

Activity ID	Task Description	Dur Mo...	Start	Finish	2010												2011												2012											
					May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec				
<b>CM @ RISK</b>																																								
<b>CM @ Risk Contractor Procurement</b>																																								
0620	CM Pre Construction Services RFP selection process	3	20-May-10	20-Aug-10	[Gantt bar: May 2010 - Aug 2010]																																			
0140	CM Pre Construction services	6	20-Aug-10	14-Feb-11	[Gantt bar: Aug 2010 - Feb 2011]																																			
0860	CM @ fee services	12	14-Feb-11	15-Feb-12	[Gantt bar: Feb 2011 - Feb 2012]																																			
1180	Convert to CM @ Risk	3	09-Nov-11	15-Feb-12	[Gantt bar: Nov 2011 - Feb 2012]																																			
<b>HYBRID</b>																																								
<b>HYBRID Contractor Procurement</b>																																								
<b>Conveyance / Pumping</b>																																								
1450	Conveyance / Pumping Bid period	3	05-Dec-11	09-Mar-12	[Gantt bar: Dec 2011 - Mar 2012]																																			
1460	Conveyance / Pumping Bid review / award	2	09-Mar-12	10-May-12	[Gantt bar: Mar 2012 - May 2012]																																			
<b>Outfall SENOB</b>																																								
1500	Outfall SENOB Bid period	3	23-Nov-10	01-Mar-11	[Gantt bar: Nov 2010 - Mar 2011]																																			
1510	Outfall SENOB Bid review / award	2	01-Mar-11	02-May-11	[Gantt bar: Mar 2011 - May 2011]																																			
<b>Outfall Macaulay</b>																																								
1520	Outfall Macaulay twinning Bid period	3	02-Jun-11	02-Sep-11	[Gantt bar: Jun 2011 - Sep 2011]																																			
1530	Outfall Macaulay twinning Bid review / award	2	02-Sep-11	03-Nov-11	[Gantt bar: Sep 2011 - Nov 2011]																																			
<b>Outfall Westshore</b>																																								
1540	Outfall Westshore Bid period	3	05-Dec-11	09-Mar-12	[Gantt bar: Dec 2011 - Mar 2012]																																			
1550	Outfall Westshore Bid review / award	2	09-Mar-12	10-May-12	[Gantt bar: Mar 2012 - May 2012]																																			
<b>Tunnel</b>																																								
1570	Tunnel Clover Point to Macaulay Bid period	3	02-Jun-11	02-Sep-11	[Gantt bar: Jun 2011 - Sep 2011]																																			
1580	Tunnel Clover Point to Macaulay Bid review / award	2	02-Sep-11	03-Nov-11	[Gantt bar: Sep 2011 - Nov 2011]																																			
<b>Biosolids Plant</b>																																								
1410	Biosolids Plant P3 RFP process	9	01-Mar-11	05-Dec-11	[Gantt bar: Mar 2011 - Dec 2011]																																			
1420	Biosolids Plant P3 RFP Review / award	4	05-Dec-11	11-Apr-12	[Gantt bar: Dec 2011 - Apr 2012]																																			
<b>SENOB</b>																																								
0630	CM Pre Construction Services RFP selection process	3	20-May-10	20-Aug-10	[Gantt bar: May 2010 - Aug 2010]																																			
0650	CM Pre Construction services	6	20-Aug-10	14-Feb-11	[Gantt bar: Aug 2010 - Feb 2011]																																			
1220	CM @ fee services	12	14-Feb-11	15-Feb-12	[Gantt bar: Feb 2011 - Feb 2012]																																			
1230	Convert to CM @ Risk	3	09-Nov-11	15-Feb-12	[Gantt bar: Nov 2011 - Feb 2012]																																			
<b>Clover Point</b>																																								
1370	Clover Point DB RFP Process	5	22-Dec-10	02-Jun-11	[Gantt bar: Dec 2010 - Jun 2011]																																			
1380	Clover Point DB RFP Review / award	2	02-Jun-11	03-Aug-11	[Gantt bar: Jun 2011 - Aug 2011]																																			
<b>McLoughlin Point</b>																																								
1290	McLoughlin Point RFP Process	5	23-Nov-10	02-May-11	[Gantt bar: Nov 2010 - May 2011]																																			
1300	McLoughlin Point RFP Review / award	2	02-May-11	04-Jul-11	[Gantt bar: May 2011 - Jul 2011]																																			
<b>Westshore</b>																																								
1250	Westshore P3 RFP process	4	22-Sep-10	31-Jan-11	[Gantt bar: Sep 2010 - Jan 2011]																																			
1260	Westshore P3 RFP review / award	2	31-Jan-11	31-Mar-11	[Gantt bar: Jan 2011 - Mar 2011]																																			
<b>Heat Recovery / Water Reuse Loops</b>																																								
1630	UVic Bid period	3	01-Mar-11	02-Jun-11	[Gantt bar: Mar 2011 - Jun 2011]																																			
1640	UVic Bid review / award	2	02-Jun-11	03-Aug-11	[Gantt bar: Jun 2011 - Aug 2011]																																			
1650	Heat Recovery James Bay Bid period	3	09-Feb-12	10-May-12	[Gantt bar: Feb 2012 - May 2012]																																			
1660	James Bay Bid review / award	2	10-May-12	12-Jul-12	[Gantt bar: May 2012 - Jul 2012]																																			
<b>DBFO - Design Build Finance Operate</b>																																								
<b>Planning</b>																																								
0900	Planning	9	20-May-10	01-Mar-11	[Gantt bar: May 2010 - Mar 2011]																																			
<b>Design</b>																																								
0930	DBFO Detailed design	12	12-Jul-12	22-Jul-13	[Gantt bar: Jul 2012 - Jul 2013]																																			
<b>DBFO Proponent Procurement</b>																																								
1190	DBFO Pre-qualification process	4	22-Oct-10	01-Mar-11	[Gantt bar: Oct 2010 - Mar 2011]																																			
0910	DBFO Proponent submission & evaluation	12	01-Mar-11	09-Mar-12	[Gantt bar: Mar 2011 - Mar 2012]																																			
0920	Financial Closure	4	09-Mar-12	12-Jul-12	[Gantt bar: Mar 2012 - Jul 2012]																																			

05 March 2010



CRD - Core Area Wastewater Treatment Program

Project Delivery Options

CM @ Risk / Hybrid / DBFO - Procurement

