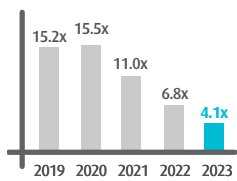


BUILDING INFRASTRUCTURE

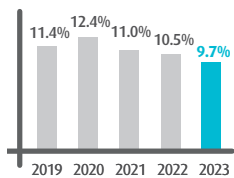


Investment on capital is **4.1x** the rate of depreciation

This is the amount of capital invested in infrastructure for every dollar that assets depreciate each year. In 2023, the investment in capital will be \$218.2M* compared to an amortization of \$53.3M*.

*Amortization based on net book value as per the audited financial statements from the preceding year

MANAGING DEBT



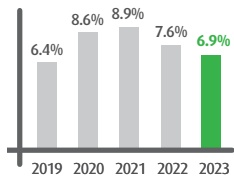
Debt servicing costs are **9.7%** of revenue

This is the amount of annual revenue committed to debt repayment for existing and new capital. In 2023, debt servicing costs will account for \$25.2M* out of total revenue of \$259.9M.**

*This excludes municipal borrowing.

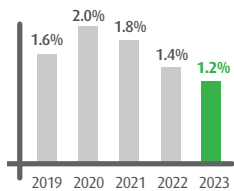
**This excludes municipal debt (17.3M), internal allocations (53.9M), and surplus carryforward (8.8M).

SAVING FOR THE FUTURE



Reserve transfers make up **6.9%** of the operating budget

This is the amount of total reserve contributions compared to the total CRD operating budget. In 2023, reserve transfers will total \$23.3M while the operating budget will total \$337.4M.



Reserve transfers make up **1.2%** of the depreciated value of assets

This is the amount of total reserve contributions compared to the total net book value of CRD assets. In 2023, reserve transfers will total \$23.3M while the net book value will total \$1,877.6M.*

*Based on net book value as per the audited statements from the preceding year.