CRD Wastewater Treatment Project

Quarterly Report

Reporting Period: January to March 2020

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1 Executive Summary

1.1 Introduction

This Quarterly report covers the reporting period of January to March 2020 and outlines the progress made on the Wastewater Treatment Project over this time.

The Wastewater Treatment Project (the “Project”) includes three main Project Components (the “Project Components”): the McLoughlin Point Wastewater Treatment Plant (the “McLoughlin Point WWTP”), the Residuals Treatment Facility (the “RTF”) and the Conveyance System (which includes upgrades to the conveyance network including the construction of pump stations and pipes). The Project scope is being delivered through a number of contracts with a variety of contracting strategies.

Over the reporting period the COVID-19 public health emergency began to have impacts on the Project. The Project Team and Project contractors are actively monitoring the status of the COVID-19 public health emergency and are taking additional precautions to protect our staff, contractors, and the public. Construction is ongoing at all of the Project’s sites in accordance with guidelines established by the Provincial Health Officer.

While construction is ongoing, the public health emergency is impacting construction progress and may delay some interim project milestones, such as the transition to commissioning. However, based on current progress the Wastewater Treatment Project remains on schedule to meet the regulatory deadline for treatment by the end of 2020.

The McLoughlin Point WWTP Project Component is continuing with Harbour Resource Partners (“HRP” as the Design-Build Contractor for the McLoughlin Point WWTP) progressing construction in the Primary Treatment area including: installation of tube settlers in Densadeg 1 (DD1); completion of tank piping and equipment installation; Densadeg rake mechanism installation underway in all Densadegs; primary odour control tanks set in place; completion of pipe rack installation; fine screen building roofing is complete, cladding in progress, and drywall nearing completion. In the Secondary Treatment area progressing construction including: completed Moving Bed Bio Reactor (MBBR) #2 concrete; progression of penthouse building envelopes; completion of south Biological Aerated Filter (BAF)/ Tertiary tie-in slab; MBBR #2 and #1 process equipment nearing completion; and BAF gravel and biolite is installed in cells 11, 10, 8, 6, 4 and 2. In the Tertiary treatment area construction progress includes: progression of BAF tie-in walls and channels; initial Heating Ventilation and Air Conditioning(HVAC) and electrical work; ongoing installation of lower level 1 pumps and mechanical piping; outfall shaft concrete work nearing completion; progressing level 2 process piping; and cinder block masonry nearing completion. In the Operations and Maintenance (O&M Building) and off site utilities construction progress included: continued progress of HVAC and plumbing throughout the building; ongoing glazing installation on the first and second levels; completed raw influent line from Peters Street to the wye, including testing; installed water line to the main plant site from Peters Street; HVAC, plumbing and fire suppression trades are nearing completion on level 1; level 2 roof parapets were installed and preparing for roofing package installation; lower level stud build out and drywall nearing completion; and progression of north end tsunami and planter wall construction.

The RTF Project Component is continuing with Hartland Resource Management Group ("HRMG" as the Design-Build-Finance-Operate Maintain contractor for the RTF) progressing construction activities including: completing installation and finishing of drywall in Residuals Handling Building and Dryer Building; structural steel frame completed for the Water Pump House; installed motor control centre/electrical controls in Dryer Building electrical room; commenced erection of Digester #3 bolted steel tank; Digester 2 closed up in preparation for hydro testing; progressed mechanical and electrical in Digester Building; installed boilers and polymer pumps, epoxy flooring installed in chemical room, and installed valves and piping, in Residuals Handling Building; progressed mechanical installation, progressed metal stud and drywall installation and completed load out structure in Residuals Drying Facility; completed metal stud and drywall, completed valve installation around equalisation area, and progressing mechanical and electrical work in the Residuals Storage and Odour Control areas; metal stud walls completed with drywall commencing, and commenced window and door installation in the Operations and Maintenance building.

The Conveyance System is being delivered through seven construction contracts: two design-build contracts and five design-bid-build contracts.

The two design-build Conveyance System contracts progressed over the reporting period as follows:

- Clover Point Pump Station: Kenaidan Contracting Limited ("Kenaidan" as the Design-Build Contractor) progressed construction activities over the reporting period including: installation of process pipe knife gate and check valves; continued existing inlet channel and bypass pumping work testing and backfilling of the forcemain; progressing piping of domestic water service, and fire suppression service; installation of exterior retaining walls; pigging chamber waterline fused and bolted; relocation of existing screen and compactor; and installation of new screen and compactor.

- Macaulay Point Pump Station: Kenaidan Contracting Limited ("Kenaidan" as the Design-Build Contractor) progressed construction activities over the reporting period including: installation of bridge crane in the bin room; installation of screen room and Vortex grating; installation of HVAC and drain pipe in the screen room; completion and passing of the pressure test for the forcemain; ongoing backfill around the exterior wall; cross laminated timber roof and parapet have been installed; installation of the HVAC and drain pipes in the screen room; bridge cranes have been commissioned in the bin and pump rooms; ongoing unit heaters installation; poured wet well ogee block and duct bank for primary power cable; and insulation on the exterior walls and roof is nearing completion.

The design-bid-build Conveyance System contracts progressed over the reporting period, as follows:

- Clover Forcemain: Windley Contracting Ltd. ("Windley" as the Construction Contractor) continued construction activities including: progressing electrical lighting installation from Montreal Street to Lewis Street; ongoing installation of Clover Point storm catch basin; ongoing cycle track/road restoration between Government and Lewis Streets; ongoing cycle track paving; road restoration; electrical lighting installation; additional cycle path let downs; planted remaining trees at Douglas Street; and top lift paving from Niagara Street to Dock Street.

- Residual Solids Conveyance Line ("RSCL"): the RSCL is being delivered through two construction contracts, with work progressing as follows:

    - Residual Solids Pipes: Don Mann Excavating Ltd. ("Don Mann" as the Construction Contractor for the Residual Solids Pipes) continued construction activities over the reporting period, including: installation of valve chambers; final road restoration and line painting; and installation of approximately 2.2km of pipes.

    - Residual Solids Pump Stations: Knappett Projects Inc. ("Knappett" as the Construction Contractor for the Residual Solids Pump Stations) continued construction activities including: wet well walls and valve chamber slab were formed and poured, and the kiosk was landed at Pump Station 1; the valve chamber, flow meter and line valve manholes were installed at Pump Station 2; installation of underground conduits, genset and electrical kiosk and generator placed on pad at Pump Station 3; completion of pipe installation along Interurban Road; completion of the RTF Chamber at Willis Point Road; Hartland reservoir slab was poured, formed and the reservoir was fully erected; work progressed under Tillicum Bridge with the installation of all anchor bolts, and the Interurban base lift asphalt was paved.

- Arbutus Attenuation Tank ("AAT"): NAC Constructors Ltd. (as the Construction Contractor for the Arbutus Attenuation Tank) continued construction activities including: continued drilling operation and installation of plain and reinforced secant piles; mobilization of second drill rig to site to assist in secant pile production rate; maintaining the dewatering system; on-site steel welding for lateral strut reinforcement; preparatory works for ring beam construction; removal of construction ramp into tank footprint to facilitate installation of remaining secant piles and installation of diagonal and lateral struts atop the secant piles.

- Trent Forcemain Jacob Bros. Construction Inc. (as the Construction Contractor for the Trent Forcemain) progressed planning and commenced construction activities including: submitting construction management plans for the Project Team's Review; undertaking utility pre-locate works; and Memorial Crescent storm main and sanitary realignment work.

1.2 Dashboard

Table 1 indicates the high level status of the Project and each Project Component with regards to the six Key Performance Indicators ("KPI") that were defined within the Project Charter.

There were no changes made to the KPIs over the reporting period. Although the COVID-19 public health emergency did begin to have impacts on the Project over the reporting period, construction is ongoing at all of the Project's sites in accordance with guidelines established by the Provincial Health Officer.

The safety KPI for the Project and the conveyance system remains yellow. Over the reporting period no recordable safety incidents occurred and the total incident frequency decreased from 1.5 at the end of the fourth quarter of 2019 to 1.2. The Project Team continues to work with and ensure that all of the prime contractor partners maintain safety as their number one priority. The

Project Team is also actively monitoring the status of the COVID-19 public health emergency and is taking additional precautions to protect our staff, contractors, and the public. The BC Government has designated construction as an essential service, and issued guidelines for construction sites to minimize the risks of COVID-19 transmission or illness. All Project contractors have implemented additional precautions to ensure the health and safety of their workers. These measures follow the direction set by the BC Government, including emphasizing the importance of maintaining social distance, increasing handwashing stations, reducing in-person meetings and increasing cleaning of common areas. The Project Team will continue to monitor contractors' compliance with the direction of the government as the situation evolves.

The schedule KPI for the Project overall and the Project components remains green. The COVID-19 public health emergency is impacting construction progress and may delay some interim project milestones, such as the transition to commissioning. However, construction is ongoing at all of the Project's sites, in accordance with provincial guidelines, and based on current progress the Wastewater Treatment Project remains on schedule to meet the regulatory deadline for treatment by the end of 2020.

The cost KPI for the Project overall and the conveyance system remained red over the reporting period, and are expected to remain red for the duration of the Project, primarily as a result of inflation in the Vancouver Island construction market. Other factors that have contributed to budget pressures include: design development to incorporate stakeholder input; geotechnical considerations including removal and disposal of contaminated material; and schedule constraints associated with the requirement to provide wastewater treatment by the regulatory deadline of December 31, 2020.

Based on the value of the contracts awarded to-date and the refreshed cost estimate for the scope remaining to be procured, the Project Team has forecast the cost to complete to Project at $775M, or $10M over the Project's control budget. In May 2019 the CRD Board approved an increase in the Project's budget by $10M to $775M.

Many contractors have advised that they are beginning to see cost impacts from the COVID-19 public health emergency. Impacts include labour availability, work modifications to comply with provincial guidelines, and delays to the delivery of equipment and supplies. It is too early to determine the cost impact to the Project, but if construction continues at the current pace the Project Team remain confident that the Project cost will be within the Project's $775M budget.

Table 1- Executive Summary Dashboard

Key Performance Indicators		Project Overall	WWTP	RTF	Conveyance System	Comments
Safety	Deliver the Project safely with zero fatalities and a total recordable incident frequency (TRIF) of no more than 1*.	🟡	🟢	🟢	🟡	No recordable incidents occurred over the period. Site inspections are ongoing. The Project Team is actively monitoring the status of the COVID-19 public health emergency and is taking additional precautions to protect our staff, contractors, and the public. All Project contractors have implemented additional precautions to ensure the health and safety of their workers. The Project Team will continue to monitor and follow the direction of the government during this evolving situation.
Environment	Protect the environment by meeting all legislated environmental requirements and optimizing opportunities for resource recovery and greenhouse gas reduction.	🟢	🟢	🟢	🟢	Two minor environmental incidents occurred over the period: both were small (<1 litre) releases of hydraulic fluid from mobile equipment. One was from a drill rig at the Arbutus Attenuation Tank site, and the second was from an excavator working on the RSCL. Both leaks were contained within the excavation and were cleaned up immediately. No adverse environmental effects resulted from either leak.
Regulatory Requirements	Deliver the Project such that the Core Area complies with provincial and federal wastewater regulations.	🟢	🟢	🟢	🟢	No regulatory issues.
Stakeholders	Continue to build and maintain positive relationships with First Nations, local governments, communities, and other stakeholders.	🟢	🟢	🟢	🟡	Engagement activities were ongoing over the reporting period. Significant efforts were made to provide accurate and timely information to stakeholders.
Schedule	Deliver the Project by December 31, 2020.	🟢	🟢	🟢	🟢	The COVID-19 public health emergency is impacting construction progress and may delay some interim project milestones, such as the transition to commissioning. The Wastewater Treatment Project has made significant progress and currently remains on schedule to meet the regulatory deadline for treatment by the end of 2020.
Cost	Deliver the Project within the Control Budget ($765 million).	🔴	🟢	🟢	🔴 🔴	Based on the value of the contracts awarded to-date and a refreshed cost estimate for the scope remaining to be procured, the Project Team has forecast the cost to complete the Project at $775M, or $10M over the Project's Control Budget. This is primarily as a result of inflation in the Vancouver Island construction market. Other factors that have contributed to budget pressures include: design development to incorporate stakeholder input; geotechnical considerations including removal and disposal of contaminated material; and schedule constraints associated with the requirement to provide wastewater treatment by the regulatory deadline of December 31, 2020. The CRD Board have approved an increase in the Project's budget by $10M, to $775M. Many contractors have advised that they are beginning to see cost impacts from the COVID-19 public health emergency. It is too early to determine the cost impact to the Project, but if construction continues at the current pace the Project Team remain confident that the Project cost will be within the Project's $775M budget.

* A TRIF of no more than 1 means that there is 1 or fewer recordable incidents (being a work-related injury or illness that requires medical treatment beyond first aid or causes death, days away from work, restricted work or transfer to another job, or loss of consciousness) for every 200,000 person-hours of work

Status	Description
	KPI unlikely to be met
	KPI at risk unless correction action is taken
	KPI at risk but corrective action has been identified/is being implemented
	Good progress against KPI

2 Wastewater Treatment Project Progress

2.1 Safety

Safety information for the reporting period and cumulative for the Project from January 1, 2017 is summarized in Table 3.

The Project Team is actively monitoring the status of the COVID-19 public health emergency and is taking additional precautions to protect our staff, contractors, and the public. The BC Government has designated construction as an essential service, and issued guidelines for construction sites to minimize the risks of COVID-19 transmission or illness.

All Project contractors have implemented additional precautions to ensure the health and safety of their workers. These measures follow the direction set by the BC Government, including emphasizing the importance of maintaining social distance, increasing handwashing stations, reducing in-person meetings and increasing cleaning of common areas. The Project Team will continue to monitor contractors' compliance with the direction of the government during this evolving situation.

Site safety tours and weekly safety inspections were carried out by Project Management Office ("PMO") construction and safety personnel over the reporting period at all active worksites: McLoughlin Point WWTP, RTF, Macaulay Point Pump Station, Clover Point Pump Station, Clover Forcemain, Residual Solids Pipes, Residual Solids Pump Stations; Arbutus Attenuation Tank and Trent Forcemain.

Over the reporting period (January to March) 48 safety incidents occurred in total: seventeen in January, thirteen in February, and eighteen in March; comprising: twelve first-aid, twenty-six report only, one high potential near-miss and nine near miss incidents; as summarized in Table 2.

Table 2: Safety Incidents over the Reporting Period

Date	Work Site	Incident Type	Description	Outcome	Corrective Action Taken
January 6, 2020	Residual Solids Pipes	Report Only	Excavator struck an overhead utility line while working during the night on Interurban Road.	Shaw was called and reinstalled the service.	Tool-box talk discussion to have a spotter when working in close proximity to overhead utilities.
January 15, 2020	RTF	Report Only	Malfunction of a Diesel Heater created a loud noise while a worker was in the immediate vicinity.	The Heater immediately shut down, and unit was removed from service.	Unit was removed from the site to be inspected Worker sent to medical aid for an assessment as an extra precaution.

Date	Work Site	Incident Type	Description	Outcome	Corrective Action Taken
January 16, 2020	McLoughlin Pt WWTP	First Aid	Worker struck hand while walking past rebar. Protective gloves were being worn.	Worker reported to First Aid. Minor injury addressed and returned to work.	Worker reminded to be more aware of surroundings that have potential hazards.
January 17, 2020	McLoughlin Pt WWTP	First Aid	Worker slipped on a patch of ice, rolling ankle.	Worker reported to First Aid to report incident and have ankle assessed.	Workers ankle was iced and wrapped and worker was placed on modified duty. Workers reminded that weather conditions are poor and to use extreme caution when walking on slippery surfaces.
January 17, 2020	Residual Solids Pipes	Near Miss	A driver ignored signal persons direction and drove in between delineators that were set up as a control zone around the worksite.	The vehicle stopped in close proximity to the construction trench. Signal person directed the vehicle back to the travel portion of the road.	Extra delineators and barriers were placed around the open trench. Additional lighting was installed to better illuminate the work area.
January 17, 2020	McLoughlin Pt WWTP	Report Only	Worker injured hand while moving construction material.	Workers thumb was assessed at First Aid with no treatment provided and returned to work.	Tool-box talk on the use of proper techniques for lifting or passing of materials.
January 19, 2020	RTF	Report Only	A Telehandler operator struck a light standard while trying to back up.	Operator did not have a valid ticket to operate mobile equipment.	Employee was restricted from using mobile equipment. Tool-box talk with crew to review the site policy on equipment use and certifications required to operate equipment.
January 21, 2020	McLoughlin Pt WWTP	Near Miss	Workers were attempting to lower a pump base into place. Before lowering a test lift was performed and then the procedure began. Approximately 4 feet from the floor the base split and fell.	A reviewed of the lifting procedures and rigging indicated all was in order.	Tool-box talk to remind crews the importance of staying out of lifting areas.
January 22, 2020	Residual Solids Pipes	Report Only	Road plate shifted causing the pin securing it to pop up.	Road plate pins caused damage to vehicle tires.	Contractor immediately dispatched a crew to fix the road plate and re-secure the Contractor covered the cost of the drivers tires.
January 22, 2020	Residual Solids Pipes	Report Only	A vehicle ignored a TCP's stop sign almost hitting an oncoming vehicle.	Heavy rain and possible visual impairment from a light tower may have contributed to the incident.	Light tower was repositioned and a Safety meeting was held with TCP personnel to review procedures for traffic control.
January 23, 2020	Residual Solids Pipes	Near Miss	While pressure testing a length of pipe a cap dislodged.	There was nobody in the vicinity and no injuries. A restraining collar which held the cap had to be repaired.	The restraining collar was correctly used so a secondary brace will be added for any further testing in the event there is another failure.

Date	Work Site	Incident Type	Description	Outcome	Corrective Action Taken
January 23, 2020	Residual Solids Pipes	Near Miss	A dump truck pulled forward while box was raised almost striking a utility line.	The driver stopped in time and backed the truck up and lowered the dump box.	Tool-box talk held to discuss the use of spotters when working near any overhead utility lines. Dump box on truck to be fully lowered before moving vehicle.
January 23, 2020	McLoughlin Pt WWTP	Report Only	Worker tripped on an uneven surface and landed on their left knee.	Worker reported to First Aid but no follow up required. Worker returned to their duties.	Tool-box talk held to discuss awareness of hazards in the area.
January 24, 2020	McLoughlin Pt WWTP	Report Only	A worker received an electrical shock when they grabbed the connection between two power cords.	Worker reported to First Aid but no follow up required. Worker returned to their duties.	Tool-box discussion on electrical hazards when working in wet conditions.
January 27, 2020	McLoughlin Pt WWTP	First Aid	A worker pinched their finger while moving a beam.	Worker taken to the clinic for an assessment and returned to work.	Tool-box talk about being aware of hands in the “bite” when moving materials.
January 27, 2020	Residual Solids Pipes	Near Miss	Steel plates used across a trench did not have sufficient overhang required to secure the plates.	Due to the heavy rain and traffic movement the soil beneath the plate sluffed into the excavation.	A crew working next to the site was dispatched to the location in order to remove the road plates and backfilling the excavation.
January 27, 2020	McLoughlin Pt WWTP	First Aid	A worker sustained a hand injury while trying to force close a cam lock fitting.	The worker reported to first aid. Injury was addressed and the worker returned to their duties.	Safety discussion with worker to review the actions that lead to the injury and reemphasized using the correct tool for the job.
February 4, 2020	Macaulay Point Pump Station	Near Miss	A water leak at a valve during a pressure test sprayed a worker in the trench.	Leak was isolated and no one was injured in the incident.	The valve assembly was repaired.
February 4, 2020	McLoughlin Pt WWTP	First Aid	A worker sustained a hand injury when they lost their balance while using an impact gun.	Worker sustained a small ½” cut on left index finger and reported to First Aid to have the wound treated and bandaged.	Tool-box talk reviewing the proper use of small hand was held.
February 5, 2020	Residual Solids Pipes	First Aid	A worker sustained a hand injury while cutting a hose.	First Aid referred worker to medical aid to have the cut assessed but no further treatment was required other than a bandage.	Tool-Box talk in regards to the safe use of pocket knives and the wearing of appropriate gloves when cutting.
February 5, 2020	RTF	Report Only	A propane heater malfunctioned damaging the exhaust stack on the unit.	No one was injured.	Unit was removed from service and sent in to the rental provider for an inspection and repair
February 10, 2020	Residual Solids Pump Stations	First Aid	A worker while mixing concrete had the product splash up under their protective glasses.	Worker used an emergency eye wash on site and was taken to Victoria General Hospital for further assessment. No further treatment was required and the individual returned to work.	The need for additional PPE was reviewed and Goggles will now be worn whenever mixing concrete to prevent a reoccurrence.

Date	Work Site	Incident Type	Description	Outcome	Corrective Action Taken
February 12, 2020	McLoughlin Pt WWTP	Report Only	While backing up a truck (without a spotter) the driver struck the corner of a grout mixer.	Minor damage to the mixer was reported but no injuries to the driver.	Tool-box talk was held to reinforce the requirement of having a spotter whenever a vehicle is backing up or moving in a congested area.
February 13, 2020	McLoughlin Pt WWTP	Report Only	When lowering a piece of equipment a workers arm became wedged between the equipment and a steel beam.	Worker sustained small bruise to right foreman. Worker was wearing long sleeves, rain jacket and gloves at the time of the incident.	Tool-box talk to remind workers of good communication when moving equipment and to be aware of your surroundings and potentials for injuries to limbs.
February 14, 2020	RTF	Report Only	While moving an aerial platform the operator struck a HVAC duct.	Minor damage to the duct was reported but no injuries to the operator or the aerial platform.	Tool-Box talk with Sub-Contractors in regards to having a spotter while moving equipment inside any building due to congestion.
February 20, 2020	McLoughlin Pt WWTP	Near Miss	A Traffic Control Person (TCP) was struck by a vehicle;s mirror after the driver ignored a stop direction.	Proper signage, personnel, and closures were in place at time of occurrence. No injuries reported.	The company that owned the vehicle was notified of the Safety Incident with the TCP. Tool-Box talk with TCP to review proper positioning to limit potential for contact from vehicles that ignore signage or direction.
February 24, 2020	McLoughlin Pt WWTP	Report Only	A worker while carrying construction materials lost their footing and felt pain in back.	Worker reported the incident to First Aid and returned to work.	Tool-box talk and daily safety newsletter issued to remind workers about appropriate lifting and carrying techniques and to be aware of their surroundings on site with uneven areas or slippery conditions while carrying any material.
February 24, 2020	Residual Solids Pump Stations	Report Only	While lifting a road plate a worker was in close proximity to the activity.	When the road plate was lowered it skimmed the workers boot. Worker was not injured in the incident.	Tool-Box talk to remind workers to stay back a safe distance when road plates are being moved.
February 27, 2020	McLoughlin Pt WWTP	First Aid	A worker injured their hand while releasing the leg of a trailer.	Worker received a small laceration and reported to First Aid to have it cleaned and bandaged.	Worker reminded to complete a Field Level Risk Assessment prior to starting any task to identify any hazards that may be present.
February 28, 2020	McLoughlin Pt WWTP	Near Miss	While cutting drywall a worker dropped their knife and it landed next to another worker below.	The knife was self-retracting, however the slider was sticky so the blade was out when the knife fell.	Knife was removed from service and the job site Tool-box talk was held to remind crews to inspect their tools prior to use and remove any defective equipment. Control the area with barricade tape to keep other workers out of area if tools or other equipment cannot be 100% controlled.
March 2, 2020	McLoughlin Pt WWTP	Report Only	Worker rolled their ankle on uneven surface.	Worker was not injured and reported incident to first aid.	Tool-box talk reminding workers to be aware of their surroundings.

Date	Work Site	Incident Type	Description	Outcome	Corrective Action Taken
March 2, 2020	Mcloughlin Pt WWTP	Report Only	While driving home a worker experienced discomfort in left leg. Felt it was related to work activity.	They reported incident to first aid when they returned to work on Monday. No follow up was required.	Tool-box talk in regards to Micro-stretching and moving around if in a fixed position for a long period of time and need for timely reporting of injuries.
March 3, 2020	Residual Solids Pump Stations	Report Only	Prime Contractor Supervisor was contacted regarding drug paraphernalia that was found in a portable toilet on site at Tillicum Bridge.	After picking up a sharps container and personal protective equipment the Supervisor and company Safety representative attended the site and found multiple needles both used and unused as well as other drug paraphernalia.	Drug items were disposed of and Coast Environmental was called to switch the portable toilet out with another unit. Portable toilet is now locked.
March 4, 2020	Arbutus Attenuation Tank	High Potential Near Miss	A mobile crane's boom collapsed while lifting a tailings bin from the excavation.	Scene was frozen and WorkSafeBC was notified as per the Serious Incident Reporting requirements. No workers were in the area when the incident occurred.	An engineer was requested to inspect the crane by WorkSafeBC. Boom line samples were taken to send to a 3rd party for analysis WorkSafeBC investigation in progress to determine Root Cause High Potential Near Miss incident review performed.
March 5, 2020	McLoughlin Pt WWTP	First Aid	A job built handrail came free causing a worker to fall backwards between the tank wall and ladder, sliding approximately 10 feet to the ground below.	Worker reported to first aid and was treated for minor abrasion to left hip and right shoulder. Worker was assessed by First Aid and put on modified duties for 2 days.	Handrail was removed and replaced as it had not been correctly installed. All work areas with job built handrails were re-inspected to ensure they were installed correctly.
March 5, 2020	McLoughlin Pt WWTP	Report Only	While lifting a worker felt pain in their back.	They reported to First Aid and were assessed with no further follow up.	Tool-box talk was held in regards to proper lifting techniques or the use of a mechanical lifting device.
March 5, 2020	Residual Solids Pipes	Report Only	Utility strike while excavating on Tillicum Road.	Utility company was contacted to repair conduit.	Contractor called for locates unfortunately the conduit was not identified.
March 7, 2020	McLoughlin Pt WWTP	Report Only	A worker felt minor pains in their chest and ribs but did not report it to their supervisor or first aid. Monday morning worker was still feeling discomfort and reported to First Aid.	Worker was put on Modified Duty for the day and returned to regular duty the following day.	Tool-Box talk to remind workers to report ALL incidents regardless of severity.
March 9, 2020	McLoughlin Pt WWTP	Report Only	A worker rolled ankle while walking on uneven surface.	Worker was assessed by First Aid with no treatment provided.	Worker was placed on Modified Duty until their ankle felt better.
March 10, 2020	Residual Solids Pump Stations	Report Only	An excavator snagged a road plate pulling it into a fence panel on the side of the road.	Minor damage to a fence panel. No injury sustained to workers.	Tool-box talk with equipment operators was held with regards to proper control of the excavator.

Date	Work Site	Incident Type	Description	Outcome	Corrective Action Taken
March 16, 2020	McLoughlin Pt WWTP	Report Only	A worker sustained minor facial injury while installing a cable tray.	Worker reported to first aid but no treatment required.	Tool-Box talk to remind workers to pay attention to body positioning when moving materials and equipment into place.
March 16, 2020	McLoughlin Pt WWTP	Report Only	A worker fell on uneven surface.	Worker reported incident to First Aid but no treatment was provided.	Tool-box talk to remind workers to continually assess their routes for tripping hazards or loose grave.
March 16, 2020	Clover Point Pump Station	Near Miss	Electricians isolated an existing screen and inadvertently cut a live cable.	Job was immediately stopped and a review of the lockout was performed. The cable that was cut had been mislabeled during routing through a common wall penetration. A zero energy check had been performed for the first screen that was removed but was not performed on the second screen. No one was injured.	A root cause analysis of the incident was undertaken. A full review of the lockout procedures and process to ensure cable isolation was conducted with all of the electricians on site. Requirement for two step confirmation of cable isolation is now in place.
March 18, 2020	McLoughlin Pt WWTP	Report Only	Worker sustained a trip injury while stepping off the back of a low trailer.	Worker reported to First Aid to report incident but no further treatment was provided.	Tool-box talk to remind workers to be aware of surrounding conditions and footing prior to getting off of trailers or out of the back of trucks.
March 19, 2020	McLoughlin Pt WWTP	First Aid	Worker while drilling fiberglass above, wearing safety glasses and half mask had dust enter their eyes.	Worker was sent to medical aid for assessment and assistance. The eye was rinsed and the individual returned to work.	Worker reminded to wear goggles or full-face shield when completing the task.
March 20, 2020	McLoughlin Pt WWTP	First Aid	Worker removed gloves to complete a task and sustained a laceration on their hand.	Worker reported to first aid where the wound was cleaned and bandaged.	Tool-box talk to remind workers to wear their gloves while performing task.
March 24, 2020	McLoughlin Pt WWTP	First Aid	Worker while picking up a grinding wheel injured their hand.	Worker reported to first aid where the wound cleaned and bandaged.	Tool-box talk to remind workers how to handle sharp items.
March 31, 2020	Clover Point Pump Station	Report Only	While lowering, a pipe assembly slipped from its rigging which caused a flange connection to be damaged.	Flange was repaired on site.	Good control zone in place prevented anyone from being injured.

Key safety activities conducted during January included:

- bi-weekly project update meetings with prime contractors: Kenaidan, Windley, Don Mann, HRP, Knappett and NAC;
- weekly project update meetings with prime contractor: HRMG;
- updated Office and First Aid Hazard Assessment for 2020;
- attended chartering session for Trent Forcemain;
- sent out safety notices for cold stress conditions;
- conduct quality safety assurance audit on Residuals Solids Pump Stations Prime Contractor;
- conducted New Worker Office Orientations for WTP staff;
- monthly incident Investigation reviews;

- reviewed site specific safety plans and high risk tasks such as Confined Space and Silica work;
- WTP Safety Manager and/or Construction Manager conducting regular site inspections at all active Project work sites;
- host Prime Contractor Safety Coordination Meeting focusing on resuming work in 2020 and expectations and goals for Primes; and
- review Prime Contractor document submissions for Trent Forcemain.

Key safety activities conducted during February included:

- bi-weekly project update meetings with prime contractors: Kenaidan, Windley, Don Mann, HRP, Knappett and NAC;
- weekly project update meetings with prime contractor: HRMG;
- conduct Quality Safety Assurance Audit on Arbutus Attenuation Tank Prime Contractor;
- attended site Safety Meeting at the CRD Hartland site with the CRD and Prime Contractors;
- monthly incident investigation reviews;
- reviewed site specific safety plans and high risk tasks;
- issued a safety notice regarding lifting equipment;
- WTP Safety Manager and/or Construction Manager conducting regular site inspections at all active Project work sites; and
- reviewing Prime Contractor document submissions for Trent Forcemain.

Key safety activities conducted during March included:

- bi-weekly project update meetings with prime contractors: Kenaidan, Windley, Don Mann, HRP, Knappett and NAC;
- weekly project update meetings with prime contractor: HRMG;
- monthly incident investigation reviews;
- hosted high potential for harm cane incident debrief with CRD, Prime Contractor and Sub-Contractor;
- hosted Prime Contractor Safety Coordination Meeting with Project safety representatives;
- reviewed site specific safety plans and high risk tasks;
- WTP Safety Manager and/or Construction Manager conducting regular site inspections at all active Project work sites;
- development of COVID-19 Prime Contractor Site Compliance Checklist;
- COVID-19 Safe Work procedure review for project sites; and
- updated PMO Safety Bulletin Board with COVID-19 Information.

Table 3: WTP Safety Information

	Reporting Period (January- March 2020)	Project Totals
Person Hours		
PMO	10 540	138 028
Project Contractor	317 285	1 672 756
Total Person Hours	327 825	1 810 784
PMO	31	
Project Contractors (& Project Consultants) working on Project Sites	573	
Total Number of Employees	604	
Near Miss Reports	9	45
High Potential Near Miss Reports	1	6
Report Only	26	142
First Aid	12	46
Medical Aid	0	5
Medical Aid (Modified Duty)	0	2
Lost Time	0	4
Total Recordable Incidents	0	11
		Project Frequency (from January 1, 2017)
First Aid Frequency		5.0
Medical Aid Frequency		0.7
Lost time Frequency		0.4
Total Recordable Incident Frequency		1.2

2.2 Environment and Regulatory Management

Environmental and regulatory activities continued over the reporting period relating to both the planning and permitting of upcoming work and the execution of current work.

2.2.1 Environment

Environmental work progressed as planned over the reporting period. The focus was on environmental monitoring of construction activities, and responding to BC Ministry of Environment and Climate Change Strategy (ENV) questions related to the MWR Registration application and the Operational Certificate application.

Key environmental management activities completed in January included:

- In response to heavy rain events, McElhanney Consulting Services (as the qualified environmental professional for Knappett, Don Mann and NAC Constructors Ltd. – being the Construction Contractor for the Residual Solids Pump Stations, the Residual Solids Pipes, and the Arbutus Attenuation Tank, respectively) completed environmental monitoring and inspections at numerous sites over the course of the reporting period. Generally improvements to environmental controls that were implemented in response to heavy December rains were effective, however McElhanney's inspections confirmed the importance of checking those controls often

Key environmental management activities completed in February included:

- Stantec (as the Owner's Engineer for the Project) and the CRD prepared a technical memo addressing a request from ENV for additional information on the EIS that evaluated how the Project would reduce overflows within the core area wastewater system.
- HRP (as the Design-Build Contractor for the McLoughlin Point WWTP), Stantec and the CRD prepared a technical memo addressing a request from ENV for additional information on the EIS that evaluated how discharges from the McLoughlin Point WWTP would affect the marine environment.

Key environmental management activities completed in March included:

- HRMG (as the Design-Build-Finance-Operate Maintain contractor for the RTF) prepared a technical memo addressing a request from ENV for additional technical information on odour control equipment and estimated emissions from standby equipment.

Over the reporting period there were two environmental incidents:

- On January 28th, a minor environmental incident occurred when a hydraulic line on an excavator working on the Residual Solids Pipes broke, leaking approximately one litre of hydraulic fluid into the trench that was being excavated. Don Mann (the Construction Contractor for the Residual Solids Pipes) staff deployed sorbent pads into the trench to absorb fluid that had spilled into the trench. The sorbent pads were disposed of at an appropriately licenced facility. No adverse environmental effects resulted from the leak.

- On February 13th there was a release of approximately 1 litre from one of the drill rigs at the Arbutus Attenuation Tank site. The leak was contained in a ditch within the tank excavation and absorbent pads were deployed to soak up the hydraulic fluid. The absorbent pads were disposed of at an appropriately licenced facility. No adverse environmental effects resulted from the leak.

2.2.2 Regulatory Management

During the reporting period, the Project Team continued to monitor the advancement of construction-related regulatory approvals and supported or led the advancement of permit applications.

Key permitting activities for January included:

- Stantec (as the archaeological consultant for the Trent Forcemain) added the Trent Forcemain scope to their *Heritage Conservation Act* Site Inspection Permit.
- The CRD submitted the technical memo prepared by Lorax Environmental Services (Lorax, the CRD's dispersion modelling consultant) that addressed a request for additional information from the BC Ministry of Environment and Climate Change Strategy (ENV).

Key permitting activities for February included:

- The CRD, HRP and Stantec met with ENV to discuss the results of their review of the two EISs that were prepared as part of the MWR Registration application.

Key permitting activities for March included:

- The CRD submitted two memos to ENV in support of the MWR Registration application.

The status of key Project permits are summarized in Table 4. The table is not a list of all required Project permits, but rather a summary of the status of key Project permits. There was one change made from the table presented in the Project's Q4 2019 Quarterly Report: the anticipated date for receipt of the MWR Registration was changed from Q1 2020 to Q2 2020, to reflect the current status of ENV's review of the application.

Table 4- Key Permits Status

Permit/Licence	*Anticipated Date*	*Status*	*Party Responsible for Obtaining Perming*
McLoughlin Point WWTP			
Municipal Wastewater Regulation ("MWR") Registration	Q2 2020	Submitted September 2019	CRD
McLoughlin Point Harbour Crossing			
Transport Canada Lease	Following completion of construction	On track	HRP
McLoughlin Point Outfall			
Transport Canada Lease	Following completion of construction	On track	HRP
Residuals Treatment Facility			
Operational Certificate	Prior to start of RTF operations	Submitted May 2019	HRMG

2.3 First Nations

First Nations communication and engagement was ongoing over the reporting period. Meetings with the Esquimalt and Songhees' liaisons continued, with a focus on the development of interpretive signage for installation at several locations and the procurement of Indigenous art for installation at Clover Point and Macaulay Point.

Key Activities in January included:

- First Nations communication and engagement was ongoing over the reporting period. Meetings with the Esquimalt and Songhees' liaisons continued, with a focus on the development of interpretive signage for installation at several locations and the procurement of Indigenous art for installation at Clover Point and Macaulay Point.
- Millennia Research (as the Project's archaeological advisor) continued archaeological monitoring of excavations along the RSCL and Clover Forcemain routes with members of local First Nations

Key Activities in February included:

- Millennia Research (as the Project's archaeological advisor) continued archaeological monitoring of excavations along the RSCL and Clover Forcemain routes with members of local First Nations. Stantec, as the archaeological adviser for the Trent Forcemain portion of the Project, began preparing for pre-construction archaeological digs in areas of high archaeological potential.
- On February 5th, the Chair of the Project Board, along with members of the Project Team and the CRD's First Nations Relations department were hosted by W̱SÁNEĆ Nations at a Burning ceremony at SṈIDȻEŁ (Tod Inlet). The Burning ceremony was in the custom of the W̱SÁNEĆ Peoples and was held in relation to ground disturbing work undertaken and ongoing in the construction of Project components.

Key activities in March included:

- Stantec (as the archaeological consultant for the Trent Forcemain) completed pre-construction archaeological investigations along the Dallas Road seawall.
- The CRD met with the W̱SÁNEĆ Leadership Council's recently-appointed Project Liaison. The focus of the meeting was making introductions and sharing Project information.

2.4 Stakeholder Engagement

The Project maintained its ongoing two-way Communications and Engagement Plan to provide Project information to stakeholders, communities and the public and to respond to public inquiries. The key focus of the communications and engagement activities over the period was to keep residents and stakeholders informed of Project plans, progress and construction information, and to receive and respond to questions and concerns raised by the community. A variety of communications tools and engagement activities were utilized to support the implementation of the plan, including stakeholder meetings, Project website updates and notifications of construction through notices and a public inquiry program, among other methods.

January Overview

One information bulletin was issued to stakeholders in January:

- Final Contract Awarded for the Wastewater Treatment Project (January 9, 2020) (Appendix A)

Over the month of January, the Project website, wastewaterproject.ca, was updated with information about the Project. One information bulletin was posted and the photo gallery section was updated with additional photos. Two alerts were added, and resolved once complete, to indicate overnight work along the intersections at Tillicum/Gorge and Interurban/Wilkinson roads. These alerts were also posted on the CRD's Twitter account. A map showing the progress of construction along the Residual Solids Conveyance Line (Appendix B) was updated.

The CRD's Twitter account was used to provide Project information to the public, including notifications about overnight construction along the RSCL route.

The Project Team held meetings with the following community groups and representatives, and municipality representatives:

- City of Victoria staff;
- City of Victoria Technical Working Group;
- District of Saanich Technical Working Group; and
- Township of Esquimalt Liaison Committee.

February overview

Three construction notices were issued to stakeholders in February:

- Trent Forcemain Construction (February 5, 2020) (Appendix C);
- Residual Solids Conveyance Line: Esson and Portage Roads (February 14, 2020) (Appendix D); and
- Macaulay Point Pump Station: Bypass Pumping (February 21, 2020) (Appendix E)

The Project Team hand delivered the three construction notices in the community: the Trent Forcemain construction notice was hand-delivered to 196 residences in the Fairfield area; the Residual Solids Conveyance Line construction notice was hand-delivered to 58 residences in the nearby neighbourhood; and the Macaulay Point Pump Station construction notice was hand-delivered to 15 residences near the construction site. The Trent Forcemain construction notice was also circulated to 399 stakeholders via email. As well, a letter regarding construction updates for paving Peters Street was delivered to 16 residences in Esquimalt (Appendix F).

Over the month of February, the Project website, wastewaterproject.ca, was updated with information about the Project: three construction notices were posted; one information sheet was updated ('About the Wastewater Treatment Process', see Appendix G); the photo gallery section was updated with additional photos; and a map showing the progress of construction along the Residual Solids Conveyance Line (Appendix H) was updated.

The CRD's Twitter account was used to provide Project information to the public, including notifications about overnight construction along the RSCL route, pipe installation and upcoming construction of the Trent Forcemain.

The Project Team held meetings with the following community groups and representatives, and municipality representatives:

- City of Victoria staff;
- City of Victoria Technical Working Group;
- District of Saanich Technical Working Group; and
- Township of Esquimalt Liaison Committee.

March Overview

One construction notice was issued to stakeholders in March:

- Clover Point Pump Station: Extended Work Hours (March 2020) (Appendix I)

The Project Team hand delivered the construction notice to 50 residences along Dallas Road.

Three information sheets were updated.

- Biosolids (Appendix J)
- Project Schedule (Appendix K)
- Trent Forcemain (Appendix L)

Over the month of March, the Project website, wastewaterproject.ca, was updated with information about the Project. One construction notice and three information sheets were posted and the photo gallery section was updated with additional photos. A map showing the progress of construction along the Residual Solids Conveyance Line (Appendix M) was updated. Additionally, an update was posted to the front page of the Project website regarding construction and the impact of COVID-19.

The CRD's Twitter account was used to provide Project information to the public, including notifications about paving along Dallas Road and a progress photo of the McLoughlin Point Wastewater Treatment Plant.

The Project Team held meetings with the following community groups and representatives, and municipality representatives:

- City of Victoria Technical Working Group;
- Township of Esquimalt Liaison Committee.

Public Inquiries

Public inquiry numbers from the Project email address and 24/7 information phone line (1 844 815-6132) are noted in Table 5.

Table 5 – Project Inquiries- January – March 2020

Inquiry Source	Contacts for Q1
Information phone line inquiries	66
Email inquiries responded to	50

Key themes of the public inquiries were as follows:

- questions regarding the timeline for final restoration along the RSCL;
- interest in becoming a supplier or employee of the Project;
- interest in timelines for work on the Trent Forcemain;
- identification of areas in need of restoration or repair;
- questions regarding construction work during the current public health emergency;
- questions regarding timelines for lawn restoration and landscaping along the RSCL and Clover Forcemain routes; and
- Identification of noise issues related to road plates and generators.

2.5 Resolutions from Other Governments

There were no resolutions related to the Project passed by other governments during the reporting period.

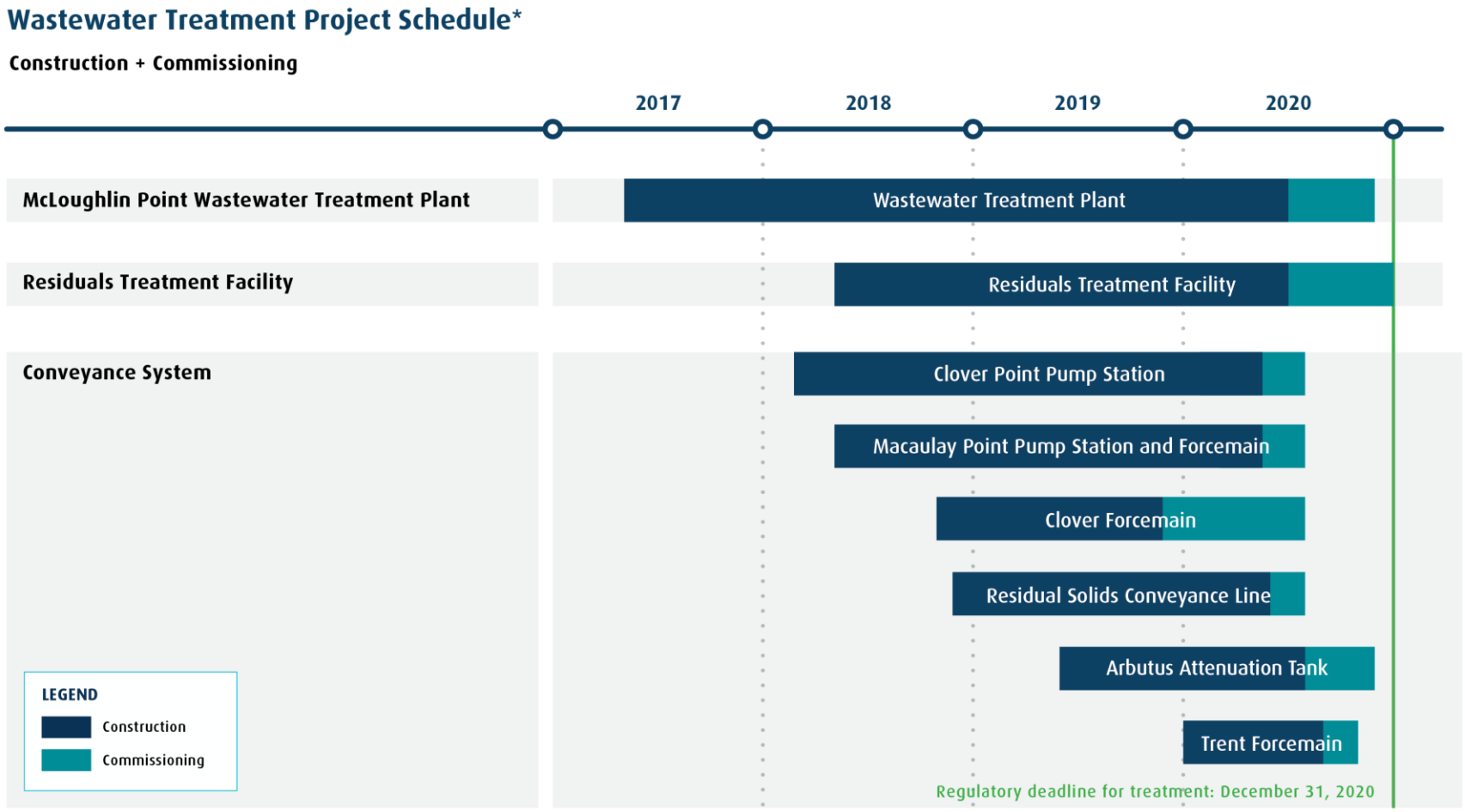
2.6 Schedule

Progress over the reporting period is summarized in Section 2.9.

Figure 1 shows the high-level Project schedule. The schedule has changed from that shown in the Project's Q4 2019 Quarterly Report as the date for transition from construction to commissioning for both the Macaulay Point Pump Station & Forcemain (previously March 2020) and the Clover Point Pump Station (previously Feb 2020), were updated to May 2020 based on construction progress. The schedule remains subject to optimization as the project and commissioning planning progresses.

Over the reporting period the COVID-19 public health emergency began to have impacts on the Project. Specifically, the COVID-19 public health emergency is impacting construction progress and may delay some interim project milestones, such as the transition to commissioning. However, construction is ongoing at all of the Project's sites, in accordance with provincial guidelines, and based on current progress the Wastewater Treatment Project remains on schedule to meet the provincial and federal regulations for treatment for the Core Area's wastewater by December 31, 2020.

Figure 1- High-Level Project Schedule



*Schedule subject to updates as Project planning progresses.

2.6.1 30 day look ahead

Key activities and milestones for the next 30 days (April) are outlined below by function.

Safety

- close out Quality Safety Assurance Audit on Arbutus Attenuation Tank Prime Contractor;
- CRD corporate occupational health and safety coordination committee meeting conference call;
- participate in weekly and bi-weekly prime contractor progress meetings;
- host Prime Contractor Safety Coordination Meeting with Project safety representatives;
- WTP Safety Manager and/or Construction Manager conducting regular site inspections at all active Project work sites;
- review of any site specific safety plans or high risk tasks;
- send out any new Safety Notices or Incident Notifications to Prime Contractor;
- review COVID-19 document submissions;
- WTP Safety Manager and/or Construction Manager will conduct regular site inspections at all active Project work sites; and
- incident reporting review with prime contractors at active work locations.

Environment and Regulatory Management

- ongoing environmental monitoring at construction sites; and
- finalise the MWR Registration and Operational Certificate applications.

First Nations

- continue meeting with the First Nation Liaisons.

Stakeholder Engagement

- ongoing construction communications with stakeholders; and
- ongoing community liaison meetings.

Cost Management and Forecast

- prepare cost reports;
- monitor schedule; and
- submit funding claims to Infrastructure Canada (under the Building Canada Fund and Green Infrastructure Fund).

Construction

McLoughlin Point

- continue construction of tsunami walls;
- install stairs, roofing and glazing at odour control;
- continue with electrical, instrumentation and controls throughout;
- install Densadeg 2 and 3 tank covers;
- install polymer system piping, chlorinated water piping and, ferric chloride system piping in Densadeg 2 and 3;
- install natural gas and HVAC in heat recovery room;
- install exhaust fans and unit heaters in tertiary treatment/outfall chamber;
- install elevator in O&M building; and
- install drywall, firestop and painting throughout O&M building.

Clover Point Pump Station

- demolish existing pumps and check valves;
- install grit separators;
- install masonry block walls for fuel storage rooms;
- demolish existing Motor Control Centre (MCC) and obsolete electrical equipment;
- remove existing generator and install new generator;
- commence installation of split stone face on exterior retaining wall;
- install HVAC, plumbing fixtures and masonry block walls in public washroom; and
- install doors, frames, and hardware to new and existing pump station.

Macaulay Point Pump Station

- backfill and reinstate twin 900mm forcemain;
- grout equipment and structural steel bases;
- form, rebar and pour diversion chamber;
- install stairs and walkways in pump room;
- install wet well maintenance platform;
- install doors and frames and glazing in aluminium doors;
- install plumbing fixtures;
- continue site paving and sidewalks; and
- commence functional start-up of equipment.

Residuals Treatment Facility

- investigation and repair of damage caused to Digester 1;
- start hydro testing and pneumatic testing at Digester 2;
- complete tank erection and internal piping at Digester 3;
- continue mechanical and electrical installations at the Digester Building;
- commence hydro testing at the Digested Sludge Storage Tank;
- commence hydro testing at the Water Storage Tank;
- continue finishes at Operations Building;
- continue electrical cabling and install pumps and headers and receiving hopper at Other Municipal Solids Receiving Facility;
- continue electrical cabling, process piping, polymer equipment, and building systems at the Residuals Handling Building;
- continue building systems, equipment and electrical installation and process piping at the Dryer Building;
- continue mechanical and electrical work at Equalization Building;
- continue process mechanical and electrical at the Water Pump House; and
- continue equipment installation at Odour Control Area.

Clover Forcemain

- continue road/cycle track;
- complete road restoration Government Road to Douglas Street to Douglas Street; and complete additional surface works between Lewis Street to Government Street.

Residual Solids Pipes

- complete MOTI crossing pipe and watermain;
- complete installation of pipe on Portage Road;
- complete installation of line, valves, low point drains and air valves; and
- complete final road restoration.

Residual Solids Pump Stations

- Marigold valve chamber final surface restoration;
- install pipe under Tillicum bridge;
- install pump station 3 instrumentation and controls;
- install fencing and final grading at pump station 3;
- complete pump station 2 odour control and surge tank installation;
- install HVAC and site fencing at pump station 2;
- pump station 2 submersible sewage pump installation;
- install kiosk and generator at pump station 1; and
- complete tie-in of pipe at Pump Station 3, Willis Point, Pump Station 2, Grange Road, Pump Station 1, and Marigold.

Arbutus Attenuation Tank (AAT)

- complete installation of secant piles;
- complete installation of steel saddles for cross and diagonal strut beams;
- complete installation of cross and diagonal strut beams atop secant piles;
- commence installation of ring beam (formwork, rebar, pour concrete, testing), start on western third and progress eastward;
- Complete 3 of 4 pours for the ring beam;
- commence installation of nelson studs; and
- commence electrical ductbank and manhole install for BC Hydro connection.
-

Trent Forcemain

- install sanitary sewer and watermain at Fairfield Road;
- install storm sewer at Bushby Street;
- install sanitary sewer at St. Charles Street; and
- install sanitary sewer at Brooke Street.

2.6.2 60 day look ahead

Key activities and milestones for the next 60 days (May) are outlined below by function.

Safety

- CRD corporate occupational health and safety coordination committee meeting;
- host Prime Contractor Safety Coordination Meeting with Project safety representatives via conference call;
- weekly and bi-weekly prime contractor progress meetings;
- review of any site specific safety plans or high risk tasks;
- review prime contractor document submissions;
- WTP Safety Manager and/or Construction Manager will conduct regular site inspections at all active Project work sites; and
- incident reporting review with prime contractors at active work locations.

Environment and Regulatory Management

- CRD anticipates receiving the MWR Registration for the McLoughlin Point WWTP and the Operational Certificate for the Residuals Treatment Facility.

First Nations

- CRD to continue meeting with the First Nation Liaisons.

Stakeholder Engagement

- ongoing construction communications with stakeholders; and
- ongoing community liaison meetings.

Cost Management and Forecast

- prepare cost reports;
- monitor schedule; and
- submit funding claims to Infrastructure Canada (under the Building Canada Fund and Green Infrastructure Fund).

Construction

McLoughlin Point

- install perimeter water line – hydrants and storm drains;
- continue construction of planter wall and complete tsunami wall;
- continue all areas building envelope, glazing, doors, roofing, metal cladding etc.;
- continue process electrical, instrumentation, and mechanical in all areas;
- continue installation of Biolite in BAF tanks;
- complete elevator installation in O&M building;
- install communication and security system in O&M building;
- install cabinetry and millwork in O&M building; and
- commence commissioning walk downs and punch lists.

Clover Point Pump Station

- complete installation of masonry walls;
- complete installation of split stone to exterior;
- start up and test generator; and
- commence operational testing of equipment.

Macaulay Point Pump Station

- install 900mm pipe to pigging chamber;
- install incoming watermain;
- install chain link fence around transformer containment area;
- tie-in to diversion chamber, implement bypass pumping;
- install door frames, doors, glazing and door hardware;
- install plumbing fixtures; and
- install fire hydrant.

Residuals Treatment Facility

- continue repair of damage caused to Digester 1;
- install relief valve at Digester 2;
- start hydro testing and pneumatic testing at Digester 3;
- continue mechanical and electrical installations at the Digester Building;
- complete hydro testing at the Digested Sludge Storage Tank;
- complete hydro testing at the Water Storage Tank;
- continue finishes at Operations Building;
- continue electrical cabling and install pumps and headers and receiving hopper at Other Municipal Solids Receiving Facility;
- continue electrical cabling, process piping, polymer equipment, and building systems at the Residuals Handling Building;

- continue building systems, equipment and electrical installation and process piping at the Dryer Building;
- continue installation of Biogas Conditioning System;
- continue mechanical and electrical work at Equalization Building;
- continue process mechanical and electrical at the Water Pump House; and
- continue equipment installation at Odour Control Area.

Clover Forcemain

- continue road/cycle pass construction, Montreal Street to Dock Street and Dock Street to Pilot Street;
- removal of seawall;
- install new wall; and
- build new railings.

Residual Solids Pipes

- commence turnover of project record documents;
- final paving and restoration as required;
- complete MOTI watermain highway crossing; and
- complete pipe installation on Portage Road.

Residual Solids Pump Stations

- complete Admirals Bridge crossing pipe installation and testing;
- Pump Station 1, install fencing, and final grading, paving and landscaping;
- Pump Station 2, install fencing, and final grading, paving and landscaping;
- Pump Station 1, 2 & 3, commence start-up testing and commissioning;

Arbutus Attenuation Tank (AAT)

- continue installation of ring beam (formwork, rebar, pour concrete, testing) from western third and progress eastward;
- complete last of 4 pours for the ring beam;
- continue installation of nelson studs;
- commence excavation within tank footprint to base slab elevation;
- commence subgrade prep and mud-mat installation;
- prep for and initiate excavation for valve chamber; and
- preparation for rock anchor installation.

Trent Forcemain

- install sanitary sewer on Brooke Street, Stannard Avenue and Fairfield Road

2.7 Cost Management and Forecast

The monthly cost report for March and the quarterly report for the reporting period (January – March 2020) are shown in Appendices N and O respectively. The cost report summarizes Project expenditures and commitments by Project Components and the major cost centres common to the Project Components.

The Project Team has been reporting budget pressures through its monthly reports to the Project Board (and CRD Board) since September 2017, and these pressures steadily increased as each conveyance contract was awarded. The Project Team forecasts that the Project can be completed at a total cost of $775M, or $10M (1.3%) over the Project's control budget. In May 2019 the CRD Board approved to increase the Project's budget by $10M to $775M, and on August 14, 2019, the associated amendment to the 2019-2023 Financial Plan was approved.

Over the reporting period the COVID-19 public health emergency began to have impacts on the Project. Many contractors have advised that they are beginning to see cost impacts from the COVID-19 public health emergency. Impacts include labour availability, work modifications to comply with provincial guidelines, and delays to the delivery of equipment and supplies. It is too early to determine the cost impact to the Project, but if construction continues at the current pace the Project Team remain confident that the Project cost will be within the Project's $775M budget.

2.7.1 Commitments

Commitments were made over the reporting period in furtherance of delivering the Project. The net commitments made during the reporting period resulted in an increase in committed costs of $1.95 million. The significant commitments made in the reporting period comprised the approval of provisional items in construction contracts and contract change orders, and an increased commitment to the Project's archaeological advisor (Millennia Research), required as a result of a greater level of archaeological effort being required than was originally anticipated.

2.7.2 Expenses and Invoicing

The Project expenditures for the reporting period were as expected and were within the budget allocations for each of the budget areas. The main Project expenditures incurred over the reporting period were associated with construction activities and project management office-related costs.

2.7.3 Contingency and Program Reserves

Contingency draws totalling $718,890 were made over the reporting period, as summarised in Table 6. In addition contingency credits totalling $22,545 were made over the reporting period, as a result of BC Hydro credits applied to Seaterra costs and a return of funds from Craigflower contract close out. The draws to-date, remaining contingency and program reserve balances are summarized in Table 6.

Table 6- Contingency and Program Reserve Draw-Down Table

WTP Contingency and Program Reserve Draws and Reallocations	Draw Date	$ Amount
Contingency and Program Reserve (in Control Budget)		**$ 69,318,051**
Net Contingency and Program Reserve draws to December 31, 2019		$ (52,610,777)
Contingency and Program Reserve balance as at December 31, 2019		**$ 16,707,274**
BC Hydro credits applied to Seaterra costs	Jan-20	$ 4,000
Telemetry upgrades to SCADA	Jan-20	$ (6,420)
Remediation of Contaminated Soils on DND Lands	Jan-20	$ (230,923)
Remediation of WWTP Site	Jan-20	$ (45,740)
Supervening Event: Regulated Site Condition at Outfall	Feb-20	$ (283,234)
Remediation of Contaminated Soils on DND Lands	Feb-20	$ (23,206)
Certificate of Compliance Preparation	Mar-20	$ (66,704)
Residual Solids Testing Port	Mar-20	$ (62,663)
WWTP Total Draw		$ (714,890)
BC Hydro credits applied to Seaterra costs	Jan-20	$ 1,208
RTF Total Draw		$ 1,208
BC Hydro credits applied to Seaterra costs	Jan-20	$ 1,331
Return of funds from Craigflower Pumpstation close out	Feb-20	$ 16,005
Conveyance Total Increase		$ 17,336
PMO Total Draw		$ -
BC Hydro Total Draw		$ -
WTP Program Reserve Draw		$ -
Contingency and Program Reserve credits in the reporting period		$ 22,545
Contingency and Program Reserve draws in the reporting period		$ (718,890)
Contingency and Program Reserve balance as at March 31, 2020		**$ 16,010,930**

2.7.4 Project Funding

The federal and provincial governments are assisting the Capital Regional District in funding the Project.

The Government of British Columbia will provide $248 million towards the three components of the Project, while the Government of Canada is contributing:

- $120 million through the Building Canada Fund Major infrastructure Component towards the McLoughlin Point WWTP;
- $50 million through the Green Infrastructure Fund towards the conveyance system; and
- up to $41 million towards the RTF through the P3 Canada Fund.

The Project Team has applied to the Federation of Canadian Municipalities (FCM) for additional funding and has executed a grant agreement for the contribution of up to $346,900 towards the delineation of the contamination and remediation and risk assessment for the McLoughlin Point Wastewater Treatment Plant.

The status of funding claims is summarised in Table 7. Note that the timing for the provision of Government of British Columbia and Government of Canada's funding differs by funding source. The Project Team will submit claims to the funding partners in accordance with the relevant funding agreements. In accordance with the funding agreements, funding from the P3 Canada Fund and the remainder of the funding from the Government of British Columbia cannot be claimed until relevant Project components are substantially complete, which is scheduled to occur in 2020. Over the reporting period the timing for the receipt of part of the funding from the Government of British Columbia was brought forward, and $124 million of provincial funding was received on March 30, 2020.

Table 7- Project Funding Status

Funding Source	Maximum Contribution	Funding Received in the Reporting Period	Funding Received to Date
Government of Canada (Building Canada Fund)	$120M	$8.7M	$100.8M
Government of Canada (Green Infrastructure Fund)	$50M	$4.9M	$40.7M
Government of Canada (P3 Canada Fund)	$41M	-	-
Government of British Columbia	$248M	$124M	$186.0M
Federation of Canadian Municipalities	$0.3M	-	-
TOTAL	**$459.3M**	**$137.6M**	**$327.5M**

2.8 Key Risks and issues

The Project Team actively identified and managed Project risks over the reporting period. Table 8 summarizes the highest-level risks that were actively managed over the reporting period, as well as the mitigation steps identified and/or undertaken over the reporting period.

While the Project Team did not make any changes to the active risks summary from that presented in the Project's Q4 2019 Quarterly Report, the COVID-19 public health emergency did begin to have impacts on the Project over the reporting period. It is anticipated that these impacts may affect several of the Project's risks. The Project Team are currently evaluating the impact of the public health emergency on the Project's risks, and anticipates that changes may be made to several of the risks as the situation evolves. Those risks that the Project Team have identified as potentially impacted, and that are currently under review, are identified in Table 8.

Table 8- Project Active Risks Summary

Risk Event	Description of Risk Event	Risk mitigation activities undertaken or planned in the reporting period	Assessed risk level	Trend in risk level from previous reporting period
Project				
Misalignment between First Nations' interests and the implementation of the Project.	The assessed risk level reflects the Project Team's priority of establishing strong and effective relationships with First Nations interfacing with, or interested in, the Project.	First Nations engagement activities remained ongoing over the reporting period (see section 2.3 for further details).	M	No change
Divergent interests between multiple parties and governance bodies whose co-operation is required to successfully deliver the Project.	The assessed risk level reflects the Project Team's priority of establishing strong and effective relationships with municipal, provincial and federal government departments.	The Project Team continued engagement with municipal, provincial and federal government departments throughout the reporting period.	L	No change
Misalignment between Project objectives/scope and stakeholder expectations.	The assessed risk level reflects the Project Team's priority of establishing strong and effective community stakeholder engagement.	Community engagement activities were ongoing over the reporting period (see section 2.4 for further details).	L	No change
Lack of integration between Project Components.	Planning challenges and system integration between the McLoughlin point WWTP, RTF and Conveyance System components of the Project results in schedule delays and/or additional Project costs.	Physical and schedule interfaces are clearly delineated in all construction contracts along with the requirement for commissioning and control plans. The Project Team has used a single Owner's engineer (Stantec) to develop the indicative design for all critical project components with significant interfaces. Commissioning and control plans are under development	L	No change
Senior government funds issue delayed.	The assessed risk level reflects the Project Team's priority of ensuring Project funding commitments are honoured.	Responsibility for meeting funding commitments has been assigned and is being monitored.	L	No change

Risk Event	Description of Risk Event	Risk mitigation activities undertaken or planned in the reporting period	Assessed risk level	Trend in risk level from previous reporting period
Downstream works delays.	Delay to the commissioning of the conveyance projects delays commissioning of the WWTP and the RTF.	Schedule has sufficient time allowance to ensure conveyance elements complete prior to requirement. Contractor agreements will include terms that require the contractor to recover schedule delays and/or allow for CRD acceleration.	M	No change but this risk may be impacted by the COVID-19 public health emergency (assessment is currently underway)
Upstream works delays.	Delay to the commissioning of either the WWTP or the RTF impacts the commissioning of the other plant.	Contracts with HRP (as the Design-Build Contractor for the McLoughlin Point WWTP) and HRMG (as the Design-Build-Finance-Operate Maintain contractor for the RTF) include terms that require the contractor to recover schedule delays and/or allow for CRD acceleration. Liquidated damages for late delivery are included in both HRP and HRMG contracts.	L	No change but this risk may be impacted by the COVID-19 public health emergency (assessment is currently underway)
Municipal Wastewater Regulation (MWR) Registration is not achieved or is delayed.	A delay to achieving MWR Registration of the wastewater treatment system would mean that the CRD could not discharge treated effluent, and therefore would not be able to commission the WWTP or RTF.	The Project Team (with HRP and Stantec representatives) have been meeting regularly with Ministry of Environment representatives since September 2017 to review the MWR Registration application requirements and the Project's schedule, in order to mitigate the risk of an incomplete application and/or schedule delays in the registration. The MWR Registration application was submitted to the Ministry of Environment in September 2019. The Project Team, MOE and relevant contractors have continued to meet regularly to track progress and discuss issues.	M	No change
Public directly contacting contractors at sites.	Direct contact between the public and contractors could expose both parties to worksite hazards and potential injuries.	Communications and engagement plan and coverage of communications in contractor orientations.	M	No change

Risk Event	Description of Risk Event	Risk mitigation activities undertaken or planned in the reporting period	Assessed risk level	Trend in risk level from previous reporting period
Change in law.	A change in law impacts the scope, cost or schedule of the Project.	Keep apprised of proposed modifications to relevant regulations so as to do the following as appropriate: submit comments on proposed modifications; and/or consider including anticipated modifications in contracts.	M	No change but this risk may be impacted by the COVID-19 public health emergency (assessment is currently underway)
Labour - availability and/or cost escalation.	There is insufficient labour available to construct the Project, and/or there is significant labour cost.	The Project Team will, through the use of competitive selection processes for all construction contracts, ensure that all Project contractors have appropriate experience and therefore understand labour risk.	M	No change but this risk may be impacted by the COVID-19 public health emergency (assessment is currently underway)
Disagreement on contractual obligations of the construction contractors.	There is a disagreement between the Project Team and a contractor regarding the performance of their contractual obligations.	The Project Team takes a proactive management approach to the resolution of any changes, claims and disputes that arise, working expeditiously to achieve resolution with the goal of minimizing any impacts to budget and schedule while ensuring adherence to the terms of the construction contracts.	M	No change but this risk may be impacted by the COVID-19 public health emergency (assessment is currently underway)
McLoughlin Point Wastewater Treatment Plant				
Unexpected contaminated soil conditions during excavation.	Site has more contaminated soils than initial assessment.	CRD and HRP (as the Design-Build Contractor for the McLoughlin Point WWTP) are working collaboratively to minimize the costs associated with remediating the McLoughlin Point site while ensuring that contaminated materials are removed and disposed of in accordance with all applicable legislation.	L	No Change

Risk Level Key - Assessed risk level (based on likelihood and potential impact			
Low	**Medium**	**High**	**Closed**
L	**M**	**H**	**C**

2.9 Status (Engineering, Procurement and Construction)

2.9.1 Wastewater Treatment Plant (McLoughlin Point WWTP)

The McLoughlin Point WWTP Project Component is continuing with Harbour Resource Partners ("HRP" as the Design-Build Contractor for the McLoughlin Point WWTP) progressing construction in the Primary Treatment area including: installation of tube settlers in Densadeg 1 (DD1); completion of tank piping and equipment installation; Densadeg rake mechanism installation underway in all Densadegs; primary odour control tanks set in place; completion of pipe rack installation; fine screen building roofing is complete, cladding in progress, and drywall nearing completion. In the Secondary treatment area progressing construction including: completed Moving Bed Bio Reactor (MBBR) #2 concrete; progression of penthouse building envelopes; completion of south Biological Aerated Filter (BAF)/ Tertiary tie-in slab; MBBR #2 and #1 process equipment nearing completion; and BAF gravel and biolite is installed in cells 11, 10, 8, 6, 4 and 2. In the Tertiary treatment area construction progress includes: progression of BAF tie-in walls and channels; initial Heating Ventilation and Air Conditioning(HVAC) and electrical work; ongoing installation of lower level 1 pumps and mechanical piping; outfall shaft concrete work nearing completion; progressing level 2 process piping; and cinder block masonry nearing completion. In the Operations and Maintenance (O&M Building) and off site utilities construction progress included: continued progress of HVAC and plumbing throughout the building; ongoing glazing installation on the first and second levels; completed raw influent line from Peters Street to the wye, including testing; installed water line to the main plant site from Peters Street; HVAC, plumbing and fire suppression trades are nearing completion on level 1; level 2 roof parapets were installed and preparing for roofing package installation; lower level stud build out and drywall nearing completion; and progression of north end tsunami and planter wall construction.

Key construction activities in progress or completed by HRP in January were as follows:

- Primary treatment area:
  - completion of primary area roof parapets and curbs;
  - completion of miscellaneous equipment pads;
  - ongoing masonry in chemical pump room;
  - fine screen and chemical room steel stud underway;
  - installed tube settlers in Densadeg1 (DD1);
  - commenced installation of tube settler in Densadeg2 (DD2);
  - installed reactors for DD1 and DD2;
  - commenced installation of clarifier mechanism on DD1;
  - sludge lines underway for all Densadegs and plate settlers;
  - completion of tank piping and equipment installation; and
  - completion of storage and plant drain tank piping and equipment installation.
  -
- Secondary treatment area:
  - completed MBBR #2 concrete;
  - progressed MBBR #1 concrete work;
  - progression of south biological aerated filter (BAF) / Tertiary tie-in slab complete, upper channels;
  - installation of 16 inch pipe is nearing completion;
  - completion of BAF scouring air distribution systems in all cells except 12, 9 and 7;
  - electricians continue to progress where possible in the BAF gallery;
  - all blowers set on final housekeeping pads;
  - ongoing installation of Cable tray and supports in all three penthouse structures;

- progression of penthouse building envelopes;
- progress on pipe rack 10 and 11; and
- setup for BAF nozzle and lateral air testing.

- Tertiary treatment area:
  - progression of BAF tie-in walls and channels;
  - upper disk filter walls continue;
  - installation of level one pumps and mechanical piping nearing completion;
  - continued progress of level two pump pads; and
  - initial HVAC and electrical work is in progress.

- O&M building:
  - progressed cinder block wall;
  - continued progress of HVAC and plumbing throughout the building;
  - progressing electrical work throughout the building;
  - ongoing glazing installation on the first and second levels;
  - roofing membrane installation is complete on the level one roof; and
  - steel stud well underway on level 2.

- Off-Site Utilities:
  - completed raw influent line from Peters street to the wye, including test;
  - installed water line to the main plant site from Peters street;
  - installation of pig receiving piping;
  - continued raw influent piping; and
  - commenced commissioning of external major electrical equipment.

Key construction activities in progress or completed by HRP in February were as follows:

- Primary treatment area:
  - sprinkler, HVAC and process piping systems in progress in north pump room;
  - commenced suction and discharge lines for all three Densadegs;
  - tube settlers set in place for all Densadegs;
  - Densadeg rake mechanism installation underway in all Densadegs;
  - Densadeg launder channel installation commenced in Densadeg 1;
  - reactors for all Densadegs set in place and installation ongoing;
  - primary odour control tanks set in place;
  - coring complete for pipe racks 4, 5, and 6;
  - installation of plate settler tank covers has commenced;
  - Fine screen building has been sheathed and membrane installed;
  - Fine screen building cinder block masonry underway; and
  - Fine screen building roofing underway.

- Secondary treatment area:
  - MBBR #2 process equipment installed;
  - MBBR #1 concrete work complete;
  - south BAF / Tertiary tie-in slab complete, upper channels nearing completion;
  - BAF nozzles and laterals are installed and tested in Cells 10, 8, 6, 4, and 2;
  - BAF gravel is installed in cells 8 and 6;
  - BAF nozzle and lateral installation in cells 1, 3 and 5 are nearing completion;
  - electrical cable tray and cable pulling has commenced between exterior electrical gear and main electrical room;

  - cable tray installation on pipe rack 10 and 11 ongoing;
  - electrical work progressed in the BAF gallery;
  - blower room drywall and paint complete;
  - heat recovery room drywall nearing completion; and
  - penthouse building envelopes continue progressing.

- Tertiary treatment area:
  - continued upper disk filter walls;
  - lower level 1 pumps and mechanical piping install nearing completion;
  - level 2 process piping continues; and
  - level 2 masonry ongoing.

- O&M building:
  - lower level interior stud build-out nearing completion;
  - lower level drywall installation has commenced;
  - HVAC, plumbing and fire suppression trades are nearing completion on level 1;
  - electrical trade is beginning to close out rooms to allow for drywall installation on level 1;
  - level 2 HVAC, plumbing and fire suppression are also progressing;
  - steel stud install on level 2 ongoing;
  - spray foam insulation completed; and
  - level 2 roof parapets were installed and preparing for roofing package installation.

Key construction activities in progress or completed by HRP in March were as follows:

- Primary treatment area:
  - sprinkler, HVAC and process piping systems nearing completion in north pump room and primary odour control;
  - suction and discharge lines for all three Densadegs are in progress;
  - Densadeg 1 nearing completion, Densadegs 3 and 2 are in progress;
  - commenced primary odour control fiberglass reinforced plastic (FRP) pipe installation;
  - completion of pipe rack installation;
  - installation of plate settler tank covers in progress;
  - fine screen building roofing is complete, cladding in progress, and drywall nearing completion;
  - fine screen building cinder block walls complete, stairwell steel in progress; and
  - main electrical room distribution cables pull in progress.

- Secondary treatment area:
  - MBBR #2 and #1 process equipment nearing completion;
  - South BAF / Tertiary tie-in concrete complete;
  - BAF nozzles and laterals are installed in all cells outside of 7, 12 & 9;
  - BAF gravel and biolite is installed in cells 11, 10, 8, 6, 4 and 2;
  - electrical cable bus is complete from external gear to main electrical room.
  - cable pulls are ongoing.
  - electricians continue to progress work in the BAF gallery.
  - progressing cable pulls in the Blower room;
  - heat recovery room drywall nearing completion; and
  - progression of Penthouse building envelopes.

- Tertiary treatment area:
  - upper disk filter walls are ongoing;
  - progressing installation of lower level 1 pumps and mechanical piping;
  - level 2 process pipe is in progress;
  - cinder block masonry nearing completion; and
  - outfall shaft concrete work nearing completion.

- O&M building:
  - lower level interior stud build-out nearing completion;
  - lower level drywall installation in progress;
  - HVAC, plumbing and fire suppression trades are nearing completion on level 1;
  - electrical trade is closing out rooms to allow for drywall installation on level 1;
  - Level 2 HVAC, plumbing and fire suppression are in progress;
  - steel stud installation on level 2 is in progress, and drywall has commenced;
  - Level 2 roof is complete, transitioning to Level 1; and
  - progression of North end tsunami and planter wall construction is in progress.

Photographs of construction progress over the month of March at McLoughlin Point WWTP are shown in Figures 2-6.

Figure 2− McLoughlin Point Wastewater Treatment Plant - Bolting up valve and fittings at pigging chamber preparing for pressure test.

Figure 3– McLoughlin Point Wastewater Treatment Plant- Cladding installation on north end of heat recovery room.

Figure 4– McLoughlin Point Wastewater Treatment Plant- Fibreglass reinforced plastic beams installed and ready for covers at DD3 final clarifier.

Figure 5– McLoughlin Point Wastewater Treatment Plant- delivery of turbine blade for Densadeg reactor.

Figure 6– McLoughlin Point Wastewater Treatment Plant- Cinder block installation at northeast stairwell of tertiary treatment structure.

2.9.2 Residuals Treatment Facility

The RTF Project Component is continuing with Hartland Resource Management Group ("HRMG" as the Design-Build-Finance-Operate Maintain contractor for the RTF) progressing construction activities including: completing installation and finishing of drywall in Residuals Handling Building and Dryer Building; structural steel frame completed for the Water Pump House; installed motor control centre/electrical controls in Dryer Building electrical room; commenced erection of Digester #3 bolted steel tank; Digester 2 closed up in preparation for hydro testing; progressed mechanical and electrical in Digester Building; installed boilers and polymer pumps, epoxy flooring installed in chemical room, and installed valves and piping, in Residuals Handling Building; progressed mechanical installation, progressed metal stud and drywall installation and completed load out structure in Residuals Drying Facility; completed metal stud and drywall, completed valve installation around equalisation area, and progressing mechanical and electrical work in the Residuals Storage and Odour Control areas; metal stud walls completed with drywall commencing, and commenced window and door installation in the Operations and Maintenance building.

Key construction activities in progress or completed by HRMG in January were as follows:

- completed erection of Water Storage Tank;
- erected structural steel frame work of the Operations Building;
- installed interior steel stud walls and supporting members installed for installation of exterior insulated metal cladding panels;
- completed installation and finishing of drywall in Residuals Handling Building and Dryer Building;
- electrical equipment and controls installed in Residuals Handling electrical room, cables and wiring being pulled throughout building;
- structural steel frame completed for Water Pump House;
- ongoing installation of mechanical/process piping in Digester Equipment Building;
- Digester #1 sealed up and filled for hydrostatic testing;
- installation of mechanical/process piping in Dryer Building;
- exterior of Dryer Building weathertight, cladding, glazing and flashings installed;
- completed product storage silo on south side of Dryer Building;
- placed concrete for housekeeping pads in Odour Control Building and Residuals Handling Building boiler room;
- installed exterior insulated metal cladding panels, flashing and gutters on Equalization Building and Water Pump House;
- formed up and placed concrete for Propane Storage Tank foundation slab;
- installed motor control centre/ electrical controls in Dryer Building electrical room;
- installed interior process piping and mixing nozzles in DSST;
- commenced erection of Digester #3 bolted steel tank;
- installed process mechanical piping between Residuals Solids Tanks and Equalization Building;
- installed mixing pumps in Digester Equipment Building, cored walls for installation of mechanical/process piping between digesters, DSST and Digester Equipment Building; and
- slope stabilization work ongoing on south slope/upper Hartland access road.

Key construction activities in progress or completed by HRMG in February were as follows:

- Digester Area
  - Digester 2 closed up in preparation for hydro testing;
  - continued erection of Digester 3 tank;
  - installed pipe and pipe supports for Digested Solids Storage Tank (DSST); and
  - progressed mechanical and electrical in Digester Building.

- Residuals Handling Building
  - completed drywall and painting;
  - installed boilers and polymer pumps;
  - epoxy flooring installed in chemical room; and
  - electrical work continued in the electrical room.

- Residuals Drying Facility
  - progressed mechanical installation;
  - electrical cable tray installation was completed with cabling being pulled and terminated;
  - progressed metal stud and drywall installation; and
  - load out structure is in progress.

- Residuals Storage & Odour Control and Equalization Building
  - completed metal stud and drywall.

- Water Pump house
  - pump skids installed and building closed up;
  - mechanical and electrical work is in progress; and
  - trickling tower installed on odour control pad.

- Operations Building
  - metal stud walls completed with drywall commencing; and
  - mechanical and electrical is in progress.

Key construction activities in progress or completed by HRMG in March were as follows:

- Digester Area
  - Digester 2 filled with water for hydro test;
  - Digester 3 tank erection complete;
  - Digested Sludge Storage Tank (DSST) closed and made ready for water; and
  - Digester Building mechanical and electrical is in progress.

- Other Municipal Solids Receiving Facility
  - installed valves; and
  - commenced installation of electrical cable tray and cable.

- Residuals Handling Building
  - installed valves and piping;
  - electrical work continued in all areas; and
  - commenced installation of Fiberglass Reinforced Plastic (FRP) grating.

- Residuals Drying Facility
  - continuing mechanical installation;
  - continuing electrical terminations;
  - completed metal stud and drywall;
  - completed load out structure; and
  - commenced installation of generator room louvres.

- Residuals Storage & Odour Control
  - completed valve installation around equalisation area;
  - progressing mechanical and electrical work; and
  - completed hydro test on Residual Solids Tank 1 and 2.

- Operations Building
  - continued drywall installation;
  - commenced painting and flooring install;
  - progressed mechanical and electrical; and
  - commenced window and door installation.

Photographs of construction progress over the month of March at the Residuals Treatment Facility are shown in Figures 7-10.

Figure 7− Residuals Treatment Facility- FRP supports being assembled for grating around centrifuges in Residuals Handling Building.

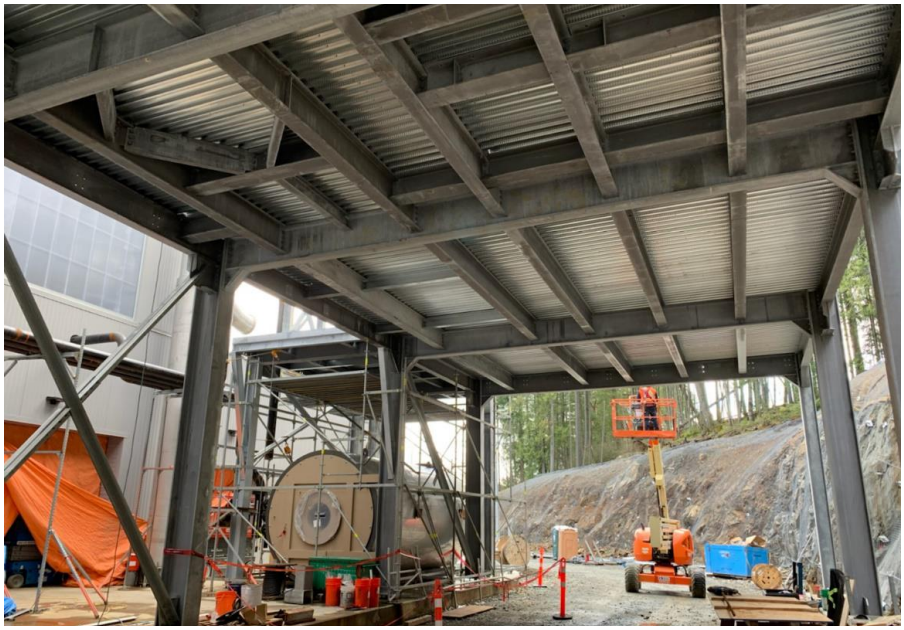


Figure 8– Residuals Treatment Facility- Installation of Q deck roofing system ongoing on product load out structure.

Figure 9– Residuals Treatment Facility- Chopper pumps wired in digester equipment building.

Figure 10− Residuals Treatment Facility – Interior painting and flooring installation ongoing in operations building

2.9.3 Conveyance System

2.9.3.1 Clover Point Pump Station

Kenaidan Contracting Limited ("Kenaidan" as the Design-Build Contractor) progressed construction activities over the reporting period including: installation of process pipe knife gate and check valves; continued existing inlet channel and bypass pumping work testing and backfilling of the forcemain; progressing piping of domestic water service, and fire suppression service; installation of exterior retaining walls; pigging chamber waterline fused and bolted; relocation of existing screen and compactor; and installation of new screen and compactor.

Key construction activities in progress or completed by Kenaidan in January include:

- installation of process pipe knife gate and check valves;
- ongoing installation of cable tray and cable;
- ongoing cable loop checks;
- completion of transformer, switch gear, neutral grounding resistor and motor control centre (MCC) installation checks;
- ongoing south retaining wall structure work;
- ongoing high density polyethylene forcemain work;
- continued existing inlet channel and bypass pumping work;
- installation of HVAC ducting in pump and screening rooms; and
- installation of flow, level and gas detection instrumentation is being installed.

Key construction activities in progress or completed by Kenaidan in February included:

- forcemain bolted, tested and backfilling in progress;
- upper pump room pipe supports poured;
- pigging chamber water line fused and bolted;
- air intake structure slab poured;
- domestic water service piping in progress;
- fire suppression system piping ongoing;
- installing exterior retaining walls; and
- installing gravity inlet sewer stub out.

Key construction activities in progress or completed by Kenaidan in March included:

- installation of FRP piping to new odour control system in progress;
- forcemain bolted, testing and backfilling in progress;
- poured air intake structure slab;
- completed domestic water service piping;
- fire suppression system ongoing;
- installation of exterior retaining walls and backfilling;
- relocation of existing screen and compactor;
- installation of new screen and compactor; and
- cable tray installation into existing building ongoing.

Photographs of construction progress over the month of March at Clover Point are shown in Figures 11-13.

Figure 11−Clover Point Pump Station- Existing screen installation to new inlet channel.

Figure 12−Clover Point Pump Station- Lower pump room

Figure 13- Clover Pump Station – Forcemain pressure test.

2.9.3.2 Macaulay Point Pump Station and Forcemain

Kenaidan Contracting Limited ("Kenaidan" as the Design-Build Contractor) progressed construction activities over the reporting period including: installation of bridge crane in the bin room; installation of screen room and Vortex grating; installation of HVAC and drain pipe in the screen room; completion and passing of the pressure test for the forcemain; ongoing backfill around the exterior wall; Cross laminated Timber roof and parapet have been installed; installation of the HVAC and drain pipes in the screen room; bridge cranes have been commissioned in the bin and pump rooms; ongoing unit heaters installation; poured wet well ogee block and duct bank for primary power cable; and insulation on the exterior walls and roof is nearing completion.

Key construction activities in progress or completed by Kenaidan in January were as follows:

- installation of cable trays in the screen room and genset room;
- installation of bridge crane in the bin room;
- ongoing backfill around exterior wall;
- installation of screen room and Vortex grating;
- installation of Cross Laminated Timber roof and parapets;
- barrier wall and pump room hatch curb have been poured;
- slide gate installation has commenced in the screen room; and
- installation of HVAC and drain pipe in the screen room.

Key construction activities in progress or completed by Kenaidan in February were as follows:

- pressure test on the Forcemain has completed and passed;
- bypass pumping for coupling installation has been completed;
- cable tray has been installed in the screen room and genset room;
- bridge cranes have been commissioned in the bin room and pump room;
- backfill around exterior wall is ongoing;
- screen room and vortex grating has been installed;
- Cross Laminated Timber roof and parapet have been installed;
- barrier wall and pump room hatch curb have been poured;
- slide gate installation has started in the screen room; and
- HVAC and drain pipes have been installed in the screen room.

Key construction activities in progress or completed by Kenaidan in March were as follows:

- unit heaters installation;
- poured wet well concrete slide;
- backfill on the south, west and north sides;
- poured wet well ogee block and duct bank for primary power cable;
- installed genset room exhaust pipe;
- insulation on the exterior walls and roof is nearing completion; and
- poured wet well benching slab and containment area.

Photographs of construction progress over the month of March at Macaulay Point are shown in Figures 14-15.

Figure 14−Macaulay Point Pump Station- Genset room progression.

Figure 15−Macaulay Point Pump Station- Stainless steel pipe installation to Forcemain.

2.9.3.3 Clover Forcemain (CFM)

Windley Contracting Ltd. ("Windley" as the Construction Contractor) continued construction activities including: progressing electrical lighting installation from Montreal Street to Lewis Street; ongoing installation of Clover Point storm catch basin; ongoing cycle track/road restoration between Government and Lewis Streets; ongoing cycle track paving; road restoration; electrical lighting installation; additional cycle path let downs; planted remaining trees at Douglas Street; and top lift paving Niagara Street to Dock Street.

Key construction activities in progress or completed by Windley in January were as follows:

- ongoing cycle track/road restoration between Government and Lewis Streets;
- progressed electrical lighting installation from Montreal Street to Lewis Street;
- progressed installation of Montreal Street bump out curbing and sidewalk;
- ongoing installation of Clover Point storm catch basin; and
- progressed Camas curb extension.

Key construction activities in progress or completed by Windley in February included:

- cycle track/road restoration Lewis Street to Government Street;
- electrical lighting installation Montreal Street to Lewis Street;
- Clover Point storm catch basin installation;
- Camas Curb Extension; and
- landscape restoration.

Key construction activities in progress or completed by Windley in March included:

- cycle track/road restoration Government St to Lewis St;
- cycle track/road restoration Lewis St to Dock St North side;
- installed electrical lighting from Montreal Street to Lewis Street;
- additional cycle path let downs;
- planted remaining trees at Douglas Street;
- landscape restoration; and
- top lift paving Niagara Street to Dock Street.

Photographs of construction progress over the month of March on the Clover Forcemain are shown in Figures 16-19.

Figure 16−Clover Forcemain- Cycle track/road restoration from Government to Lewis Street.

Figure 17−Clover Forcemain- Electrical lighting installation Montreal Street to Lewis Street

Figure 18−Clover Forcemain− Trees planted at Douglas Street.

Figure 19−Clover Forcemain- Top lift of paving Niagara Street to Dock Street.

2.9.3.4 Residual Solids Conveyance Line

The RSCL is being delivered through two construction contracts:

- Residual Solids Pipes; and
- Residual Solids Pump Stations

Residual Solids Pipes: Don Mann Excavating Ltd. ("Don Mann" as the Construction Contractor for the Residual Solids Pipes) continued construction activities over the reporting period, including: installation of valve chambers; final road restoration and line painting; and installation of approximately 2.2km of pipes.

Key construction activities in progress or completed by Don Mann in January were as follows

- segment #1 Tillicum Road from Gosper Crescent to Tillicum Bridge and Vincent Ave to Tillicum Bridge; and
- segment #2 Interurban Road from Meadowview Place to Wilkinson Road and Roy Road to Wilkinson Road.

Key construction activities in progress or completed by Don Mann in February were as follows:

- segment #1 Tillicum Road from Gorge Rd to Tillicum Bridge; installation of line valves, low point drain valves and air valves on Head Street and Tillicum Road;
- segment #2 Interurban Road from Roy Road to North Road: temporary asphalt restoration on Interurban Road south of Wilkinson to North Road;
- segment #3, installation of an air valve on Interurban Trail and a low point drain valve on Interurban Road at Viaduct Ave West, temporary asphalt restoration on Interurban Road at Goward Road; and
- segment #4, final surface restoration on Interurban Trail from Prospect Lake Road to Wallace Drive and Willis Point Road.

Key construction activities in progress or completed by Don Mann in March were as follows:

- segment #1:
  - Tillicum: installation of the 250 mm main resumed;
  - final paving and line painting on Arm Street, Craigflower Road & Dominion Road; and
  - tie-in at Wollaston & Head streets.

- segment #2**:**
  - Interurban Road – south, with the arrival of the required bends, the crew completed the Peers Creek crossing;
  - final asphalt reinstatement: Interurban, Grange Road to Wilkinson Road
  - Interurban Road – north, the focus in this area was finalizing underground work in preparation for final paving. This included tying test sections together and conducting visual leak testing on couplings prior to backfilling;
  - Installed line valves and low point drains;
  - final asphalt reinstatement: Interurban Road, Charlton Road to Hector Road;
  - Portage Road: continued installing pipe on Portage to the location of the line valve, then relocated to the bottom of Esson Road and installed pipe up-station toward the section occupied by the McKenzie Interchange project. The crew then began to cross Admirals Road but ran into a conflicting unknown pipe. They once again relocated to the Colquitz side of the Admirals Bridge.

- segment #3:
  - tying-in test points, repairing grouting deficiencies, and setting castings.

- segment #4:
  - Interurban Trail**:** South of Prospect Lake Road, raked out the base gravel windrow on each side of the trail left by the grader and dressed the edges with topsoil

Photographs of construction progress over the month of March on the Residual Solids Pipes are shown in Figures 20-23.

Figure 20− Residual Solids Pipes-Sidewalk, curb and gutter preparation on Interurban Road at Charlton Road

Figure 21−Residual Solids Pipes- Installation of pipe through Tillicum Bridge abutment.

Figure 22−Residual Solids Pipes – Installing spacers on highway crossing pipe.

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Figure 23−Residual Solids Pipes - Sidewalk, curb and gutter preparation on corner of Burnside Road and Grange Road.

Residual Solids Pump Stations: Knappett Projects Inc. ("Knappett" as the Construction Contractor for the Residual Solids Pump Stations) continued construction activities including: wet well walls and valve chamber slab were formed and poured; and the kiosk was landed at Pump Station 1; excavation and installation of flow meter manhole; and commenced leak testing of the wet well; the valve chamber, flow meter and line valve manholes were installed at Pump Station 2; installation of underground conduits, genset and electrical kiosk and generator placed on pad at Pump Station 3; completion of pipe installation along Interurban Road; completion of the RTF Chamber at Willis Point Road; Hartland reservoir slab was poured, formed and the reservoir was fully erected; work progressed under Tillicum Bridge with the installation of all anchor bolts, and the interurban base lift asphalt was paved.

Key construction activities in progress or completed by Knappett in January included:

- Pump Station 1: wet well walls were formed and poured; and the formwork was removed after adequate cure time;
- Pump Station 2: excavation and installation of flow meter manhole; and commenced leak testing of the wet well;
- Pump Station 3: the underground conduits were installed. Work on the spools throughout the chambers continued;
- 118 m pipe installed on Interurban Road;
- Marigold Pump Station concrete slab was formed and poured; and
- Hartland Reservoir site was prepped for the underground spools and work started on formwork for the slab

Key construction activities in progress or completed by Knappett in February included:

- Pump Station 1 wet well was patched. The valve chamber slab was then prepped and poured once the wet well damp proofing had been backfilled;
- Pump Station 2 wet well passed the leak test and was then damp proofed and partially backfilled. The valve chamber, flow meter and line valve manholes were installed;
- Pump Station 3 genset and electrical kiosk were installed, the odour control pad was prepped and Spools were grouted in place in various chambers;
- completion of the RTF Chamber at Willis Point Road;
- completion of pipe installation along Interurban Road;
- Marigold Pump Station walls and roof slab were formed and poured; and
- Hartland Reservoir slab was formed, poured and then the reservoir was fully erected.

Key construction activities in progress or completed by Knappett in March included:

- Pump Station 1 kiosk was landed on the concrete pad. The spool installation began throughout all of the chambers and the valve chamber lid was delivered and lifted in place. Coring, coatings and install of line valve and flowmeter chambers also took place;
- Pump Station 2 kiosk pad and retaining wall was poured. Various conduit and spool installation were progressed;
- Pump Station 3, work on grouting the chamber cores took place. The Generator was placed on the pad and odour control unit pad prep occurred;
- Marigold Pump Station, the installation of the drain line from the valve chamber to sanitary manhole took place;
- work progressed under Tillicum Bridge with the installation of the anchor bolts; and
- Interurban base lift asphalt was paved.

Photographs of construction progress over the month of March on the Residual Solids Pump Stations are shown in Figures 24-25.

Figure 24−Residual Solids Pump Stations– Pump Station 3 – Emery Electric performing a 5– hour load test on the generator.

Figure 25 −Residual Solids Pump Stations – Pump Station1 Survey layout for generator and odour control unit pads.

2.9.3.5 Arbutus Attenuation Tank

NAC Constructors Ltd. (as the Construction Contractor for the Arbutus Attenuation Tank) continued construction activities including: continued drilling operation and installation of plain and reinforced secant piles; mobilization of second drill rig to site to assist in secant pile production rate; maintaining the dewatering system; on-site steel welding for lateral strut reinforcement; preparatory works for ring beam construction; removal of construction ramp into take footprint to facilitate installation of remaining secant piles and installation of diagonal and lateral struts atop the secant piles.

Key construction activities in progress or completed by NAC Constructors Ltd. in January include:

- continued drilling operation and installation of plain and reinforced secant piles;
- mobilization of second drill rig to site to assist in secant pile production rate;
- steel splicing works for installation of deep piles (>17m depth); and
- ongoing site dewatering work.

Key construction activities in progress or completed by NAC Constructors Ltd. in February include:

- site welding / fabrication including installation of saddles on the secant piles and welding steel plate reinforcement for lateral and cross struts;
- construction of secant piles, focusing on the eastern section of site; and
- preparatory work for ring beam installation including securing formwork, reinforcement, localized excavation around secant piles for grade adjustments.

Key construction activities in progress or completed by NAC Constructors Ltd. in March include:

- removal of construction ramp into tank footprint to facilitate installation of the remainder of the secant piles; and
- installation of diagonal and lateral struts atop the secant piles.

A photograph of construction progress during the month of March at the Arbutus Attenuation Tank is shown in Figure 26.

Figure 26−Arbutus Attenuation Tank-Installed diagonal and lateral struts atop the secant piles.

2.9.3.6 Trent Forcemain

Jacob Bros. Construction Inc. (as the Construction Contractor for the Trent Forcemain) commenced construction activities including: execution of the construction contract in accordance with the Invitation to Tender; progressed planning and permitting activities including submitting construction management plans for the Project Teams Review; completed utility pre-locate works for entire route; and completed Memorial Crescent storm main and sanitary realignment work.

Key construction activities in progress or completed by Jacob Bros. in January include:

- The Project Team executed the construction contract with the tenderer selected in accordance with the Invitation to Tender: Jacob Bros. Construction Inc. The contractor started submitting construction management plans for the Project Team's review.

Key construction activities in progress or completed by Jacob Bros. in February include

- submitting construction management plans for the Project Team's review.

Key construction activities in progress or completed by Jacob Bros. in March include:

- archaeological investigation work completed;
- soil borehole investigation work;
- utility pre-locate works completed for entire Forcemain route from Dallas Road to St Charles;
- all existing utilities surveyed;
- pre-locate work investigating conflicts between existing manholes and proposed;
- Memorial Crescent Storm Main realignment work completed; and
- Memorial Crescent Sanitary realignment work completed.

Appendix A– Final Contract Awarded for the Wastewater Treatment Project (January 9, 2020)

Wastewater Treatment Project

Information Bulletin

For Immediate Release
January 9, 2020

Final Contract Awarded for the Wastewater Treatment Project

Victoria, BC– The Capital Regional District (CRD) has awarded a $6.8-million contract to Jacob Bros Construction to construct the Trent Forcemain. This is the final major construction contract for the Wastewater Treatment Project.

Jacob Bros was selected by the CRD through a competitive selection process. Jacob Bros is a multi-discipline general contractor that focuses on heavy civil and building construction. They are based in Surrey, B.C. with a satellite office in Victoria.

Construction for the Trent Forcemain is anticipated to begin early in 2020 and take approximately 10 months to complete. This 1.9km pipe will be installed as part of the Wastewater Treatment Project's conveyance system. It will run from the intersection of Chandler Avenue and St Charles Street connecting to the Clover Point Pump Station. This addition to the eastern branch of the CRD's core area conveyance system will increase the capacity of the system and reduce wet weather overflows.

The Wastewater Treatment Project remains on schedule to treat wastewater from the core area by December 31, 2020 with a budget of $775 million.

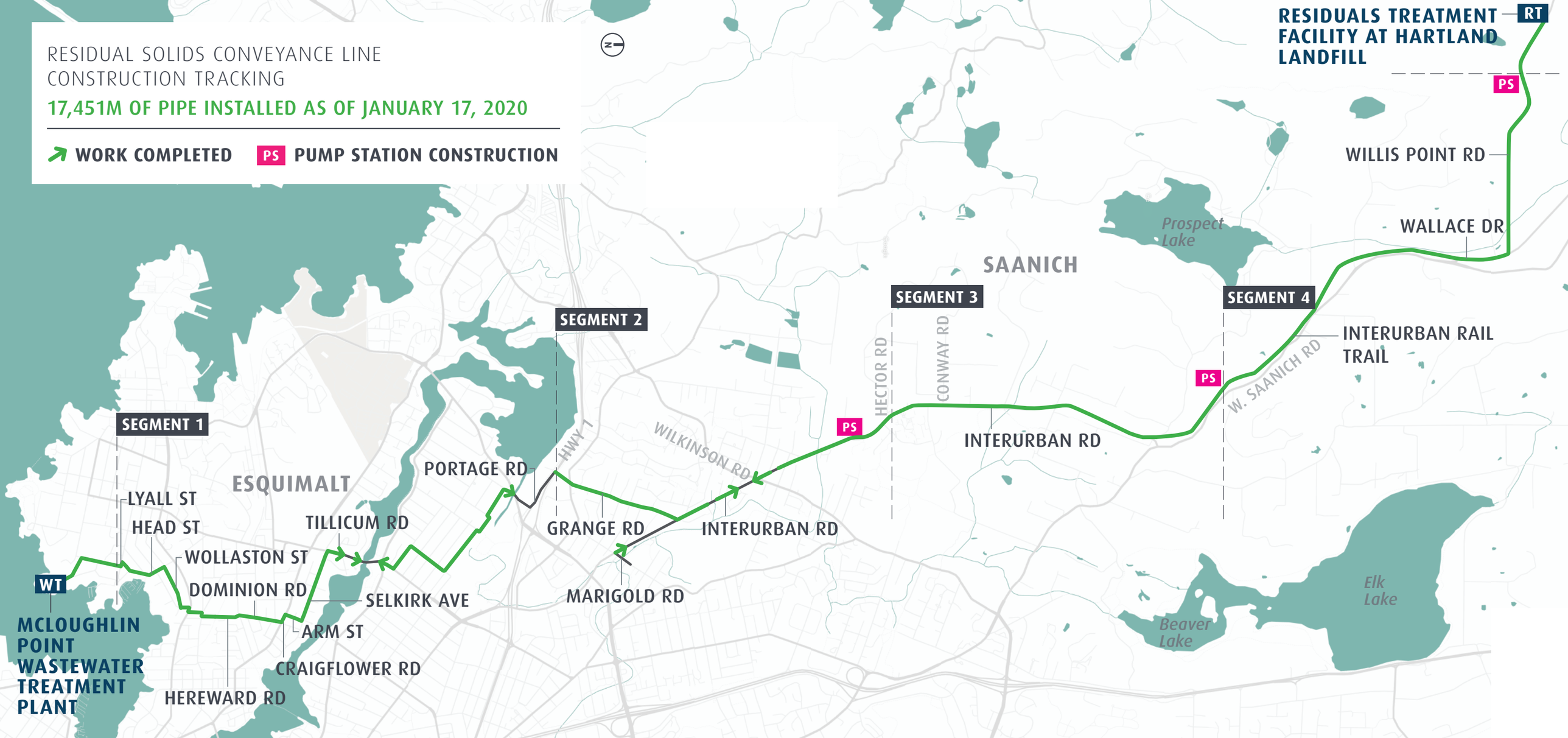
The Wastewater Treatment Project is being funded by the Government of Canada, the Government of British Columbia and the CRD.

About the Wastewater Treatment Project

The Wastewater Treatment Project will provide tertiary treatment for wastewater from the core area municipalities of Victoria, Esquimalt, Saanich, Oak Bay, View Royal, Langford and Colwood, and the Esquimalt and Songhees Nations. The Project will be built so we comply with federal regulations by the end of 2020, and consists of the McLoughlin Point Wastewater Treatment Plant, the Residuals Treatment Facility at Hartland Landfill, and the conveyance system that will carry wastewater from across the core area to the McLoughlin Point Wastewater Treatment Plant, and residual solids to the Residuals Treatment Facility. For more information, visit www.wastewaterproject.ca.

For media inquiries, please contact:
Andy Orr, Senior Manager
CRD Corporate Communications
Tel: 250.360.3229
Cell: 250.216.5492

Appendix B– Residual Solids Conveyance Line Map (January 17, 2020)


RESIDUAL SOLIDS CONVEYANCE LINE CONSTRUCTION TRACKING
17,451M OF PIPE INSTALLED AS OF JANUARY 17, 2020
WORK COMPLETED
PS PUMP STATION CONSTRUCTION
RESIDUALS TREATMENT FACILITY AT HARTLAND LANDFILL
RT
PS
WILLIS POINT RD
WALLACE DR
Prospect Lake
SAANICH
SEGMENT 3
SEGMENT 4
SEGMENT 2
SEGMENT 1
HECTOR RD
CONWAY RD
INTERURBAN RAIL TRAIL
W. SAANICH RD
INTERURBAN RD
WILKINSON RD
HWY 1
PORTAGE RD
ESQUIMALT
LYALL ST
HEAD ST
TILLICUM RD
WOLLASTON ST
DOMINION RD
SELKIRK AVE
ARM ST
CRAIGFLOWER RD
HEREWARD RD
GRANGE RD
MARIGOLD RD
WT
MCLOUGHLIN POINT WASTEWATER TREATMENT PLANT
Elk Lake
Beaver Lake

Appendix C– Trent Forcemain Construction (February 5, 2020)

Wastewater Treatment Project
Treated for a cleaner future

Construction Notice

February 5, 2020

Trent Forcemain Construction

The Wastewater Treatment Project includes construction of the Trent Forcemain, 1.9km of pipes that will be installed from the intersection of Chandler Avenue and St Charles Street to the Clover Point Pump Station (see map on reverse). This addition will increase the capacity of the wastewater system and reduce wet weather overflows.

The contractor for this component of the Project, Jacob Bros Construction Inc., will begin work the week of February 10 and construction is anticipated to take approximately 10 months to complete.

What to Expect

- A site office and laydown area will be established on Memorial Crescent.
- Existing utilities (storm, sewer, water, gas) will be relocated in preparation for forcemain installation.
- The pipe will be installed in segments.
- A trench will be excavated, the pipe will be installed, and the trench will be backfilled. The surface will be temporarily restored at the end of each work day.
- Rock encountered in the trench will be removed by blasting or mechanical means.
- Final restoration will take place once the pipe has been installed and tested.
- Pipes and equipment will be temporarily stored in the area while this work is completed.
- Noise associated with this work includes excavation machinery and truck back-up beepers.

Work Hours

- Monday to Friday from 7:00 a.m. to 7:00 p.m.
- Saturday from 10:00 a.m. to 7:00 p.m.

Traffic Impacts

- There will be single lane alternating traffic during work hours in the construction zone.
- The northbound lane on Memorial Crescent from Dallas Road to Bushby Street will be closed during construction. Traffic will be diverted to the southbound lane to accommodate two-way traffic (see map on reverse).
- Parking along Memorial Crescent between Bushby Street and Dallas Road will be unavailable for the duration of construction of the Trent Forcemain.
- Traffic control areas will be delineated by cones and signs and controlled by flaggers.
- Parking will be temporarily impacted in the construction zone.

Access

- Vehicle access to residences may be temporarily restricted. Notification will be provided in advance and access to residential driveways will be restored at the end of each work day.
- Emergency services will have access at all times.
- Garbage and recycling services will be picked up as usual.

Thank you for your patience as this work is completed.

Any questions about the work, please contact the Project Team.

24/7 Phone Line
1.844.815.6132

Email
wastewater@crd.bc.ca

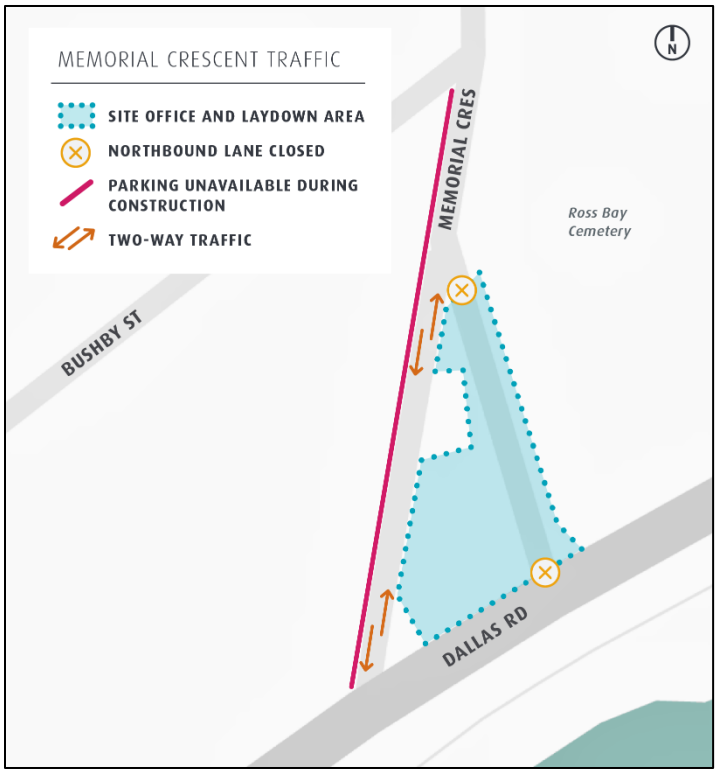
Website
wastewaterproject.ca

Wastewater Treatment Project
Treated for a cleaner future

Construction Notice

Trent Forcemain Route

Memorial Crescent



About the Wastewater Treatment Project
The Wastewater Treatment Project will provide tertiary treatment for wastewater from the core area municipalities of Victoria, Esquimalt, Saanich, Oak Bay, View Royal, Langford and Colwood, and the Esquimalt and Songhees Nations by the end of 2020.

Any questions about the work, please contact the Project Team.

24/7 Phone Line
1.844.815.6132

Email
wastewater@crd.bc.ca

Website
wastewaterproject.ca

Appendix D− Residual Solids Conveyance Line: Esson and Portage Roads (February 14, 2020)

Wastewater Treatment Project
Treated for a cleaner future

Construction Notice

February 14, 2020

Residual Solids Conveyance Line: Esson and Portage Roads

As part of the Wastewater Treatment Project, construction of the Residual Solids Conveyance Line along Esson and Portage roads is anticipated to start the week of February 18 and continue to the end of April. Two crews will be installing pipes: one crew starting at Admirals Road and a second crew starting at the intersection of Portage and Grange roads.

What to Expect

- The pipe will be installed in segments.
- A trench will be excavated, the pipe will be installed, and the trench will be backfilled. The surface will be temporarily restored at the end of each work day.
- Final restoration will take place after the section has been tested and completed.
- Rock encountered in the trench will be removed by blasting or mechanical means.
- A staging area at the intersection of Portage and Grange roads will be set up to feed pipes into the pre-installed casings under the Trans-Canada Highway.
- Noise associated with this work includes excavation machinery and truck back-up beepers.
- Pipes and equipment will be temporarily stored in the area while this work is completed.

Work Hours

- Monday to Friday from 7:00 a.m. to 7:00 p.m.
- Occasional Saturday work may be required from 7:00 a.m. to 7:00 p.m.

Traffic Impacts

- There will be single lane alternating traffic during work hours.
- Traffic control areas will be delineated by cones and signs and controlled by flaggers.
- Parking will be temporarily impacted as construction moves along the route.

Access

- Vehicle access to residences will be temporarily restricted when work is underway and will be reinstated at the end of each work day. Residents will be notified of temporary closures in advance.

Thank you for your patience as this work is completed.

About the Wastewater Treatment Project
The Wastewater Treatment Project will provide tertiary treatment for wastewater from the core area municipalities of Victoria, Esquimalt, Saanich, Oak Bay, View Royal, Langford and Colwood, and the Esquimalt and Songhees Nations by the end of 2020.

Any questions about the work, please contact the Project Team.

24/7 Phone Line
1.844.815.6132

Email
wastewater@crd.bc.ca

Website
wastewaterproject.ca

Appendix E− Macaulay Point Pump Station: Bypass Pumping (February 21, 2020)

Wastewater Treatment Project
Treated for a cleaner future

Construction Notice

February 21, 2020

Macaulay Point Pump Station: Bypass Pumping

Construction of the Macaulay Point Pump Station requires temporary sewer bypass pumping on Monday, February 24, 2020 to replace a section of the existing sewer pipe to accommodate construction for the new pump station. Once started, this work must be completed and may run past regular working hours.

What to Expect

- Diesel powered generators will be running to provide sewer bypass pumping.
- A small section of the existing sewer pipe will be replaced.
- Bypass pumps will be removed once work is complete.
- Construction equipment will be in operation, including lights and truck back-up beepers.
- Noise associated with construction may occur overnight.

Work Hours

- The work will take place during the day but may take up to 24 hours, proceeding overnight past regular working hours.

Traffic Impacts

- No traffic impacts are expected.

About the Wastewater Treatment Project

The Wastewater Treatment Project will provide tertiary treatment for wastewater from the core area municipalities of Victoria, Esquimalt, Saanich, Oak Bay, View Royal, Langford and Colwood, and the Esquimalt and Songhees Nations by the end of 2020.

Any questions about the work, please contact the Project Team.

24/7 Phone Line
1.844.815.6132

Email
wastewater@crd.bc.ca

Website
wastewaterproject.ca

Appendix F- Peters Street Paving update (February 13, 2020)

Wastewater Treatment Project

February 13, 2020

Dear Resident,

We are writing to notify you that final paving along Peters Street is expected to take place next week, weather permitting.

Peters Street will be closed to vehicles 24 hours/day from Tuesday, February 18 to Friday, February 21 to prepare and pave the road. All vehicles on Peters Street must be relocated by 7 a.m. Tuesday morning. Parking will be available on Gault and Lyall streets.

There will be pedestrian access to all residences and emergency services will have access at all times. Garbage will be picked up as usual.

We appreciate your patience while this work is being completed. Please feel free to contact us at our 24/7 phone line 1-844-815-6132 or email wastewater@crd.bc.ca if you have any questions or if there is anything we can do to assist.

Thank you,

Wastewater Treatment Project Team

Appendix G– About the Wastewater Treatment Process

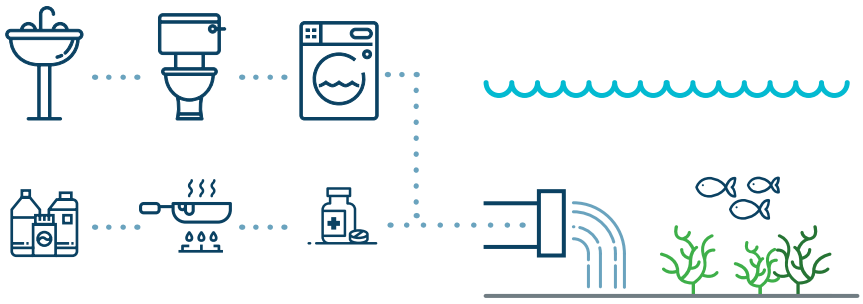
Wastewater Treatment Project
Treated for a cleaner future

Wastewater Treatment Project

Treated for a cleaner future

What is wastewater?

- Wastewater is used water from human activities such as washing dishes, doing laundry, and flushing the toilet.
- Some pollutants in wastewater include industrial and commercial waste, detergents, cooking fats, and prescription drugs.



Why we treat wastewater

- To reduce contaminants prior to releasing the effluent into the environment, helping to protect and maintain healthy waterways.
- If pollutants in wastewater are not removed, they flow directly into the ocean. This can threaten fisheries, wildlife habitat, recreation, quality of life, and public health.

About the system

- Wastewater flows from residences and businesses into a sewer pipe that connects to larger pipes under our streets, which ultimately connect to either the Clover Point Pump Station or the Macaulay Point Pump Station.
- At present, wastewater is screened at these pump stations and then discharged into the Strait of Juan de Fuca without treatment.
- The Wastewater Treatment Project will connect these two pump stations to the McLoughlin Point Wastewater Treatment Plant so that wastewater can be treated to a tertiary level prior to discharge.

Did you know?

In the Core Area:

- There are **seven municipalities** (Victoria, Esquimalt, Saanich, Oak Bay, View Royal, Langford, and Colwood) and the Esquimalt and Songhees Nations.
- The population is approximately **320,000 people** covering **215km²**.
- There are over **175 pump stations** and **110km** of existing sanitary sewer pipes.
- The McLoughlin Point Wastewater Treatment Plant will treat up to **108,000,000 litres** of wastewater per day, providing capacity to accommodate future population growth.
- Every person produces an average of **185–200 litres** of wastewater per day.
- Wastewater flows are greater on rainy days.

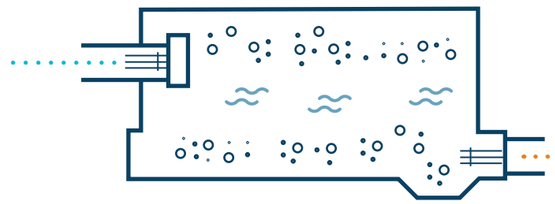
Treatment Process

1 CONVEYANCE SYSTEM

Collects wastewater from across the core area and conveys it to the Clover Point and Macaulay Point pump stations.

Screening
Wastewater is screened (6mm) to remove stones, paper, cloth, plastics and other debris.

Grit Removal
A vortex system uses centrifugal force to keep the organic material suspended while grit settles and is removed.



Pumping
Wastewater will be pumped to the new treatment plant.

The grit and screenings are compacted and trucked to an approved landfill.

Storm Outfalls
Currently, untreated wastewater is discharged out of the Clover Point and Macaulay Point outfalls. Once the Project is built, these outfalls will only be used to discharge storm flows associated with heavy-rain events. To reduce the need to discharge storm flows, a buried underground concrete tank (the Arbutus Attenuation Tank) will be built in Saanich to temporarily store flows during high volume storm events. In addition, core area municipalities have committed to an inflow and infiltration program that will reduce the volume of storm flows that need to be discharged.

2 MCLOUGHLIN POINT WASTEWATER TREATMENT PLANT

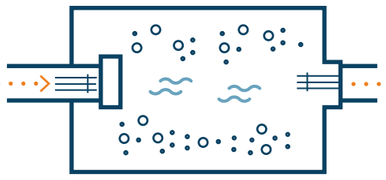
PRIMARY TREATMENT
Is the physical separation of solids from wastewater.

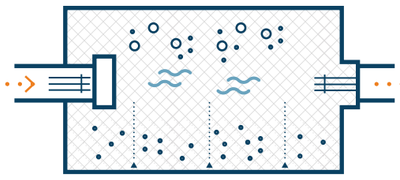
Removing Solids
Heavier solids settle to the bottom and lighter 'scum' floats to the top.

SECONDARY TREATMENT
Is a biological process that removes dissolved and suspended organic compounds in the wastewater.

Fine Screening
Primary effluent will be finely screened (2mm) to remove smaller debris.

Biological Reactors
Wastewater flows through tanks where microorganisms grow. The microorganisms consume organic compounds in the wastewater and reproduce to form cells that result in residual biological solids. Solids are removed and sent to the Residuals Treatment Facility for further treatment. Treated secondary effluent is sent to tertiary treatment.

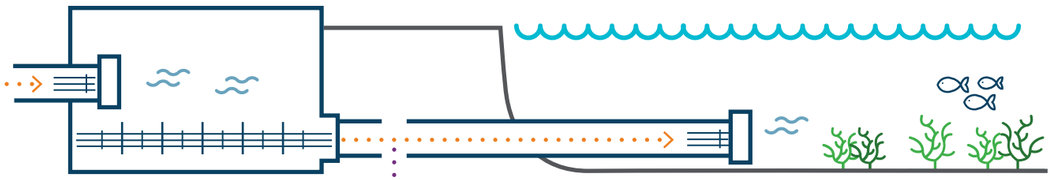




TERTIARY TREATMENT
Is one of the highest levels of treatment, reducing contaminants that remain after the secondary treatment process.

Disc Filter
Wastewater will pass through a fabric disc filter (5-micron), reducing many pharmaceuticals, hormones, microplastics and other contaminants.

OUTFALL
The tertiary-treated effluent will flow through the outfall and discharge into the ocean approximately 2km from shore and 60m deep.



As wastewater moves through the treatment process, residual solids are removed. These solids will be pumped to the Residuals Treatment Facility for further treatment.

3 RESIDUALS TREATMENT FACILITY

Digestion
The residual solids undergo anaerobic digestion in which microorganisms will break down biodegradable material in the absence of oxygen and produce biogas.

Biogas
Biogas produced during the digestion process will be collected and reused within the facility as fuel for the dryer.

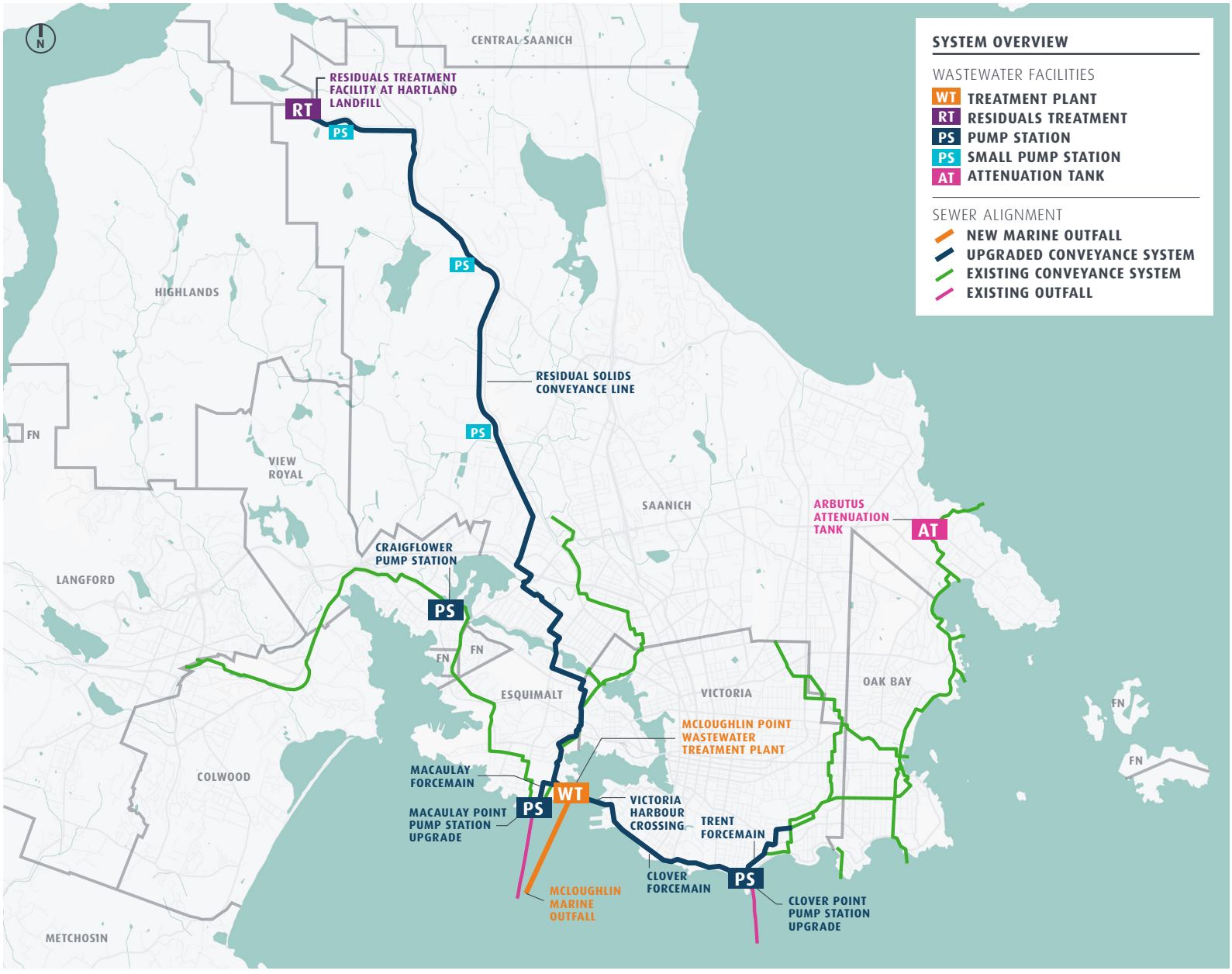
Drying
The residual solids are dewatered and then heated at a very high temperature (220°C).

Biosolids
Dried Class A biosolids will be produced that will contain almost no detectable levels of pathogens. These are the highest standard of biosolids and are suitable for beneficial use. The biosolids will be dark, dry granular pellets.

Residual Solids Conveyance Line
Will consist of two pipes and three small pump stations to transport all residual solids to the Residuals Treatment Facility. Liquid removed from the residual solids during the treatment process will be returned to the McLoughlin Point Wastewater Treatment Plant through the conveyance system.

Wastewater Treatment Project Components

The Wastewater Treatment Project is being built to meet the provincial and federal regulations for treatment by December 31, 2020.



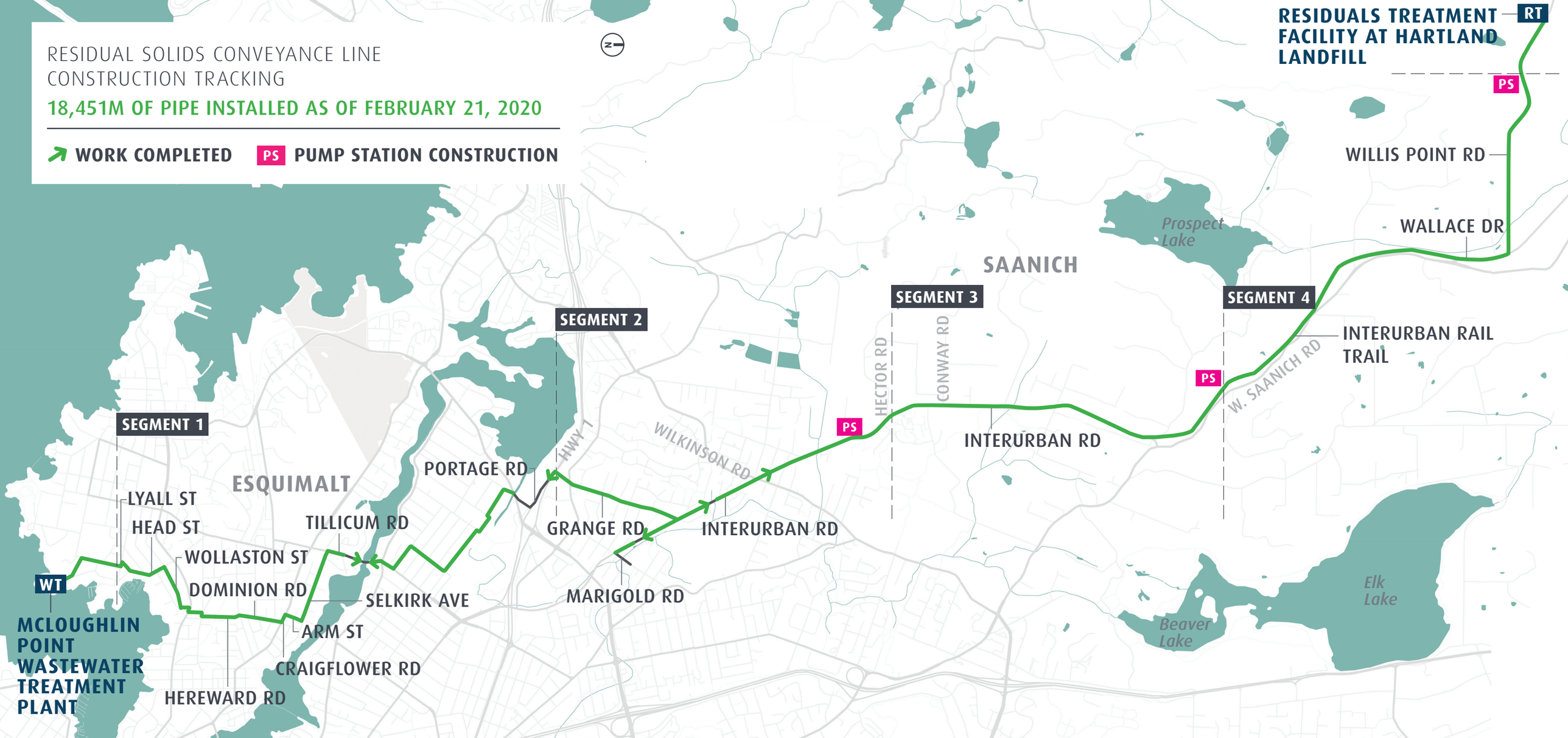
For more information

Website
wastewaterproject.ca

Email
wastewater@crd.bc.ca

24–7 Project information line
1.844.815.6132

Appendix H− Residual Solids Conveyance Line (February 21, 2020)


RESIDUAL SOLIDS CONVEYANCE LINE CONSTRUCTION TRACKING
18,451M OF PIPE INSTALLED AS OF FEBRUARY 21, 2020
WORK COMPLETED
PS PUMP STATION CONSTRUCTION
RESIDUALS TREATMENT FACILITY AT HARTLAND LANDFILL
RT
PS
WILLIS POINT RD
WALLACE DR
Prospect Lake
SAANICH
SEGMENT 3
SEGMENT 4
SEGMENT 2
SEGMENT 1
HECTOR RD
CONWAY RD
INTERURBAN RAIL TRAIL
W. SAANICH RD
INTERURBAN RD
WILKINSON RD
HWY 1
PORTAGE RD
ESQUIMALT
LYALL ST
HEAD ST
TILLICUM RD
GRANGE RD
INTERURBAN RD
WOLLASTON ST
DOMINION RD
SELKIRK AVE
MARIGOLD RD
WT
MCLOUGHLIN POINT WASTEWATER TREATMENT PLANT
ARM ST
CRAIGFLOWER RD
HEREWARD RD
Beaver Lake
Elk Lake

Appendix I– Clover Point Pump Station: Extended Work Hours (March 2020)

Wastewater Treatment Project
Treated for a cleaner future

Construction Notice

March 16, 2020

Clover Point Pump Station: Extended Work Hours

Construction of the Clover Point Pump Station is temporarily extending work hours from 7:00 a.m. to 2:00 a.m. to complete screen relocation work. This work is scheduled to begin today and take approximately two weeks to complete. This work is weather dependent.

What to Expect

- The majority of work will take place inside the pump station.
- Noise and lights associated with construction equipment may be expected.
- Diesel-powered pumping units will be in operation and are equipped with acoustic enclosures to reduce noise.
- Measures are in place to mitigate any construction-related impacts to the surrounding community.

Work Hours

- Monday to Friday 7:00 a.m. to 2:00 a.m.
- Saturday from 10:00 a.m. to 7:00 p.m.

Traffic Impacts

- There will be no traffic impacts.
- The Dallas Road Waterfront Trail between the Clover Point Pump Station and the crosswalk at Memorial Crescent remains closed until April 2020.

Construction at Clover Point is anticipated to be complete by summer 2020.

Thank you for your patience as this work is completed.

About the Wastewater Treatment Project
The Wastewater Treatment Project will provide tertiary treatment for wastewater from the core area municipalities of Victoria, Esquimalt, Saanich, Oak Bay, View Royal, Langford and Colwood, and the Esquimalt and Songhees Nations by the end of 2020

Any questions about the work, please contact the Project Team.

24/7 Phone Line
1.844.815.6132

Email
wastewater@crd.bc.ca

Website
wastewaterproject.ca

Appendix J– Biosolids

Biosolids

WHAT ARE BIOSOLIDS?

Biosolids are a safe, resource-rich byproduct of wastewater treatment that are produced by treating organic material removed during the treatment process. Biosolids can be used for a number of beneficial uses.

The treatment process at the Residuals Treatment Facility will create Class A biosolids.

The biosolids produced in our region will be a minimum 90% dry and will be dark, dry granular pellets. Approximately 7,000 tonnes of Class A biosolids will be produced each year, starting in 2021.

WHAT IS IN BIOSOLIDS?

Biosolids contain nutrients and energy that can be recovered and used. For example biosolids contain nutrients such as nitrogen, phosphorus, calcium, sulphur, iron, and others that are required for vegetation growth. The nutrient content and organic matter in biosolids are often used to promote vegetation establishment and growth; alternatively, their energy can be harnessed through combustion as an alternate fuel.

Class A biosolids must meet regulatory requirements set by the Province of B.C. through the Organic Matter Recycling Regulation. These requirements dictate maximum allowable levels of pathogens and contaminants (e.g. heavy metals) to ensure protection of human health and the environment. These regulations also provide strict controls on how and where biosolids may be used.

HOW ARE BIOSOLIDS MADE?

During the wastewater treatment process at McLoughlin Point Wastewater Treatment Plant, residual solids will be removed from wastewater and conveyed to the Residuals Treatment Facility for further treatment.

Each treatment step at McLoughlin Point and the Residuals Treatment Facility will contribute to a higher quality of effluent and biosolids.

At the Residuals Treatment Facility, the residual solids undergo anaerobic digestion in which microorganisms will break down biodegradable material in the absence of oxygen and produce biogas. The residual solids are then dewatered and heated at a very high temperature (220°C), creating Class A biosolids. Biogas produced during the digestion process will be collected within the facility and fully used as fuel for the dryer.

BENEFICIAL USE OF BIOSOLIDS

Once treated, biosolids can be used for a number of beneficial purposes. Beneficial use means that the nutrient and organic matter and/or energy content of the biosolids are utilized. The B.C. Ministry of Environment & Climate Change Strategy establishes and enforces standards for wastewater treatment and the beneficial use of biosolids.

Using these biosolids beneficially aligns with the CRD's commitment to climate action and environmental stewardship.

Visit **crd.bc.ca/biosolids** to learn about the CRD's plan for the beneficial use of biosolids.

Any questions about the work, please contact the Project Team.

24/7 Phone Line
1.844.815.6132

Email
wastewater@crd.bc.ca

Website
wastewaterproject.ca

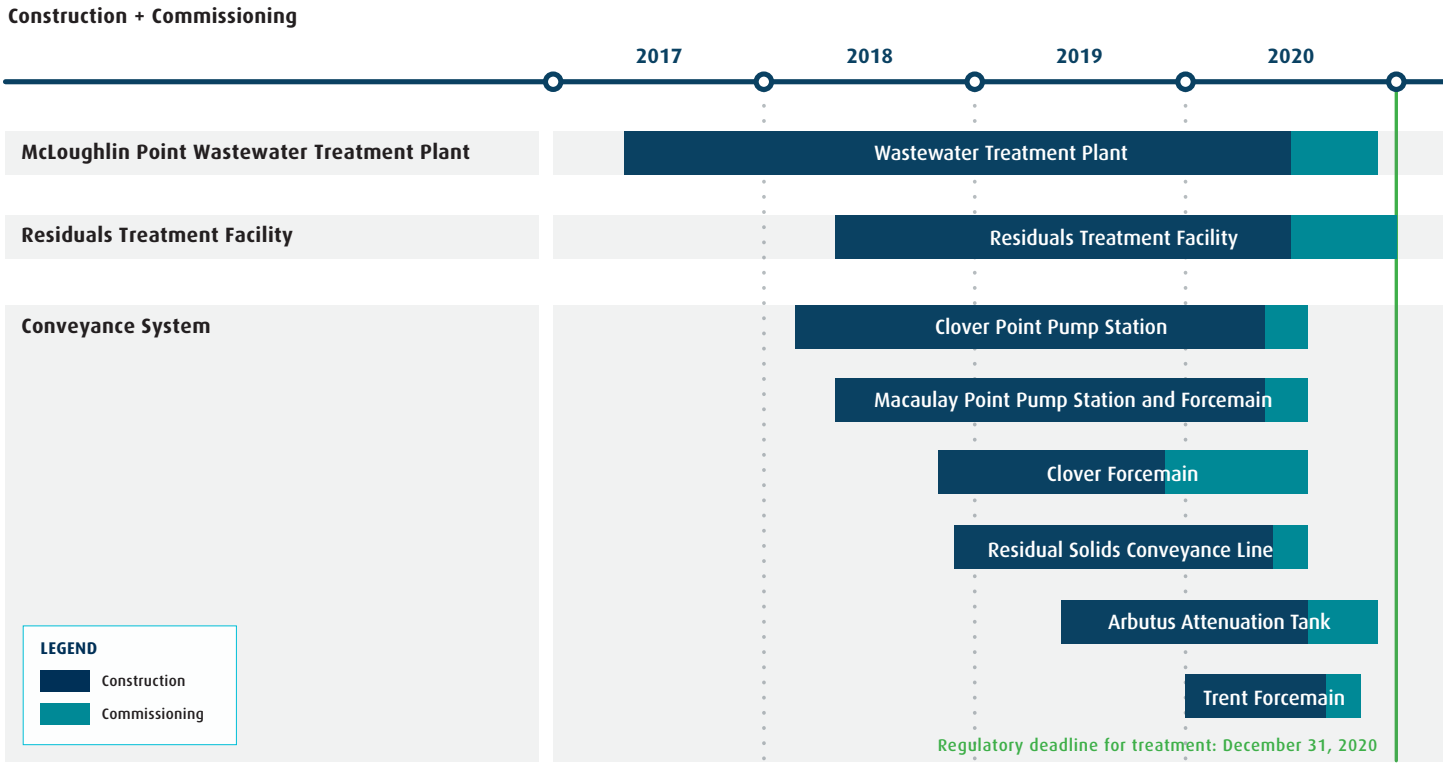
Appendix K– Project Schedule

Wastewater Treatment Project
Treated for a cleaner future

Information Sheet

Wastewater Treatment Project Schedule*

The Wastewater Treatment Project will be constructed through nine separate elements, and construction will be staged to the end of 2020. Communications and engagement activities will take place in advance of project construction beginning in each area.



*Schedule subject to updates as Project planning progresses.

About the Wastewater Treatment Project

The Wastewater Treatment Project will provide tertiary treatment for wastewater from the core area municipalities of Victoria, Esquimalt, Saanich, Oak Bay, View Royal, Langford and Colwood, and the Esquimalt and Songhees Nations. The Wastewater Treatment Project will be built so we comply with federal regulations by the end of 2020, and is being funded by the Government of Canada, the Government of British Columbia and the CRD.

For More Information

Website: wastewaterproject.ca
Email: wastewater@crd.bc.ca
24-7 Project Information Line: 1.844.815.6132

Appendix L– Trent Forcemain

Wastewater Treatment Project
Treated for a cleaner future

Information Sheet
March 2020

Trent Forcemain

The Trent Forcemain will be installed as part of the Wastewater Treatment Project's conveyance system. This 1.9km pipe will run from the intersection of Chandler Avenue and St Charles Street connecting to the Clover Point Pump Station. The Trent Forcemain consists of a 0.9m diameter pipe and a 1.5m diameter pipe.

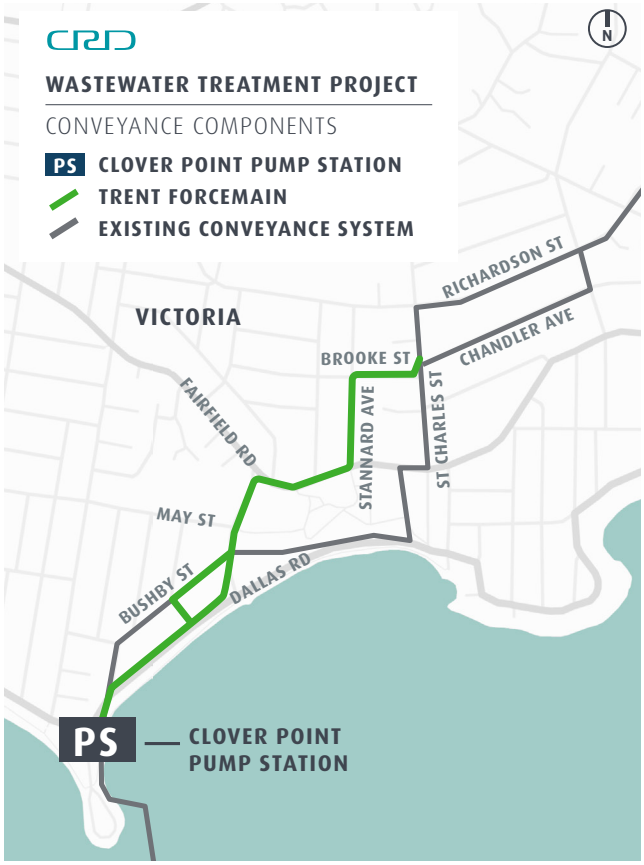
The eastern branch of the Capital Regional District's core area conveyance system collects wastewater from Saanich, Oak Bay, and Victoria, directing it to the Clover Point Pump Station. Construction of the Trent Forcemain will increase the capacity of this system and reduce wet weather overflows.

CONSTRUCTION

Construction for the Trent Forcemain began in February 2020 and is anticipated to take approximately 10 months to complete.

Anticipated work hours are Monday to Friday from 7:00 a.m. to 7:00 p.m. and Saturday from 10:00 a.m. to 7:00 p.m. The pipe will be installed in segments to minimize the impact to residents. It will be constructed within existing road rights of way in accordance with a traffic management plan to minimize impacts to vehicle traffic, cyclists and pedestrians. Single lane alternating traffic will be in place with signage and flaggers directing traffic as required.

Any temporary impacts to driveway access and parking will be coordinated in advance.



The pipe will be installed along the Dallas Road Waterfront Trail from the Clover Point Pump Station to Eberts Street. The waterfront trail will be closed during construction but access to the beach will remain open. Following construction, the trail will be restored to its original condition.

ABOUT THE WASTEWATER TREATMENT PROJECT

The Wastewater Treatment Project will provide tertiary treatment for wastewater from the core area municipalities of Victoria, Esquimalt, Saanich, Oak Bay, View Royal, Langford and Colwood, and the Esquimalt and Songhees Nations. The Wastewater Treatment Project will be built so we comply with federal regulations by the end of 2020, and is being funded by the Government of Canada, the Government of British Columbia and the CRD.

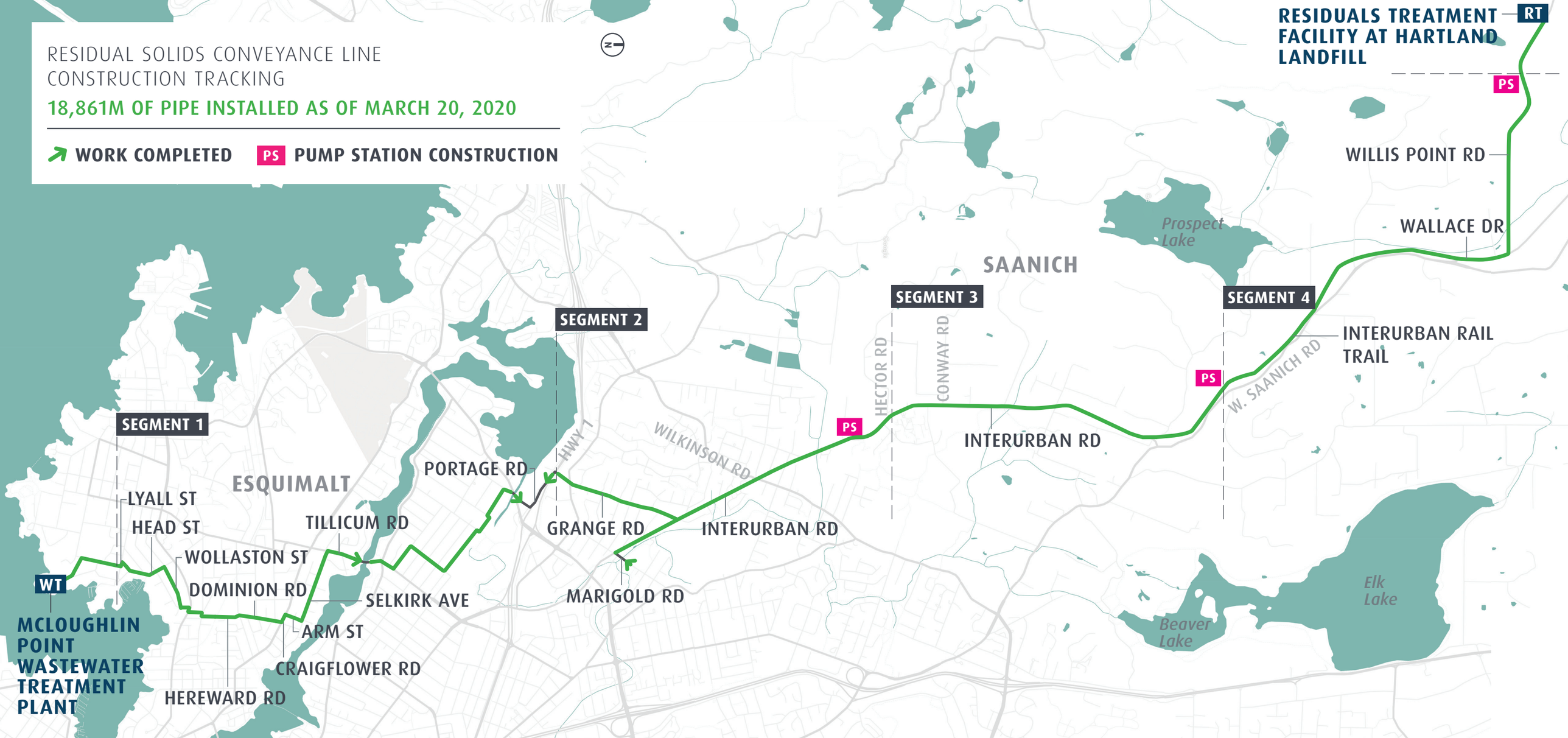
Any questions about the work, please contact the Project Team.

24/7 Phone Line
1.844.815.6132

Email
wastewater@crd.bc.ca

Website
wastewaterproject.ca

Appendix M– Residual Solids Conveyance Line Map (March, 2020)


RESIDUAL SOLIDS CONVEYANCE LINE CONSTRUCTION TRACKING
18,861M OF PIPE INSTALLED AS OF MARCH 20, 2020
WORK COMPLETED
PS PUMP STATION CONSTRUCTION
RESIDUALS TREATMENT FACILITY AT HARTLAND LANDFILL
RT
PS
WILLIS POINT RD
WALLACE DR
Prospect Lake
SAANICH
SEGMENT 3
SEGMENT 4
SEGMENT 2
SEGMENT 1
HECTOR RD
CONWAY RD
INTERURBAN RAIL TRAIL
W. SAANICH RD
INTERURBAN RD
WILKINSON RD
HWY 1
PORTAGE RD
ESQUIMALT
LYALL ST
HEAD ST
TILLICUM RD
GRANGE RD
INTERURBAN RD
WOLLASTON ST
DOMINION RD
SELKIRK AVE
MARIGOLD RD
WT
MCLOUGHLIN POINT WASTEWATER TREATMENT PLANT
ARM ST
CRAIGFLOWER RD
HEREWARD RD
Beaver Lake
Elk Lake

Appendix N− Monthly Cost Report (March)

MONTHLY COST REPORT
as at March 31, 2020

Description	BUDGET		COST EXPENDED					COMMITMENTS			FORECAST		VARIANCE	
	Control Budget	Allocated Budget	Expended to February 29, 2020	Expended over reporting period (March 2020)	Expended to March 31, 2020	Expended to March 31, 2020 as a % of Allocated Budget	Remaining (Unexpended) Allocated Budget at March 31, 2020	Total Committment at March 31, 2020	Unexpended Commitment at March 31, 2020	Uncommitted Allocated Budget at March 31, 2020	Forecast to Complete	Forecast at Completion	Variance at Completion $	Variance at Completion as a % of Allocated Budget
McLoughlin Point Wastewater Treatment Plant	**331.4**	**328.1**	**277.5**	**5.0**	**282.5**	**86%**	**45.6**	**320.5**	**38.0**	**7.6**	**45.6**	**328.1**	**-**	**0%**
Construction	306.7	320.3	276.9	5.0	281.8	88%	38.5	319.8	38.0	0.5	38.5	320.3	-	0%
Contingency	14.9	0.9	-	-	-	0%	0.9	-	-	0.9	0.9	0.9	-	0%
Financing	9.8	6.9	0.7	-	0.7	9%	6.2	0.7	0.0	6.2	6.2	6.9	-	0%
Residuals Treatment Facility	**159.4**	**139.7**	**10.3**	**0.3**	**10.6**	**8%**	**129.1**	**138.7**	**128.1**	**1.0**	**129.1**	**139.7**	**-**	**0%**
Construction	145.4	138.7	10.3	0.3	10.6	8%	128.1	138.7	128.1	0.0	128.1	138.7	-	0%
Contingency	12.3	0.2	-	-	-	0%	0.2	-	-	0.2	0.2	0.2	-	0%
Financing	1.7	0.8	0.0	-	0.0	4%	0.8	0.0	0.0	0.8	0.8	0.8	-	0%
Conveyance System	**158.1**	**216.0**	**144.9**	**7.4**	**152.3**	**71%**	**63.6**	**194.5**	**42.2**	**21.5**	**63.6**	**216.0**	**-**	**0%**
Macaulay Point Pump Station	25.4	30.8	23.9	1.4	25.3	82%	5.4	30.8	5.4	0.0	5.4	30.8	-	0%
Macaulay Forcemain	5.6	7.4	6.5	0.1	6.6	88%	0.9	7.4	0.9	-	0.9	7.4	-	0%
Craigflower Pump Station	12.5	12.4	12.4	-	12.4	100%	-	12.4	-	-	-	12.4	-	0%
Clover Point Pump Station	23.7	27.4	24.3	0.3	24.6	90%	2.8	27.2	2.6	0.2	2.8	27.4	-	0%
Currie Pump Station^	2.8	0.1	0.1	-	0.1	100%	-	0.1	-	-	-	0.1	-	0%
Arbutus Attenuation Tank	14.2	24.6	10.9	0.6	11.5	47%	13.1	23.1	11.6	1.4	13.1	24.6	-	0%
Clover Forcemain	14.6	32.5	27.5	0.6	28.0	86%	4.4	32.0	4.0	0.4	4.4	32.5	-	0%
Currie Forcemain^	3.3	0.2	0.2	-	0.2	100%	-	0.2	-	-	-	0.2	-	0%
Trent Forcemain	9.5	11.3	0.2	0.5	0.7	6%	10.6	7.9	7.2	3.4	10.6	11.3	-	0%
Residual Solids Conveyance Line	19.1	36.1	30.5	1.2	31.7	88%	4.3	35.8	4.1	0.3	4.3	36.1	-	0%
Residual Solids Pump Stations & Bridge Crossings	4.6	18.4	7.7	2.8	10.5	57%	7.8	16.8	6.3	1.6	7.8	18.4	-	0%
Residual Solids Conveyance Line – Highway Crossing	-	0.4	0.3	-	0.3	74%	0.1	0.4	0.1	0.1	0.1	0.4	-	0%
Contingency	16.8	10.4	-	-	-	0%	10.4	-	-	10.4	10.4	10.4	-	0%
Financing	5.8	4.1	0.3	-	0.3	8%	3.7	0.3	0.0	3.7	3.7	4.1	-	0%
Project Management Office ("PMO")	**75.9**	**77.9**	**52.2**	**1.7**	**53.8**	**69%**	**24.0**	**68.5**	**14.6**	**9.4**	**24.0**	**77.9**	**-**	**0%**
Project costs Aug 2016-Dec 2016	2.2	2.2	2.2	-	2.2	100%	-	2.2	-	-	-	2.2	-	0%
Owner's Engineering	17.2	17.3	12.8	0.6	13.4	77%	3.9	17.3	3.9	-	3.9	17.3	-	0%
Conveyance Design	5.0	9.7	7.0	0.4	7.4	76%	2.3	8.1	0.7	1.6	2.3	9.7	-	0%
Advisors & Professional Support	7.0	15.0	9.8	0.2	10.0	67%	5.0	11.1	1.1	3.8	5.0	15.0	-	0%
Project Team & Project Board	31.3	24.5	15.9	0.4	16.3	66%	8.2	23.7	7.5	0.8	8.2	24.5	-	0%
CRD Allocations	3.4	3.4	2.4	0.1	2.4	71%	1.0	3.4	1.0	-	1.0	3.4	-	0%
Office, Supplies & Expenses	3.9	2.5	1.6	0.0	1.6	66%	0.9	2.0	0.4	0.4	0.9	2.5	-	0%
Computer Hardware, Software & Training	1.0	1.1	0.6	0.0	0.6	54%	0.5	0.6	-	0.5	0.5	1.1	-	0%
Contingency	4.8	2.3	-	-	-	0%	2.3	-	-	2.3	2.3	2.3	-	0%
BC Hydro	**12.9**	**4.3**	**2.0**	**-**	**2.0**	**47%**	**2.3**	**2.0**	**0.0**	**2.3**	**2.3**	**4.3**	**-**	**0%**
Third Party Commitments	**8.1**	**8.1**	**3.7**	**0.1**	**3.7**	**46%**	**4.4**	**6.8**	**3.1**	**1.3**	**4.4**	**8.1**	**-**	**0%**
Program Reserves	**19.2**	**0.9**	**-**	**-**	**-**	**0%**	**0.9**	**-**	**-**	**0.9**	**0.9**	**0.9**	**-**	**0%**
Core Area Wastewater Treatment Project	**765.0**	**775.0**	**490.6**	**14.4**	**505.0**	**65%**	**269.9**	**731.0**	**226.0**	**43.9**	**269.9**	**775.0**	**-**	**0%**

* Values presented in $millions, results in minor rounding differences
** Cost report presents approved expenditures
^ Component no longer required, and would not provide any value therefore removed from Project Scope; Costs include Seaterra initiation, planning and design

Appendix O- Quarterly Cost Report

QUARTERLY COST REPORT
as at March 31, 2020

Description	BUDGET		COST EXPENDED					COMMITMENTS			FORECAST		VARIANCE	
	Control Budget	Allocated Budget	Expended to December 31, 2019	Expended over reporting period (Q1 2020 Jan-Mar)	Expended to March 31, 2020	Expended to March 31, 2020 as a % of Allocated Budget	Remaining (Unexpended) Allocated Budget at March 31, 2020	Total Committment at March 31, 2020	Unexpended Commitment at March 31, 2020	Uncommitted Allocated Budget at March 31, 2020	Forecast to Complete	Forecast at Completion	Variance at Completion $	Variance at Completion as a % of Allocated Budget
McLoughlin Point Wastewater Treatment Plant	**331.4**	**328.1**	**267.6**	**14.9**	**282.5**	**86%**	**45.6**	**320.5**	**38.0**	**7.6**	**45.6**	**328.1**	**-**	**0%**
Construction	306.7	320.3	266.9	14.9	281.8	88%	38.5	319.8	38.0	0.5	38.5	320.3	-	0%
Contingency	14.9	0.9	-	-	-	0%	0.9	-	-	0.9	0.9	0.9	-	0%
Financing	9.8	6.9	0.7	(0.1)	0.7	9%	6.2	0.7	0.0	6.2	6.2	6.9	-	0%
Residuals Treatment Facility	**159.4**	**139.7**	**9.3**	**1.4**	**10.6**	**8%**	**129.1**	**138.7**	**128.1**	**1.0**	**129.1**	**139.7**	**-**	**0%**
Construction	145.4	138.7	9.2	1.4	10.6	8%	128.1	138.7	128.1	0.0	128.1	138.7	-	0%
Contingency	12.3	0.2	-	-	-	0%	0.2	-	-	0.2	0.2	0.2	-	0%
Financing	1.7	0.8	0.0	-	0.0	4%	0.8	0.0	0.0	0.8	0.8	0.8	-	0%
Conveyance System	**158.1**	**216.0**	**134.4**	**17.4**	**152.3**	**71%**	**63.6**	**194.5**	**42.2**	**21.5**	**63.6**	**216.0**	**-**	**0%**
Macaulay Point Pump Station	25.4	30.8	21.2	4.1	25.3	82%	5.4	30.8	5.4	0.0	5.4	30.8	-	0%
Macaulay Forcemain	5.6	7.4	6.3	0.3	6.6	88%	0.9	7.4	0.9	-	0.9	7.4	-	0%
Craigflower Pump Station	12.5	12.4	12.4	0.0	12.4	100%	-	12.4	-	-	-	12.4	-	0%
Clover Point Pump Station	23.7	27.4	24.0	0.6	24.6	90%	2.8	27.2	2.6	0.2	2.8	27.4	-	0%
Currie Pump Station^	2.8	0.1	0.1	-	0.1	100%	-	0.1	-	-	-	0.1	-	0%
Arbutus Attenuation Tank	14.2	24.6	9.7	1.7	11.5	47%	13.1	23.1	11.6	1.4	13.1	24.6	-	0%
Clover Forcemain	14.6	32.5	26.8	1.2	28.0	86%	4.4	32.0	4.0	0.4	4.4	32.5	-	0%
Currie Forcemain^	3.3	0.2	0.2	-	0.2	100%	-	0.2	-	-	-	0.2	-	0%
Trent Forcemain	9.5	11.3	0.2	-	0.7	6%	10.6	7.9	7.2	3.4	10.6	11.3	-	0%
Residual Solids Conveyance Line	19.1	36.1	27.2	4.5	31.7	88%	4.3	35.8	4.1	0.3	4.3	36.1	-	0%
Residual Solids Pump Stations & Bridge Crossings	4.6	18.4	5.5	5.0	10.5	57%	7.8	16.8	6.3	1.6	7.8	18.4	-	0%
Residual Solids Conveyance Line – Highway Crossing	-	0.4	0.3	-	0.3	74%	0.1	0.4	0.1	0.1	0.1	0.4	-	0%
Contingency	16.8	10.4	-	-	-	0%	10.4	-	-	10.4	10.4	10.4	-	0%
Financing	5.8	4.1	0.4	(0.1)	0.3	8%	3.7	0.3	0.0	3.7	3.7	4.1	-	0%
Project Management Office ("PMO")	**75.9**	**77.9**	**50.6**	**3.2**	**53.8**	**69%**	**24.0**	**68.5**	**14.6**	**9.4**	**24.0**	**77.9**	**-**	**0%**
Project costs Aug 2016-Dec 2016	2.2	2.2	2.3	(0.1)	2.2	100%	-	2.2	-	-	-	2.2	-	0%
Owner's Engineering	17.2	17.3	12.5	0.8	13.4	77%	3.9	17.3	3.9	-	3.9	17.3	-	0%
Conveyance Design	5.0	9.7	7.0	0.4	7.4	76%	2.3	8.1	0.7	1.6	2.3	9.7	-	0%
Advisors & Professional Support	7.0	15.0	9.7	0.3	10.0	67%	5.0	11.1	1.1	3.8	5.0	15.0	-	0%
Project Team & Project Board	31.3	24.5	14.8	1.4	16.3	66%	8.2	23.7	7.5	0.8	8.2	24.5	-	0%
CRD Allocations	3.4	3.4	2.3	0.2	2.4	71%	1.0	3.4	1.0	-	1.0	3.4	-	0%
Office, Supplies & Expenses	3.9	2.5	1.5	0.1	1.6	66%	0.9	2.0	0.4	0.4	0.9	2.5	-	0%
Computer Hardware, Software & Training	1.0	1.1	0.6	0.0	0.6	54%	0.5	0.6	-	0.5	0.5	1.1	-	0%
Contingency	4.8	2.3	-	-	-	0%	2.3	-	-	2.3	2.3	2.3	-	0%
BC Hydro	**12.9**	**4.3**	**2.0**	**0.0**	**2.0**	**47%**	**2.3**	**2.0**	**0.0**	**2.3**	**2.3**	**4.3**	**-**	**0%**
Third Party Commitments	**8.1**	**8.1**	**3.4**	**0.3**	**3.7**	**46%**	**4.4**	**6.8**	**3.1**	**1.3**	**4.4**	**8.1**	**-**	**0%**
Program Reserves	**19.2**	**0.9**	**-**	**-**	**-**	**0%**	**0.9**	**-**	**-**	**0.9**	**0.9**	**0.9**	**-**	**0%**
Core Area Wastewater Treatment Project	**765.0**	**775.0**	**467.3**	**37.2**	**505.0**	**65%**	**269.9**	**731.0**	**226.0**	**43.9**	**269.9**	**775.0**	**-**	**0%**

* Values presented in $millions, results in minor rounding differences
** Cost report presents approved expenditures
^ Component no longer required, and would not provide any value therefore removed from Project Scope; Costs include Seaterra initiation, planning and design