**1c** Present options for changes in governance

for transportation in the region, including the

Electoral Areas



Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



CONDITION LEGEND

Proceeding as planned



Potential or emerging issue

Financial Plan and that staff continue to develop partnerships, pursue

Initiated an engagement process with municipal councils, electoral

transportation workbook was distributed to all stakeholders earlier

in the summer. The completed workbooks and feedback have been

areas and agency partners on regional transportation governance. The

grant opportunities and report back with options to generate additional



isen

Report on transportation governance

engagement and initiate scoping of

transportation governance options



Status & Condition Next Steps Resolutions Board Initiatives Comments Not Started Completed In Progress Action Completed the 2022 Origin Destination Household Travel Survey and **1a** Improve regional connectivity and safety Traffic Safety Commission to conduct • Board, August 9, 2023 • Q4 2023 research and deliver a draft report on across transportation modes presented results to the CRD Transportation Committee. • Board, September 13, eMobility in the region 2023 Media Release: Household Travel Survey Shows Increase In Walking Support advocacy requests for → Ongoing investments in multi-modal And Cycling (September 13, 2023) infrastructure and services Media Release: Salt Spring Island Active Transportation Network Plan focuses on five big moves (August 8, 2023) **1b** Support investments, expansion and Construction continues on Project Area 1 of the Mayne Island Regional Mayne Island Regional Trail Phase • Board, September 13, • <del>Q3</del> Q4 2023 1 Development Project construction 2023 equitable access to active and low carbon Trail project. The focus over the next few months will be completing completed trail support structures, culvert extensions, and placement of base and Regional Parks transportation Committee, Selkirk Trestle upgrades and Galloping • Q4 2023 final surface materials. September 27, 2023 Goose Regional Trail Widening & Lighting Project design and Presented Regional Trails Widening and Lighting Project funding options construction, dependent on loan and directed to accelerate by inclusion of the project in the 2024-2028 authorization

funds through non-tax revenue.

requested by September 29, 2023.

• Q4 2023



Residents have access to affordable housing that enhances livability.



CONDITION LEGEND

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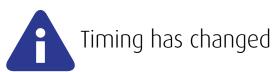
Proceeding as planned



Potential or emerging issue



Issue has arisen



	Board Initiatives	Status & Condition	ion	Docalutions	Commonts	Next Steps		
		Not Started	In Progress	Completed	Resolutions	Comments	Action	Timing
	2a Increase supply of affordable, inclusive and adequate housing in the region				• Board, September 13, 2023	Development Permit Application to the City of Victoria submitted through Rapid Deployment of Affordable Housing process for Village on the Green redevelopment, in partnership with the Capital Region Housing Corporation (CRHC) though the Regional Housing First Program (RHFP).  On August 10, 2023, a bylaw amendment to increase the annual requisition for the Land Assembly, Housing and Land Banking Service to \$85 million obtained statutory approval and the CRD may now proceed with obtaining two-thirds consent on behalf of the participating areas and consent from the Electoral Area Directors without further delay. Consent for the accompanying loan authorization bylaw for long-term borrowing will be obtained by Alternative Approval Process for the entire service area.  CRHC Chair and CAO met with Minister Kahlon, BC Housing Minister, to advise the Ministry of Housing of the CRD Board's proposal to increase the borrowing authority (as per above) and request that the province consider providing up to \$170 million in funding to facilitate the development of approximately 2,000 affordable housing units across the region.  Media Release: 2023 Greater Victoria Point-in-Time Count results announced (August 3, 2023)	<ul> <li>RHI Round 3 funding by CMHC expected project announcement</li> <li>District of Saanich's Advisory Design Panel review of Campus View redevelopment proposal in partnership with the CRHC though the RHFP</li> <li>Drilling for water at 161 Drake Road on Salt Spring Island and subsequent pump testing</li> <li>Drennan and Sooke, funding though the RHFP and the Regional Housing Trust Fund (M'akola Housing) completion</li> <li>Seek elector approval for amendment to the Land Assembly, Housing and Land Banking Service bylaw</li> <li>Complete region-wide AAP for loan authorization for long-term borrowing</li> </ul>	<ul> <li>Q4 2023</li> <li>Q3 Q4 2023</li> <li>Q4 2023</li> <li>Q4 2023</li> <li>Q4 2023</li> <li>Q1 2024</li> </ul>



Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Doord Initiatives	Status & Condition		Dosalutions		Next Steps		
Board Initiatives	Not Started In Progress	Completed	Resolutions	Comments	Action	Timing	
<b>3a</b> Maximize solid waste diversion and resource recovery from waste materials			Board, August 9, 2023	Remain on track to procure processing for source separated materials and submit final amended Hartland Landfill Tipping Fee Bylaw for Board consideration.	<ul> <li>Procure processing for source separate materials, and submit final amended Hartland Landfill Tipping Fee Bylaw for Board Consideration</li> </ul>	• Q4 2023	
<b>3b</b> Explore options for a regional approach to biodiversity and the protection of ecological assets				CRD Staff are submitting a new establishing bylaw based on internal discussions related to a regional approach to environmental stewardship, with a focus on biodiversity and the protection of ecological assets.	<ul> <li>Propose new service in Provisional 2024-2028 Financial Plan package</li> <li>Staff report going to October Committee of the Whole for approval of new service to start in 2024</li> </ul>	→ Q4 2023 → Q4 2023	
<b>3c</b> Increase resilience, community and adaptation planning to address climate related risks and disasters				Electoral Area community wildfire exposure maps completed and will be shared with residents. Project is a novel collaboration between Islands Trust and Protective Services to prioritize wildfire mitigation efforts.	<ul> <li>Develop new climate projections for capital region and undertake capacity building activities</li> <li>Complete capital region heat vulnerability mapping project</li> </ul>	→ Q4 2023 → Q4 2023	



Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Doord Initiatives	Status & Condition		Dasalutiana		Next Steps	
Board Initiatives	Not Started In Progress	Completed	Resolutions	Comments	Action	Timing
<b>3d</b> Support energy efficient and low carbon buildings across the region			Finvironmental Services Committee, Sept. 27, 2023	Released 2022 Regional and Local Government Greenhouse Gas Inventory report.  Developed and launched Neighbourhood Navigator pilot targeting fossil fuel heated neighbourhoods.  Continued to support staff in several communities to consider Zero Carbon Step Code policy approaches.	<ul> <li>Support coordination of public Climate Friendly Homes tour</li> <li>Expand Home Energy Navigator program reach and participation</li> <li>Promote Building BenchmarkBC participation amongst Part 3 buildings owners/managers</li> <li>Complete home retrofit financing study</li> </ul>	<ul> <li>→ Q4 2023</li> <li>→ Ongoing</li> <li>→ Q1 2024</li> <li>→ Q1 2024</li> </ul>



Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



CONDITION LEGEND **(7)** 

Proceeding as planned



Potential or emerging issue



Issue has arisen



Board Initiatives	Status & Condition		Docolutions		Next Steps		
DOGIU IIIIIdiives	Not Started	In Progress	Completed	Resolutions	Comments	Action	Timing
<b>4a</b> Develop mechanisms to hear more from First Nations' governments as to how they would like the CRD to approach reconciliation					Forum of All Councils upcoming on October 14 2023.  Hosted a gathering for CRD staff to learn from WSÁNEC cultural workers regarding archaeology and heritage conservation.	<ul> <li>Launch Indigenous Relations Coaching Program for Board Directors</li> <li>Hosting a gathering for SGI and SSI EA Directors and commissioners with WSÁNEC representatives, to build relationships and understanding regarding cultural heritage conservation on the islands</li> </ul>	→ Q4 2023 → Q4 2023
4b Collaborate with First Nations to build and strengthen new processes for respectful, reciprocal government-to-government decision-making and service delivery that uplift Indigenous self-determination					Juan de Fuca Community Parks co-hosted an open-house with Pacheedaht First Nation to gather information and identify concerns related to the replacement of playground equipment in Port Renfrew.  On September 13, 2023, CRD Board adopted policy direction to support land reversion to First Nations within the island rail corridor, in accordance with a process that is informed by a reconciliation-based approach. The CRD Board Chair wrote to the Island Corridor Foundation in September to inform its Board of this direction.  Staff have participated in two inter-governmental island rail corridor planning sessions, facilitated by the province.	<ul> <li>Schedule and participate in government-to-government meetings between First Nations and Board Directors</li> <li>Extend invitations to First Nations to participate in Inclusive Regional Governance Study Grant; schedule follow-up meetings with First Nations to gather input</li> <li>Continued participation in the joint planning process to develop a vision for the future of the island rail corridor</li> </ul>	<ul> <li>→ Q4 2023</li> <li>→ Q4 2023</li> <li>→ Ongoing</li> </ul>



Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



CONDITION LEGEND **②** 

Proceeding as planned



Potential or emerging issue



Issue has arisen



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Board Initiatives	Status a Contin		Resolutions	Comments		
	Not Started In Progress	Completed			Action	Timing
<b>4c</b> Invite, respect and incorporate Indigenous leadership and traditional knowledge to enhance initiatives and strategies that support			• Board, July 12, 2023	Ongoing meetings with First Nations regarding Regional Parks Land Acquisition Strategy, land acquisitions, and management plans.	<ul> <li>Collaborate with the interested First         Nations on completing the Mount         Work Management Plan     </li> </ul>	· Q4 2023
other priorities in the plan				First Nations Feedback on the Interim Regional Parks and Trails Strategic Plan 2022-2032 brought to Regional Parks Committee in June and approved at the July Board meeting.	<ul> <li>Bring a revised planning process that identifies early and meaningful engagement with First Nations to Parks Committee</li> </ul>	• Q4 2023
				Partnered with Eddy Charlie and Kristin Spray of Orange Shirt Day Victoria to fly the Xe Xe Smun' Eem flag outside the CRD Fisgard Street office.	<ul> <li>Launch partnership with Raincoast Conservation Society and the WSÁNEC Leadership Council on the implementation of the Healthy Waters</li> </ul>	· Q4 2023
				Panorama Recreation is partnered with the Victoria Native Friendship Centre, The Art of Reconciliation and Indigenous artist Dahlila Charlie to host a community mosaic project inspired by Orange Shirt Day and National Day of Truth and Reconciliation.	Project	
<b>4d</b> Support shared prosperity by enhancing economic opportunities, in partnership with	A			Proposed a new HR position for 2024 service planning, to lead the development of an Indigenous Employment Strategy.	<ul> <li>Update water servicing agreements with First Nations</li> </ul>	→ <del>Q3</del> Q4 2023
First Nations				Funded solid waste bin removal to support a community clean-up for the Pacheedaht First Nation (Q1 - Q2 2023).	<ul> <li>Collaborating with Pacheedaht First         Nation on the Port Renfrew Official         Community Plan     </li> </ul>	· Q4 2023
					<ul> <li>Negotiating a partnership agreement with the WSÁNEC Leadership Council that may include employment and economic opportunities, as part of implementation of the Solid Waste Management Plan</li> </ul>	→ Ongoing



Effective advocacy, coordinated and collaborative governance, and leadership in organizational performance and service delivery.



CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



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Doord Initiatives	Status & Condition	Dosalutions	Comments	Next Steps	
Board Initiatives	Not Started In Progress Completed	Resolutions		Action	Timing
<b>5a</b> Influence regional issues and advocate in a consistent, focused way that aligns with the Board strategic priorities		• Board, Aug. 9, 2023	The CRD Board approved an updated <i>CRD Advocacy Strategy</i> on August 9, 2023.	, Update Advocacy Dashboard	• Quarterly
<b>5b</b> Strengthen Board decision-making frameworks to include First Nations reconciliation, equity, diversity and inclusion, and climate action lenses			Committees and commissions will consider service plans (Community Need Summaries) for 2024 between September and October 2023.  Development of new divisional strategic plans underway (Human Resource & Corporate Safety, Communications). The revised plans will include additional considerations of Board-directed lenses.	<ul> <li>Integrate lenses in service planning process and present for Board consideration in Fall</li> <li>Board to receive Human Resources &amp; Corporate Safety Strategic Plan</li> </ul>	→ Q4 2023 → Q4 2023
<b>5c</b> Develop understanding of, and accountability for, equity, diversity and inclusion across CRD decision-making bodies			Staff have secured a training specialist for the Equity, Diversity and Inclusion initiative. Staff training for applying the EDI lens for staff reports will be prioritized.  **Accessibility Advisory Committee** established and Terms of Reference approved.**	<ul> <li>Offer EDI training seminar for CRD         Board members and other decision-makers         Hold inaugural Accessibility Advisory         Committee     </li> </ul>	→ <del>Q4 2023</del> Q3 2024 → Q4 2023
<b>5d</b> Foster greater civic participation among diverse community members			Procurement process and internal analysis underway for website redesign project.	<ul> <li>Select and finalize contract with vendor for website redesign project</li> <li>Board to receive Communications Strategic Plan</li> </ul>	→ Q4 2023 → Q4 2023
<b>5e</b> Explore changes to growth management approaches and identify implementation actions appropriate for local, regional and provincial implementation			Recipient of a Union of BC Municipalities (UBCM) Complete Communities grant to undertake a regional growth and mobility study.	<ul> <li>Policy white paper on proposed actions to tackle housing and development challenges</li> </ul>	› Q4 2023