

The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.



# Board Priorities Dashboard

## ➤ Summary of Completed Actions

### Community Wellbeing Transportation & Housing

Board Initiatives	Resolutions	Comments
<p><b>1a</b> Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling.</p>	<ul style="list-style-type: none"> <li>▶ <b>TC Feb. 27, 2019</b></li> <li>▶ <b>Board March 13, 2019</b></li> <li>▶ <b>EAC June 12, 2019</b></li> <li>▶ <b>Board June 12, 2019</b></li> </ul>	<p><b>Correspondence:</b> Letter sent by the Board Chair to the Minister of Transportation requesting participation in the South Island Transportation Planning study.</p> <p>Requested and received presentation from BC Transit to Committee to input on Transit Planning.</p> <p><b>Correspondence:</b> advocating for a scope change to include a governance model and also the Electoral Areas under the South Island Transportation Strategy Plan (May 21/19).</p> <p>EAC advanced SGI transportation feasibility planning.</p> <p>That staff include the establishment of an SGI transportation service in service and budget planning for 2020.</p>
<p><b>1b</b> Protect the E&amp;N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&amp;N corridor.</p>	<ul style="list-style-type: none"> <li>▶ <b>GFC July 3, 2019</b></li> </ul>	<p>Active Board member as Island Corridor Foundation representative.</p> <p>E&amp;N Corridor is identified as a transportation corridor and is part of the multi-modal network in the 2014 Regional Transportation Plan.</p> <p><b>Bike BC 1M grant</b> awarded May 2019 for phase 3 of the E&amp;N rail trail.</p>
<p><b>1c</b> Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents.</p>	<ul style="list-style-type: none"> <li>▶ <b>Board Feb.13, 2019</b></li> </ul>	<p>In December 2018, the Board approved, in partnership with the BC government, the acquisition of two properties, one located at Spencer Road and the other at Hockley Avenue.</p> <p>Board rise and report on acquisition for Millstream Ridge (Trenor Avenue properties). In development negotiations on West Park Lane affordable housing project in View Royal.</p>



The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.



# Board Priorities Dashboard

## ➤ Summary of Completed Actions

### Climate Action & Environmental Stewardship

Board Initiatives	Resolutions	Comments
<p><b>2a</b> Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030.</p>	<ul style="list-style-type: none"> <li>▶ <b>Board Feb 13, 2019</b></li> <li>▶ <b>Board April 10, 2019</b></li> </ul>	<p><b>Correspondence:</b> On February 25, 2019 the Board Chair wrote letters to the Federal and Provincial Ministers of the Environment to request that the federal government strengthen progressive partnerships and direct funding, and provide additional support to regional and local governments to achieve accelerated federal and local climate action goals related to both mitigation and adaptation. Resolution declaring a climate emergency at February meeting.</p> <p>Received response from Provincial Minister of Environment on March 29, 2019 advising their commitment to constructive collaboration and looking forward to a continued partnership with the CRD.</p> <p><b>Correspondence:</b> advocating the federal government deliver on climate commitments (May 15/19).</p> <p><b>Correspondence:</b> advocating the provincial government deliver on climate commitments (May 15/19).</p> <p>Advocacy strategy completed.</p>
<p><b>2b</b> Work with local governments to further reduce emissions from buildings, transportation and solid waste.</p>	<ul style="list-style-type: none"> <li>▶ <b>PEC May 22, 2019</b></li> <li>▶ <b>Board June 12, 2019</b></li> </ul>	<p><b>Correspondence:</b> On February 26, 2019 the CRD Board Chair wrote a letter to each CRD Municipality advising of the CRD Board’s climate emergency declaration and urging member municipalities to place the letter on an upcoming meeting agenda for council’s consideration.</p> <p>Met with Climate Action Program Inter-Municipal Working Group (April 2019) to prioritize new regional initiatives.</p> <p>Presented Corporate and Community Climate Action Annual Reports (June).</p>
<p><b>2c</b> Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste.</p>	<ul style="list-style-type: none"> <li>▶ <b>Board Mar. 13, 2019</b></li> <li>▶ <b>Board May 8, 2019</b></li> <li>▶ <b>Board June 12, 2019</b></li> </ul>	<p>Options reported to Board for landfill gas utilization.</p> <p>Organics processing referred back to staff for report on options regarding composting. Organics processing – requests for expressions of interest – submitted to Board.</p> <p>Definitive Plan for Beneficial Use of Biosolids approved by Board.</p>
<p><b>2d</b> Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups.</p>	<ul style="list-style-type: none"> <li>▶ <b>Board April 10, 2019</b></li> </ul>	<p><b>Correspondence:</b> advocating the protection of Sooke Hills Regional Park (Mar 14/19).</p>
<p><b>2e</b> Develop model bylaws and best practices for use by municipalities and electoral areas.</p>		<p>Initiated residential retrofit acceleration project.</p> <p>Continue local government EV policy support associated with CRD EV and ebike infrastructure planning project.</p>



The CRD Board will take measurable steps toward developing respectful government-to-government relationships and partnerships with First Nations to foster shared prosperity for all.



# Board Priorities Dashboard

## ➤ Summary of Completed Actions

### First Nations Reconciliation

Board Initiatives	Resolutions	Comments
<b>3a</b> Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories.	▶ <b>Board June 12, 2019</b>	Ministers responded to formal request from Board to form a working group and staff met with senior ministry staff to initiate discussions. Provincial government staff responded to formal request from Board to form a working group and staff met with senior ministry staff to initiate discussions.
<b>3b</b> Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals.		First Nations Relations Service Plan and budget amendment to include resources for Economic Development Feasibility Study.
<b>3c</b> Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names.	▶ <b>Board Mar. 13, 2019</b>	Board received information report on archaeology policy and procedures. Amendment to Capital Regional Board Procedure Bylaw to add Territorial Acknowledgment.
<b>3d</b> Prepare an ecological asset management plan that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management.		



The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

## Advocacy, Governance & Accountability



# Board Priorities Dashboard

## ➤ Summary of Completed Actions

Board Initiatives	Resolutions	Comments
<p><b>4a</b> Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services.</p>	<p>▶ <b>EAC Mar. 13, 2019</b></p>	<p>CRD staff have been in discussion with SRD staff on the connected coast project since Fall 2018. Sites identified as eligible in the <b>Connected Coast project proposal</b>. Inclusion in various programs is greatly enhanced with a board endorsed broadband strategy.</p> <p>Staff directed by EAC March 13 to advance all correspondence on rural definition issue to MLA Olsen to advocate for increased access to grant funding for EAs. Correspondence sent by CRD Board Chair on March 19 to MLA Olsen.</p> <p>Advancing Southern Gulf Island Phase 1 connectivity strategy through community and stakeholder engagement.</p> <p>Staff meeting with citizen services to investigate pilot opportunities for connectivity on Southern Gulf Islands.</p>
<p><b>4b</b> Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area.</p>	<p>▶ <b>Board Jan. 9, 2019</b> ▶ <b>EAC Mar. 13, 2019</b> ▶ <b>EAC April 10, 2019</b></p>	<p>Resolution supporting the submission of a grant application for \$25,000 to the UBCM Community Emergency Preparedness Fund – Evacuation Planning Stream for Evacuation Route Planning, as well as a grant application for \$100,000 to the UBCM Community Resiliency Investment Program to fund FireSmart initiatives in the Electoral Areas.</p> <p>EAC directed staff to bring back service establishment amendments to remove JDF EA from livestock kill compensation.</p> <p>EAC directed staff to consult with community groups BC Transit, and BC Ferries to define a service model that would best serve the transportation needs of the Southern Gulf Islands.</p> <p>Establishment of a Southern Gulf Islands transportation service in service and budget planning for 2020.</p>
<p><b>4c</b> Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities.</p>		<p>The Regional Emergency Management Partnership (REMP) Strategic Plan and work plan was reviewed and approved with work on a Regional Concept of Operations and Hazard Vulnerability analysis to continue.</p> <p>Successful in grant applications of \$25,000 for the UBCM Community Emergency Preparedness Fund – Evacuation Planning Stream for Evacuation Route Planning, as well as \$100,000 for the UBCM Community Resiliency Investment Program to fund FireSmart initiatives in the Electoral Areas.</p> <p>Policy group meeting held with Board Chair and Federal Minister.</p>
<p><b>4d</b> Achieve triple bottom-line sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers.</p>		
<p><b>4e</b> Seek 100% participation in the CRD arts function and facilitate a discussion of the region’s art facility needs.</p>	<p>▶ <b>GFC July 3, 2019</b></p>	<p>In 2017/2018 staff along with Arts commission chair embarked on a roadshow to encourage participation in the Arts Development Service, resulting in net 1 participant increase to the service (+Sooke, +SGI, -Sidney).</p> <p>To advance a regional discussion on arts facilities, the Board could create a select committee/task force to investigate the issue. Internal and external resource support would be required to advance a feasibility study.</p> <p>Staff proposed the creation of a select committee to advance the regional discussion on arts facilities with service plan and budget implications. Report was referred back to staff.</p> <p>A subsequent report with additional information and actions on both increasing the participation in existing arts services and the creation of a select committee to review a new service will come back to committee in the fall.</p>
<p><b>4f</b> Explore how the CRD can best contribute to regional economic development.</p>		<p>Correspondence sent by Board Chair to support South Island Prosperity Project Smart Cities application.</p> <p>Advocacy plan has been drafted for review to form the basis of future advocacy initiatives by the CRD.</p>





# Corporate Priorities Dashboard

## ➤ Summary of Completed Actions

### Accountability

Corporate Initiatives	Resolutions	Comments
<b>Business capacity &amp; continuity:</b> Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience.		Organizational Development Plan Actions updated for 2019 and advanced to all staff. Received Local Government Auditor General report December 2018 on Emergency Preparedness identifying the need to improve business continuity planning efforts which included CRD response and proposed work to be implemented.
<b>Fiscal responsibility:</b> Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability.	▶ <b>Board March 13, 2019</b>	Asset Management Policy & Strategy approved by Board.
<b>Transparency:</b> Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability.		Corporate Plan finalized March 2019. Service Planning templates completed.
<b>Efficiency &amp; collaboration:</b> Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration.		Advancing initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, First Nations and Wildfire response. Provide core funding to various not-for-profit groups under operating agreements. Continue to advance initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, First Nations and Wildfire response.
<b>Customer service:</b> Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service.	▶ <b>Board May 8, 2019</b> ▶ <b>Board June 12, 2019</b>	The 2019 Organizational Development Plan actions include implementing new systems to review polices, a new technology strategy aligned with corporate priorities and enhancing corporate health and wellness and recruitment strategies. Transparency initiatives endorsed by the Board, including a rise and report webpage and a monthly Board Highlights report.

#### Standing Committee Legend

- ▶ CALWMC = Core Area Liquid Waste Management Committee
- ▶ EAC = Electoral Area Committee
- ▶ FNRC = First Nations Relations Committee
- ▶ GFC = Governance & Finance Committee
- ▶ HHC = Hospitals & Housing Committee
- ▶ PEC = Parks & Environment Committee
- ▶ PPSC = Planning & Protective Services Committee
- ▶ TC = Transportation Committee