

The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.



Board Priorities Dashboard ▶ Progress Report No. 16 – Q4 2022



Making a difference...together

Community Wellbeing Transportation & Housing

CONDITION LEGEND	No issues / Proceeding as planned	Potential or emerging issue/problem	Problem/issue has arisen	Timing has changed
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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling.					<p>Operationalized. The CRD Board approved the transportation working group Terms of Reference on October 20, 2021 and the first transportation working group meeting was held on December 13, 2021.</p> <p>Grant applications to federal and provincial funders have been submitted to advance widening and lighting improvements to the Galloping Goose and Lochside Regional Trails, as recommended in the Regional Trails Widening Study. The grant applications cover the following segments: 1) Galloping Goose between the Selkirk Trestle and Switch Bridge; 2) Lochside between the Switch Bridge and McKenzie Ave.</p>	<ul style="list-style-type: none"> ▶ Transportation working group meetings will continue through 2022 and into 2023 to action regional transportation priorities ▶ Board and staff to advance advocacy and other implementation on priority areas through appropriate channels (e.g. meetings with Minister of Transportation, participation in project and policy working groups) 	<ul style="list-style-type: none"> ▶ Ongoing through to 2023 ▶ Ongoing through to 2023
1b Protect the E&N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&N corridor.					<p>Operationalized. The CRD Board approved a motion at its annual strategic check-in on May 11, 2022 to heighten its advocacy regarding the protection of the E&N corridor as a transportation corridor, including the reinstatement of passenger and freight rail services. On August 10, 2022 the CRD Board received information about advocacy next steps and timelines to protect the corridor and advance the restoration of rail service.</p> <p>MOTI is currently undertaking a technical analysis of transportation needs along the corridor, preparing a freight study and supporting the ICF to work with affected First Nations. MOTI is actively sharing this information with the federal government in advance of the March 2023 deadline for a federal decision. The ICF indicates this support is delivering the coordinated approach requested through advocacy.</p>	<ul style="list-style-type: none"> ▶ Continue to liaise with ICF and MOTI as the March 2023 federal decision deadline approaches 	<ul style="list-style-type: none"> ▶ Ongoing through to 2023
1c Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents.				<ul style="list-style-type: none"> ▶ Board October 12, 2022 	<p>Completed the signing of an amended contribution agreement for 2023 and 2024 for increased funds. Funds are in support of programs that address homelessness through the Reaching Home Program that we administer on behalf of the Government of Canada. Activities related to the Future Housing Priorities and Partnerships white paper will begin in 2023. Comments were received from Saanich regarding the re-zoning materials for Campus View and the information was re-submitted. Secured a consultant to further enhance Housing Agreement Program. Submitted development permit for Pandora Successfully opened 2782 Spencer. Awaiting foundation permit for Caledonia.</p> <p>Media Release: CRD to enter into long-term lease with BC Housing on Salt Spring Island (October 19, 2022)</p>	<ul style="list-style-type: none"> ▶ Continue to implement Reaching Home Program ▶ Staff to explore and consider options for a housing partnership program to follow the Regional Housing First Program and report to Board ▶ Continue to implement Regional Housing First Program 	<ul style="list-style-type: none"> ▶ Ongoing ▶ Ongoing ▶ Ongoing

Standing Committee Legend

- ▶ EAC = Electoral Area Committee
- ▶ EC = Environment Committee
- ▶ FNRC = First Nations Relations Committee
- ▶ GFC = Governance & Finance Committee
- ▶ HHC = Hospitals & Housing Committee
- ▶ PEC = Parks & Environment Committee PPSC
- ▶ Planning & Protective Services Committee
- ▶ RAFC = Regional Arts Facilities Select Committee
- ▶ RPC = Regional Parks Committee
- ▶ TC = Transportation Committee

The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.

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Climate Action & Environmental Stewardship

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2a Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030.					Operationalized. Continued work with utilities and all levels of government on policy and programming initiatives. Board adopted Bylaw No.4468 to amend the annual requisition of the climate action service to fund new initiatives in the CRD Climate Action Strategy.		
2b Work with local governments to further reduce emissions from buildings, transportation and solid waste.					Operationalized. Following the Board adoption of the <i>Climate Action Strategy</i> , actions rolled out as outlined in the Strategy.		
2c Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste.				▶ <i>Board December 14, 2022</i>	Operationalized. Contract has been awarded for development of resource recovery and material stream diversion strategy, and staff work to implement Board approved <i>Solid Waste Management Plan</i> .		
2d Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups.					Operationalized. Board approval of 2022 Financial Plan budget increase for Regional Parks, including a new Financial Model to raise funds to acquire regional parks.		
2e Develop model bylaws and best practices for use by municipalities and electoral areas.					Operationalized. Following the Board adoption of the <i>Climate Action Strategy</i> , actions rolled out as outlined in the Strategy. Guidelines under development to support public and multi-unit building EV charging. Charge your ride campaign executed over Summer 2022.		



The CRD Board will take measurable steps toward developing respectful government-to-government relationships and partnerships with First Nations to foster shared prosperity for all.

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First Nations Reconciliation

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3a Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories.					<p>Operationalized. CRD First Nations Relations staff will continue to support Directors with emerging discussions regarding how to strengthen government-to-government relationships. CRD staff from multiple divisions are responding to requests from First Nations for involvement in decision-making related to land use planning, parks, environmental monitoring, solid waste management, heritage site conservation, and more.</p> <p>CRD First Nations Relations staff are supporting CRD planning efforts, and are organizing intercultural training and learning opportunities for staff, Directors and commissioners in 2023.</p>		
3b Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals.					<p>A consultant is drafting an Indigenous Employment Scoping findings report, that summarizes input from Indigenous communities, CRD divisions and CUPE, and makes recommendations on next steps for supporting Indigenous employment at the CRD.</p> <p>Work is ongoing to develop a database of Indigenous-led businesses in the region, to support CRD procurement. Procurement Policy has been amended to create more Indigenous business opportunities with the CRD.</p> <p>Discussions are ongoing with the WSÁNEĆ Leadership Council to negotiate a partnership agreement on the implementation of the Solid Waste Management Plan. Topics of discussion include economic opportunities, employment and environmental monitoring.</p>	<p>► Staff directed to offer Directors a series of Indigenous intercultural training, learning and coaching opportunities</p>	<p>► 2023</p>
3c Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names.					<p>Operationalized. CRD First Nations Relations staff continue to support all CRD divisions to collaborate with First Nations in implementation of the Conservation and Protection of Heritage Sites Policy and the draft WSÁNEĆ Land Altering Works MOU.</p> <p>CRD First Nations Relations staff are supporting multiple CRD divisions to work with First Nations on taking care of the land and water: including Regional Parks, Watershed, Regional Strategic Planning, Integrated Water Services, Environmental Protection, Environmental Resource Management, Housing, and SGI, SSI and JDF parks.</p>		
3d Initiate ecological asset management planning that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management (<i>Updated May 2022</i>).					<p>Operationalized. Facilitate opportunities for First Nations to share Indigenous understandings of ecological values and guiding principles for taking care of the land and water, as proposed in the Regional Parks Strategy and through ongoing engagement to support ecological asset management planning.</p> <p>Board approved initiative wording update at the May 2022 Strategic Plan check-in.</p>		









The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

Advocacy, Governance & Accountability

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4a Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services.					Operationalized. The SGI Connectivity Plan was completed in April. The report summarizes current levels of connectivity in the region and provides a vision for the future that is mindful of the challenges and opportunities for improving broadband service for the SGI. The report describes alternatives and provides recommendations and cost estimates. SGI EA Administration continues to support third party proposals for internet service infrastructure improvements and consider partnerships agreements with Connected Coast.		
4b Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area.					Operationalized. The SSI Water Optimization Study is complete. The water improvement district is now considering options. Provincial direction may be sought in due course. SSI Local Community Commission for electoral approval by way of a referendum October 2022.		
4c Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities.					Operationalized. The CRD Board approved a motion on January 12, 2022 to support an application to UBCM Community Emergency Preparedness Fund for the Evacuation Route Planning grant and directed staff to provide overall grant management. The CRD will conduct a functional Emergency exercise in October 2022.		
4d Achieve sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers.					Operationalized. Reserve guidelines established and reported back through Finance Committee to CRD Board on July 14th, 2021. The Guideline establishes a practice to assess capital reserve health and appropriate levels of borrowing to better balance costs of service delivery over time and over asset lifecycles.		
4e Facilitate a discussion of the region's art facility needs and explore partnerships to support 100% participation in the CRD arts function.					Referred for consideration of the new Board. At the February Board meeting the defeated recommendation that costs and timeline associated with a region-wide referendum on a full regional performing arts facilities service and policy options for sub-regional performing art facilities services be considered and is referred to the strategic planning session for the new Board.		
4f Explore how the CRD can best contribute to regional economic development.					Operationalized. Continue to advance advocacy initiatives identified by the SGI and SSI community economic development commissions. SSI EA Administration contract with REIP is ongoing and regular reporting to the commission will take place as work progresses. The SGI Economic Recovery and Resiliency Program worked through community partners to share information, identify challenges, and identify resources to support businesses and non-profit organizations to navigate the challenges of COVID-19 closures. Media Release: Capital Regional District reports on 2020 funding for the Electoral Areas (May 18, 2021)		



Accountability

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Corporate Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
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Business capacity & continuity: Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience.					Operationalized. The Organization Development Plan continues to be implemented and actions rolled out annually to advance work. CRD has implemented its Communicable Disease Plan, in accordance with regulatory requirements		
Fiscal responsibility: Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability.					Operationalized. Executing service planning and annual check-in program. Life-cycle policy and procedures work completed with work to commence in Q1 2022.		
Transparency: Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability.					Operationalized. Executing service planning and annual check-in program.		
Efficiency & collaboration: Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration.					Operationalized. Partnerships directory and guidelines in place. Continue to advance existing initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, Wildfire response and First Nations and identify new partnerships to advance priorities and initiatives.		
Customer service: Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service.					Operationalized. Website, social media and media channels fully engaged. New engagement platform getinvolved.crd.bc.ca launched to provide more ways for the public to participate in consultation opportunities virtually. Hartland webcam installed.		

For a summary of completed actions on progress visit: www.crd.bc.ca/reporting

For more information on advocacy, including the CRD advocacy strategy and detailed correspondence list visit: www.crd.bc.ca/about/board-committees/board-advocacy