

Drivers for Change in Capital Investment

Community Need	Service	(\$M) Change	Description	Impact	Funding Source	Direction
Business Systems & Processes	IT	0.9	SAP migration from ECC to S4 has been accelerated, with more spending brought forward from 2025 into 2024.	Regional	Current Operating and WIP \$0.9	Change in Timing
	Finance	0.8	First year project costs related to construction of additional office space at the IWS Field Office.	Regional	Reserves \$0.8	Change in Assumption
	CRD HQ Building	0.6	Design delays have pushed the 2nd and 4th floor renovations from 2023 to 2024.	Regional	Current Operating and WIP \$0.6	Change in Timing
Regional Parks	Regional Parks	1.4	Delays in design changes for the Mayne Island Regional Trail have deferred the completion of construction to 2024.	Regional	Debt \$1.3 Current Operating and WIP \$0.1	Change in Timing
		1.0	Grant spending on construction of the Selkirk trestle and section 1 of the Regional Trestle renewal project has been accelerated from 2025 to 2024.	Regional	Grant \$1.0	Change in Timing
		0.7	Vehicle replacement delays in 2023 and prior years are expected to be received in 2024. Includes backhoe and dump truck replacement.	Regional	Reserves \$0.7	Change in Timing
	Pender Island Community Parks	2.1	Development of the Schooner Way Trail added for 2024, contingent on the receipt of Federal and Provincial grants and community donations.	Local Area	Grant \$1.3 Other \$0.5 Reserves \$0.3	Pender Island Parks and Recreation Commission (October 16, 2023)
	SSI Park Land & Rec Program	0.3	Additional donation funding recognized in 2024 to increase the scope of the Ball Field Redevelopment project, in partnership with SD64.	Local Area	Other \$0.3	SSI LCC (February 1, 2024)
Climate Action	Regional Parks	0.4	Electric Vehicle purchase delays in 2023 are expected to be received in 2024.	Regional	Current Operating and WIP \$0.4	Change in Timing
Transportation	Regional Parks	0.3	Additional funds have been received to complete the replacement of the Matheson Creek Bridge.	Regional	Reserves \$0.2 Current Operating and WIP \$0.1	Change in Value
Arts & Recreation	Panorama Recreation	0.8	Spending deferred from 2023 to 2024 for the Centennial Park Multi-Sport Box transfer delays, and incorporation of new designs for the Heat Recovery Plant project.	Sub - Regional	Debt \$0.8	Change in Timing
Housing & Health	Land Banking & Housing	0.7	Land acquisition for future affordable housing development.	Regional	Grant \$0.7	Change in Assumptions
Solid Waste & Recycling	Solid Waste Disposal	6.2	Hartland Landfill Cell 4 Liner Installation was not completed in 2023 due to the delay in design and tendering. This work is carried forward to 2024.	Regional	Current Operating and WIP \$6.2	Change in Timing

Solid Waste & Recycling	Solid Waste Disposal	5.6	The Landfill Gas Utilization project electrical design was conducted in 2023. Manufacturing of major equipment is in progress, with completion and installation deferred to 2024 due to the delay of contractor's work schedule. Multi-year project will end in Q4 2024.	Regional	Current Operating and WIP \$5.6	Change in Timing
		1.7	Procurement of flares and blower package was conducted in 2023, with majority of construction work carried forward to 2024.	Regional	Current Operating and WIP \$1.7	Change in Timing
		0.5	The 2023 phase of planned aggregate production for internal use was not accomplished in 2023 due to the delay of contractor's work schedule and is being carry forward to 2024.	Regional	Current Operating and WIP \$0.5	Change in Timing
		0.5	The planned construction of the contractor workshop relocation was not accomplished in 2023 due to delay in design and tendering, and is being carried forward to 2024.	Regional	Current Operating and WIP \$0.5	Change in Timing
Water	Regional Water Supply	1.0	The supply contract for the UV replacement project was completed in 2023, with construction deferred to begin late 2024.	Regional	Current Operating and WIP \$1.0	Change in Assumptions
		1.0	Bid responses to the 2023 Cecelia Meter Replacement project tendering process exceeded available budget; project budget has increased in 2024 to address market cost escalation.	Regional	Current Operating and WIP \$1.0	Regional Water Commission (January 17, 2024)
		1.0	Carry forward of Goldstream IWS Field Office project, delayed from 2023 as a result of continued review of scope and use of building.	Regional	Current Operating and WIP \$1.0	Change in Assumptions
		0.9	Mount Tolmie tank maintenance inspection in Q4 2023 identified water infiltration and structural deficiencies in the south cell requiring mitigation. The project budget has increased to address this mitigation work.	Regional	Current Operating and WIP \$0.9	Regional Water Commission (January 17, 2024)
		0.6	2023 phase of planned work for integration of dam performance and Hydromet to SCADA has been delayed to 2024, due to internal resource constraints and project prioritization.	Regional	Current Operating and WIP \$0.6	Change in Timing
		0.3	Some of the projected work for GVWSA Forest Resilience has been delayed from 2023 and carried forward to 2024.	Regional	Current Operating and WIP \$0.3	Change in Timing
		(1.1)	Work on the Main No. 3 Segment replacement and Main No. 4 Upgrade projects have been rescheduled from 2024 to future years, based on the status of current designs and prioritization of Mount Tolmie tank maintenance.	Regional	Current Operating and WIP (\$1.1)	Regional Water Commission (January 17, 2024)

Water	Regional Water Supply	(0.7)	Other projects scheduled for 2024 that have been delayed to 2025 include supply meter replacements, post disaster emergency water supply, asset management plan for infrastructure improvements, GVWSA wildfire/forest modelling, and Goldstream WTP safety improvements.	Regional	Current Operating and WIP (\$0.7)	Change in Timing
	JDF Water Distribution	1.1	Resource limitations for the AC Pipe Replacement Program and project prioritization have pushed replacements scheduled for 2023 into 2024.	Regional	Current Operating and WIP \$1.1	Change in Timing
		0.4	Vehicle replacement delays in 2023 resulting from supply chain issues are carried forward from 2023 to 2024.	Regional	Current Operating and WIP \$0.4	Change in Timing
	Saanich Peninsula Water Supply	0.3	Carry forward of the Hamsterly Pump Station Backup Power Generator from 2023 to 2024, due to market challenges in acquiring within budget.	Sub - Regional	Reserves \$0.3	Change in Timing
		0.3	Completion of RFP process determined the SPWS System Upgrade and Expansion project delivery will be deferred from 2023 to late 2024.	Sub - Regional	Reserves \$0.3	Change in Assumptions
	Lyall Harbour Boot Cove Water	(0.4)	Project rescheduled to 2025, with a change in funding source from grant to debt, as directed by Committee.	Local Area	Grant (\$0.4)	Lyall Harbour/Boot Cove Water Local Service Committee (November 9, 2023).
Wastewater	Debt-Core Area Wastewater	1.4	The SCADA and Radio Assessment work is in the consulting stage, with the majority of implementation carried forward to 2024.	Sub - Regional	Debt \$1.4	Change in Timing
		0.5	Residual commitments for third party payment obligations associated with the CAWTP project are carried forward to 2024.	Sub - Regional	Current Operating and WIP \$0.5	Change in Timing
		0.4	Bowker Sewer Rehabilitation project will reach substantial completion Q1 2024. Budget for closeout costs carried forward to 2024.	Sub - Regional	Current Operating and WIP \$0.4	Change in Timing
		(0.6)	The RFP for the Harling Pumpstation Replacement issued to be issued Q1 2024, with construction to be deferred to begin in 2025.	Sub - Regional	Debt (\$0.6)	Change in Timing
		(1.3)	Construction for the Western Trunk Grit Chamber Repairs project has been adjusted from 2024 to 2025 due prioritization of other capital project resources.	Sub - Regional	Debt (\$1.3)	Change in Timing
		(1.6)	Consulting efforts to occur in 2024 for the Manhole Repair and Replacement project, with construction work deferred until 2025.	Sub - Regional	Debt (\$1.6)	Change in Assumptions

Wastewater	Debt-Core Area Wastewater	1.7	Other projects with carry forward amounts from 2023 to 2024 under \$250,000 include sewer cleaning, Gorge siphon inlet upgrade, Saanich Peninsula Odour Control, Parsons meter replacement and various meter, electrical and building upgrades			Change in Timing
	Ganges Sewer Utility (SSI)	(3.5)	Construction delays on the Ganges Wastewater Treatment Plant has rephased implementation from 2024 to 2025	Local Area	Grant (\$2.6) Debt (\$0.9)	Change in Timing
Wastewater	Maliview Estates Sewer	(1.4)	Delays in design, fabrication and delivery is pushing construction and installation for the Wastewater Treatment Plant Upgrades from 2024 to 2025.	Sub - Regional	Grant (\$1.1) Debt (\$0.3)	Change in Timing
	All Other Services (Including EA)	0.9	Net increase across 54 capital plans			
Total		25.7				