

Board Priorities Dashboard



Transportation

Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Improve regional connectivity and safety across transportation modes				<ul style="list-style-type: none"> Board, December 13, 2023 	<p>CRD Traffic Safety Commission provided their annual update to the CRD Transportation Committee on September 12, 2023.</p> <p>The Traffic Safety Commission has completed the research for the report on eMobility in the region.</p> <p>Media Release: CRD Traffic Safety Commission Awards Seventh Annual Cst. Sarah Beckett Memorial Scholarship (October 11, 2023)</p>	<ul style="list-style-type: none"> Traffic Safety Commission to deliver a draft report on eMobility in the region Support advocacy requests for investments in multi-modal infrastructure and services 	<ul style="list-style-type: none"> Q1 2024 Ongoing
1b Support investments, expansion and equitable access to active and low carbon transportation				<ul style="list-style-type: none"> Board, November 8, 2023 	<p>Selkirk Trestle upgrades and Galloping Goose Regional Trail Widening & Lighting Project design and construction, loan authorization in place.</p> <p>Juan de Fuca Parks submitted a grant application in to develop an Active Transportation Network Plan to guide future active transportation infrastructure investments.</p> <p>Negotiations to continue into the new year for the remaining Mayne Island Regional Trail statutory right-of-way.</p>	<ul style="list-style-type: none"> Mayne Island Regional Trail Phase 1 Development Project construction completed Develop Active Transportation Network Plan for Juan de Fuca Parks 	<ul style="list-style-type: none"> Q4 2023 Q2 2024 Q3 2024
1c Present options for changes in governance for transportation in the region, including the Electoral Areas				<ul style="list-style-type: none"> Board, November 8, 2023 Board, December 13, 2023 	<p>13 municipal councils, three electoral area and two partner agencies provided input to a survey on transportation governance in the region. Two First Nations indicated interest in participating in the initiative. The CRD Board directed staff to initiate concept development and analysis for a service feasibility study and develop an engagement plan. The CRD Board also endorsed three guiding principles on transportation governance.</p>	<ul style="list-style-type: none"> Present engagement plan for the service design and feasibility study phase of the transportation governance initiative Engage interest holders and present initial findings from the service design and feasibility study 	<ul style="list-style-type: none"> Q1 2024 Q2 2024

Board Priorities Dashboard



Housing

Residents have access to affordable housing that enhances livability.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



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<p>2a Increase supply of affordable, inclusive and adequate housing in the region</p>				<ul style="list-style-type: none"> Board, October 11, 2023 Board, December 13, 2023 	<p>After completing the District of Saanich’s Advisory Design Panel review, the Campus View redevelopment is proceeding with a public hearing.</p> <p>Carey Lane, an existing 22-unit Capital Region Housing Corporation (CRHC) townhouse complex, will undergo a full building envelope remediation as well as upgrades to the ventilation, heating, and cooling systems. The project will provide 170 units of housing for Indigenous peoples, people with low-to-moderate incomes and people with disabilities.</p> <p>Drennan and Sooke housing project completed with funding through the RHFP and the Regional Housing Trust Fund (M’akola Housing).</p> <p>Throughout 2023, CRHC staff advanced the feasibility analysis and preliminary design work for potential development projects in anticipation of the 2023 Community Housing Fund call for proposals.</p> <p>The redevelopment of Village on the Green, a CRHC owned and operated complex located in Victoria’s Fernwood neighborhood, continues to progress and is expected to receive a development permit.</p> <p>Elector approval for amendment to the Land Assembly, Housing and Land Banking Service bylaw approved at the December Board meeting.</p> <p>Media Release: New affordable rental homes open for Indigenous people in Sooke BC Housing News (December 13, 2023)</p>	<ul style="list-style-type: none"> Campus View redevelopment proposal public hearing Initiation of building remediation project for Carey Lane Complete region-wide AAP for loan authorization for long-term borrowing Receive results of Community Housing Fund applications Rapid Housing Initiative Round 3 funding by Canadian Mortgage & Housing Corporation (CMHC) project announcement Village on the Green development permit with City of Victoria Drilling for water at 161 Drake Road on Salt Spring Island and subsequent pump testing 	<ul style="list-style-type: none"> Q1 2024 Q1 2024 Q1 2024 Q1 2024 Q1 2024 Q1 2024 Q4-2023 Q2 2024

Board Priorities Dashboard



Climate Action & Environment

Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



Making a difference...together

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3a Maximize solid waste diversion and resource recovery from waste materials				<ul style="list-style-type: none"> Board, December 13, 2023 	<p>Submitted final amended Hartland Landfill Tipping Fee Bylaw for final Board consideration. Initiated procurement for processing of source separated materials to be banned from the landfill in 2024, including wood waste, asphalt shingles, carpet and underlay.</p> <p>Media Release: Changes to Residential Curbside Blue Box Recycling Service Effective January 2, 2024 (October 11, 2023)</p> <p>Media Release: 2024 policy changes at Hartland Landfill (December 13, 2023)</p>	<ul style="list-style-type: none"> Launch Hartland Landfill Waste Diversion Policies and landfill bans 	<ul style="list-style-type: none"> Q1-Q2 2024
3b Explore options for a regional approach to biodiversity and the protection of ecological assets				<ul style="list-style-type: none"> Board, October 11, 2023 Board, December 13, 2023 	<p>Maintain current service level through Climate Action Service Establishing Bylaw for 2024.</p> <p>Media Release: CRD Releases Greenhouse Gas Inventory (October 12, 2023)</p>	<ul style="list-style-type: none"> Refer new establishing service bylaw to local governments to create regional service for 2025 	<ul style="list-style-type: none"> Q4 2024
3c Increase resilience, community and adaptation planning to address climate related risks and disasters				<ul style="list-style-type: none"> Board, October 11, 2023 	<p>Hosted two inter-municipal workshops to collect information and build staff capacity related to climate projections project.</p> <p>Staff continue to socialize the community wildfire exposure and evacuation maps and other preparedness resources to enhance personal and community resiliency planning in the Electoral Areas. With the recent passing of the Emergency and Disaster Management Act (EDMA), CRD will be reviewing the legislation and planning program adjustments necessary to align with the new legislation.</p> <p>Media Release: CRD Electoral Area Wildfire Exposure Maps Show Risk (October 3, 2023)</p>	<ul style="list-style-type: none"> Finalize new climate projections for the capital region and release to community partners Complete capital region heat vulnerability mapping project 	<ul style="list-style-type: none"> Q1 2024 Q4-2023 Q1 2024

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<p>3d Support energy efficient and low carbon buildings across the region</p>				<ul style="list-style-type: none"> Board, October 11, 2023 	<p>Supported implementation of public Climate Friendly Homes tour.</p> <p>Launched Home Energy Navigator Program media campaign and special program offer targeting fossil fuel heated homes.</p> <p>Continued to support staff in several communities to consider Zero Carbon Step Code policy approaches, including a presentation to Sooke council (by invitation).</p> <p>Initiated industry consultation on energy and emission reporting for large buildings in the region, in conjunction with City of Victoria and the District of Saanich.</p>	<ul style="list-style-type: none"> Expand Home Energy Navigator program reach and participation Promote Building BenchmarkBC participation amongst Part 3 buildings owners/managers Complete home retrofit financing study Launch program to borrow thermal leak detectors in regional libraries 	<ul style="list-style-type: none"> Ongoing Q1 2024 Q1 2024 Q2 2024

Board Priorities Dashboard



First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



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<p>4a Develop mechanisms to hear more from First Nations’ governments as to how they would like the CRD to approach reconciliation</p>				<ul style="list-style-type: none"> Board, October 11, 2023 Board, December 13, 2023 	<p>Hosted Forum & produced Summary Report that includes feedback from Nations regarding the structure of the event as well as priority topics for collaboration.</p> <p>Co-hosted with WSÁNEC Leadership Council a relationship building event for Southern Gulf Islands and Salt Spring Island Directors and Commissioners.</p> <p>Launched Board coaching program.</p>	<ul style="list-style-type: none"> Continue to offer Indigenous Relations Coaching Program for Board Directors Continue to gather input from First Nations on inclusive regional governance and mechanisms to support the government-to-government relationship 	<ul style="list-style-type: none"> Q2 2024 Q3 2024
<p>4b Collaborate with First Nations to build and strengthen new processes for respectful, reciprocal government-to-government decision-making and service delivery that uplift Indigenous self-determination</p>				<ul style="list-style-type: none"> Board, December 13, 2023 	<p>Government-to-government leadership-level meetings held with T’Sou-ke, Songhees, Pacheedaht, and Pauquachin First Nations.</p> <p>Government-to-government relationship building initiative letters of engagement signed with Sc’ianew First Nation and the WSÁNEC Leadership Council. Implemented new staff-level quarterly meeting series with Pacheedaht First Nation.</p> <p>Implemented new Regional Parks land acquisition notification process and held meetings with First Nations prior to acquiring the Royal Oak Golf Course.</p> <p>Established a technical team with the T’Sou-ke Nation to discuss protected areas management and operations within T’Sou-ke’s traditional territories.</p>	<ul style="list-style-type: none"> Government-to-government meetings with Tsawout First Nation Engage First Nations regarding interim management guidelines and future uses of the Royal Oak property Negotiate MOU/protocol agreements with interested First Nations Continued participation in the joint planning process to develop a vision for the future of the island rail corridor 	<ul style="list-style-type: none"> Q1 2024 Q1 2024 Ongoing Ongoing

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<p>4c Invite, respect and incorporate Indigenous leadership and traditional knowledge to enhance initiatives and strategies that support other priorities in the plan</p>				<ul style="list-style-type: none"> • Board, December 13, 2023 	<p>Invited First Nation participation on the Technical and Community Advisory Committee for Core Area Liquid Waste Management Planning. Invited First Nation participation on a Technical Working Group to recommend updates to the Saanich Peninsula Liquid Waste Management Plan.</p> <p>Invited input from First Nations regarding the transportation governance initiative.</p> <p>Ongoing engagement with First Nations regarding the conservation and protection of heritage sites.</p> <p>Environmental Protection and Integrated Water Services staff provided keynote presentation to Tsartlip community event about water and wastewater, as invited.</p> <p>Collaborating with T'Sou-ke and Sc'ianew regarding heritage conservation, ecological restoration and management planning for East Sooke Regional Park.</p> <p>Collaborating with the WSÁNEC Leadership Council on management planning for Mount Work Regional Park.</p> <p>Collaborated with Tsawout First Nation on mosquito management at Island View Beach Regional Park.</p> <p>Partnering with T'Sou-ke and the District of Sooke on the Sooke River Knotweed Control Project.</p>	<ul style="list-style-type: none"> • Todd Creek Healthy Waters Initiative launched, a partnership between CRD, Raincoast, and the WSÁNEC Leadership Council • Continue to engage First Nations regarding updating the Land Acquisition Strategy • Meeting with the WSÁNEC Leadership Council regarding the transportation governance initiative • First Nations engagement on the Long-Term Biosolids Management Plan • Invite involvement from First Nations in the development of a Regional Parks Stewardship Plan • Inviting input from First Nations in the development of the HWMET'UTSUM Community Park Interim Management Approach on Salt Spring Island • Collaborating with Pacheedaht First Nations on the Port Renfrew Official Community Plan 	<ul style="list-style-type: none"> • Q4-2023 Q1 2024 • Q4-2023 Q1-Q3 2024 • Q1 2024 • Q1-Q2 2024 • Q1 2024 • Q1-Q2 2024 • Q1 2025

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<p>4d Support shared prosperity by enhancing economic opportunities, in partnership with First Nations</p>					<p>Provided draft updated water service agreements to T'Sou-ke Nation, Esquimalt Nation, Sc'ianew First Nation and Pauquachin First Nation. Met with Sc'ianew First Nation and Esquimalt Nation to discuss.</p> <p>Provided a draft updated wastewater service agreement to Pauquachin and Tseycum First Nations.</p> <p>Meeting scheduled and confirmed with Esquimalt and Songhees to discuss wastewater projects and capacity in December 2023.</p> <p>Met with a member of Tsartlip First Nation to discuss opportunities for the Water Supply Area to provide wood for carving.</p> <p>Spring Salmon Place Campground Operating Agreement between CRD and T'Sou-ke Nation.</p> <p>Ongoing meetings with Pacheedaht to discuss solid waste management partnership opportunities.</p> <p>Provide firewood to First Nations as available.</p>	<ul style="list-style-type: none"> ▸ Establish water service agreements with Tsartlip, Tsawout, Tseycum and Pauquachin First Nations and negotiate water conveyance agreements with Central Saanich and North Saanich ▸ Update water service agreements with Esquimalt Nation, Sc'ianew First Nation, T'Sou-ke Nation and Songhees Nation as clients of the Regional Water Service rather than the JDF Water Distribution Service ▸ Finalize a Solid Waste Partnership Agreement with the WSANEC Leadership Council that may include procurement, employment and training opportunities as part of implementation of the Solid Waste Management Plan ▸ Hire a Manager of Equity, Diversity, Inclusion and Accessibility, who will begin development of Indigenous Employment Strategy 	<ul style="list-style-type: none"> ▸ Q3 2024 ▸ Q3 2024 ▸ Q3 2024 ▸ Q1 2024

Board Priorities Dashboard



Governance

Effective advocacy, coordinated and collaborative governance, and leadership in organizational performance and service delivery.



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5a Influence regional issues and advocate in a consistent, focused way that aligns with the Board strategic priorities					Operationalized. Advocacy Strategy has been revised and the Advocacy Dashboard will continue to be updated quarterly. A complete list of all advocacy correspondence is available at Board Advocacy		
5b Strengthen Board decision-making frameworks to include First Nations reconciliation, equity, diversity and inclusion, and climate action lenses				<ul style="list-style-type: none"> Board, October 25, 2023 	<p>The CRD Board approved the 2024 service plans (Community Need Summaries) and provisional Financial Plans on October 25, 2024 following their deliberation. These documents form the foundation of the CRD budget.</p> <p>Media Release: CRD and CRHD look for public feedback on the 2024 provisional financial plans (October 30, 2023)</p> <p>The Human Resources and Corporate Safety Strategic Plan is in the final stages of design and being refined based on reorganizational planning. Completion is expected in early 2024.</p>	<ul style="list-style-type: none"> Board to receive Human Resources & Corporate Safety Strategic Plan 	<ul style="list-style-type: none"> Q4-2023 Q2 2024
5c Develop understanding of, and accountability for, equity, diversity and inclusion across CRD decision-making bodies				<ul style="list-style-type: none"> Board, December 13, 2023 	<p>Staff have defined the scope of deliverables and learning outcomes for the EDI training seminar for CRD Board members. Consultants have been engaged to secure dates for the Equity, Diversity and Inclusion (EDI) training which will now be offered slightly earlier than anticipated.</p> <p>The Accessibility Advisory Committee’s inaugural meeting was held in October and orientation is underway.</p>	<ul style="list-style-type: none"> Offer EDI training seminar for CRD Board members and other decision-makers Complete the Corporate Accessibility Plan 	<ul style="list-style-type: none"> Q4-2023 Q1-Q2 2024 Q1 2024

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<p>5d Foster greater civic participation among diverse community members</p>				<ul style="list-style-type: none"> Board, December 13, 2023 	<p>Scope refinement and contract negotiations underway for work to start early 2024 on the website redesign project.</p> <p>Presentation at the December 6 Governance committee on provincial engagement tool.</p> <p>The Strategic Communications and Engagement Plan is in the final stages of design and being refined based on reorganizational planning. Completion is expected in early 2024.</p>	<ul style="list-style-type: none"> Vendor to conduct analysis and develop new sitemap Staff report back on current engagement platforms utilized by CRD and the implications of implementing the provincial engagement tool presented in December 2023 Board to receive Strategic Communications and Engagement Plan 	<ul style="list-style-type: none"> Q1 2024 Q1 2023 Q4 2023 Q2 2024
<p>5e Explore changes to growth management approaches and identify implementation actions appropriate for local, regional and provincial implementation</p>					<p>The timing for a policy white paper has shifted with newly announced provincial legislation on housing, land use and transit-oriented development.</p> <p>Staff will prepare a Growth and Mobility study to document the cumulative housing, transportation and infrastructure impacts of growth to support informed land-use decision making.</p>	<ul style="list-style-type: none"> Initiate work on policy white paper on proposed actions to tackle housing and development challenges Initiate Growth and Mobility Study Report on timing and implications of the work required to consider an update to the Regional Growth Strategy in 2026 	<ul style="list-style-type: none"> Q2 2024 Q1 2024 Q1 2024