

**CAPITAL REGIONAL HOSPITAL DISTRICT CAPITAL PLAN
For Years 2023 to 2032 Amended at March 15, 2023**

Project Type / Status	Project Description	Year	Facility / Site	CBL Bylaw #	CRHD Share (%)	CRHD Share Total Project (\$)	Total Project Budget (\$)	Completed at Prior Year-End (\$)	Total Project Remaining Balance (\$)	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	10-Year Total	
Major Project - Approved	Emergency Department ¹	2021	Lady Minto Hospital	183	29%	3,738,000	12,800,000	3,509,215	9,290,785	9,290,785	-	-	-	-	-	-	-	-	-	-	9,290,785
Major Project - Approved	High Acuity Unit	2022	Victoria General Hospital	185	30%	1,019,155	3,397,183	2,638,120	759,063	759,063	-	-	-	-	-	-	-	-	-	-	759,063
Major Project - Planned	New Long Term Care (306 beds)	2023	South Island - Royal Bay		30%	67,108,200	223,694,000	-	223,694,000	1,187,000	7,000,000	75,000,000	89,500,000	51,007,000	-	-	-	-	-	-	223,694,000
Major Project - Possible	High Acuity Unit	2023	Royal Jubilee Hospital		30%	5,756,400	19,188,000	-	19,188,000	250,000	9,650,000	9,288,000	-	-	-	-	-	-	-	-	19,188,000
Major Project - Possible	Relocate MHSU ACT Teams	2023	Royal Jubilee Hospital		30%	600,000	2,000,000	-	2,000,000	200,000	500,000	1,300,000	-	-	-	-	-	-	-	-	2,000,000
Major Project - Possible	Medical Device Reprocessing Department Expansion	2023	Victoria General Hospital		30%	1,272,000	4,240,000	-	4,240,000	60,000	2,420,000	1,760,000	-	-	-	-	-	-	-	-	4,240,000
Major Project - Possible	Inpatient and Outpatient Rehabilitation Program	2023	Gorge Road Hospital		30%	2,891,100	9,637,000	-	9,637,000	300,000	7,000,000	2,337,000	-	-	-	-	-	-	-	-	9,637,000
Major Project - Possible	Child Youth Mental Health Stabilization Unit	2023	Victoria General Hospital		30%	4,140,000	13,800,000	-	13,800,000	450,000	6,300,000	7,050,000	-	-	-	-	-	-	-	-	13,800,000
Major Project - Possible	1.5T MRI replacement	2023	Royal Jubilee Hospital		30%	913,875	3,046,250	-	3,046,250	646,250	1,700,000	700,000	-	-	-	-	-	-	-	-	3,046,250
Major Project - Possible	Energy Centre Replacement	2024	Victoria General Hospital		30%	15,000,000	50,000,000	-	50,000,000	-	7,872,500	7,835,000	7,467,500	7,565,000	6,500,000	6,500,000	5,760,000	500,000	-	-	50,000,000
Major Project - Possible	Electronic Health Record	2024	South Island - TBD		30%	900,000	3,000,000	-	3,000,000	-	1,000,000	1,000,000	1,000,000	-	-	-	-	-	-	-	3,000,000
Major Project - Possible	Peninsula Primary Care Centre ¹	2024	Saanich Peninsula Hospital		30%	900,000	3,000,000	-	3,000,000	-	250,000	1,500,000	1,250,000	-	-	-	-	-	-	-	3,000,000
Major Project - Possible	Pembroke Mental Health Substance Use Center Administrative Building Decant/Eric Martin Pavilion Asbestos Abatement	2024	Victoria Health Unit-Cook Street		30%	6,600,000	22,000,000	-	22,000,000	-	1,500,000	7,500,000	6,500,000	6,500,000	-	-	-	-	-	-	22,000,000
Major Project - Possible	VGH High Performance Controls Upgrade	2024	Victoria General Hospital		30%	1,110,992	3,703,305	-	3,703,305	-	2,750,000	3,750,000	2,000,000	-	-	-	-	-	-	-	3,703,305
Major Project - Possible	RJH DT Controls Upgrade	2024	Royal Jubilee Hospital		30%	1,078,376	3,594,588	-	3,594,588	-	103,305	1,750,000	1,850,000	-	-	-	-	-	-	-	3,594,588
Major Project - Possible	Network Upgrades - VGH & RJH	2024	Victoria General Hospital		30%	1,470,000	4,900,000	-	4,900,000	-	94,588	1,500,000	2,000,000	-	-	-	-	-	-	-	3,594,588
Major Project - Possible	MRI Replacement	2024	Victoria General Hospital		30%	808,875	2,696,250	-	2,696,250	-	450,000	2,000,000	2,450,000	-	-	-	-	-	-	-	4,900,000
Major Project - Possible	Mental Health & Substance Use Residential Program	2025	To be determined		30%	600,000	2,000,000	-	2,000,000	-	296,250	1,400,000	1,000,000	-	-	-	-	-	-	-	2,696,250
Major Project - Possible	Pneumatic to Electric Controls Conversion	2025	Gorge Road Hospital		30%	1,065,452	3,551,508	-	3,551,508	-	-	2,000,000	-	-	-	-	-	-	-	-	2,000,000
Major Project - Possible	Energy Centre Replacement	2025	Saanich Peninsula Hospital		30%	2,400,000	8,000,000	-	8,000,000	-	-	1,000,000	4,300,000	2,700,000	-	-	-	-	-	-	8,000,000
Major Project - Possible	Oak Bay Lodge Redevelopment	2025	Former Oak Bay Lodge Site		30%	90,000,000	300,000,000	-	300,000,000	-	-	1,500,000	39,600,000	60,000,000	70,000,000	70,000,000	58,900,000	-	-	-	300,000,000
Major Project - Possible	Relocate SSI MHSU Integrated Team	2025	Salt Spring Island		30%	600,000	2,000,000	-	2,000,000	-	-	2,000,000	-	-	-	-	-	-	-	-	2,000,000
Major Project - Possible	Community Health Centre	2025	Greater Victoria - TBD		30%	1,500,000	5,000,000	-	5,000,000	-	-	2,500,000	2,500,000	-	-	-	-	-	-	-	5,000,000
Major Project - Possible	Elevator Refurbishment	2025	Victoria General Hospital		30%	616,715	2,055,718	-	2,055,718	-	-	1,025,718	1,030,000	-	-	-	-	-	-	-	2,055,718
Major Project - Possible	Convert obsolete 480 distribution system with 600V	2025	Royal Jubilee Hospital		30%	600,000	2,000,000	-	2,000,000	-	-	1,000,000	1,000,000	-	-	-	-	-	-	-	2,000,000
Major Project - Possible	VGH Pediatric Intensive Care Unit	2025	Victoria General Hospital		30%	1,500,000	5,000,000	-	5,000,000	-	-	250,000	2,250,000	2,250,000	250,000	-	-	-	-	-	5,000,000
Major Project - Possible	10G Fibre Expansion (IMIT)	2025	Royal Jubilee Hospital		30%	900,000	3,000,000	-	3,000,000	-	-	1,500,000	1,500,000	-	-	-	-	-	-	-	3,000,000
Major Project - Possible	RJH DT Cooling System Replacement	2025	Royal Jubilee Hospital		30%	600,000	2,000,000	-	2,000,000	-	-	250,000	1,250,000	500,000	-	-	-	-	-	-	2,000,000
Major Project - Possible	QAC Electrical Distribution \$2m	2025	Queen Alexandra		30%	600,000	2,000,000	-	2,000,000	-	-	200,000	1,200,000	600,000	-	-	-	-	-	-	2,000,000
Major Project - Possible	Endoscopy - create 4th Procedure Room	2025	Royal Jubilee Hospital		30%	600,000	2,000,000	-	2,000,000	-	-	200,000	1,200,000	600,000	-	-	-	-	-	-	2,000,000
Major Project - Possible	Morgue Expansion	2025	Victoria General Hospital		30%	600,000	2,000,000	-	2,000,000	-	-	-	150,000	1,500,000	350,000	-	-	-	-	-	2,000,000
Major Project - Possible	Surgical Day Care Unit Renovation	2026	Victoria General Hospital		30%	3,180,000	10,600,000	-	10,600,000	-	-	-	100,000	500,000	5,000,000	5,000,000	-	-	-	-	10,600,000
Major Project - Possible	Intensive Care & High Acuity Unit Redevelopment ³	2026	Victoria General Hospital		30%	11,700,000	39,000,000	-	39,000,000	-	-	-	250,000	2,500,000	15,000,000	15,000,000	6,000,000	250,000	-	-	39,000,000
Major Project - Possible	Restorative Health Center	2026	To be determined		30%	60,000,000	200,000,000	-	200,000,000	-	-	-	250,000	2,500,000	25,000,000	50,000,000	50,000,000	50,000,000	50,000,000	22,250,000	200,000,000
Major Project - Possible	Memorial Pavilion Mechanical System Upgrade	2026	Royal Jubilee Hospital		30%	3,000,000	10,000,000	-	10,000,000	-	-	-	150,000	3,000,000	3,000,000	3,000,000	850,000	-	-	-	10,000,000
Major Project - Possible	Electrical Infrastructure Upgrade	2026	Lady Minto Hospital		30%	3,000,000	10,000,000	-	10,000,000	-	-	-	150,000	3,000,000	3,000,000	3,000,000	850,000	-	-	-	10,000,000
Major Project - Possible	New Long Term Care (50 beds)	2027	Greater Victoria - TBD		30%	9,900,000	33,000,000	-	33,000,000	-	-	-	-	350,000	650,000	11,000,000	11,000,000	10,000,000	-	-	33,000,000
Major Project - Possible	Westshore Mental Health Team	2027	Westshore		30%	974,700	3,249,000	-	3,249,000	-	-	-	-	100,000	1,800,000	1,349,000	-	-	-	-	3,249,000
Major Project - Possible	Phase 2 of ED Redevelopment: Imaging Suite	2028	Lady Minto Hospital		30%	1,500,000	5,000,000	-	5,000,000	-	-	-	-	-	150,000	2,000,000	2,000,000	850,000	-	-	5,000,000
Major Project - Possible	Endoscopy - create 4th Procedure Room	2028	Victoria General Hospital		30%	600,000	2,000,000	-	2,000,000	-	-	-	-	-	150,000	1,500,000	350,000	-	-	-	2,000,000
Major Project - Possible	Child Youth and Family Services Redevelopment	2028	To be determined		30%	30,000,000	100,000,000	-	100,000,000	-	-	-	-	-	250,000	12,500,000	25,000,000	25,000,000	37,250,000	-	100,000,000
Major Project - Possible	Long Term Care (50 beds)	2029	Lady Minto Hospital		30%	15,000,000	50,000,000	-	50,000,000	-	-	-	-	-	-	200,000	800,000	5,000,000	44,000,000	-	50,000,000
Major Project - Possible	Multidisciplinary Pain Clinic	2029	Royal Jubilee Hospital		30%	900,000	3,000,000	-	3,000,000	-	-	-	-	-	-	250,000	1,750,000	1,000,000	-	-	3,000,000
Major Project - Possible	Hospice Replacement	2029	Royal Jubilee Hospital		30%	6,000,000	20,000,000	-	20,000,000	-	-	-	-	-	-	250,000	3,000,000	6,500,000	8,000,000	-	17,750,000
Major Project - Possible	ED Imaging CT and XRay Expansion	2029	Victoria General Hospital		30%	3,000,000	10,000,000	-	10,000,000	-	-	-	-	-	-	150,000	1,500,000	5,000,000	3,350,000	-	10,000,000
Major Project - Possible	Replace Food Services Production Kitchen	2030	Royal Jubilee Hospital		30%	30,000,000	100,000,000	-	100,000,000	-	-	-	-	-	-	-	450,000	12,000,000	35,000,000	-	47,450,000
Major Project - Possible	ABSU Unit	2030	Royal Jubilee Hospital		30%	3,000,000	10,000,000	-	10,000,000	-	-	-	-	-	-	-	175,000	1,500,000	3,500,000	-	5,175,000
Major Project - Possible	New Space - Patient and Health Program Areas	2030	Royal Jubilee Hospital		30%	45,000,000	150,000,000	-	150,000,000	-	-	-	-	-	-	-	325,000	4,000,000	15,000,000	-	19,325,000
Major Project - Possible	Operating Room Upgrade	2030	Victoria General Hospital		30%	1,500,000	5,000,000	-	5,000,000	-	-	-	-	-	-	-	250,000	1,500,000	3,250,000	-	5,000,000
Major Project - Possible	(VASC/CARD) Hybrid OR	2030	Royal Jubilee Hospital		30%	1,620,000	5,400,000	-	5,400,000	-	-	-	-	-	-	-	250,000	2,000,000	3,150,000	-	5,400,000
ISLAND HEALTH TOTAL*						449,913,841	1,500,052,802	6,147,335	1,493,905,467	13,143,098	48,886,643	142,647,226	171,897,500	145,172,000	131,100,000	181,699,000	169,210,000	125,100,000	174,750,000	1,303,605,467	
CRHD SHARE of ISLAND HEALTH MAJOR PROJECTS - including inflation in future years²										3,868,603	14,720,281	43,065,441	52,063,635	44,116,590	40,116,600	55,599,894	51,778,260	38,280,600	53,473,500	397,083,405	

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For Years 2023 to 2032 Amended at March 15, 2023**

Project Type / Status	Project Description	Year	Facility / Site	CBL Bylaw #	CRHD Share (%)	CRHD Share Total Project (\$)	Total Project Budget (\$)	Completed at Prior Year-End (\$)	Total Project Remaining Balance (\$)
Minor Project - Requested	Minor Capital Projects Current Budget Year	2023	Various		40%	3,750,000	9,375,000	-	9,375,000
Minor Project - Anticipated	Minor Capital Projects Future Budget Years	2024-2032	Various		40%	33,750,000	84,375,000	-	84,375,000
Minor Equipment Grants	CRHD Section 20 Equipment Grants	2023-2032	Various		100%	29,550,000	29,550,000	-	29,550,000
CRHD Project	Regional Housing First Program (RHFP) Contribution - \$10M contribution from reserve	2023	TBD		100%	10,000,000	10,000,000	-	10,000,000
CRHD Project	Summit Scheduled Capital Replacements - funded by capital funds on hand and reserve	2023	955 Hillside Ave.	160	100%	2,569,202	2,569,202	-	2,569,202
CRHD Project	Hillside/Kings Licensed Residential Care Facility	2024	950 Kings Rd.		100%	15,000,000	15,000,000	-	15,000,000
CRHD Project	Summit Chiller Modifications	2022	955 Hillside Ave.		100%	200,000	200,000	-	200,000
CRHD TOTAL						94,819,202	151,069,202	-	151,069,202
PROJECT TOTAL - before inflation						544,733,043	1,651,122,004	6,147,335	1,644,974,669
Inflation² 2.00% - excluding approved/pending Capital Bylaws									24,465,007
PROJECT TOTAL - including inflation									1,669,439,676
CRHD SHARE TOTAL ESTIMATED ANNUAL CAPITAL CASH FLOW									492,202,607

2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	10-Year Total
9,375,000	-	-	-	-	-	-	-	-	-	9,375,000
-	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	84,375,000
2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	29,550,000
10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
360,000	200,000	200,000	200,000	210,260	200,000	200,000	200,000	200,000	598,942	2,569,202
-	3,000,000	6,000,000	6,000,000	-	-	-	-	-	-	15,000,000
200,000	-	-	-	-	-	-	-	-	-	200,000
22,890,000	15,530,000	18,530,000	18,530,000	12,540,260	12,530,000	12,530,000	12,530,000	12,530,000	12,928,942	151,069,202
36,033,098	64,416,643	161,177,226	190,427,500	157,712,260	143,630,000	194,229,000	181,740,000	137,630,000	187,678,942	1,454,674,669
-	346,333	1,024,245	1,767,950	1,883,300	2,622,000	3,633,980	3,384,200	2,502,000	3,495,000	20,659,007
36,033,098	64,762,976	162,201,471	192,195,450	159,595,560	146,252,000	197,862,980	185,124,200	140,132,000	191,173,942	1,475,333,676
21,133,603	24,685,281	56,090,441	65,088,635	51,031,850	47,021,600	62,504,894	58,683,260	45,185,600	60,777,442	492,202,607

General Notes

*Rules for debt borrowing period (amortization) are based on total project cost: \$2-5M 5yrs; \$5-12.5M 10yrs; >\$12.5M 15yrs

**Potential start dates depend on annual prioritization process and funding availability from Ministry of Health, CRHD and other funding sources. As a result, start dates are preliminary and may change.

¹Project will be primarily funded by the Hospital Foundation

²Inflation is calculated at a rate of 2% for years 2023-2032 and applied to forecasted projects if applicable (approved bylaws, current year projects and land acquisitions are not subject to inflation)

³If this project does not proceed, a renovation to the Intensive Care Unit will be required

VIHA Project Type / Status Legend:

Major Project - Approved	Capital Borrowing Bylaw has been approved; project values greater than \$2 million
Major Project - Planned	Island Health has received approval from Ministry of Health; project values greater than \$2 million
Major Project - Possible	Island Health is planning to proceed subject to necessary approvals; project values greater than \$2 million
Major Project - Other	Projects not yet identified; to recognize health care needs and technology are continuously changing
Minor Project - Requested/Anticipated	Current and future year minor projects with values in the range of \$100,000 to \$2 million, up to maximum of \$9.375 million
Minor Equipment Grants	HD Act Section 20 minor equipment grants
CRHD Project	CRHD capital initiatives