

Drivers for Change in Capital Investment

Community Need	Service	(\$M) Change	Description	Impact	Funding Source	Direction
Accountability	Information Technology	\$0.5	SAP migration from ECC to S4 Hana project budget was increased based on revised estimates for project consulting and labour.	Regional	Current Operating and WIP \$0.5	Change in Value
		\$0.2	Replacement of network switching fabric in the Data Centre is required in 2023.	Regional	Current Operating and WIP \$0.2	Change in Assumptions
	Human Resources	\$0.4	The timing of the recruiting and onboarding module of the HRIS project has been brought forward from 2024 to 2023. All HRIS capital project work is forecast for completion in 2023.	Regional	Current Operating and WIP \$0.4	Change in Timing
Affordable Housing	Land Banking and Housing	\$1.7	Increase in purchase price of Prosser Place, funded by increased prepaid lease to CRHC which received increased provincial grants.	Sub-Regional	Other \$3.2 Grants (\$1.6)	Change in Assumptions
Climate Action & Adaptation	Regional parks	\$0.4	Install of Electric Vehicle charging stations at Mill Hill and Beaver Lake for Regional Parks vehicles, including electrical service upgrades.	Regional	Reserves \$0.2 Grants \$0.1 Other \$0.1	Change in Assumptions
	Panorama Recreation	(\$2.0)	Construction of the Heat Recovery Plant has been revised to update funding from grant and debt to debt only for 2023. The project will be completed over 2023 and 2024, with \$2M of work being funded through grant in 2024	Sub-Regional	Debt (\$1.3) Grants (\$0.7)	Peninsula Recreation Commission (January 26, 2023)
Health Facilities	Health Facilities - VIHA	\$0.4	The 2022 planned phase of work for the roof replacement was delayed to 2023 due to internal resource constraints and project prioritization.	Regional	Current Operating and WIP \$0.4	Change in Timing

Health Facilities	Health Facilities - VIHA	\$0.2	2022 phase of planned work for elevator upgrades was delayed to 2023 due to internal resource constraints and project prioritization.	Regional	Current Operating and WIP \$0.2	Change in Timing
Landfill & Recycling	Solid Waste Disposal	\$2.1	Phase 2 of planned aggregate production for internal use was not completed in 2022 due to the delay of contractor's work schedule. This work is carried forward to 2023.	Regional	Reserves \$2.1	Change in Timing
		\$1.6	60% of the Landfill Gas Utilization design package has been finalized. Completion of the 90% Design Development work is being carried forward from 2022 to 2023, with construction planned to begin in 2023. Multi-year project will end in Q3 2024.	Regional	Reserves \$1.6	Change in Timing
		\$0.3	The planned phase of paving of service roads was not accomplished in 2022 due to internal resource limitations and project prioritization. This work is carried forward to 2023.	Regional	Current Operating and WIP \$0.3	Change in Timing
Parks & Natural Resource Protection	Regional parks	\$1.4	Construction costs for implementing the Elk Lake remediation system have been deferred from 2022 to 2023. Construction costs estimates have increased based on expected tender values.	Regional	Current Operating and WIP \$1.1 Reserves \$0.3	Change in Timing
		\$0.3	The Galloping Goose Regional Trail bridge repairs project is expected to have higher material costs. 2023 project to replace Bilson Creek Bridge #1 and #2 have an estimated increase of \$140,000 each.	Regional	Reserves \$0.3	Change in Timing

Parks & Natural Resource Protection	Regional parks	\$0.1	Other projects with carry forward amounts from 2022 to 2023 under \$200,000 include the Kiosk Strategy project and residual costs on completing the Hamsterly Beach Washrooms.			Change in Timing
	SSI Community Parks	\$0.2	The Centennial Park upgrades was brought forward from 2024 to 2023 due to progress made on the 2016 master plan.	Local Area	Grants \$0.2	Change in Timing
Protective Services	Animal Care Services	\$0.2	Capital Plan revisions to use donated funds to improve front reception, build cat impound room, and soundproof the buildings.	Sub-Regional	Other \$0.2	Change in Assumptions
		\$0.2	Other projects with carry forward amounts from 2022 to 2023 under \$200,000 include the online portal for dog licensing, network upgrades, outreach programs, and vehicle upgrades.	Sub-Regional		Change in Timing
Recreation	Panorama Recreation	\$0.5	Construction of a new covered sport box in Centennial Park, Central Saanich. Total project budgeted to be \$4.9M in debt and grant funding over 2023 and 2024.	Sub-Regional	Debt \$0.5	Peninsula Recreation Commission (January 26, 2023)
Transportation	Regional parks	\$0.4	2022 phase of planned work for Mayne Island regional trail carried forward to 2023, due to internal resource constraints and project prioritization.	Regional	Current Operating and WIP \$0.4	Change in Timing
Wastewater	Saanich Peninsula Wastewater	\$0.2	A study was done for odour control upgrades and was to lead into detailed design to be complete in 2022. Staffing changes and a lack of resources in engineering have pushed the completion to 2023	Sub-Regional	Reserves \$0.2	Change in Timing

Wastewater	Core Area Wastewater Treatment Program	(\$12.5)	As the CAWTP project is in the final completion stage, the capital plan has been revised to move \$12.5M for CAWTP to future years for any outstanding future commitments to be paid when required.	Sub-Regional	Current Operating and WIP (\$12.5)	Change in Timing
		\$0.7	Phase 1 construction of the Bowker Sewer Rehabilitation was deferred from 2022 to 2023 to ensure work could be completed in dry weather conditions. Initial contractor inspections are anticipated to commence in March 2023, with construction throughout the summer months.	Sub-Regional	Debt \$0.7	Change in Timing
		\$0.3	The SCADA and Radio Assessment work is still in the consulting stage, with the majority of implementation carried forward for 2023.	Sub-Regional	Debt \$0.3	Change in Value
		\$0.3	Delays in resourcing affected the timing of the Manhole Repair and Replacement project, with remaining 2022 phase work carried forward into 2023	Sub-Regional	Debt \$0.3	Change in Timing
		\$0.4	Other projects with carry forward amounts from 2022 to 2023 under \$200,000 include sewer cleaning, Gorge siphon inlet upgrade, Marigold siphon assessment, Parsons meter replacement and various meter upgrades			Change in Timing
		Water	Regional Water Supply	\$1.3	Completion of the replacement gatehouse at the Goldstream entrance is carried forward from 2022 to 2023, due to contractor resources and supply chain issues.	Sub-Regional

Water	Regional Water Supply	\$0.4	Scope of GVWSA Forest Resilience project increased to include ecological restoration thinning trials and implementation of forest modelling and management. Funding for the increased work will be generated from the sale of resulting timber.	Sub-Regional	Other \$0.4	Regional Water Supply Commission (February 15,2023)
		\$0.4	Post disaster emergency water supply hydrant construction scheduled for 2022 is being carried forward to 2023, due to internal resource constraints and project prioritization.	Sub-Regional	Current Operating and WIP \$0.4	Regional Water Supply Commission (February 15,2023)
		\$0.4	Kapoor Tunnel shutdown scheduled for 2022 is being carried forward to 2023 to allow for review of maintenance planning with tunnel consultants.	Sub-Regional	Current Operating and WIP \$0.4	Regional Water Supply Commission (February 15,2023)
		\$0.3	Construction work for pipe replacement of Main No. 3 segment, has been carried forward to 2023 from 2022 due to resource availability constraints delaying RFP process for design consultant.	Sub-Regional	Current Operating and WIP \$0.3	Regional Water Supply Commission (February 15,2023)
		\$0.3	The 2022 planned phase of work for the Supply Main No. 4 upgrade is being carried forward to 2023 due to internal resource constraints and project prioritization.	Sub-Regional	Current Operating and WIP \$0.3	Regional Water Supply Commission (February 15,2023)
		\$0.4	Sooke Lake Dam improvements procurement process scheduled for 2022 is being carried forward to 2023 due to internal resource availability. Detailed design, permitting and construction/installation forecast to be complete in 2023.	Sub-Regional	Current Operating and WIP \$0.4	Regional Water Supply Commission (February 15,2023)

Water	Regional Water Supply	\$0.2	Other projects with a carry forward amount from 2022 to 2023 under \$200,000 include Sooke Lake Dam and Goldstream Dam.	Sub-Regional		Regional Water Supply Commission (February 15,2023)
	Juan De Fuca Water Distribution	\$1.3	Construction of the Ludlow pump station was not complete in 2022 due to the delay of equipment testing and delivery. Remaining work is carried forward to 2023.	Sub-Regional	Current Operating and WIP \$1.3	Change in Timing
	Juan De Fuca Water Distribution	\$0.9	Completion of pipe replacement for Lagoon and Milburn Roads scheduled for 2022 is being carried forward to 2023 due to internal resource limitations and project prioritization.	Sub-Regional	Current Operating and WIP \$0.9	Change in Timing
	Lyll Harbour Boot Cove Water (Saturna)	\$0.3	The Dam Improvements and Regulatory Requirements project began in 2022, with the seismic reinforcement work carried forward to be completed in 2023.	Local Area	Grants \$0.3	Change in Timing
	All Other Services (Including EA)	\$1.2	Other carry forward amounts under \$200,000 from 2022 to 2023, across 37 capital plans.			
	All Other Services (Including EA)	\$1.7	Net increase in capital across 41 capital plans for 2023.			
	Total	\$7.6				