

The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.

Board Priorities Dashboard ▶ Progress Report No. 6 – Q2 2020



Making a difference...together

Community Wellbeing Transportation & Housing

CONDITION LEGEND	No issues / Proceeding as planned	Potential or emerging issue/problem	Problem/issue has arisen	Timing has changed
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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling.				<ul style="list-style-type: none"> ▶ <i>TC Feb. 27, 2019</i> ▶ <i>Board March 13, 2019</i> ▶ <i>EAC June 12, 2019</i> ▶ <i>Board June 12, 2019</i> ▶ <i>TC July 24, 2019</i> ▶ <i>COW Jan. 29, 2020</i> 	<p>MOTI presented their draft at the January 29 2020 COW. Release of the final Southern Vancouver Island Multi-Modal Transportation Plan expected in summer 2020, a quarter later than originally anticipated.</p> <p>We continue to provide technical support to a number of working and steering groups, including the Highway 17 Technical Working Group, Westshore Transit Plan, Island Highway Transit Priority, Victoria Regional Transit System 5-10 Year Plan and Inter-Municipal Business License for Ride-Hailing Discussion Group.</p>	<ul style="list-style-type: none"> ▶ MOTI to finalize the Transportation Plan ▶ Continue to investigate grant opportunities and look for project partners 	<ul style="list-style-type: none"> ▶ <i>Q3 2020</i> ▶ <i>Ongoing</i>
1b Protect the E&N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&N corridor.				<ul style="list-style-type: none"> ▶ <i>GFC July 3, 2019</i> 	<p>The province released the Island Rail Corridor Condition Assessment Report in April 2020. It provided estimated cost and potential phasing scenarios to reinstate rail along the island corridors, including the E&N corridor. The Southern Vancouver Island Multi-Modal Transportation Plan will consider the findings.</p>	<ul style="list-style-type: none"> ▶ Monitor CRD mayors' request to initiate rail service on E&N 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i>
1c Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents.				<ul style="list-style-type: none"> ▶ <i>Board Feb. 13, 2019</i> ▶ <i>Board Sept. 11, 2019</i> ▶ <i>EAC Jan. 8, 2020</i> ▶ <i>Board Jan. 8, 2020</i> ▶ <i>Board Mar. 11, 2020</i> ▶ <i>Board June 10, 2020</i> 	<p>COVID-19 additional reaching home funding update received by Board in June 2020.</p> <p>Westview officially opened, creating 73 new affordable housing units. Residents began moving into their new homes mid-May 2020.</p> <p>Media Release: CRD Continues to Provide Support for Vulnerable Populations during COVID-19 (April 6, 2020)</p> <p>Media Release: Over 70 New Affordable Homes Opening in Saanich (May 13, 2020)</p> <p>Media Release: Reaching Home Program Continues Focus on Community's Unhoused During COVID-19 Crisis (June 10, 2020)</p> <p>Media Release: Regional Housing First Program Partners Announce Additional Matching Contributions (June 18, 2020)</p>	<ul style="list-style-type: none"> ▶ Continue to implement Regional Housing First Program ▶ Staff develop a housing strategy for the Southern Gulf Islands Electoral Area ▶ Staff to add implementation of the SGI housing strategy to the 2021 service planning process 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i> ▶ <i>Q3 2020</i> ▶ <i>Q3 2021</i>

Standing Committee Legend

- ▶ CALWMC = Core Area Liquid Waste Management Committee
- ▶ EAC = Electoral Area Committee
- ▶ EC = Environment Committee
- ▶ FNRC = First Nations Relations Committee
- ▶ GFC = Governance & Finance Committee
- ▶ HHC = Hospitals & Housing Committee
- ▶ PEC = Parks & Environment Committee
- ▶ PPSC = Planning & Protective Services Committee
- ▶ RAFSC = Regional Arts Facilities Select Committee
- ▶ RPC = Regional Parks Committee
- ▶ TC = Transportation Committee

The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.

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Climate Action & Environmental Stewardship

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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
2a Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030.				<ul style="list-style-type: none"> ▶ <i>Board Feb 13, 2019</i> ▶ <i>Board April 10, 2019</i> ▶ <i>April 8, 2020</i> ▶ <i>Board May 13, 2020</i> 	<p>CRD Residential (Energy) Retrofit Acceleration Strategy was completed with an increase in the number of retrofit rebates offered. The Climate Action program will continue to support promotion of the Provincial rebate program with municipal partners to encourage residents to switch to heat pumps.</p> <p>2019 Climate Action Annual Report received for information and completed Climate Action Revenue Incentive Program reporting and submitted to the Province June 2020.</p>	<ul style="list-style-type: none"> ▶ Staff working with Provincial and Federal staff on policy initiatives ▶ Staff directed to report back with options for accelerating the CRD's response to the climate emergency, including additional investments and options for increasing regional collaboration to reduce greenhouse gas. 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i> ▶ <i>Q3 2020</i>
2b Work with local governments to further reduce emissions from buildings, transportation and solid waste.				<ul style="list-style-type: none"> ▶ <i>PEC May 22, 2019</i> ▶ <i>Board June 12, 2019</i> 	<p>Hosted Climate Action Inter-Municipal Task Force meeting to review current projects and discuss priorities and lessons learned related to accessing grants for efficiency programs.</p>	<ul style="list-style-type: none"> ▶ Host CRD Climate Action Inter-Municipal Working Group and Task Force meetings ▶ Launch neighbourhood Transition 2050 'Bring It Home' Program (launching July 2020, wrapping December 2020) 	<ul style="list-style-type: none"> ▶ <i>Quarterly</i> ▶ <i>Q3 2020</i>
2c Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste.				<ul style="list-style-type: none"> ▶ <i>Board Mar. 13, 2019</i> ▶ <i>Board May 8, 2019</i> ▶ <i>Board June 12, 2019</i> ▶ <i>Board July 10, 2019</i> ▶ <i>PEC Sept. 4, 2019</i> ▶ <i>Board Sept. 11, 2019</i> ▶ <i>Board Feb. 12, 2020</i> 	<p>The Solid Waste Management Plan 'What We Heard' report was presented to the Solid Waste Advisory Committee June 2020 and will be sent to Committee and Board in July 2020.</p> <p>On April 30, 2020 the CRD provided the required short-term biosolids contingency plan to the Ministry of Environment & Climate Change Strategy and are currently waiting for confirmation of its approval.</p> <p>Announced approval in principle of an agreement where FortisBC will purchase Renewable Natural Gas (RNG) generated from Hartland Landfill for beneficial use in its natural gas distribution system April 2020.</p> <p>Media Release: Renewable Natural Gas Project Proposed for Hartland Landfill (April 22, 2020)</p>	<ul style="list-style-type: none"> ▶ Collect feedback on the draft Solid Waste Management Plan ▶ Announce Biosolids contract ▶ Developing Terms of agreement with FortisBC to be submitted to BC Utilities Commission 	<ul style="list-style-type: none"> ▶ <i>Q3 2020</i> ▶ <i>Q2 2020</i> <i>Q3 2020</i> ▶ <i>Q3 2020</i>
2d Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups.				<ul style="list-style-type: none"> ▶ <i>Board April 10, 2019</i> ▶ <i>PEC Oct. 23, 2019</i> ▶ <i>COW Oct. 30, 2019</i> ▶ <i>Board Oct. 30, 2019</i> ▶ <i>Board Nov. 13, 2019</i> ▶ <i>Board Mar. 11, 2020</i> ▶ <i>Board Mar. 18, 2020</i> ▶ <i>Board April 8, 2020</i> ▶ <i>Board May 27, 2020</i> ▶ <i>Board June 10, 2020</i> ▶ <i>Board June 24, 2020</i> 	<p>Regional Parks 2020 to 2021 Land Acquisition Criteria approved. Regional Parks management planning underway for Mount Work, East Sooke and Matheson Lake/Roche Cove Regional Parks.</p> <p>Staff directed to report back on options to improve capacity of the Parks Acquisition Fund.</p> <p>Mount Work Regional Park Management Planning report received for information June 2020.</p> <p>Terms of Reference approved for the Mountain Biking Advisory Committee and committee members appointed.</p>	<ul style="list-style-type: none"> ▶ Staff to implement the Regional Parks sustainable service delivery report recommendations 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i>
2e Develop model bylaws and best practices for use by municipalities and electoral areas.				<ul style="list-style-type: none"> ▶ <i>PEC July 24, 2019</i> ▶ <i>Board Aug. 14, 2019</i> ▶ <i>COW Oct. 30, 2019</i> ▶ <i>Board Oct. 30, 2019</i> ▶ <i>PEC Nov. 27, 2019</i> 	<p>Capital Region Coastal Flood Inundation Mapping Project data collection work completed.</p> <p>Completed the regional analysis to understand electric vehicle (EV) charging performance to coordinate local government bylaws and results shared with local governments in April 2020.</p>	<ul style="list-style-type: none"> ▶ Staff to report the results of the Province's Plastics Action Plan Policy Consultation Paper when results are available and recommend next steps ▶ Data from the Flood Inundation Project to be shared with municipalities 	<ul style="list-style-type: none"> ▶ <i>Q2 2020</i> <i>Q3 2020</i> ▶ <i>Q3 2020</i>

The CRD Board will take measurable steps toward developing respectful government-to-government relationships and partnerships with First Nations to foster shared prosperity for all.

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First Nations Reconciliation

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3a Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories.				<ul style="list-style-type: none"> ▶ <i>Board June 12, 2019</i> ▶ <i>FNRC Feb. 26, 2020</i> ▶ <i>Board March 11, 2020</i> 		<ul style="list-style-type: none"> ▶ Report back on implications and draft amendments to the Procedures Bylaw to enable the inclusion of First Nations elected representatives on Committees and appointed bodies of the Board. ▶ Report back on CRD Board Remuneration and Travel Expense policy that outlines remuneration for First Nations elected officials and a draft First Nations Remuneration Policy that establishes compensation for specific cultural, technical or subject matter expertise on CRD projects and initiatives. 	<ul style="list-style-type: none"> ▶ <i>Q2-2020 Q3 2020</i> ▶ <i>Q2-2020 Q3 2020</i>
3b Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals.				<ul style="list-style-type: none"> ▶ <i>FNRC Sept. 18, 2019</i> 	<p>Feasibility Study of First Nations Economic Development Model process underway.</p> <p>Integrated Water Services continue to work towards water and wastewater service agreements with local First Nations.</p>	<ul style="list-style-type: none"> ▶ Report back on work developed with consultant to define scope of services for the Feasibility Study 	<ul style="list-style-type: none"> ▶ <i>Q3 2020</i>
3c Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names.				<ul style="list-style-type: none"> ▶ <i>Board Mar. 13, 2019</i> ▶ <i>Board June 12, 2019</i> 	<p>Promoted the celebration of National Indigenous History Month and Indigenous Peoples Day in June 2020.</p>	<ul style="list-style-type: none"> ▶ Archeology policy and procedures training program implementation 	<ul style="list-style-type: none"> ▶ <i>Q3 2020</i>
3d Prepare an ecological asset management plan that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management.					<p>Service plan initiative to be considered for 2021. Other service plan initiatives prioritized for 2020.</p>		



The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

Advocacy, Governance & Accountability



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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
4a Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services.				<ul style="list-style-type: none"> ▶ <i>EAC Mar. 13, 2019</i> ▶ <i>EAC July 10, 2019</i> ▶ <i>Board July 10, 2019</i> ▶ <i>EAC Jan. 8, 2020</i> ▶ <i>Board, Jan. 8 2020</i> ▶ <i>Board Feb. 12, 2020</i> 	Received a grant from the Provincial Government to advance Phase 2 of the Connectivity Design Plan.	<ul style="list-style-type: none"> ▶ Staff be directed to seek partnerships with one or more Internet Service Providers ▶ Pursue funding for the design and implementation of the Southern Gulf Islands Connectivity Plan 	<ul style="list-style-type: none"> ▶ <i>Q3 2020</i> ▶ <i>Ongoing</i>
4b Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area.				<ul style="list-style-type: none"> ▶ <i>Board Jan. 9, 2019</i> ▶ <i>EAC Mar. 13, 2019</i> ▶ <i>EAC April 10, 2019</i> ▶ <i>EAC July 10, 2019</i> ▶ <i>Board July 10, 2019</i> ▶ <i>EAC Sept. 11, 2019</i> ▶ <i>Board Sept. 11, 2019</i> ▶ <i>Board Feb. 12, 2020</i> 	North Ganges Transportation project tendered in March 2020 with construction started in June 2020.	<ul style="list-style-type: none"> ▶ Continue to advocate with partners (BC Transit, BC Ferries and community groups) to define a service model to best serve the transportation needs of SGI ▶ Conduct Salt Spring Island Water Optimization Study public engagement and present results 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i> ▶ <i>Q3 2020</i>
4c Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities.					Participated through the Regional Emergency Management Partnership in a Regional Hazard, Risk and Vulnerability Assessment (HRVA) exploring three regional hazards of snow storm, extreme heat, and earthquake along with multiple stakeholders from multiple-sectors from across the capital region identifying disaster risk reduction strategies.	<ul style="list-style-type: none"> ▶ Awaiting Province to release new Act ▶ Initiate Firesmart Project 	<ul style="list-style-type: none"> ▶ <i>Q3 2020</i> ▶ <i>Q2 2021</i>
4d Achieve triple bottom-line sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers.				▶ <i>Board May 13, 2020</i>	<p>Financial Planning guidelines approved by Board.</p> <p>Service Planning and initiative prioritization with ELT has been completed.</p> <p>New quarterly operational variance reporting implemented.</p>	<ul style="list-style-type: none"> ▶ Report back on decision making criteria and prioritization through the service planning process ▶ Staff to prepare the service plans for standing committees and commissions ▶ Report back on reserve balance measures and gaps/surpluses 	<ul style="list-style-type: none"> ▶ <i>Q3 2020</i> ▶ <i>Q3 2020</i> ▶ <i>Q3 2020</i>
4e Facilitate a discussion of the region's art facility needs and explore partnerships to support 100% participation in the CRD arts function.				<ul style="list-style-type: none"> ▶ <i>GFC July 3, 2019</i> ▶ <i>GFC Oct. 2, 2019</i> ▶ <i>Board Oct. 9, 2019</i> ▶ <i>Board Oct. 30, 2019</i> ▶ <i>RAFSC Jan. 29, 2020</i> ▶ <i>Board, June 24, 2020</i> 	<p>Select committee confirmed proceeding with public engagement through COVID-19. External consultant presented electronic engagement plan to committee and will ensure all activities are in accordance with Public Health Officer guidelines.</p> <p>Updated CRD Arts & Culture Support Service Strategic Plan and submitted to Board June 24, 2020.</p>	<ul style="list-style-type: none"> ▶ Delivery of arts public engagement ▶ Report back to select committee on results of engagement 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i> ▶ <i>Q1 2021</i>
4f Explore how the CRD can best contribute to regional economic development.				<ul style="list-style-type: none"> ▶ <i>GFC July 3, 2019</i> ▶ <i>Board July 10, 2019</i> ▶ <i>GFC Oct. 2, 2019</i> ▶ <i>Board Oct. 9, 2019</i> ▶ <i>Board Mar 11, 2020</i> ▶ <i>Board May 13, 2020</i> 	<p>Board Chair participated in the Opportunity in Recovery: Discussing BC's post COVID-19 future on June 17.</p> <p>2020 Community Economic Development Commission Five Year Financial Plan to fund a project with Rural Island Economic Partnership (REIP) to develop an online business directory and marketing plan for rural businesses.</p> <p>Advocacy: COVID-19 and Community Works Funds (April 27, 2020)</p> <p>Advocacy: South Island Leaders Unite to Address Economic Crisis and Recovery (April 16, 2020)</p>	<ul style="list-style-type: none"> ▶ Continue to advance advocacy initiatives identified by the SGI and SSI community economic development commissions ▶ Staff to present report on options to further contribute to regional economic development 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i> ▶ <i>Q3 2020</i>

Accountability

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Corporate Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
Business capacity & continuity: Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience.				<ul style="list-style-type: none"> ▶ <i>Board Mar. 18, 2020</i> 	<p>Continued focus on the COVID-19 pandemic. Occupational Health & Safety created the Safety Exposure Control Plan, as well as additional documents outlining health and safety protocols in line with WorkSafeBC. Application for Certificate of Recognition (CoR) for audit postponed to 2021 due to the COVID-19 pandemic.</p> <p>Service plan initiative prepared for the implementation of the HRIS as part of the service planning process but deferred to 2021.</p>	<ul style="list-style-type: none"> ▶ Continue to monitor, assess and adapt in response to COVID-19 pandemic ▶ Progress on implementation to be reviewed quarterly by the Executive Leadership Team 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i> ▶ <i>Quarterly</i>
Fiscal responsibility: Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability.				<ul style="list-style-type: none"> ▶ <i>Board Mar. 13, 2019</i> ▶ <i>GFC Oct. 2, 2019</i> ▶ <i>PEC Oct. 23, 2019</i> ▶ <i>COW Oct. 30, 2019</i> ▶ <i>Board Oct. 30, 2019</i> ▶ <i>Board Mar. 11, 2020</i> 	<p>The multi-year Asset Management Initiative Business Case project continues to be implemented, with work on the Core Area Wastewater Service underway. Sustainable Service Delivery Plans are being developed across multiple service areas.</p> <p>All risks related to assets being integrated in the corporate risk register.</p>	<ul style="list-style-type: none"> ▶ Service plan initiatives to be considered for 2021 	<ul style="list-style-type: none"> ▶ <i>Q4 2020</i>
Transparency: Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability.				<ul style="list-style-type: none"> ▶ <i>COW Oct. 30, 2019</i> ▶ <i>Board Oct. 30, 2019</i> ▶ <i>Board Mar. 18, 2020</i> ▶ <i>Board May 13, 2020</i> 	<p>Board conducted the 2019-2022 Board Priorities Annual Check-in May 2020.</p> <p>First phase of the 2021 service planning process (initiative identification and prioritization) was completed June 2020. Changes were implemented this year, following the 2019 service planning review. Moving forward with financial planning work as well as Community Needs Summary development in line with target deadlines.</p>	<ul style="list-style-type: none"> ▶ Complete 2021 service planning and develop organizational KPIs 	<ul style="list-style-type: none"> ▶ <i>Q3 2020</i>
Efficiency & collaboration: Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration.					<p>Continue to advance initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, Wildfire response and First Nations.</p> <p>Continue work to seek new partnerships and transition informal partnerships to formal.</p>	<ul style="list-style-type: none"> ▶ Identify potential new or existing informal partnerships to transition into formal partnerships to enhance and advance priorities and initiatives ▶ Develop criteria guidelines for entering into new partnerships 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i> ▶ <i>Q4 2020</i>
Customer service: Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service.				<ul style="list-style-type: none"> ▶ <i>Board May 8, 2019</i> ▶ <i>Board June 12, 2019</i> ▶ <i>Board Dec. 11, 2019</i> ▶ <i>Board Mar. 18, 2020</i> 	<p>Website, social media and media channels fully engaged to report out information as the COVID-19 pandemic evolves. Closed CRD offices re-opened to the public June 1, 2020. Signage and other measures taken to convey new health and safety requirements and operational impacts as directed by the Public Health Officer.</p> <p>Launched the water outages map allowing customers of the Juan de Fuca Water Distribution System and Local Service Areas to view current water outages online.</p>	<ul style="list-style-type: none"> ▶ Progress on implementation to be reviewed quarterly by the Executive Leadership Team 	<ul style="list-style-type: none"> ▶ <i>Quarterly</i>

For a summary of completed actions on progress visit: www.crd.bc.ca/reporting

For more information on advocacy, including the CRD advocacy strategy and detailed correspondence list visit: www.crd.bc.ca/about/board-committees/board-advocacy