environmental Engineering Services	40,000	55,000				95,000			95,000				95,000
1.577	IW - Environmental Operations	125,000	630,000				755,000			755,000				755,000
1.578	Environmental Protection	122,000	50,000				172,000			172,000				172,000
1.579	Environmental Water Quality													
1.911	911 Call Answer													
2.610	Saanich Peninsula Water Supply	300,000			3,400,000		3,700,000		3,000,000	200,000		500,000		3,700,000
2.620	Highland Water (SSI)													
2.621	Highland & Fernwood Water (SSI)				3,750,000		3,750,000		3,750,000					3,750,000
2.622	Cedars of Tuam Water (SSI)				465,000		465,000		465,000					465,000



2026 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE					TOTAL	SOURCE OF FUNDING					TOTAL	
		Equipment	Vehicles	Buildings	Engineered Structures	Land		Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other		Capital Reserves
2.624	Beddis Water (SSI)				443,000		443,000		305,000				138,000	443,000
2.626	Fulford Water (SSI)				1,125,000		1,125,000		1,125,000					1,125,000
2.628	Cedar Lane Water (SSI)				105,000		105,000		95,000				10,000	105,000
2.630	Magic Lake Estates Water (Pender)				145,000		145,000						145,000	145,000
2.640	Lyall Harbour Boat Cove Water (Saturna)													
2.642	Skana Water (Mayne)	674,120					674,120		127,262		546,858			674,120
2.650	Port Renfrew Water	10,000			200,000		210,000		200,000				10,000	210,000
2.665	Sticks Allison Water (Gallano)													
2.667	Surfside Park Estates (Mayne)				1,500,000		1,500,000		1,500,000					1,500,000
2.670	Regional Water Supply	2,425,000	773,000	40,000	47,385,000	292,000	50,915,000	19,742,000	28,400,000	773,000	2,000,000			50,915,000
2.680	JDF Water Distribution	175,000	774,000	40,000	9,120,000		10,109,000	8,215,000	1,100,000	774,000			20,000	10,109,000
2.682	Seagirt Water System													
2.691	Wilderness Mountain Water Service													
3.701	Millsream Site Remediation													
3.705	SSI Septage / Composting				132,500		132,500		82,500		40,000		10,000	132,500
3.718	Saanich Peninsula Wastewater	1,270,000			350,000		1,620,000		1,120,000	400,000			100,000	1,620,000
3.750	L.W.M.P. - Core and West Shore													
3.798C	Debt - Core Area Wastewater Treatment Program				7,475,000		7,475,000		6,075,000	400,000			1,000,000	7,475,000
3.810	Ganges Sewer Utility (SSI)				474,375		474,375		118,594		355,781			474,375
3.820	Malview Sewer Utility (SSI)				285,000		285,000		230,000		45,000		10,000	285,000
3.830	Magic Lake Sewer Utility (Pender)													
3.850	Port Renfrew Sewer													
<b>Total</b>		<b>9,928,859</b>	<b>2,920,000</b>	<b>4,086,500</b>	<b>100,570,875</b>	<b>5,342,000</b>	<b>122,848,234</b>	<b>28,803,483</b>	<b>66,863,356</b>	<b>5,698,778</b>	<b>5,479,117</b>	<b>200,000</b>	<b>15,803,500</b>	<b>122,848,234</b>



2027 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING						TOTAL
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves	
1.011	Board Expenditures	-	-	-	-	-	-	-	-	-	-	-	-	-
1.014	CAO / Corporate Services	20,133	-	-	-	-	20,133	-	-	20,133	-	-	-	20,133
1.015	Real Estate	-	-	-	-	-	-	-	-	-	-	-	-	-
1.016	Human Resources	354,932	-	-	-	-	354,932	-	-	4,932	-	350,000	-	354,932
1.017	Finance	12,994	-	-	-	-	12,994	-	-	12,994	-	-	-	12,994
1.018	Health & Capital Planning Strategies	1,500	-	-	-	-	1,500	-	-	1,500	-	-	-	1,500
1.022	Information Technology	180,000	-	-	-	-	180,000	130,000	-	50,000	-	-	-	180,000
1.024	GM - Planning & Protective Services	2,318	-	-	-	-	2,318	-	-	2,318	-	-	-	2,318
1.025	Corporate Emergency	-	-	-	-	-	-	-	-	-	-	-	-	-
1.027	First Nations Relations	4,932	-	-	-	-	4,932	-	-	4,932	-	-	-	4,932
1.105	Facilities Management	10,000	75,000	-	-	-	85,000	-	-	85,000	-	-	-	85,000
1.106	Facilities and Risk	-	-	140,000	-	-	140,000	-	-	-	-	140,000	-	140,000
1.107	Corporate Satellite Facilities	-	-	-	-	-	-	-	-	-	-	-	-	-
1.109	JDF Admin. Expenditures	-	-	-	-	-	-	-	-	-	-	-	-	-
1.110	SGI Admin. Expenditures	-	-	-	-	-	-	-	-	-	-	-	-	-
1.111	SSI Admin. Expenditures	10,900	-	-	-	-	10,900	-	-	10,900	-	-	-	10,900
1.118	Corporate Communications	3,288	-	-	-	-	3,288	-	-	3,288	-	-	-	3,288
1.123	Family Court Building	-	-	-	-	-	-	-	-	-	-	-	-	-
1.137	Galiano Island Community Use Building	-	-	-	-	-	-	-	-	-	-	-	-	-
1.141	SSI Public Library	-	-	-	-	-	-	-	-	-	-	-	-	-
1.226	Health Facilities - VIHA	-	-	-	-	-	-	-	-	-	-	-	-	-
1.235	SGI Small Craft Harbour Facilities	-	-	-	50,000	-	50,000	-	-	-	-	50,000	-	50,000
1.236	SSI Small Craft Harbour (Fernwood Dock)	-	-	-	10,000	-	10,000	-	-	-	-	10,000	-	10,000
1.238A	Community Transit (SSI)	-	-	-	60,000	-	60,000	-	-	-	50,000	10,000	-	60,000
1.238B	Community Transportation (SSI)	-	-	-	1,100,000	-	1,100,000	-	315,000	-	700,000	85,000	-	1,100,000
1.280	Regional Parks	62,800	485,000	545,000	14,385,000	5,000,000	20,477,800	-	15,000,000	547,800	-	4,930,000	-	20,477,800
1.290	Royal Theatre	-	-	-	-	-	-	-	-	-	-	-	-	-
1.295	McPherson Theatre	-	-	190,000	-	-	190,000	-	-	-	-	190,000	-	190,000
1.297	Arts Grants and Development	-	-	-	-	-	-	-	-	-	-	-	-	-
1.309	Climate Action and Adaptation	164,023	-	-	-	-	164,023	43,745	-	-	120,278	-	-	164,023
1.310	Land Banking and Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
1.313	Animal Care Services	5,000	25,000	-	-	-	30,000	-	-	30,000	-	-	-	30,000
1.318	Building Inspection	6,000	60,000	-	-	-	66,000	-	-	66,000	-	-	-	66,000
1.323	ByLaw Services	2,500	25,000	-	-	-	27,500	-	-	27,500	-	-	-	27,500
1.324	Regional Planning Services	3,000	-	-	-	-	3,000	-	-	3,000	-	-	-	3,000
1.325	Community Planning	2,700	-	-	-	-	2,700	-	-	2,700	-	-	-	2,700
1.335	Geo-Spatial Referencing	10,000	-	-	-	-	10,000	-	-	10,000	-	-	-	10,000
1.350	Willis Point Fire	13,500	-	-	-	-	13,500	-	-	13,500	-	-	-	13,500
1.352	South Galiano Fire	9,700	-	-	-	-	9,700	-	-	9,700	-	-	-	9,700
1.353	Otter Point Fire	20,000	-	40,000	-	-	60,000	-	-	20,000	-	40,000	-	60,000
1.356	Pender Island Fire	98,000	-	10,000	-	-	108,000	5,000	-	98,000	-	5,000	-	108,000
1.357	East Sooke Fire	18,850	582,000	-	-	-	600,850	-	-	600,850	-	-	-	600,850
1.358	Port Renfrew Fire	16,000	-	-	-	-	16,000	-	-	16,000	-	-	-	16,000
1.359	North Galiano Fire	-	-	-	-	-	-	-	-	-	-	-	-	-
1.360	Shirley Fire Department	-	-	-	-	-	-	-	-	-	-	-	-	-
1.370	JDF Emergency Program	-	-	-	-	-	-	-	-	-	-	-	-	-
1.371	SSI Emergency Program	-	-	-	-	-	-	-	-	-	-	-	-	-
1.372	Emergency Planning Coordination	-	70,000	-	-	-	70,000	-	-	70,000	-	-	-	70,000
1.373	SGI Emergency Program	-	-	-	-	-	-	-	-	-	-	-	-	-
1.375	Hazardous Material Incident Response	-	300,000	-	-	-	300,000	-	-	300,000	-	-	-	300,000
1.377	JDF Search and Rescue	-	-	-	-	-	-	-	-	-	-	-	-	-
1.405	JDF EA Community Parks & Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
1.40X	SEAPARC	139,850	-	232,000	27,000	-	398,850	-	-	118,850	-	280,000	-	398,850
1.44x	Panorama Recreation	304,000	-	-	385,000	-	689,000	-	-	304,000	-	385,000	-	689,000
1.455	SSI Community Parks	15,000	-	-	10,000	-	25,000	-	-	15,000	-	10,000	-	25,000
1.458	SSI Community Recreation	10,000	-	-	2,500	-	12,500	-	-	5,000	-	7,500	-	12,500
1.459	SSI Park Land & Rec Programs	40,000	-	-	-	50,000	90,000	-	-	40,000	-	50,000	-	90,000
1.465	Saturna Island Community Parks	-	-	-	-	-	-	-	-	-	-	-	-	-
1.475	Wayne Island Community Parks	-	-	-	-	-	-	-	-	-	-	-	-	-
1.485	Pender Island Community Parks	-	-	-	25,000	-	25,000	-	-	-	-	25,000	-	25,000
1.495	Galiano Community Parks	-	-	-	5,900	-	5,900	-	-	-	-	5,900	-	5,900
1.521	Environmental Resource Management	385,000	-	-	1,600,000	-	1,985,000	-	350,000	385,000	-	1,250,000	-	1,985,000
1.523	Port Renfrew Refuse Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-
1.575	Environmental Administration Services	9,000	-	-	-	-	9,000	-	-	9,000	-	-	-	9,000
1.576	Environmental Engineering Services	40,000	-	-	-	-	40,000	-	-	40,000	-	-	-	40,000
1.577	IW - Environmental Operations	125,000	615,000	-	-	-	740,000	-	-	740,000	-	-	-	740,000
1.578	Environmental Protection	97,000	-	-	-	-	97,000	-	-	97,000	-	-	-	97,000
1.579	Environmental Water Quality	-	-	-	-	-	-	-	-	-	-	-	-	-
1.911	911 Call Answer	-	-	-	-	-	-	-	-	-	-	-	-	-
2.610	Saanich Peninsula Water Supply	100,000	-	-	1,000,000	-	1,100,000	-	600,000	200,000	-	300,000	-	1,100,000
2.620	Highland Water (SSI)	-	-	-	-	-	-	-	-	-	-	-	-	-
2.621	Highland & Fernwood Water (SSI)	-	-	-	2,750,000	-	2,750,000	-	2,665,000	-	40,000	45,000	-	2,750,000
2.622	Cedars of Tuam Water (SSI)	-	-	-	460,000	-	460,000	-	435,000	-	20,000	5,000	-	460,000



2027 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE					TOTAL	SOURCE OF FUNDING						TOTAL		
		Equipment	Vehicles	Buildings	Engineered Structures	Land		Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves			
2.624	Beddis Water (SSI)				3,170,000		3,170,000		3,120,000			40,000		10,000		3,170,000
2.626	Fullford Water (SSI)				1,175,000		1,175,000		1,125,000			40,000		10,000		1,175,000
2.628	Cedar Lane Water (SSI)				680,000		680,000		675,000					5,000		680,000
2.630	Magic Lake Estates Water (Pender)				75,000		75,000							75,000		75,000
2.640	Lysall Harbour Boat Cove Water (Saturna)				-		-		-					-		-
2.642	Skana Water (Mayne)				-		-		-					-		-
2.650	Port Renfrew Water	10,000			200,000		210,000		200,000					10,000		210,000
2.665	Sticks Allison Water (Gallano)				-		-		-					-		-
2.667	Surfside Park Estates (Mayne)				-		-		-					-		-
2.670	Regional Water Supply	1,612,500	855,000	40,000	39,690,000	220,000	42,417,500	21,212,500	16,750,000	855,000	3,600,000			-		42,417,500
2.680	JDF Water Distribution	182,500	710,000	40,000	6,775,000		7,707,500	6,977,500		710,000				20,000		7,707,500
2.682	Seagirt Water System				-		-		-					-		-
2.691	Wilderness Mountain Water Service				-		-		-					-		-
3.701	Millstream Site Remediation				-		-		-					-		-
3.705	SSI Septage / Composting				-		-		-					-		-
3.718	Saanich Peninsula Wastewater	250,000			800,000		1,050,000		400,000	200,000				450,000		1,050,000
3.750	L.W.M.P. - Core and West Shore				-		-		-					-		-
3.798C	Debt - Core Area Wastewater Treatment Program				12,025,000		12,025,000		10,275,000	750,000				1,000,000		12,025,000
3.810	Ganges Sewer Utility (SSI)				-		-		-					-		-
3.820	Malview Sewer Utility (SSI)				-		-		-					-		-
3.830	Magic Lake Sewer Utility (Pender)				-		-		-					-		-
3.850	Port Renfrew Sewer				-		-		-					-		-
<b>Total</b>		<b>4,352,920</b>	<b>3,802,000</b>	<b>1,237,000</b>	<b>86,460,400</b>	<b>5,270,000</b>	<b>101,122,320</b>	<b>28,368,745</b>	<b>51,910,000</b>	<b>6,479,897</b>	<b>4,610,278</b>			<b>9,753,400</b>		<b>101,122,320</b>





2028 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE					TOTAL	SOURCE OF FUNDING						TOTAL		
		Equipment	Vehicles	Buildings	Engineered Structures	Land		Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves			
2.624	Beddis Water (SSI)				2,780,000		2,780,000		2,780,000							2,780,000
2.626	Fulford Water (SSI)				1,125,000		1,125,000		1,125,000							1,125,000
2.628	Cedar Lane Water (SSI)				645,000		645,000		645,000							645,000
2.630	Magic Lake Estates Water (Pender)				60,000		60,000						60,000			60,000
2.640	Lyall Harbour Boat Cove Water (Saturna)															
2.642	Skana Water (Mayne)															
2.650	Port Renfrew Water															
2.665	Sticks Allison Water (Gallano)															
2.667	Surfside Park Estates (Mayne)															
2.670	Regional Water Supply	1,033,000	495,000	40,000	32,635,000	180,000	34,383,000	22,988,000	4,900,000	495,000	6,000,000					34,383,000
2.680	JDF Water Distribution	133,000	750,000	40,000	6,920,000		7,843,000	6,928,000		750,000				165,000		7,843,000
2.682	Seajit Water System															
2.691	Wilderness Mountain Water Service															
3.701	Millstream Site Remediation															
3.705	SSI Septage / Composting															
3.718	Saanich Peninsula Wastewater	430,000			2,800,000		3,230,000		2,600,000	380,000				250,000		3,230,000
3.750	L.W.M.P. - Core and West Shore															
3.798C	Debt - Core Area Wastewater Treatment Program				12,150,000		12,150,000		10,750,000	400,000				1,000,000		12,150,000
3.810	Ganges Sewer Utility (SSI)															
3.820	Malview Sewer Utility (SSI)															
3.830	Magic Lake Sewer Utility (Pender)				205,000		205,000		40,000					165,000		205,000
3.850	Port Renfrew Sewer															
<b>Total</b>		<b>3,795,636</b>	<b>3,438,000</b>	<b>4,749,500</b>	<b>80,030,500</b>	<b>5,230,000</b>	<b>97,243,636</b>	<b>29,961,120</b>	<b>41,215,000</b>	<b>6,243,136</b>	<b>9,065,000</b>			<b>10,759,380</b>		<b>97,243,636</b>