

The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.

# Board Priorities Dashboard ➤ Progress Report No. 13 – Q1 2022



## Community Wellbeing Transportation & Housing

CONDITION LEGEND	No issues / Proceeding as planned	Potential or emerging issue/problem	Problem/issue has arisen	Timing has changed
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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
<p><b>1a</b> Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling.</p>					<p><b>Operationalized.</b> The CRD Board approved the transportation working group Terms of Reference on October 20, 2021 and the first transportation working group meeting was held on December 13, 2021.</p> <p>Starting in 2022, the mandate for Regional Trails was added to the defined purpose of the Transportation Committee and removed from the Regional Parks Committee Terms of Reference.</p> <p>The Board Chair and Vice Chair met with the Minister of Transportation and Infrastructure on October 4, 2021 and March 31 2022 to discuss regional transportation priorities.</p> <p>An application has been submitted through the federal Active Transportation Fund.</p> <p><b>Media Release:</b> CRD seeks public input on Southern Gulf Islands Transportation Service options (Jan. 12 2022)</p>	<ul style="list-style-type: none"> <li>▶ Transportation working group meetings will continue through 2022 and into 2023 to action regional transportation priorities</li> <li>▶ Board and staff to advance advocacy and other implementation on priority areas through appropriate channels (e.g. meetings with Minister of Transportation, participation in project and policy working groups)</li> </ul>	<ul style="list-style-type: none"> <li>▶ Ongoing through to 2023</li> <li>▶ Ongoing through to 2023</li> </ul>
<p><b>1b</b> Protect the E&amp;N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&amp;N corridor.</p>					<p><b>Operationalized.</b> The Province's South Island Transportation Strategy considered the E&amp;N corridor in its findings and will continue to protect it as a transportation corridor. The Board approved an advocacy motion on May 12, 2021 to plan for the long term need by maintaining and upgrading the E&amp;N right of way for future use as a transportation corridor. Reviewing implications of the recent BC Supreme Court decision related to the ongoing use of the E&amp;N corridor on the Board priority.</p>		
<p><b>1c</b> Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents.</p>					<p>Funding provided for three new sub-projects following a Call for Proposals through the Reaching Home Program (Designated Communities funding stream) to support transitions into Regional Housing First Program (RHFP) and other new independent housing units. Funding confirmed for 2022/23 at \$3,146,662 (\$923,331 base + \$2,223,331 increase) and 2023/24 at \$3,113,690 (\$923,331 base + \$2,190,359 increase).</p> <p>As of end of Q1 2022, \$72.2M allocated through RHFP. Anticipated full allocation by end of 2022. Policy framework proposing options for future funding priorities and partnerships is in development.</p> <p>The SGI Housing Strategy has been completed and consideration by the Electoral Areas Committee, the Housing and Hospital Committee and CRD Board is taking place in April 2022. A 2022 SGI Housing Market Analysis has been completed and a Housing feasibility analysis is now underway to better understand challenges and identify solutions related to housing affordability.</p>	<ul style="list-style-type: none"> <li>▶ Continue to implement Reaching Home Program</li> <li>▶ Staff to explore and consider options for a housing partnership program to follow the Regional Housing First Program and report to Board</li> <li>▶ Staff to report to Board on housing strategy for the Southern Gulf Islands Electoral Area</li> <li>▶ Staff to consider implementation of actions from the SGI housing strategy to the 2023 service planning process</li> <li>▶ Continue to implement Regional Housing First Program</li> </ul>	<ul style="list-style-type: none"> <li>▶ Ongoing</li> <li>▶ Q2 2022</li> <li>▶ Q7 Q2 2022</li> <li>▶ Q2 2022</li> <li>▶ Q4 2022</li> </ul>



The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.

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## Climate Action & Environmental Stewardship

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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
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<b>2a</b> Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030.				<ul style="list-style-type: none"> <li>▶ <i>Board Feb, 9 2022</i></li> </ul>	<p><b>Operationalized.</b> Continued work with utilities and all levels of government on policy and programming initiatives.</p> <p>Board adopted Bylaw No.4468 to amend the annual requisition of the climate action service to fund new initiatives in the CRD Climate Action Strategy.</p>		
<b>2b</b> Work with local governments to further reduce emissions from buildings, transportation and solid waste.					<p><b>Operationalized.</b> Following the Board adoption of the Climate Action Strategy, actions will be rolled out as outlined in the plan.</p> <p>CRD successfully received a federal grant to launch a region-wide outreach campaign to encourage the adoption of electric vehicles and electric bicycles and build capacity in key sectors.</p> <p>Continue to promote BC's home heating fuel-switching rebate program with municipal partners; continued to support Bring it Home 4 Climate program until June 2022.</p> <p>Coordinated regional contract to provide 'Cool It' climate action workshops in schools across the region. Will begin implementation of CRD's regional retrofit program and regional e-mobility awareness campaign. Will complete a regional public EV charging stations siting initiative to support a future grant application.</p>		
<b>2c</b> Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste.					<p>Continued implementation of the short-term solid waste work plan, including creation of a solid waste municipal working group, development of a new waste reduction grant program and ongoing exploration of resource recovery and technology opportunities.</p> <p>Continued the procurement process with invited proponents for the design, construction and operation of a new facility that will upgrade biogas generated at Hartland Landfill to renewable natural gas in 2023.</p>	<ul style="list-style-type: none"> <li>▶ Present potential beneficial use opportunities for construction, renovation and demolition waste to the Board</li> <li>▶ Present material stream diversion opportunities to the Board</li> <li>▶ Launch the CRD's new waste reduction community grant program</li> <li>▶ Award the contract to design, build, operate and maintain (for a 5 year period) a biogas upgrading facility</li> </ul>	<ul style="list-style-type: none"> <li>▶ Q2 2022</li> <li>▶ Q2 2022</li> <li>▶ Q2 2022</li> <li>▶ Q3 2022</li> </ul>
<b>2d</b> Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups.				<ul style="list-style-type: none"> <li>▶ <i>RPC Jan. 26, 2021</i></li> <li>▶ <i>Board Feb. 9, 2021</i></li> <li>▶ <i>Board Mar. 16, 2022</i></li> </ul>	<p><b>Operationalized.</b> Board approval of 2022 Financial Plan including budget increase for Regional Parks, including a new Financial Model to raise funds to acquire regional parks.</p> <p>A new Regional Parks Strategic Plan is being developed and will be brought forward for Board approval in July 2022.</p> <p>Budget Motion Arising at March 16 Board meeting: Direct staff to review the effectiveness of the financing strategy for park land acquisition two years after implementation and report back to the Regional Parks Committee.</p>		
<b>2e</b> Develop model bylaws and best practices for use by municipalities and electoral areas.					Supported municipalities in preparing for next phase of BC Energy Step Code implementation by coordinating three workshops with local governments and industry.	<ul style="list-style-type: none"> <li>▶ Develop guidance documents to support public and multi-unit building EV charging</li> </ul>	<ul style="list-style-type: none"> <li>▶ Q3 2022</li> </ul>

The CRD Board will take measurable steps toward developing respectful government-to-government relationships and partnerships with First Nations to foster shared prosperity for all.



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### First Nations Reconciliation

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<b>3a</b> Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories.					<p>A follow-up letter was sent to local First Nations regarding participating on CRD committee tables. Discussions with First Nations are ongoing regarding how to further government-to-government decision-making and planning systems.</p> <p>Intercultural Skills Training was offered for CRD Directors in February 2022, and Cultural Competency trainings are being delivered for CRD staff, spring 2022.</p> <p>CRD First Nations Relations staff are supporting CRD planning efforts.</p>	<ul style="list-style-type: none"> <li>▶ Conduct exploratory discussions with WSÁNEĆ Leadership Council regarding an MOU with the CRD</li> <li>▶ Collaborate with Pacheedaht First Nation on involvement in land use decision-making</li> <li>▶ Organize Nation-specific cultural awareness events for staff, Directors and commissioners</li> </ul>	<ul style="list-style-type: none"> <li>▶ Ongoing</li> <li>▶ Ongoing</li> <li>▶ Q1-Q2 2022</li> </ul>
<b>3b</b> Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals.					<p>Integrated Water Services continue to work towards water and wastewater service agreements with local First Nations.</p> <p>A consultant has been retained and work begun to recommend next steps for supporting Indigenous employment at the CRD.</p> <p>Work is ongoing to develop a database of Indigenous-led businesses in the region, to support CRD procurement.</p> <p>Through ongoing participation in the Te'mexw Treaty Table, and the Pacheedaht Treaty Table where invited, seek to work with First Nations on achieving their economic goals.</p>	<ul style="list-style-type: none"> <li>▶ Create website content providing clear, accessible information on how to access CRD contract opportunities</li> <li>▶ Enhance procurement processes to create more First Nations business opportunities with the CRD</li> <li>▶ Negotiate a partnership agreement with the WSÁNEĆ Leadership Council on implementation of the Solid Waste Management Plan</li> <li>▶ Continue to meet with First Nations to update service agreements</li> </ul>	<ul style="list-style-type: none"> <li>▶ Q2 2022</li> <li>▶ Q2 2022</li> <li>▶ Q3 2022</li> <li>▶ Ongoing</li> </ul>
<b>3c</b> Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names.					<p>A new Manager, Archaeology has been hired to support all divisions to implement the Conservation and Protection of Heritage Sites Policy.</p> <p>The WSÁNEĆ Leadership Council (WLC) and the CRD through the approved draft WSÁNEĆ Land Altering Works MOU continue to meet quarterly to review upcoming works taking place in WSÁNEĆ Territory, and receive feedback from the Nations on the proposed works.</p> <p>Staff are supporting multiple CRD Divisions to work with First Nations on taking care of the land and water: including Regional Parks, Watershed, Regional Strategic Planning, Integrated Water Services, Environmental Protection, Environmental Resource Management, Housing, and SGI, SSI and JDF parks. First Nations Relations staff are supporting Regional Parks with First Nations' engagement regarding management planning and the Strategic Plan update, and JDF Community parks with First Nations' engagement in strategic planning.</p>	<ul style="list-style-type: none"> <li>▶ Continue to support all CRD Divisions to collaborate with First Nations in service delivery</li> <li>▶ Ask First Nations to provide input into educational content for Watershed tours</li> </ul>	<ul style="list-style-type: none"> <li>▶ Ongoing</li> <li>▶ Q3 2022</li> </ul>
<b>3d</b> Prepare an ecological asset management plan that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management.					<p>Recommendation approved at First Nations Relations Committee that staff proceed with ongoing, existing projects and activities that identify and proactively value ecological features in the region and support strategic engagement of First Nations regarding ecosystem values, taking care of land and water, Indigenous languages and place names.</p>	<ul style="list-style-type: none"> <li>▶ Ask First Nations if they would like to share Indigenous understandings of ecological values and guiding principles for taking care of land and water at the next Forum of All Councils</li> </ul>	<ul style="list-style-type: none"> <li>▶ Q1-Q2 2022</li> </ul>

The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

## Advocacy, Governance & Accountability



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Making a difference...together

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<b>4a</b> Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services.					<b>Operationalized.</b> The SGI Connectivity Plan was completed in April. The report summarizes current levels of connectivity in the region and provides a vision for the future that is mindful of the challenges and opportunities for improving broadband service for the SGI. The report describes alternatives and provides recommendations and cost estimates. SGI EA Administration continues to support third party proposals for internet service infrastructure improvements and consider partnerships agreements with Connected Coast.		
<b>4b</b> Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area.					<b>Operationalized.</b> The SSI Water Optimization Study is complete. The water improvement district is now considering options. Provincial direction may be sought in due course.		
<b>4c</b> Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities.				▶ <i>Board Jan. 12, 2022</i>	<p><b>Operationalized.</b> The CRD Board approved a motion on January 12, 2022 to support an application to UBCM Community Emergency Preparedness Fund for the Evacuation Route Planning grant and directed staff to provide overall grant management.</p> <p>The CRD will conduct a functional Emergency exercise in October 2022.</p> <p>The new Emergency Management software is functional. The initial focus is on enhancing Incident and Spill Reporting to better align with policy.</p> <p><b>Board Resolution:</b> Community Emergency Preparedness Fund: Evacuation Route Planning Grant (Jan 12, 2022)</p>		
<b>4d</b> Achieve sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers.				▶ <i>Board Mar. 16, 2022</i>	<p><b>Operationalized.</b> Reserve guidelines established and reported back through Finance Committee to CRD Board on July 14th, 2021. The Guideline establishes a practice to assess capital reserve health and appropriate levels of borrowing to better balance costs of service delivery over time and over asset lifecycles.</p> <p><b>Media Release:</b> CRD and CRHD Boards Approve 2022 Financial Plans (Mar. 17, 2022)</p>		
<b>4e</b> Facilitate a discussion of the region's art facility needs and explore partnerships to support 100% participation in the CRD arts function.				▶ <i>PASC, Jan 19, 2022</i> ▶ <i>Board Feb. 9, 2022</i>	<b>Referred for consideration of the new Board.</b> At the February Board meeting the defeated recommendation that costs and timeline associated with a region-wide referendum on a full regional performing arts facilities service and policy options for sub-regional performing art facilities services be considered and is referred to the strategic planning session for the new Board.		
<b>4f</b> Explore how the CRD can best contribute to regional economic development.					<b>Operationalized.</b> Continue to advance advocacy initiatives identified by the SGI and SSI community economic development commissions. SSI EA Administration contract with REIP is ongoing and regular reporting to the commission will take place as work progresses. The SGI Economic Recovery and Resiliency Program worked through community partners to share information, identify challenges, and identify resources to support businesses and non-profit organizations to navigate the challenges of COVID-19 closures. Media Release: Capital Regional District reports on 2020 funding for the Electoral Areas (May 18, 2021)		

## Accountability

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Corporate Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
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<b>Business capacity &amp; continuity:</b> Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience.					<b>Operationalized.</b> The Organization Development Plan continues to be implemented and actions rolled out annually to advance work.  CRD has implemented its Communicable Disease Plan, in accordance with regulatory requirements		
<b>Fiscal responsibility:</b> Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability.					<b>Operationalized.</b> Executing service planning and annual check-in program. Life-cycle policy and procedures work completed with work to commence in Q1 2022.		
<b>Transparency:</b> Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability.					<b>Operationalized.</b> Executing service planning and annual check-in program.		
<b>Efficiency &amp; collaboration:</b> Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration.					<b>Operationalized.</b> Partnerships directory and guidelines in place.  Continue to advance existing initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, Wildfire response and First Nations and identify new partnerships to advance priorities and initiatives.		
<b>Customer service:</b> Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service.					<b>Operationalized.</b> Website, social media and media channels fully engaged. New engagement platform <a href="http://getinvolved.crd.bc.ca">getinvolved.crd.bc.ca</a> launched to provide more ways for the public to participate in consultation opportunities virtually. Hartland webcam installed.		

### Standing Committee Legend

- ▶ EAC = Electoral Area Committee
- ▶ EC = Environment Committee
- ▶ FNRC = First Nations Relations Committee
- ▶ GFC = Governance & Finance Committee
- ▶ HHC = Hospitals & Housing Committee
- ▶ PEC = Parks & Environment Committee
- ▶ PPSC = Planning & Protective Services Committee
- ▶ RAFSC = Regional Arts Facilities Select Committee
- ▶ RPC = Regional Parks Committee
- ▶ TC = Transportation Committee

For a summary of completed actions on progress visit: [www.crd.bc.ca/reporting](http://www.crd.bc.ca/reporting)

For more information on advocacy, including the CRD advocacy strategy and detailed correspondence list visit: [www.crd.bc.ca/about/board-committees/board-advocacy](http://www.crd.bc.ca/about/board-committees/board-advocacy)