

The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.

Board Priorities Dashboard ▶ Progress Report No. 7 – Q3 2020



Community Wellbeing Transportation & Housing

CONDITION LEGEND	No issues / Proceeding as planned	Potential or emerging issue/problem	Problem/issue has arisen	Timing has changed
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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling.					MOTI's South Island Transportation Strategy was published on September 18, 2020. Staff are reviewing the findings. Staff continue to provide technical support to a number of working and steering groups, including for the Uptown Exchange, Highway 17 improvements, Westshore Transit Plan, Island Highway Transit Priority, Victoria Regional Transit System 5-10 Year Plan and Inter-Municipal Business License for Ride-Hailing Discussion Group. Advocacy: Speed enforcement on the Malahat (July 13, 2020)	<ul style="list-style-type: none"> ▶ Staff to report back on the South Island Transportation Strategy ▶ Continue to investigate grant opportunities and look for project partners 	<ul style="list-style-type: none"> ▶ Q4 2020 ▶ Ongoing
1b Protect the E&N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&N corridor.					The South Island Transportation Strategy considered the E&N corridor in its findings and will continue to protect it as a transportation corridor.	<ul style="list-style-type: none"> ▶ Monitor CRD mayors' request to initiate rail service on E&N 	<ul style="list-style-type: none"> ▶ Ongoing
1c Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents.					Seniors living with complex health issues and dementia have moved into Summit, a 320-bed modern long-term care home in Victoria's Quadra Village Neighbourhood. Ministry of Municipal Affairs & Housing and BC Housing announcement , in partnership with CRHC on the Community Housing Fund, securing 58 new units in Langford. Groundwork for SGI Housing Strategy will start in Q4 2020 to pave the way for strategy development in early 2021. Completion date has been revised to Q2 2021. Actions from the strategy will be brought forward through service planning next year. Media Release: Housing and Transportation Cost Estimate Study Reveals Impact of Transportation Costs on Household Affordability (July 29, 2020) Media Release: Island Health, Capital Regional Hospital District welcome seniors to The Summit (July 9, 2020) Media Release: 2020 Greater Victoria Point in Time Count Results Announced (July 31, 2020)	<ul style="list-style-type: none"> ▶ Continue to implement Regional Housing First Program ▶ Staff develop a housing strategy for the Southern Gulf Islands Electoral Area ▶ Staff to add implementation of actions from the SGI housing strategy to the 2021 service planning process 	<ul style="list-style-type: none"> ▶ Ongoing ▶ Q3-2020 Q2 2021 ▶ Q3 2021

Standing Committee Legend

- ▶ EAC = Electoral Area Committee
- ▶ EC = Environment Committee
- ▶ FNRC = First Nations Relations Committee
- ▶ GFC = Governance & Finance Committee
- ▶ HHC = Hospitals & Housing Committee
- ▶ PEC = Parks & Environment Committee
- ▶ PPSC = Planning & Protective Services Committee
- ▶ RAFSC = Regional Arts Facilities Select Committee
- ▶ RPC = Regional Parks Committee
- ▶ TC = Transportation Committee

The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.

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Climate Action & Environmental Stewardship

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2a Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030.					The Climate Action Program will continue to support promotion of the Provincial home heating fuel switching rebate program with municipal partners to encourage residents to switch to heat pumps. Completed regional GHG inventory and associated municipal study. Study shared with municipalities.	<ul style="list-style-type: none"> ▶ Staff working with Provincial and Federal staff on policy initiatives ▶ Staff directed to report back with options for accelerating the CRD's response to the climate emergency, including additional investments and options for increasing regional collaboration to reduce greenhouse gas. 	<ul style="list-style-type: none"> ▶ Ongoing ▶ Q3-2020 Q4 2020
2b Work with local governments to further reduce emissions from buildings, transportation and solid waste.					Hosted Climate Action Inter-Municipal Working Group quarterly meeting, and inter-municipal meeting to share implementation lessons regarding BC Energy Step Code implementation. Launched neighbourhood Transition 2050 'Bring It Home 4 Climate' Program (wrapping December 2020) to encourage residential energy retrofits. Media Release: Homeowners Can Access Energy Retrofit Support Through New Climate Program (August 11, 2020)	<ul style="list-style-type: none"> ▶ Host CRD Climate Action Inter-Municipal Working Group and Task Force meetings ▶ With municipal partners, complete and submit FCM Community Efficiency Funding grant application for a regional energy retrofit design study. 	<ul style="list-style-type: none"> ▶ Quarterly ▶ Q4 2020
2c Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste.				<ul style="list-style-type: none"> ▶ Board Aug. 12, 2020 ▶ ESC July 15, 2020 ▶ Board Sept. 9, 2020 ▶ ESC Sept. 16, 2020 	<p>Pending Board approval, staff will proceed with community and local government consultation on the draft Solid Waste Management Plan in 2021, including targeted engagement with residents in the areas of Hartland Landfill, Prospect Lake, Willis Point and Highlands. Findings from the Hartland Traffic Study will also be incorporated into future consultation efforts on this draft plan.</p> <p>Awaiting Ministry approval on Biosolids contingency plan submitted April 30, 2020.</p> <p>Staff submitting CRD Terms of Agreement for Renewable Natural Gas Initiative (RNGI) at Hartland Landfill to Fortis BC October 2020. FortisBC will add their Terms for a coordinated submission to the BC Utilities Commission in 2021.</p>	<ul style="list-style-type: none"> ▶ Conduct additional consultation on the draft Solid Waste Management Plan ▶ Announce Biosolids contract ▶ Submit Terms of agreement to BC Utilities Commission for approval of the RNGI at Hartland Landfill 	<ul style="list-style-type: none"> ▶ Q4 2020 ▶ Q3-2020 Q4 2020 ▶ Q3 2021
2d Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups.				▶ RPC Sept. 30, 2020	<p>Regional Parks management planning and surveys underway for Mount Work, East Sooke, Matheson Lake and Roche Cove Regional Parks.</p> <p>Media Release: Public encouraged to complete surveys for park management plans (August 18, 2020)</p> <p>Parks Acquisition Fund options presented as part of 2019-2022 Parks & Natural Resource Management Service Planning.</p> <p>Facilitator hired for the Mountain Biking Advisory Committee and Fall meeting schedule confirmed.</p>	<ul style="list-style-type: none"> ▶ Staff to implement the Regional Parks sustainable service delivery report recommendations ▶ Complete Mountain Biking Advisory Committee guidelines and report 	<ul style="list-style-type: none"> ▶ Ongoing ▶ Q1 2021
2e Develop model bylaws and best practices for use by municipalities and electoral areas.				<ul style="list-style-type: none"> ▶ ESC July 15, 2020 ▶ Board Aug. 12, 2020 	<p>Capital Region Coastal Flood Inundation Mapping Project completed. Results and associated data shared with municipalities and First Nations.</p> <p>Staff reported on the Province's recent Order-in-Council amending the BC Recycling Regulation as a result of feedback received on its Plastics Action Plan consultation paper. Once in effect, these changes will provide residents with new recycling alternatives and help address issues associated with a variety of single-use items.</p>	<ul style="list-style-type: none"> ▶ Staff to complete Electric Vehicle Charging Roadmap with regional stakeholders. ▶ Staff to provide comment on the BC Recycling Regulation Policy Intentions Paper 	<ul style="list-style-type: none"> ▶ Q1 2021 ▶ Q4 2020

The CRD Board will take measurable steps toward developing respectful government-to-government relationships and partnerships with First Nations to foster shared prosperity for all.

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First Nations Reconciliation

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3a Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories.					Amended CRD Procedures Bylaw to include First Nations elected officials in identified CRD decision-making structures. Draft amendments to CRD Board Remuneration and Travel Reimbursement Policy and a draft First Nations Remuneration Policy presented to the First Nations Relations Committee in November 2020.	<ul style="list-style-type: none"> ▶ Schedule CRD committee orientation sessions for First Nations elected leadership ▶ Present draft amendments and a draft policy to First Nations Relations Committee 	<ul style="list-style-type: none"> ▶ Q4 2020 ▶ Q4 2020
3b Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals.					Completed First Nations Economic Development Partnership Model Feasibility Study. Integrated Water Services continue to work towards water and wastewater service agreements with local First Nations.	<ul style="list-style-type: none"> ▶ Include key actions from study into 2020 work plans and 2021 service planning 	<ul style="list-style-type: none"> ▶ Q4 2020
3c Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names.					Supported and promoted Orange Shirt Day, Every Child Matters on September 30th, 2020. Orange Shirt Day is an annual national movement in Canada when Indigenous and non-Indigenous people come together in the spirit of hope and reconciliation to honour former residential school survivors, their families and communities.	<ul style="list-style-type: none"> ▶ Schedule corporate-wide training on CRD archeology protocol 	<ul style="list-style-type: none"> ▶ Q4 2020
3d Prepare an ecological asset management plan that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management.					Work underway to draft scope and timeline for an Ecological Asset Management Plan to be undertaken in 2021/2022.	<ul style="list-style-type: none"> ▶ Ecological Asset Management Plan scope and timeline report 	<ul style="list-style-type: none"> ▶ Q1 2021



The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

Advocacy, Governance & Accountability



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Making a difference...together

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4a Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services.					Funding secured and engineering firm engaged to conduct broadband infrastructure design plan for SGI. Internet service providers have been consulted and are supporting the process with technical advice and review.	▶ Complete Connectivity Design Plan to support partnerships and investment by Internet Service providers	▶ Q2 2021
4b Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area.				▶ <i>Board Sept. 9, 2020</i>	Met with the Province and are in the process of finalizing the report. Will meet with stakeholders in the coming weeks. A final report and recommendations will be brought to the North Salt Spring Island Waterworks District and CRD Board in the fall. <i>Advocacy:</i> Electoral Areas Rural Status (July 17, 2020) <i>Advocacy:</i> Investing in Canada Infrastructure Program (Sept. 20, 2020)	▶ Continue to advocate with partners (BC Transit, BC Ferries and community groups) to define a service model to best serve the transportation needs of SGI ▶ Present results of Salt Spring Island Water Optimization Study	▶ Ongoing ▶ Q4 2020
4c Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities.				▶ <i>EAC July 8, 2020</i> ▶ <i>Board July 8, 2020</i> ▶ <i>PTPSC July 15, 2020</i>	Submitted Regional Emergency Management Partnership overview, 2019 highlights and role in COVID-19 report. Received \$25,000 grant for the Electoral Areas Emergency Operating Centre Supplies Procurement Project. Province released its <i>'What we heard' report</i> . The feedback period for the report ran until September 30, 2020. Once report feedback is compiled the Province will release the new Act.	▶ Initiate Firesmart Project	▶ Q2 2021
4d Achieve triple bottom-line sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers.					An overhaul of the business planning process was started in the 2019 and continues through 2021. A prioritization and decision-making methodology has been developed. It will be reviewed annually to ensure it is reflective of the CRD's operating context. Financial Services will undertake a review of best practices in reserve balances for all services in 2021.	▶ Report back on decision making criteria and prioritization at COW October 28, 2020 ▶ Report back on reserve balance measures and gaps/surpluses	▶ Q4 2020 ▶ Q3 2020 Q4 2021
4e Facilitate a discussion of the region's art facility needs and explore partnerships to support 100% participation in the CRD arts function.				▶ <i>Board July 8, 2020</i>	Following direction from the Select Committee public engagement commenced in June. Phases of the project included pre-consultation meetings, the development of a facilities inventory and analysis, in-depth interviews with key community members and an online survey that attracted over 500 participants.	▶ Delivery of arts public engagement ▶ Workshops to vet, validate learning outcomes and propose future actions ▶ Report back to select committee on results of engagement	▶ Ongoing ▶ Q4 2020 ▶ Q1 2021
4f Explore how the CRD can best contribute to regional economic development.				▶ <i>GFC July 29, 2020</i> ▶ <i>Board Aug. 12, 2020</i> ▶ <i>EAC Sept. 9, 2020</i> ▶ <i>Board Sept. 9, 2020</i>	Staff presented report on the regional role in economic development. The CRD continues to have a strong interest in supporting a regional economic development strategy and partnering with senior levels of government and stakeholders. In SGI, relationships have been established for collaboration at relevant provincial and federal level. External grants and funding opportunities collated and promoted through commissions. Approved the Rural Dividend amendments and staff authorized to direct award contract to Rural Islands Economic Partnerships Society.	▶ Continue to advance advocacy initiatives identified by the SGI and SSI community economic development commissions	▶ Ongoing

Accountability

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Corporate Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
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Business capacity & continuity: Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience.					Continued focus on the COVID-19 pandemic. Occupational Health & Safety continue to update and create new documents outlining health and safety protocols in line with WorkSafeBC. Preparation for Fall COVID planning, including new Human Resource processes. Face coverings were circulated to all staff.	<ul style="list-style-type: none"> ▶ Continue to monitor, assess and adapt in response to COVID-19 pandemic ▶ Progress on implementation to be reviewed quarterly by the Executive Leadership Team 	<ul style="list-style-type: none"> ▶ Ongoing ▶ Quarterly
Fiscal responsibility: Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability.					<p>A corporate risk management framework has been established and processes embedded in capital planning processes to support resource prioritization.</p> <p>A supporting asset componentization guide has been developed. Guide has been applied to Core Area Wastewater Treatment Project to ensure robust asset lifecycle risk analysis.</p>	<ul style="list-style-type: none"> ▶ Service plan initiatives to be considered for 2021 	<ul style="list-style-type: none"> ▶ Q4 2020
Transparency: Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability.					<p>Service Planning reports on track to be reviewed by committees and commissions between September 30 and October 28, 2020.</p> <p>Additional organizational KPIs have been included in reports.</p>	<ul style="list-style-type: none"> ▶ Present 2021 service planning reports for approval at COW October 28, 2020. 	<ul style="list-style-type: none"> ▶ Q4 2020
Efficiency & collaboration: Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration.					<p>Continue to advance initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, Wildfire response and First Nations.</p> <p>Continue work to seek new partnerships and transition informal partnerships to formal.</p>	<ul style="list-style-type: none"> ▶ Identify potential new or existing informal partnerships to transition into formal partnerships to enhance and advance priorities and initiatives ▶ Develop criteria guidelines for entering into new partnerships 	<ul style="list-style-type: none"> ▶ Ongoing ▶ Q4 2020
Customer service: Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service.					Website, social media and media channels fully engaged to report out information as the COVID-19 pandemic evolves. Signage and other measures taken to convey new health and safety requirements and operational impacts as directed by the Public Health Officer.	<ul style="list-style-type: none"> ▶ Progress on implementation to be reviewed quarterly by the Executive Leadership Team 	<ul style="list-style-type: none"> ▶ Quarterly

For a summary of completed actions on progress visit: www.crd.bc.ca/reporting

For more information on advocacy, including the CRD advocacy strategy and detailed correspondence list visit: www.crd.bc.ca/about/board-committees/board-advocacy