

The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.

Board Priorities Dashboard ➤ Progress Report No. 14 – Q2 2022



Community Wellbeing Transportation & Housing

CONDITION LEGEND

- No issues / Proceeding as planned
- Potential or emerging issue/problem
- Problem/issue has arisen
- Timing has changed

| Board Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|---|--------------------|-------------|-----------|--|--|--|--|
| | Not Started | In Progress | Completed | | | Action | Timing |
| 1a Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling. | | | | | <p>Operationalized. The CRD Board approved the transportation working group Terms of Reference on October 20, 2021 and the first transportation working group meeting was held on December 13, 2021.</p> <p>Starting in 2022, the mandate for Regional Trails was added to the defined purpose of the Transportation Committee and removed from the Regional Parks Committee Terms of Reference.</p> <p>The Board Chair and Vice Chair met with the Minister of Transportation and Infrastructure on October 4, 2021 and March 31 2022 to discuss regional transportation priorities.</p> <p>An application has been submitted through the federal Active Transportation Fund.</p> | <ul style="list-style-type: none"> ▶ Transportation working group meetings will continue through 2022 and into 2023 to action regional transportation priorities ▶ Board and staff to advance advocacy and other implementation on priority areas through appropriate channels (e.g. meetings with Minister of Transportation, participation in project and policy working groups) | <ul style="list-style-type: none"> ▶ Ongoing through to 2023 ▶ Ongoing through to 2023 |
| 1b Protect the E&N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&N corridor. | | | | <ul style="list-style-type: none"> ▶ Board May 11, 2022 ▶ TC June 15, 2022 | <p>Operationalized. The CRD Board approved a motion at its annual strategic check-in on May 11, 2022 to heighten its advocacy regarding the protection of the E&N corridor as a transportation corridor, including the reinstatement of passenger and freight rail services.</p> <p>Staff reported back on advocacy next steps to the Transportation Committee on June 15, 2022. Heighten advocacy for corridor protection by:</p> <ul style="list-style-type: none"> • Deepening partnerships with Ministry of Transportation & Infrastructure • Exploring the potential for partnerships with the four other regional district boards along the E&N corridor • Targeting engagement with relevant federal ministries at both the political and senior staff level through letters and meetings | | |
| 1c Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents. | | | | ▶ Board May 11, 2022 | <p>The Southern Gulf Islands Electoral Area Housing Strategy was endorsed by the CRD Board on May 11, 2022. Staff have identified the implementation actions for 2023 and those will be reflected in the provisional budget which will be presented to the Board in the fall.</p> <p>A white paper on options for a housing partnership program to follow the Regional Housing First Program is in the final stages of drafting and will be presented to the CRD Board on July 13, 2022.</p> | <ul style="list-style-type: none"> ▶ Continue to implement Reaching Home Program ▶ Staff to explore and consider options for a housing partnership program to follow the Regional Housing First Program and report to Board ▶ Continue to implement Regional Housing First Program | <ul style="list-style-type: none"> ▶ Ongoing ▶ Ongoing ▶ Q4 2022 |

Standing Committee Legend

- ▶ EAC = Electoral Area Committee
- ▶ EC = Environment Committee
- ▶ FNRC = First Nations Relations Committee
- ▶ GFC = Governance & Finance Committee
- ▶ HHC = Hospitals & Housing Committee
- ▶ PEC = Parks & Environment Committee
- ▶ PPSC = Planning & Protective Services Committee
- ▶ RAFSC = Regional Arts Facilities Select Committee
- ▶ RPC = Regional Parks Committee
- ▶ TC = Transportation Committee

The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.

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Climate Action & Environmental Stewardship

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|-------------------------|-----------------------------------|-------------------------------------|--------------------------|--------------------|
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| 2a Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030. | | | | | Operationalized. Continued work with utilities and all levels of government on policy and programming initiatives. Board adopted Bylaw No.4468 to amend the annual requisition of the climate action service to fund new initiatives in the CRD Climate Action Strategy. | | |
| 2b Work with local governments to further reduce emissions from buildings, transportation and solid waste. | | | | | Operationalized. Following the Board adoption of the <i>Climate Action Strategy</i> , actions rolled out as outlined in the Strategy. | | |
| 2c Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste. | | | | <ul style="list-style-type: none"> ▶ <i>Board April 13 2022</i> ▶ <i>Board May 11, 2022</i> | <p>Sought direction on investigating beneficial use options for construction, renovation and demolition waste to the Board.</p> <p>Sought direction on further exploring material stream diversion opportunities to the Board.</p> <p>Media Release: CRD Explores New Policies to Divert Waste from Hartland Landfill (May 12, 2022).</p> <p>Continued implementation of the short-term solid waste work plan, including launching Rethink Waste grant program and presenting a solid waste annual report to the Board.</p> <p>Continued the procurement process with invited proponents for the design, construction and operation of a new facility that will upgrade biogas generated at Hartland Landfill to renewable natural gas in 2023.</p> | <ul style="list-style-type: none"> ▶ Present financial and timing details for potential beneficial use pilot projects for construction, renovation and demolition waste to the Board. ▶ Award the contract to design, build, operate and maintain (for a 5 year period) a biogas upgrading facility | <ul style="list-style-type: none"> ▶ Q3 2022 ▶ Q2 Q3 2022 |
| 2d Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups. | | | | | Operationalized. Board approval of 2022 Financial Plan budget increase for Regional Parks, including a new Financial Model to raise funds to acquire regional parks. | | |
| 2e Develop model bylaws and best practices for use by municipalities and electoral areas. | | | | | Supported municipalities in preparing for next phase of BC Energy Step Code implementation by coordinating three workshops with local governments and industry. | <ul style="list-style-type: none"> ▶ Develop guidance documents to support public and multi-unit building EV charging | <ul style="list-style-type: none"> ▶ Q3 2022 |



The CRD Board will take measurable steps toward developing respectful government-to-government relationships and partnerships with First Nations to foster shared prosperity for all.

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First Nations Reconciliation

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| 3a Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories. | | | | | <p>Operationalized. Discussions with First Nations are ongoing regarding how to further government-to-government decision-making and planning systems. Discussions are ongoing with the WSÁNEĆ leadership Council regarding an MOU with the CRD, and with Pacheedaht First Nation on involvement in land use decision-making.</p> <p>CRD First Nations Relations staff are supporting CRD planning efforts, and will continue to identify opportunities to support cultural awareness training and events for staff, Directors and commissioners.</p> | | |
| 3b Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals. | | | | <ul style="list-style-type: none"> ▶ <i>FNRC, April 27, 2022</i> ▶ <i>Board May 11, 2022</i> | <p>A consultant has been retained and work underway to recommend next steps for supporting Indigenous employment at the CRD.</p> <p>Work is ongoing to develop a database of Indigenous-led businesses in the region, to support CRD procurement.</p> <p>Procurement Policy has been amended to create more Indigenous business opportunities with the CRD.</p> <p>Through ongoing participation in the Te'mexw Treaty Table, and the Pacheedaht Treaty Table where invited, seek to work with First Nations on achieving their economic goals.</p> <p>New website content providing clear, accessible information on how to access CRD contract opportunities created.</p> | <ul style="list-style-type: none"> ▶ Negotiate a partnership agreement with the WSÁNEĆ Leadership Council on implementation of the Solid Waste Management Plan | <ul style="list-style-type: none"> ▶ <i>Q3-Q4 2022</i> |
| 3c Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names. | | | | | <p>Operationalized. CRD First Nations Relations staff continue to support all CRD divisions to collaborate with First Nations in service delivery and in implementation of the Conservation and Protection of Heritage Sites Policy and the approved draft WSÁNEĆ Land Altering Works MOU.</p> <p>CRD First Nations Relations staff are supporting multiple CRD divisions to work with First Nations on taking care of the land and water: including Regional Parks, Watershed, Regional Strategic Planning, Integrated Water Services, Environmental Protection, Environmental Resource Management, Housing, and SGI, SSI and JDF parks.</p> | | |
| 3d Initiate ecological asset management planning that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management (<i>Updated May 2022</i>). | | | | <ul style="list-style-type: none"> ▶ <i>Board May 11, 2022</i> | <p>Facilitate opportunities for First Nations to share Indigenous understandings of ecological values and guiding principles for taking care of the land and water, as proposed in the Regional Parks Strategy and through ongoing engagement to support ecological asset management planning.</p> <p>Board approved initiative wording update at the May 2022 Strategic Plan check-in.</p> | | |







The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

Advocacy, Governance & Accountability

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| 4a Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services. | | |  | | Operationalized. The SGI Connectivity Plan was completed in April. The report summarizes current levels of connectivity in the region and provides a vision for the future that is mindful of the challenges and opportunities for improving broadband service for the SGI. The report describes alternatives and provides recommendations and cost estimates. SGI EA Administration continues to support third party proposals for internet service infrastructure improvements and consider partnerships agreements with Connected Coast. | | |
| 4b Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area. | | |  | | Operationalized. The SSI Water Optimization Study is complete. The water improvement district is now considering options. Provincial direction may be sought in due course. | | |
| 4c Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities. | | |  | | Operationalized. The CRD Board approved a motion on January 12, 2022 to support an application to UBCM Community Emergency Preparedness Fund for the Evacuation Route Planning grant and directed staff to provide overall grant management. The CRD will conduct a functional Emergency exercise in October 2022. | | |
| 4d Achieve sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers. | | |  | | Operationalized. Reserve guidelines established and reported back through Finance Committee to CRD Board on July 14th, 2021. The Guideline establishes a practice to assess capital reserve health and appropriate levels of borrowing to better balance costs of service delivery over time and over asset lifecycles. | | |
| 4e Facilitate a discussion of the region’s art facility needs and explore partnerships to support 100% participation in the CRD arts function. | | |  | | Referred for consideration of the new Board. At the February Board meeting the defeated recommendation that costs and timeline associated with a region-wide referendum on a full regional performing arts facilities service and policy options for sub-regional performing art facilities services be considered and is referred to the strategic planning session for the new Board. | | |
| 4f Explore how the CRD can best contribute to regional economic development. | | |  | | Operationalized. Continue to advance advocacy initiatives identified by the SGI and SSI community economic development commissions. SSI EA Administration contract with REIP is ongoing and regular reporting to the commission will take place as work progresses. The SGI Economic Recovery and Resiliency Program worked through community partners to share information, identify challenges, and identify resources to support businesses and non-profit organizations to navigate the challenges of COVID-19 closures. Media Release: Capital Regional District reports on 2020 funding for the Electoral Areas (May 18, 2021) | | |



Accountability

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| Corporate Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|--|--------------------|-------------|-----------|-------------|---|------------|--------|
| | Not Started | In Progress | Completed | | | Action | Timing |
| Business capacity & continuity: Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience. | | | | | Operationalized. The Organization Development Plan continues to be implemented and actions rolled out annually to advance work. CRD has implemented its Communicable Disease Plan, in accordance with regulatory requirements | | |
| Fiscal responsibility: Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability. | | | | | Operationalized. Executing service planning and annual check-in program. Life-cycle policy and procedures work completed with work to commence in Q1 2022. | | |
| Transparency: Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability. | | | | | Operationalized. Executing service planning and annual check-in program. | | |
| Efficiency & collaboration: Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration. | | | | | Operationalized. Partnerships directory and guidelines in place. Continue to advance existing initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, Wildfire response and First Nations and identify new partnerships to advance priorities and initiatives. | | |
| Customer service: Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service. | | | | | Operationalized. Website, social media and media channels fully engaged. New engagement platform getinvolved.crd.bc.ca launched to provide more ways for the public to participate in consultation opportunities virtually. Hartland webcam installed. | | |

For a summary of completed actions on progress visit: www.crd.bc.ca/reporting

For more information on advocacy, including the CRD advocacy strategy and detailed correspondence list visit: www.crd.bc.ca/about/board-committees/board-advocacy