# Capital Regional District 2017 Statement of Financial Information

British Columbia, Canada

Fiscal year ended December 31, 2017





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# CAPITAL REGIONAL DISTRICT CAPITAL REGION HOUSING CORPORATION

### STATEMENT OF FINANCIAL INFORMATION APPROVAL

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the Financial Information Act.

Nelson Chan, MBA, CPA, CMA Chief Financial Officer

June 13, 2018

Steven Price Chair, CRD Board On behalf of the Board of Directors June 13, 2018

<sup>\*</sup>Prepared pursuant to the Financial Information Regulation, Schedule 1, section 9



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### INDEPENDENT AUDITORS' REPORT

To the Chair and Directors of the Capital Regional District

We have audited the accompanying consolidated financial statements of the Capital Regional District, which comprise the consolidated statement of financial position as at December 31, 2017, the consolidated statements of operations, change in net debt, remeasurement gains and losses and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

KPMG LLP is a Canadian limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity. KPMG Canada provides services to KPMG LLP.



### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Capital Regional District as at December 31, 2017, and its consolidated results of operations, its consolidated remeasurement gains and losses, its consolidated change in net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

**Chartered Professional Accountants** 

Victoria, Canada June 13, 2018

KPMG LLP



# **Capital Regional District** Capital Region Housing Corporation

### MANAGEMENT REPORT

The Financial Statements contained in this Statement of Financial Information under the Financial Information Act have been prepared by management in accordance with generally accepted accounting principles or stated accounting principles, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Board of Directors is responsible for ensuring that management fulfills its oversight for financial reporting and internal control.

The external auditors, KPMG LLP, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Act. Their examination includes a review and evaluation of the corporation's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The external auditors have full and free access to staff and management.

On behalf of Capital Regional District and Capital Region Housing Corporation

Nelson Chan, MBA, CPA, CMA

Chief Financial Officer \*

June 13, 2018

<sup>\*</sup> For municipalities, the officer assigned responsibility for financial administration signs

Prepared pursuant to Financial Information Regulation, Schedule 1, section 9

# Consolidated Statement of Financial Position

December 31, 2017

|  | 201        | 7       |    | 2016         |
|--|------------|---------|----|--------------|
| Financial Assets                                     |            |         |    |              |
| Cash and cash equivalents (Note 2)                   | \$ 31,7    | 01,767  | \$ | 90,116,820   |
| Investments (Note 2)                                 | 162,9      | 36,204  |    | 119,523,503  |
| Accounts receivable                                  | 24,3       | 18,391  |    | 12,550,022   |
| Debt recoverable from member municipalities (Note 3) | 161,8      | 05,674  |    | 153,364,220  |
| Restricted cash: MFA Debt Reserve Fund (Note 4)      | 3,0        | 68,434  |    | 3,636,392    |
| Land held for resale (Note 8)                        | 19,1       | 14,096  |    | -            |
|  | 402,9      | 44,566  |    | 379,190,957  |
| Financial Liabilities                                |            |         |    |              |
| Accounts payable and accrued liabilities             | 64,7       | 29,412  |    | 21,129,071   |
| Deferred revenue (Note 5)                            | 13,4       | 26,856  |    | 12,182,724   |
| Long term debt (Note 3)                              | 356,2      | 36,825  |    | 368,326,493  |
| Landfill closure and post-closure liability (Note 6) | 9,5        | 06,094  |    | 8,864,499    |
| Other liabilities (Note 7)                           | 4,0        | 89,625  |    | 4,234,172    |
|  | 447,9      | 88,812  |    | 414,736,959  |
| Net Debt   | (45,0      | 44,246) |    | (35,546,002  |
| Non-financial Assets                                 |            |         |    |              |
| Tangible capital assets (Note 8)                     | 1,090,0    | 88,940  | 1  | ,011,465,405 |
| Inventory of supplies                                | 1,1        | 05,623  |    | 933,305      |
| Prepaid expenses                                     | 7          | 37,471  |    | 319,793      |
|  | 1,091,9    | 32,034  | 1  | ,012,718,503 |
| Accumulated Surplus                                  | 1,046,8    | 87,788  |    | 977,172,501  |
| Accumulated Surplus consists of:                     |            |         |    |              |
| Accumulated operating surplus (Note 9)               | 1,048,2    | 14,298  |    | 977,608,356  |
| Accumulated remeasurement losses                     | (1,3       | 26,510) |    | (435,855     |
| Accumulated Surplus                                  | \$ 1,046,8 | 87,788  | \$ | 977,172,501  |
|  |            |         |    |              |

Contractual obligations (Note 10)

Contingencies (Note 11)

The accompanying notes are an integral part of the consolidated financial statements.

Nelson Chan, MBA, CPA, CMA

# Consolidated Statement of Operations

For the year ended December 31, 2017

|   | Budget<br>(Note 12) | 2017                | 2016              |
|---|---------------------|---------------------|-------------------|
| Revenue                                   |                     |                     |                   |
| Government transfers (Note 13)            | \$<br>105,393,377   | \$<br>124,358,444   | \$<br>107,113,022 |
| Sale of services                          | 73,870,570          | 70,011,214          | 72,411,686        |
| Other revenue                             | 12,707,858          | 11,387,954          | 13,761,161        |
| Interest earnings                         | 235,825             | 3,614,433           | 3,455,112         |
| Developer contributions                   | -                   | 2,176,943           | 3,624,416         |
| Affordable housing - rental income        | 12,598,827          | 12,911,903          | 12,358,718        |
| Grants in lieu of taxes                   | 3,111,750           | 3,111,755           | 2,830,555         |
| Actuarial adjustment of long-term debt    | -                   | 5,649,599           | 5,207,402         |
| Total Revenue                             | 207,918,207         | 233,222,245         | 220,762,072       |
| Expenses                                  |                     |                     |                   |
| General government services               | 8,813,704           | 15,987,952          | 14,690,325        |
| Grants in aid                             | 1,476,477           | 493,242             | 117,776           |
| Protective services                       | 9,717,589           | 10,279,641          | 9,829,308         |
| Sewer, water, and garbage services        | 71,556,832          | 73,879,240          | 77,162,044        |
| Planning and development services         | 3,324,140           | 2,706,671           | 2,812,067         |
| Affordable housing - rental expense       | 9,510,686           | 14,709,146          | 14,456,963        |
| Recreation and cultural services          | 25,523,715          | 27,815,728          | 25,626,716        |
| Other                                     | 3,731,400           | 1,412,501           | 1,178,406         |
| Transportation services                   | 699,780             | 670,773             | 560,383           |
| Other fiscal services                     | 14,670,657          | 14,661,409          | 14,499,056        |
| Total Expenses                            | 149,024,980         | 162,616,303         | 160,933,044       |
| Annual Surplus                            | 58,893,227          | 70,605,942          | 59,829,028        |
| Accumulated Surplus, beginning of year    | 977,608,356         | 977,608,356         | 917,779,328       |
| Accumulated Surplus, end of year (Note 9) | \$<br>1,036,501,583 | \$<br>1,048,214,298 | \$<br>977,608,356 |

# Consolidated Statement of Change in Net Debt

For the year ended December 31, 2017

|  | Budget<br>(Note 12) | 2017                  | 2016         |
|--|---------------------|-----------------------|--------------|
| Annual surplus                                 | \$<br>58,893,227    | \$<br>70,605,942 \$   | 59,829,028   |
| Acquistion of tangible capital assets          | (108,806,620)       | (126,293,594)         | (36,148,637) |
| Contributed tangible capital assets            | -                   | (2,290,888)           | (3,834,968)  |
| Amortization of tangible capital assets        | -                   | 30,821,144            | 29,905,289   |
| Loss (gain) on sale of tangible capital assets | -                   | (171,357)             | 543,885      |
| Proceeds on sale of tangible capital assets    | -                   | 197,064               | 3,308,115    |
| Land held for resale                           | -                   | 19,114,096            |              |
|  | (49,913,393)        | (8,017,593)           | 53,602,712   |
| Acquistion of inventory of supplies            | -                   | (2,098,348)           | (1,867,210)  |
| Acquistion of prepaid expenses                 | -                   | (732,671)             | (246,423)    |
| Consumption of inventory of supplies           | -                   | 1,926,030             | 1,792,747    |
| Use of prepaid expenses                        | -                   | 314,993               | 671,359      |
|  | -                   | (589,996)             | 350,473      |
| Net Remeasurement losses                       | -                   | (890,655)             | (435,855)    |
| Change in Net Debt                             | (49,913,393)        | (9,498,244)           | 53,517,330   |
| Net Debt, beginning of year                    | (35,546,002)        | (35,546,002)          | (89,063,332) |
| Net Debt, end of year                          | \$<br>(85,459,395)  | \$<br>(45,044,246) \$ | (35,546,002) |

# Consolidated Statement of Remeasurement Gains and Losses

For the year ended December 31, 2017

|   | 2017                 | 2016      |
|---|----------------------|-----------|
| Accumulated remeasurement gains and losses, beginning of year | \$<br>(435,855) \$   | -         |
| Unrealized loss on portfolio investment                       | (890,655)            | (435,855) |
| Accumulated remeasurement gains and losses, end of year       | \$<br>(1,326,510) \$ | (435,855) |

# Consolidated Statement of Cash Flows

For the year ended December 31, 2017

| Operating activities:           Annual surplus         \$ 70,605,942         \$ 59,829,02           Illems not involving cash:         30,821,144         29,905,28           Contributed tangible capital assets         (2,290,888)         (3,834,96           Contributed tangible capital assets         (2,290,888)         (3,834,96           Actuarial adjustment of long-term debt         (5,649,599)         (52,074,67           Decrease (increase) in non-cash assets:         (117,68,369)         (619,57           Accounts receivable         (117,68,369)         (619,57           Prepald expenses         (417,678)         424,03           Inventory of supplies         (174,44         10,44,03           Increase (decrease) in non-cash liabilities         43,600,341         1,848,24           Accounts payable and accrued liabilities         43,600,341         1,848,24           Increase (decrease) in non-cash liabilities         43,600,341         1,848,24           Leferred revenue         1,244,132         (2,934,33           Learning in cash from operating activities         126,298,398         80,249,67           Net change in cash from operating activities         126,298,398         80,249,67           Cash used to acquire tangible capital assets         197,064         3,308,17   |  | 2017             | 2016        |
|--|--|------------------|-------------|
| Annual surplus         \$ 70,605,942         \$ 59,829,02           Items not involving cash:         30,821,144         29,905,24           Contributed tangible capital assets         (2,290,888)         (3,834,96           Contributed tangible capital assets         (171,357)         543,86           Actuarial adjustment of long-term debt         (5,649,599)         (5,207,46           Decrease (increase) in non-cash assets:         (117,68,369)         (619,57           Accounts receivable         (117,68,369)         (619,57           Prepaid expenses         (117,678)         424,93           Inventory of supplies         (117,68,369)         (619,57           Inventory of supplies         (117,2318)         (74,48           Increase (decrease) in non-cash liabilities:         43,600,341         1,848,22           Accounts payable and accrued liabilities         43,600,341         1,848,22           Lost Liabilities         43,600,341         1,848,22           Legistrial adiativities:         1,244,132         (2,934,33           Landfill closure and post-closure provision         641,595         517,96           Other liabilities         126,238,338         80,249,67           Capital activities:         126,238,338         80,249,67           Cash u  | Cash provided by (used in):                          |                  |             |
| Items not involving cash:  | Operating activities:                                |                  |             |
| Amortization 30,821,144 29,905,26 Contributed tangible capital assets (2,290,888) (3,834,46 Loss/(gain) on sale of tangible capital assets (171,357) 543,86 Actuarial adjustment of long-term debt (5,649,599) (5,207,46 Decrease (increase) in non-cash assets:  Accounts receivable (11,768,369) (619,57 Prepaid expenses (1417,678) (424,05 Increase) (417,678) (424,05 Increase) (417,678) (417,678) (424,05 Increase) (424,032,034) (424,05 Increase) (424,032,034) (434,             | Annual surplus                                       | \$ 70,605,942 \$ | 59,829,028  |
| Contributed tangible capital assets         (2,290,888)         (3,834,96)           Loss/(gain) on sale of tangible capital assets         (171,357)         543,86           Actuarial adjustment of long-term debt         (5,649,599)         (5,207,40           Decrease (increase) in non-cash assets:         (117,68,369)         (619,57           Accounts receivable         (117,68,369)         (619,57           Prepaid expenses         (417,678)         424,93           Increase (decrease) in non-cash liabilities:         (172,318)         (74,46           Increase (decrease) in non-cash liabilities:         43,600,341         1,848,22           Accounts payable and accrued liabilities         43,600,341         1,848,22           Landfill closure and post-closure provision         641,995         517,94           Other liabilities         (144,547)         (149,00           Net change in cash from operating activities         126,298,398         80,249,61           Capital activities:         197,064         3,308,11           Cash used to acquire tangible capital assets         197,064         3,308,11           Cash used to acquire tangible capital assets         197,064         3,308,11           Cash used to acquire tangible capital assets         196,095,303         30,2,245,62           Net  | Items not involving cash:                            |                  |             |
| Loss/(gain) on sale of tangible capital assets         (171,357)         543,86           Actuarial adjustment of long-term debt         (5,649,599)         (5,207,40           Decrease (increase) in non-cash assets:         (11,768,369)         (619,57)           Accounts receivable         (11,768,369)         (619,57)           Prepaid expenses         (417,678)         424,93           Inventory of supplies         (172,318)         (74,46)           Increase (decrease) in non-cash liabilities:         Accounts payable and accrued liabilities         43,600,341         1,848,22           Deferred revenue         1,244,132         (2,934,33)           Landfill closure and post-closure provision         641,595         517,96           Other liabilities         (144,547)         (149,00)           Not change in cash from operating activities         126,298,398         80,249,61           Capital activities:         197,064         3,308,11           Cash used to acquire tangible capital assets         (197,064)         3,308,11           Cash used to acquire tangible capital assets         (126,096,530)         32,840,52           Investing activities:         (14,303,356)         18,332,25           Net change in cash from investing activities         (44,303,356)         18,332,25   | Amortization   | 30,821,144       | 29,905,289  |
| Actuarial adjustment of long-term debt (5,649,599) (5,207,400) Decreases (increases) in non-cash assets:  Accounts receivable (11,768,369) (619,519) Prepaid expenses (417,678) 424,900 Inventory of supplies (172,318) (74,44,510) Inventory of supplies (172,318) (74,44,510) Inventory of supplies (172,318) (74,44,510) Increase (decrease) in non-cash liabilities:  Accounts payable and accrued liabilities (12,44,132) (2,934,34,34,34) Landfill closure and post-closure provision (641,595) 517,900 Other liabilities (144,547) (149,07) Other liabilities (144,547) (149,07) Not change in cash from operating activities (126,298,398) 80,249,67 Capital activities:  Proceeds on sale of tangible capital assets (126,293,594) (36,148,67) Cash used to acquire tangible capital assets (126,293,594) (36,148,67) Not change in cash from capital activities (126,096,530) (32,840,57) Investing activities:  Net change in investments (44,303,356) 18,332,257 Not change in investments (44,303,356) 18,332,257 Not change in cash from investing activities (44,303,356) (18,332,257 Restricted cash - MFA debt reserve fund (56,75,588) (75,257 Additions to long-term debt (18,331,523) (18,028,567 Repayment of long-term debt (18,331,523) (18,028,567 Not increase (decrease) in cash and cash equivalents (58,415,053) (36,943,600) Cash and cash equivalents, beginning of year (90,116,820) (36,943,600) Cash and cash equivalents, end of year (90,116,820) (36,943,600) Cash paid for interest (90,942,947,947) Cash paid for interest (90,942,947) Cash             | Contributed tangible capital assets                  | (2,290,888)      | (3,834,968  |
| Decrease (increase) in non-cash assets:   Accounts receivable   (11,768,369)   (619,57)     Prepaid expenses   (417,678)   (424,305)     Inventory of supplies   (172,318)   (74,461)     Increase (decrease) in non-cash liabilities:   Accounts payable and accrued liabilities     Deferred revenue   1,244,132   (2,934,34     Landfill closure and post-closure provision   (611,595   517,96     Other liabilities   (144,547)   (149,07     Other liabilities   (126,298,398   80,249,67     Capital activities:     Proceeds on sale of tangible capital assets   197,064   3,308,17     Cash used to acquire tangible capital assets   (126,293,594)   (36,148,67     Cash used to acquire tangible capital assets   (126,996,530)   (32,840,57     Investing activities:     Net change in cash from capital activities   (14,303,356)   18,332,27     Net change in cash from investing activities   (44,303,356)   18,332,27     Prinancing activities:     Restricted cash - MFA dobt reserve fund   567,558   (75,28     Additions to long-term debt   4,050,000   5,495,00     Repayment of long-term debt   (18,931,523)   (18,028,56     Net change in cash from financing activities   (14,313,565)   (12,608,83     Net increase (decrease) in cash and cash equivalents   (58,415,053)   36,943,00     Cash and cash equivalents, beginning of year   90,116,82   36,943,00     Cash and cash equivalents, end of year   90,116,82   36,943,00     Cash and for interest   \$18,942,96   \$18,972,00     Cash and for interest   \$18,942,96   \$18,972,00 | Loss/(gain) on sale of tangible capital assets       | (171,357)        | 543,885     |
| Accounts receivable         (11,768,369)         (619,50)           Prepaid expenses         (417,678)         424,30           Inventory of supplies         (172,318)         (74,40)           Increase (decrease) in non-cash liabilities:         43,600,341         1,848,24           Accounts payable and accrued liabilities         43,600,341         1,848,24           Deferred revenue         1,244,132         (2,934,33)           Landfill closure and post-closure provision         641,595         517,96           Other liabilities         (144,547)         (149,07)           Net change in cash from operating activities         126,298,398         80,249,67           Capital activities:         197,064         3,308,17           Proceeds on sale of tangible capital assets         197,064         3,308,17           Cash used to acquire tangible capital assets         (126,293,959)         (36,148,63)           Net change in cash from capital activities         (44,303,356)         18,332,25           Net change in cash from investing activities         (44,303,356)         18,332,25           Financing activities:         (44,303,356)         18,332,25           Restricted cash - MFA debt reserve fund         567,958         (75,25           Additions to long-term debt         (14,313,565)   | Actuarial adjustment of long-term debt               | (5,649,599)      | (5,207,402  |
| Prepaid expenses         (417,678)         424,93           Inventory of supplies         (172,318)         (74,46           Increase (decrease) in non-cash liabilities:         343,600,341         1,848,22           Accounts payable and accrued liabilities         43,600,341         1,848,22           Deferred revenue         1,244,132         (2,934,33           Landfill closure and post-closure provision         641,595         517,96           Other liabilities         (144,547)         (149,07           Net change in cash from operating activities         126,298,398         80,249,67           Capital activities:         Proceeds on sale of tangible capital assets         197,064         3,308,17           Cash used to acquire tangible capital assets         (126,096,530)         (32,840,52           Investing activities:         (126,096,530)         (32,840,52           Investing activities:         (44,303,356)         18,332,25           Net change in roash from investing activities         (44,303,356)         18,332,25           Financing activities:         (44,303,356)         18,332,25           Repayment of long-term debt         4,050,000         5,495,00           Repayment of long-term debt         4,050,000         5,495,00           Repayment of long-term debt  | Decrease (increase) in non-cash assets:              |                  |             |
| Inventory of supplies   (172,318)   (74,464)     Increase (decrease) in non-cash liabilities:  | Accounts receivable                                  | (11,768,369)     | (619,515    |
| Accounts payable and accrued liabilities   | Prepaid expenses                                     | (417,678)        | 424,934     |
| Accounts payable and accrued liabilities         43,600,341         1,848,24           Deferred revenue         1,244,132         (2,934,34)           Landfill closure and post-closure provision         641,595         517,96           Other liabilities         (144,547)         (149,07)           Net change in cash from operating activities         126,298,398         80,249,67           Capital activities:         197,064         3,308,17           Cash used to acquire tangible capital assets         (126,093,594)         (36,148,63)           Net change in cash from capital activities         (126,096,530)         (32,840,52)           Investing activities:         (44,303,356)         18,332,25           Net change in investments         (44,303,356)         18,332,25           Net change in cash from investing activities         (44,303,356)         18,332,25           Financing activities:         (44,303,356)         18,332,25           Repayment of long-term debt         4,050,000         5,495,00           Additions to long-term debt         (18,931,523)         (18,028,50)           Net change in cash from financing activities         (14,313,565)         (12,608,80)           Net change in cash from financing activities         (58,415,053)         53,132,57           Cash and cash equiv  | Inventory of supplies                                | (172,318)        | (74,463     |
| Deferred revenue         1,244,132         (2,934,32)           Landfill closure and post-closure provision         641,595         517,96           Other liabilities         (144,547)         (149,07)           Net change in cash from operating activities         126,298,398         80,249,67           Capital activities:         Proceeds on sale of tangible capital assets         197,064         3,308,17           Cash used to acquire tangible capital assets         (126,293,594)         (36,148,63           Net change in cash from capital activities         (126,096,530)         (32,840,52)           Investing activities:         (44,303,356)         18,332,25           Net change in investments         (44,303,356)         18,332,25           Financing activities:         (84,4303,356)         18,332,25           Restricted cash - MFA debt reserve fund         567,958         (75,25           Additions to long-term debt         4,050,000         5,495,00           Repayment of long-term debt         (18,931,523)         (18,028,50           Net change in cash from financing activities         (58,415,053)         53,132,50           Cash and cash equivalents, beginning of year         90,116,820         36,984,30           Cash and cash equivalents, end of year <td>Increase (decrease) in non-cash liabilities:</td> <td></td> <td></td>  | Increase (decrease) in non-cash liabilities:         |                  |             |
| Landfill closure and post-closure provision         641,595         517,90           Other liabilities         (144,547)         (149,07)           Net change in cash from operating activities         126,298,398         80,249,67           Capital activities:         Proceeds on sale of tangible capital assets         197,064         3,308,17           Cash used to acquire tangible capital assets         (126,293,594)         (36,148,63           Net change in cash from capital activities         (126,096,530)         (32,840,52)           Investing activities:         (44,303,356)         18,332,25           Net change in cash from investing activities         (44,303,356)         18,332,25           Financing activities:         Restricted cash - MFA debt reserve fund         567,958         (75,25           Additions to long-term debt         4,050,000         5,495,00         5,495,00           Repayment of long-term debt         (18,931,523)         (18,028,50           Net change in cash from financing activities         (58,415,053)         53,132,50           Osh and cash equivalents, beginning of year         90,116,82         36,984,30           Cash and cash equivalents, end of year         \$1,701,767         90,116,82           Cash paid for interest         \$18,492,986         \$18,021,682   | Accounts payable and accrued liabilities             | 43,600,341       | 1,848,246   |
| Other liabilities         (144,547)         (149,07)           Net change in cash from operating activities         126,298,398         80,249,61           Capital activities:         197,064         3,308,17         Cash used to acquire tangible capital assets         197,064         3,308,17         Cash used to acquire tangible capital assets         (126,093,594)         (36,148,63         Cash used to acquire tangible capital assets         (126,096,530)         (32,840,53         Cash used to acquire tangible capital assets         (126,096,530)         (32,840,53         Cash used to acquire tangible capital assets         (126,096,530)         (32,840,53         Cash used to acquire tangible capital assets         (126,096,530)         (32,840,53         Cash used to acquire tangible capital assets         (126,096,530)         (32,840,53         Cash used to acquire tangible capital assets         (126,096,530)         (32,840,53         Cash used to acquire tangible capital assets         (126,096,530)         (32,840,53         Cash used to acquire tangible capital assets         (18,332,23         Cash used tangible capital assets         (18,332,23  | Deferred revenue                                     | 1,244,132        | (2,934,329  |
| Net change in cash from operating activities         126,298,398         80,249,61           Capital activities:         Proceeds on sale of tangible capital assets         197,064         3,308,11           Cash used to acquire tangible capital assets         (126,293,594)         (36,148,62)           Net change in cash from capital activities         (126,096,530)         (32,840,52)           Investing activities:         Net change in investments         (44,303,356)         18,332,25           Net change in cash from investing activities         (44,303,356)         18,332,25           Financing activities:         Restricted cash - MFA debt reserve fund         567,958         (75,25           Additions to long-term debt              4,050,000              5,495,00           Repayment of long-term debt              (18,028,56)           Net change in cash from financing activities              (14,313,565)              (12,608,83)           Net increase (decrease) in cash and cash equivalents              (58,415,053)              53,132,5                 Cash and cash equivalents, beginning of year              90,116,820              36,984,30                     Cash paid for interest               \$18,492,986   | Landfill closure and post-closure provision          | 641,595          | 517,980     |
| Capital activities:         Proceeds on sale of tangible capital assets       197,064       3,308,17         Cash used to acquire tangible capital assets       (126,293,594)       (36,148,67         Net change in cash from capital activities       (126,096,530)       (32,840,52         Investing activities:       (44,303,356)       18,332,25         Net change in investments       (44,303,356)       18,332,25         Net change in cash from investing activities       (44,303,356)       18,332,25         Financing activities:       (44,303,356)       18,332,25         Restricted cash - MFA debt reserve fund       567,958       (75,25         Additions to long-term debt       4,050,000       5,495,00         Repayment of long-term debt       (18,931,523)       (18,028,55         Net change in cash from financing activities       (14,313,565)       (12,608,83         Net increase (decrease) in cash and cash equivalents       (58,415,053)       53,132,57         Cash and cash equivalents, beginning of year       90,116,820       36,984,30         Cash paid for interest       \$ 18,492,986       \$ 18,972,08   | Other liabilities                                    | (144,547)        | (149,071    |
| Proceeds on sale of tangible capital assets         197,064         3,308,17           Cash used to acquire tangible capital assets         (126,293,594)         (36,148,63           Net change in cash from capital activities         (126,096,530)         (32,840,52)           Investing activities:         (44,303,356)         18,332,25           Net change in cash from investing activities         (44,303,356)         18,332,25           Financing activities:         (44,303,356)         18,332,25           Restricted cash - MFA debt reserve fund         567,958         (75,25           Additions to long-term debt         4,050,000         5,495,00           Repayment of long-term debt         (18,931,523)         (18,028,56           Net change in cash from financing activities         (14,313,565)         (12,608,83)           Net increase (decrease) in cash and cash equivalents         (58,415,053)         53,132,57           Cash and cash equivalents, beginning of year         90,116,820         36,984,30           Cash paid for interest         \$ 18,492,986         \$ 18,972,08  | Net change in cash from operating activities         | 126,298,398      | 80,249,614  |
| Cash used to acquire tangible capital assets         (126,293,594)         (36,148,63)           Net change in cash from capital activities         (126,096,530)         (32,840,52)           Investing activities:         (44,303,356)         18,332,25           Net change in cash from investing activities         (44,303,356)         18,332,25           Financing activities:         (44,303,356)         18,332,25           Restricted cash - MFA debt reserve fund         567,958         (75,25           Additions to long-term debt         4,050,000         5,495,00           Repayment of long-term debt         (18,931,523)         (18,028,56           Net change in cash from financing activities         (14,313,565)         (12,608,83           Net increase (decrease) in cash and cash equivalents         (58,415,053)         53,132,51           Cash and cash equivalents, beginning of year         90,116,820         36,984,30           Cash and cash equivalents, end of year         \$18,492,986         \$18,972,08   | •  |                  |             |
| Net change in cash from capital activities         (126,096,530)         (32,840,52)           Investing activities:         Net change in investments         (44,303,356)         18,332,25           Net change in cash from investing activities         (44,303,356)         18,332,25           Financing activities:         8         (75,25           Restricted cash - MFA debt reserve fund         567,958         (75,25           Additions to long-term debt         4,050,000         5,495,00           Repayment of long-term debt         (18,931,523)         (18,028,55           Net change in cash from financing activities         (14,313,565)         (12,608,83           Net increase (decrease) in cash and cash equivalents         (58,415,053)         53,132,51           Cash and cash equivalents, beginning of year         90,116,820         36,984,30           Cash and cash equivalents, end of year         \$ 31,701,767         \$ 90,116,82           Cash paid for interest         \$ 18,492,986         \$ 18,972,08  |  | ,                | 3,308,115   |
| Investing activities:         (44,303,356)         18,332,25           Net change in cash from investing activities         (44,303,356)         18,332,25           Financing activities:         Restricted cash - MFA debt reserve fund         567,958         (75,25           Additions to long-term debt         4,050,000         5,495,00           Repayment of long-term debt         (18,931,523)         (18,028,56           Net change in cash from financing activities         (14,313,565)         (12,608,83           Net increase (decrease) in cash and cash equivalents         (58,415,053)         53,132,57           Cash and cash equivalents, beginning of year         90,116,820         36,984,30           Cash and cash equivalents, end of year         \$31,701,767         90,116,82           Cash paid for interest         \$18,492,986         \$18,972,08  | Cash used to acquire tangible capital assets         | (126,293,594)    | (36,148,637 |
| Net change in investments         (44,303,356)         18,332,25           Net change in cash from investing activities         (44,303,356)         18,332,25           Financing activities:         Restricted cash - MFA debt reserve fund         567,958         (75,25           Additions to long-term debt         4,050,000         5,495,00           Repayment of long-term debt         (18,931,523)         (18,028,56           Net change in cash from financing activities         (14,313,565)         (12,608,83           Net increase (decrease) in cash and cash equivalents         (58,415,053)         53,132,57           Cash and cash equivalents, beginning of year         90,116,820         36,984,30           Cash and cash equivalents, end of year         \$ 31,701,767         90,116,82           Cash paid for interest         \$ 18,492,986         \$ 18,972,08   | Net change in cash from capital activities           | (126,096,530)    | (32,840,522 |
| Net change in cash from investing activities       (44,303,356)       18,332,25         Financing activities:       Restricted cash - MFA debt reserve fund       567,958       (75,25         Additions to long-term debt       4,050,000       5,495,00         Repayment of long-term debt       (18,931,523)       (18,028,56         Net change in cash from financing activities       (14,313,565)       (12,608,83         Net increase (decrease) in cash and cash equivalents       (58,415,053)       53,132,57         Cash and cash equivalents, beginning of year       90,116,820       36,984,30         Cash and cash equivalents, end of year       \$31,701,767       90,116,82         Cash paid for interest       \$18,492,986       \$18,972,08   | Investing activities:                                |                  |             |
| Financing activities:         Restricted cash - MFA debt reserve fund       567,958       (75,25         Additions to long-term debt       4,050,000       5,495,00         Repayment of long-term debt       (18,931,523)       (18,028,56         Net change in cash from financing activities       (14,313,565)       (12,608,83         Net increase (decrease) in cash and cash equivalents       (58,415,053)       53,132,57         Cash and cash equivalents, beginning of year       90,116,820       36,984,30         Cash and cash equivalents, end of year       \$ 31,701,767       \$ 90,116,82         Cash paid for interest       \$ 18,492,986       \$ 18,972,08   | Net change in investments                            | (44,303,356)     | 18,332,250  |
| Restricted cash - MFA debt reserve fund       567,958       (75,256)         Additions to long-term debt       4,050,000       5,495,000         Repayment of long-term debt       (18,931,523)       (18,028,580)         Net change in cash from financing activities       (14,313,565)       (12,608,830)         Net increase (decrease) in cash and cash equivalents       (58,415,053)       53,132,570         Cash and cash equivalents, beginning of year       90,116,820       36,984,300         Cash and cash equivalents, end of year       \$ 31,701,767       \$ 90,116,820         Cash paid for interest       \$ 18,492,986       \$ 18,972,080  | Net change in cash from investing activities         | (44,303,356)     | 18,332,250  |
| Additions to long-term debt       4,050,000       5,495,00         Repayment of long-term debt       (18,931,523)       (18,028,58         Net change in cash from financing activities       (14,313,565)       (12,608,83         Net increase (decrease) in cash and cash equivalents       (58,415,053)       53,132,57         Cash and cash equivalents, beginning of year       90,116,820       36,984,30         Cash and cash equivalents, end of year       \$ 31,701,767       \$ 90,116,82         Cash paid for interest       \$ 18,492,986       \$ 18,972,08  |  | EC7.059          | /7E 0E0     |
| Repayment of long-term debt       (18,931,523)       (18,028,58)         Net change in cash from financing activities       (14,313,565)       (12,608,83)         Net increase (decrease) in cash and cash equivalents       (58,415,053)       53,132,57         Cash and cash equivalents, beginning of year       90,116,820       36,984,30         Cash and cash equivalents, end of year       \$ 31,701,767       \$ 90,116,82         Cash paid for interest       \$ 18,492,986       \$ 18,972,08   |  | ,                | ,           |
| Net change in cash from financing activities       (14,313,565)       (12,608,83         Net increase (decrease) in cash and cash equivalents       (58,415,053)       53,132,57         Cash and cash equivalents, beginning of year       90,116,820       36,984,30         Cash and cash equivalents, end of year       \$ 31,701,767       \$ 90,116,82         Cash paid for interest       \$ 18,492,986       \$ 18,972,08   | -  | , ,              | , ,         |
| Net increase (decrease) in cash and cash equivalents         (58,415,053)         53,132,57           Cash and cash equivalents, beginning of year         90,116,820         36,984,30           Cash and cash equivalents, end of year         \$ 31,701,767         \$ 90,116,82           Cash paid for interest         \$ 18,492,986         \$ 18,972,08  | Repayment or long-term debt                          | (18,931,523)     | (18,028,580 |
| Cash and cash equivalents, beginning of year       90,116,820       36,984,30         Cash and cash equivalents, end of year       \$ 31,701,767       \$ 90,116,82         Cash paid for interest       \$ 18,492,986       \$ 18,972,08  | Net change in cash from financing activities         | (14,313,565)     | (12,608,830 |
| Cash and cash equivalents, end of year       \$ 31,701,767 \$ 90,116,82         Cash paid for interest       \$ 18,492,986 \$ 18,972,08  | Net increase (decrease) in cash and cash equivalents | (58,415,053)     | 53,132,512  |
| Cash paid for interest \$ 18,492,986 \$ 18,972,08  | Cash and cash equivalents, beginning of year         | 90,116,820       | 36,984,308  |
|  | Cash and cash equivalents, end of year               | \$ 31,701,767 \$ | 90,116,820  |
|  | Cash naid for interest                               | \$ 20 007 81 \$  | 18 072 081  |
|  | Cash received for interest                           | 4,718,748        | 3,448,628   |

### Capital Regional District

# Notes to Consolidated Financial Statements

For the year ended December 31, 2017

The Capital Regional District was incorporated by Letters Patent under the provisions of the British Columbia Local Government Act.

### 1. SIGNIFICANT ACCOUNTING POLICIES

### a. BRITISH COLUMBIA REGIONAL DISTRICTS

The consolidated financial statements of the Capital Regional District (the District) are prepared by management in accordance with Canadian public sector accounting standards for local governments and regional districts as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. The resources and operation of the District are segregated into various funds for accounting and financial reporting purposes, each being treated as a separate entity with responsibility for the stewardship of the assets allocated to it. Transactions between funds are eliminated on consolidation.

### b. BASIS OF CONSOLIDATION

The consolidated financial statements reflect the assets, liabilities, revenues, and expenses of the District and Capital Region Housing Corporation (CRHC). The CRHC is controlled by the District. All transactions and balances between these entities have been eliminated on consolidation.

### c. BASIS OF ACCOUNTING

The District follows the accrual method of accounting for revenues and expenses. Revenues are normally recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

### d. TAXATION

Each Municipality and Electoral Area within the District is requisitioned for their portion of each service in which they participate. These funds are then levied by the Municipalities and the Province (for Electoral Areas) to individual taxpayers and turned over to the District by August 1 of each year.

### e. INTEREST

The District follows the practice of investing individually significant unspent funds within individual funds. Interest earned is allocated on the basis of actual earnings from the specific instruments.

Excess funds or temporary borrowings of all functions are pooled and interest income or expense is allocated to the individual functions on a monthly basis.

### f. GOVERNMENT TRANSFERS

Government transfers without stipulations restricting their use are recognized in the financial statements as revenues in the period in which the transfers are authorized, any eligibility criteria are met, and reasonable estimates of the amounts can be made. Government transfers with stipulations restricting their use are recognized in the financial statements as revenues in the period in which the eligible expenditures are incurred, providing they are authorized and eligibility criteria are met.

### g. DEFERRED REVENUE

Deferred revenue includes amounts received from third parties which may only be used in certain programs, in the completion of specific work, or for the purchase of tangible capital assets. Revenue is recognized in the period when the related expenses are incurred, services performed, or the tangible capital assets are acquired, thereby extinguishing the related liability.

### h. LAND HELD FOR RESALE

Land held for resale is recorded at the lower of cost and net realizable value. Cost includes amounts for improvements to prepare the land for sale or servicing.

### i. CASH AND CASH EQUIVALENTS

Cash and cash equivalents include short-term highly liquid investments with a term to maturity of less than 90 days at acquisition.

### i. FINANCIAL INSTRUMENTS

During 2016, the District adopted Public Sector Accounting Board Standard PS 3450 Financial Instruments and Public Sector Accounting Board Standard PS 2600 Foreign Currency Translation in the preparation of these financial statements. The standards were adopted prospectively. There was no material adjustment to the opening balances at the adoption date.

Financial instruments are recorded at fair value on initial recognition. Financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The District has not elected to carry any such financial instruments at fair value. Financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line basis.

### j. FINANCIAL INSTRUMENTS continued

Financial assets are assessed for impairment on an annual basis. If there is an indicator of impairment, the District determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the District expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

### k. LONG-TERM DEBT

Long-term debt is recorded net of repayments and actuarial adjustments.

### I. EMPLOYEE FUTURE BENEFITS

- i. The District and its employees make contributions to the Municipal Pension Plan. These contributions are expensed as incurred.
- ii. Sick leave and other benefits are also available to the District's employees. The costs of these benefits are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The obligations under these benefit plans are accrued based on projected benefits as the employees render services necessary to earn the future benefits.

### m. LANDFILL LIABILITY

The liability for closure costs of operational sites and post-closure care has been recognized based on the present value of estimated future expenses, estimated inflation and the cumulative usage of the site's capacity. The change in this liability during the year is recorded as a charge to operations. These estimates are reviewed and adjusted annually.

### n. NON-FINANCIAL ASSETS

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

### i. Tangible Capital Assets

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land and the landfill site, are amortized on a straight line basis over their estimated useful lives as follows:

### n. NON-FINANCIAL ASSETS continued

### i. Tangible Capital Assets continued

| Asset                   | Useful Life - Years |
|-------------------------|---------------------|
| Engineering Structures  | 20 to 100 Years     |
| Buildings               | 20 to 50 Years      |
| Machinery and equipment | 5 to 20 Years       |
| Vehicles                | 8 to 15 Years       |
| Other Assets            | 5 to 25 Years       |

The capacity of the landfill site is evaluated using the units of production method based upon capacity used during the year.

Amortization is charged annually, including in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

### ii. Contributions of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

### iii. Works of Art and Cultural and Historic Assets

Works of art and cultural and historic assets are not recorded as assets in these financial statements.

### iv. Interest Capitalization

The District does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

### v. Leased Tangible Capital Assets

Leases which transfer substantially all of the benefits and risks incidental to the District are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

### vi. Inventories of Supplies

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

### o. CONTAMINATED SITES

Contaminated sites are defined as the result of contamination being introduced in air, soil, water or sediment of a chemical, organic, or radioactive material or live organism that exceeds an environmental standard. A liability for remediation of contaminated sites is recognized, net of any expected recoveries, when all of the following criteria are met:

- (i) an environmental standard exists
- (ii) contamination exceeds the environmental standard
- (iii) the District is directly responsible or accepts responsibility for the liability
- (iv) future economic benefits will be given up, and
- (v) a reasonable estimate of the liability can be made.

### p. USE OF ESTIMATES

The preparation of financial statements in conforming with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating provisions for accrued liabilities, landfill liability, useful lives of tangible capital assets and in performing actuarial valuations of employee future benefits. Actual results could differ from these estimates.

### q. SEGMENTED INFORMATION

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. The District has provided definitions of the District's segments as well as presented consolidated financial information in segmented format in Note 17.

### 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS

### a. CASH AND CASH EQUIVALENTS

|      | 2017                | 2016       |
|------|---------------------|------------|
| CRD  | \$<br>21,274,566 \$ | 79,383,915 |
| CRHC | 10,427,201          | 10,732,905 |
|      | \$<br>31,701,767 \$ | 90,116,820 |

### b. INVESTMENTS

|                            | 2017           | 2016              |
|----------------------------|----------------|-------------------|
| CRD                        |                |                   |
| MFA bond fund              | \$ 39,441,571  | \$<br>39,343,487  |
| MFA money market fund      | 21,007,820     | 20,844,326        |
| Term deposits - short term | 100,171,183    | 57,020,060        |
|                            | 160,620,574    | 117,207,873       |
| Investments - CRHC         | 2,315,630      | 2,315,630         |
|                            | \$ 162,936,204 | \$<br>119,523,503 |

### 3. LONG-TERM DEBT

### a. DEBT

Debt principal is reported net of repayments and actuarial adjustments, and interest expense is calculated and paid net of actuarial adjustments.

In addition to debt incurred directly by the District, the District has also incurred long-term debt on behalf of its member municipalities through agreements with the Municipal Finance Authority of British Columbia (MFA). The loan agreements with the MFA provide that, if at any time the scheduled payments provided for in the agreements for the District and member municipalities are not sufficient to meet the obligation in respect to such borrowings; the resulting deficiency becomes a liability of the District and member municipalities to the MFA.

The District reports the total principal and interest payments collected from member municipalities of \$8,277,993 (2016 - \$7,605,633) and \$6,307,409 (2016 - \$6,495,861) respectively as expenses in Other Fiscal Services and revenue in Conditional Transfers from Government. Debt incurred on behalf of member municipalities is also presented as a receivable from member municipalities on the statement of financial position in the amount of \$161,805,674 (2016 - \$153,364,220).

### 3. LONG-TERM DEBT continued

### a. DEBT continued

Debt is comprised of the following and includes varying maturities, with interest rates ranging from 1.55% to 5.15% and an average rate of 3.10%. The CRD debt consists of debenture debt held with the MFA and non debenture debt of \$17,700,000 (2016 - \$18,395,000). The Capital Region Housing Corporation (CRHC) debt consists of mortgages with BC Housing and commercial banks.

|                       |                                     | 20               | 17 |                          |                                    |           |
|-----------------------|-------------------------------------|------------------|----|--------------------------|------------------------------------|-----------|
|                       | Outstanding<br>December 31,<br>2016 | Additions        |    | Total Debt<br>Retirement | Outstanding<br>December 31<br>2017 |           |
| General Capital       | \$<br>24,711,215                    | \$<br>2,300,000  | \$ | (3,411,603)              | \$ 23,599,61                       | 2         |
| Sewer Capital         | 52,366,972                          | 1,750,000        |    | (4,365,530)              | 49,751,44                          | 12        |
| Water Capital         | 83,295,109                          | -                |    | (11,965,541)             | 71,329,56                          | 8         |
| Accrued actuarial     | 160,373,296                         | 4,050,000        |    | (19,742,674)             | 144,680,62                         | 22        |
| valuation - CRD Debt  | (2,213,693)                         | <br>-            |    | (131,157)                | (2,344,85                          | 50)       |
| CRD Direct Debt       | 158,159,603                         | 4,050,000        |    | (19,873,831)             | 142,335,77                         | ′2        |
| Member Municipalities | 153,364,220                         | 19,095,800       |    | (10,654,346)             | 161,805,67                         | <b>'4</b> |
| CRD Total             | 311,523,823                         | 23,145,800       |    | (30,528,177)             | 304,141,44                         |           |
| CRHC                  | 56,802,670                          | -                |    | (4,707,291)              | 52,095,37                          | <b>'9</b> |
|                       | \$<br>368,326,493                   | \$<br>23,145,800 | \$ | (35,235,468)             | \$ 356,236,82                      | 25_       |

### b. DEMAND NOTES - CONTINGENT LIABILITY

The MFA holds demand notes related to the District's debenture debt in the amount of \$15,347,703 (2016 - \$16,361,900) of which \$6,728,538 (2016 - \$6,280,543) is held by the District for the other authorities (see Note 4). The demand notes are not recorded in the financial statements as they will only to be called upon if the MFA does not have sufficient funds to meet its payment obligations .

### 3. LONG-TERM DEBT continued

### c. LONG-TERM DEBT PAYABLE/MATURING

The following amounts included in long-term debt are payable/maturing over the next five years:

|                       | 2018          | 2019          | 2020          | 2021          | 2022          |
|-----------------------|---------------|---------------|---------------|---------------|---------------|
| CRD                   |               |               |               |               |               |
| General               | \$ 2,156,813  | \$ 2,156,813  | \$ 2,156,813  | \$ 2,031,960  | \$ 1,994,504  |
| Water                 | 6,767,317     | 6,414,788     | 6,384,788     | 6,204,491     | 6,179,520     |
| Sewer                 | 3,017,709     | 2,875,277     | 2,865,095     | 2,522,371     | 2,196,523     |
| Total CRD             | 11,941,839    | 11,446,878    | 11,406,696    | 10,758,822    | 10,370,547    |
| Member Municipalities | 9,040,193     | 8,602,848     | 8,385,189     | 8,137,260     | 7,918,906     |
|                       | 20,982,032    | 20,049,726    | 19,791,885    | 18,896,082    | 18,289,453    |
| CRHC                  | 4,799,212     | 4,704,492     | 4,367,084     | 3,552,797     | 3,480,563     |
|                       | \$ 25,781,244 | \$ 24,754,218 | \$ 24,158,969 | \$ 22,448,879 | \$ 21,770,016 |

### 4. MFA DEBT RESERVE FUND

The MFA provides capital financing for regional districts and their member municipalities. The MFA is required to establish a Debt Reserve Fund into which each regional district and member municipality, who shares in the proceeds of a debt issue through the District, is required to pay certain amounts set out in the debt agreements. Interest earned on these funds (less administrative expenses) becomes an obligation of the MFA to the regional district. If at any time insufficient funds are provided by the regional district or their member municipalities or any other MFA borrower, the MFA may then use these funds to meet payments on its obligations. Should this occur, the regional district and member municipalities may be called upon to restore the fund. The MFA has not required the debt reserve fund to meet obligations in its history. The cash deposits of the member municipalities \$2,988,893 (2016 - 2,760,466) are not recorded in these financial statements. The District's restricted cash on its direct debt is \$3,068,484 (2016 - \$3,636,392)

|  | 2017                | 2016       |
|--|---------------------|------------|
| Cash Deposits                            |                     |            |
| Restricted cash: MFA Debt Reserve Fund   | \$<br>3,068,434 \$  | 3,636,392  |
| Cash deposits - Member Municipalities    | 2,988,893           | 2,760,466  |
| Demand Notes                             |                     |            |
| Demand notes - Capital Regional District | 8,619,165           | 10,081,357 |
| Demand notes - Member Municipalities     | 6,728,538           | 6,280,543  |
|  | \$<br>21,405,030 \$ | 22,758,758 |

### 5. DEFERRED REVENUE

Continuity of deferred revenue is as follows:

|   | 2017                | 2016        |
|---|---------------------|-------------|
| Balance, beginning of year                        | \$<br>12,182,724 \$ | 15,117,053  |
| Externally restricted contributions received:     |                     |             |
| Development cost charges                          | 2,815,546           | 1,857,685   |
| Developer advances for construction               | 2,461,655           | 3,887,484   |
| Total contributions received                      | 5,277,201           | 5,745,169   |
| Contributions used and recognized in revenue      | (5,239,699)         | (5,094,030) |
| Net change in externally restricted contributions | 37,502              | 651,139     |
| Change in deposits and other deferred revenues    | 1,206,630           | (3,585,468) |
| Balance, end of year                              | \$<br>13,426,856 \$ | 12,182,724  |

The deferred revenue reported on the consolidated statement of financial position consists of the following:

|  | 2017     |          | 2016       |
|--|----------|----------|------------|
| Deferred revenue - general               | \$ 4,93  | 0,366 \$ | 3,820,403  |
| Deferred revenue - sewer                 | 20       | 1,463    | 1,250      |
| Deferred revenue - water                 | 1,00     | 8,617    | 1,115,533  |
| Development cost charges                 | 6,23     | 0,418    | 6,390,975  |
| CIAC developer advances for construction | 46       | 1,127    | 263,068    |
| Deferred revenue - CRHC                  | 59       | 4,865    | 591,495    |
| Balance, end of year                     | \$ 13,42 | 6,856 \$ | 12,182,724 |

### 6. LANDFILL CLOSURE AND POST-CLOSURE LIABILITY

A post closure liability of \$9,506,094 (2016 - \$8,864,499) is recorded for the estimated capacity of the landfill used and estimated total landill closure and post-closure costs of \$34,000,000. The estimated liability for these costs is recognized as the landfill site's capacity is used and the reported liability represents the portion of the estimated total costs recognized as at December 31, 2017, based on the cumulative capacity used to that date, compared to the total estimated landfill capacity. Estimated total cost represents the sum of the discounted future cash flows for closure and post closure care activities discounted at 2%.

The estimated remaining capacity of the landfill site is 41% of its total capacity and its estimated remaining life is 31 years after which the period for post closure care is estimated to be 30 years.

Landfill closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, post-closure monitoring and management of leachate from the site. The reported liability is based on estimates and assumptions with respect to events over a 30 year period using the best information available to management.

Future events may result in significant changes to the estimated remaining useful life, estimated total expenses, total or used capacity and the estimated liability. These would be recognized prospectively, as a change in estimate, when applicable. Management periodically performs an assessment of the underlying assumptions related to the reported liability. A full assessment was last performed in 1995 and management has updated these assumptions in 2016. Engineering staff are currently engaged in a comprehensice overview of the site's filling plan. Once complete at December 31, 2018, staff will be better informed of the landfill life including closure and post closure liabilities.

### 7. OTHER LIABILITIES

|                          | 2017         | 2016         |
|--------------------------|--------------|--------------|
| Post employment benefits | \$ 520,000   | \$ 500,600   |
| Contaminated sites       | 3,487,728    | 3,716,451    |
| Other benefits payable   | 81,897       | 17,121       |
|                          | \$ 4,089,625 | \$ 4,234,172 |

### a. POST EMPLOYMENT BENEFITS

The District provides sick leave and certain other benefits to its employees. The accrued benefit obligation is included in other liabilities on the consolidated statement of financial position and has been estimated by an actuarial valuation completed at December 31, 2017. The District's accrued benefit obligation is \$520,000 (2016 - \$500,600).

The significant actuarial assumptions adopted in measuring the District's accrued benefit obligation are as follows:

|                                    | 2017  | 2016  |
|------------------------------------|-------|-------|
| Discount rates                     | 2.90% | 3.30% |
| Expected future inflation rates    | 2.50% | 2.50% |
| Expected wage and salary increases | 3.00% | 3.00% |

### b. CONTAMINATED SITES

The District estimated a liability of \$3,487,728 as at December 31, 2017 (2016 - \$3,716,451) for remediation of a total of 5 known contaminated sites, including the Millstream Meadows site identified in previous years. This estimate has been discounted to present value using current Municipal Finance Authority lending rates.

TANGIBLE CAPITAL ASSETS

|                                  |    |                                    |                        | Cost             |                 |                                    |                                    | Accumulated Amortization | Amortization            |                                    |  |
|----------------------------------|----|------------------------------------|------------------------|------------------|-----------------|------------------------------------|------------------------------------|--------------------------|-------------------------|------------------------------------|--|
|                                  | Ğ  | Balance at<br>December 31,<br>2016 | Additions              | Disposals        | Transfers       | Balance at<br>December 31,<br>2017 | Balance at<br>December 31,<br>2016 | Disposals                | Amortization<br>Expense | Balance at<br>December 31,<br>2017 | Net Book Value<br>December 31,<br>2017 |
| Work in Progress<br>CRD          | €9 | 49,989,281                         | \$105,608,666          | . ↔              | \$ (15,365,071) | \$ 140,232,876                     | ·<br>•                             | ·<br><del>•</del>        | ·<br>\$                 | ,<br>\$                            | \$ 140,232,876                         |
| Engineering Structures<br>CRD    |    | 794,254,902                        | 10,192,651             | ,                | 11,489,322      | 815,936,875                        | 253,842,744                        | ,                        | 16,831,295              | 270,674,039                        | 545,262,836                            |
| Building<br>CRD<br>CRHC          |    | 123,998,974<br>105,925,910         | 3,261,972<br>416,804   |                  | 532,496         | 127,793,442<br>106,342,714         | 38,201,772<br>68,495,654           |                          | 2,616,987               | 40,818,759                         | 86,974,683<br>34,475,999               |
|                                  |    | 229,924,884                        | 3,678,776              | ,                | 532,496         | 234,136,156                        | 106,697,426                        | ,                        | 5,988,048               | 112,685,474                        | 121,450,682                            |
| Machinery & Equipment            |    | 200                                | 0 0 0                  | 2000             |                 | 110000                             | 000                                | 000                      | 400                     | 0.00                               | 2000                                   |
| CRU                              |    | 62,695,284<br>29,986,513           | 3,958,743<br>2,369,810 | (1,120,049)<br>- | 050,217         | 66,246,014<br>32,356,323           | 42,706,696<br>21,829,072           | (1,120,050)              | 3,462,694<br>2,101,005  | 45,049,340<br>23,930,077           | 21,196,674<br>8,426,246                |
|                                  |    | 92,681,797                         | 6,328,553              | (1,120,049)      | 712,036         | 98,602,337                         | 64,535,768                         | (1,120,050)              | 5,563,699               | 68,979,417                         | 29,622,920                             |
| Vehicles                         |    | 200 000                            | 212 716                | (741 061)        |                 | 20 460 265                         | 44 000 44                          | (711 973)                | 4 5 4 5 6 4 7 0         | 42 024 240                         | 7 626 046                              |
| מאם                              |    | 70,503,001                         | CI /, / 66             | (167,147)        |                 | 20,400,203                         | 11,999,914                         | (6/0,117)                | 1,040,170               | 12,004,219                         | 1,020,040                              |
| Land (1)                         |    | 040 006 050                        | 020                    | (1,000)          | (17 303 240)    | 226 902 022                        |                                    |                          |                         |                                    | 226 902 922                            |
| CRHC                             |    | 9,496,053                          | 0.00,1                 | (1,929)          |                 | 9,496,053                          |                                    |                          |                         |                                    | 9,496,053                              |
|                                  |    | 252,781,403                        | 1,011,830              | (1,929)          | (17,393,219)    | 236,398,085                        | ,                                  | ,                        | ,                       |                                    | 236,398,085                            |
| Land Depletion<br>CRD            |    | 648,301                            | ,                      | ,                | ,               | 648,301                            | 128,117                            | ,                        | 18,523                  | 146,640                            | 501,661                                |
| Land Under Prepaid Lease<br>CRHC |    | 3,861,438                          | ,                      | ,                | ,               | 3,861,438                          | 1,688,937                          | ,                        | 70,769                  | 1,759,706                          | 2,101,732                              |
| Other Assets<br>CRD              |    | 13,640,653                         | 766,290                |                  | 910,340         | 15,317,283                         | 7,628,149                          | (2,600)                  | 802,632                 | 8,425,181                          | 6,892,102                              |
|                                  | \$ | \$ 1,457,986,460                   | \$128,584,481          | \$ (1,863,229)   | \$ (19,114,096) | \$ (19,114,096) \$ 1,565,593,616   | \$ 446,521,055                     | \$ (1,837,523)           | \$ 30,821,144           | \$475,504,676                      | \$ 1,090,088,940                       |
| Totals<br>CRD                    | _  | 1.308.716.546                      | 125,797,867            | (1.863.229)      | (19,114,096)    | 1,413,537,088                      | 354,507,392                        | (1.837,523)              | 25.278.309              | 377.948.178                        | 1,035,588,910                          |
| CRHC                             |    | 149,269,914                        | 2,786,614              |                  |                 | 152,056,528                        | 92,013,663                         |                          | 5,542,835               | 97,556,498                         | 54,500,030                             |
|                                  | \$ | \$ 1,457,986,460                   | \$128,584,481          | \$ (1,863,229)   |                 | \$ (19,114,096) \$ 1,565,593,616   | \$ 446,521,055                     | \$ (1,837,523)           | \$ 30,821,144           | \$475,504,676                      | \$ 1,090,088,940                       |

(1) During the period, the District transferred land from tangible capital assests to other financial assets as it is actively being held for sale rather than used to deliver District services.

8. TANGIBLE CAPITAL ASSETS continued

|                               |                                    |               | Cost              |                 |                                    |                                    | Accumulated Amortization     | Amortization            |                                    |  |
|-------------------------------|------------------------------------|---------------|-------------------|-----------------|------------------------------------|------------------------------------|------------------------------|-------------------------|------------------------------------|--|
|                               | Balance at<br>December 31,<br>2015 | Additions     | Disposals         | Transfers       | Balance at<br>December 31,<br>2016 | Balance at<br>December 31,<br>2015 | Disposals                    | Amortization<br>Expense | Balance at<br>December 31,<br>2016 | Net Book Value<br>December 31,<br>2016 |
| Work in Progress<br>CRD       | \$ 58,367,705                      | \$ 18,261,089 | ·<br>•            | \$ (26,639,512) | \$ 49,989,282                      | ·<br>•                             | ·<br>•                       | ,                       | ,<br>s                             | \$ 49,989,282                          |
| Engineering Structures<br>CRD | 7                                  | 9,972,579     | (168,508)         |                 | _                                  | 237,645,519                        | (6,918)                      | 16,204,142              | 253,842,743                        | LD.                                    |
| Building<br>CRD<br>CRHC       | 122,348,375                        | 1,095,674     | (42,635)          | 597,560         | 123,998,974<br>105,925,910         | 35,697,521                         | (16,919)                     | 2,521,170               | 38,201,772<br>68,495,654           | 85,797,202<br>37,430.256               |
|                               | 227,127,247                        | 2,242,712     | (42,635)          | 597,560         | 229,924,884                        | 100,827,140                        | (16,919)                     | 5,887,205               | 106,697,426                        | 123,227,458                            |
| Machinery & Equipment         |                                    |               |                   |                 |                                    |                                    |                              |                         |                                    |  |
| CRD                           | 60,755,331                         | 2,852,153     | (1,543,353)       | 631,153         | 62,695,284                         | 40,861,818                         | (1,543,353)                  | 3,388,231               | 42,706,696 21,829.072              | 19,988,588<br>8,157,441                |
|                               | 88,790,979                         | 4,803,018     | (1,543,353)       | 631,153         | 92,681,797                         | 60,660,245                         | (1,543,353)                  | 5,418,876               | 64,535,768                         | 28,146,029                             |
| Vehicles                      |                                    |               |                   |                 |                                    |                                    |                              |                         |                                    |  |
| CRD                           | 19,523,858                         | 1,152,529     | (472,587)         | •               | 20,203,800                         | 10,863,676                         | (423,534)                    | 1,559,772               | 11,999,914                         | 8,203,886                              |
| Land                          |                                    |               |                   |                 |                                    |                                    |                              |                         |                                    |  |
| CRD                           | 243,729,872                        | 2,922,789     | (3,615,641)       | 248,331         | 243,285,351                        | ı                                  | 1                            | 1                       |                                    | 243,285,351                            |
| CRHC                          | 9,496,053                          |               |                   |                 | 9,496,053                          |                                    |                              |                         |                                    | 9,496,053                              |
|                               | 253,225,925                        | 2,922,789     | (3,615,641)       | 248,331         | 252,781,404                        | 1                                  | ,                            | ,                       |                                    | 252,781,404                            |
| Land Depletion<br>CRD         | 648.301                            | ,             | ,                 | ,               | 648.301                            | 109.594                            | ı                            | 18.523                  | 128.117                            | 520.184                                |
| Land Under Prepaid Lease      |                                    |               |                   |                 |                                    |                                    |                              |                         |                                    |  |
| CKHC                          | 3,861,438                          |               |                   |                 | 3,861,438                          | 1,618,168                          |                              | 70,769                  | 1,688,937                          | 2,172,501                              |
| Other Assets<br>CRD           | 12,441,073                         | 628,887       | ,                 | 570,692         | 13,640,652                         | 6,882,148                          | ,                            | 746,002                 | 7,628,150                          | 6,012,502                              |
|                               | \$ 1,423,845,581                   | \$ 39,983,603 | \$ (5,842,724) \$ |                 | \$ 1,457,986,460                   | \$ 418,606,490                     | \$ (1,990,724) \$ 29,905,289 | \$ 29,905,289           | \$446,521,055                      | \$ 1,011,465,405                       |
| Totals                        |                                    |               |                   |                 |                                    |                                    |                              |                         |                                    |  |
| CRD                           | 1,277,673,570                      | 36,885,700    | (5,842,724)       | 1               | 1,308,716,546                      | 332,060,276                        | (1,990,724)                  | 24,437,840              | 354,507,392                        | 954,209,154                            |
| CKIC                          | 146,172,011                        | 3,097,903     |                   |                 | 149,269,914                        | 80,546,214                         |                              | 5,467,449               | 92,013,663                         | 1,256,257                              |
|                               | \$ 1,423,845,581                   | \$ 39,983,603 | \$ (5,842,724) \$ | ,               | \$ 1,457,986,460                   | \$ 418,606,490                     | \$ (1,990,724) \$ 29,905,289 | \$ 29,905,289           | \$446,521,055                      | \$ 1,011,465,405                       |

### 9. ACCUMULATED SURPLUS

|  | 2017            | 2016                    |
|--|-----------------|-------------------------|
| Surplus:                                       |                 |                         |
| Invested in tangible capital assets            | \$ 910,371,87   | <b>6</b> \$ 796,503,132 |
| Operating Funds:                               |                 |                         |
| CRD  | 15,959,11       | <b>4</b> 70,967,174     |
| CRHC   | 1,704,58        | 1 2,320,920             |
| Total surplus                                  | 928,035,57      | <b>1</b> 869,791,226    |
| Reserve funds set aside for specific purposes: |                 |                         |
| Reserve Funds:                                 |                 |                         |
| Regional                                       | 72,998,55       | <b>9</b> 64,767,890     |
| Sub-Regional                                   | 30,287,58       | <b>7</b> 26,833,542     |
| Local  | 7,805,37        | <b>3</b> 7,375,226      |
| CRHC   | 9,087,20        | 8 8,840,472             |
| Total reserve funds                            | 120,178,72      | <b>7</b> 107,817,130    |
| Accumulated Surplus                            | \$ 1,048,214,29 | <b>8</b> \$ 977,608,356 |

### 10. CONTRACTUAL OBLIGATIONS

### CAPITAL PROJECTS AND OPERATING CONTRACTS

At December 31, 2017, the District has outstanding commitments to capital projects and operating contracts totaling \$312,454,589.

### b. LONG TERM LEASES

The District rents facilities and leases machinery and equipment under long-term operating leases. Future minimum lease payments are as follows:

|                                     | Long Term<br>Leases |
|-------------------------------------|---------------------|
| 2018                                | \$<br>1,724,421     |
| 2019                                | 1,304,864           |
| 2020                                | 1,298,705           |
| 2021                                | 701,360             |
| 2022                                | 113,802             |
| Total future minimum lease payments | \$<br>5,143,152     |

### 11. CONTINGENCIES

### a. LAWSUITS

In the normal course of operations, the District is faced with lawsuits for damages of a diverse nature. At year-end, the District's estimated exposure to each such liability is either not determinable or is not considered to be significant. Claims paid by the District as a result of litigation are reported as expenses. Liabilities are recorded upon a determination that a loss is likely and a determination can be made of the estimated amounts.

### b. SUBLEASE OF KINGS PLACE HOUSING DEVELOPMENT - (CRHC)

The Capital Region Housing Corporation (CRHC) entered into agreement with the Cridge Housing Society and the Provincial Rental Housing Corporation (PRHC) to sublease the land and improvements at 1070 Kings Road, Victoria for a term of 30 years commencing August 1, 1997. The Homes BC Program Operating Agreement was assigned to CRHC from the Cridge Housing Society with the approval of the BC Housing Management Commission (BCHMC). Current annual lease payments amount to \$231,000 and are based on the annual mortgage payments.

### c. BUILDING ENVELOPE REMEDIATION (BER) - (CRHC)

A number of low income housing buildings operated by the District through CRHC are operated under agreements with BCHMC, Homes BC and the Canadian Mortgage and Housing Corporation. Prior to the signing of the new Umbrella Agreement in 2012, BCHMC provided funding for building envelope failure

### 11. CONTINGENCIES continued

c. BUILDING ENVELOPE REMEDIATION (BER) - (CRHC) continued remediation for BCMHC and Homes BC buildings. BCHMC may require repayment of certain BER subsidies. Repayment would be funded by second mortgages.

Funding for future BER for all buildings except for buildings with no operating agreements is subject to future negotiations with BCHMC.

d. HOMES BC PROGRAM REPAYABLE ASSISTANCE - (CRHC)

Under the new Umbrella Agreement the Homes BC program repayable assistance no longer apply as of April 1, 2012. Any outstanding repayable assistance owed by CRHC to BCHMC will be forgiven at a rate of 1/5 each year commencing January 1, 2015. Estimated total repayable assistance at December 31, 2017 is \$949,933 (2016 - \$1,424,899).

### e. CONTINGENT LEGAL LIABILITIES

As at December 31, 2017, there were various legal claims pending against the CRD arising in the ordinary course of its operations. The CRD has recorded a liability for certain claims based on estimated settlement costs, but has made no specific provision for those where the outcome is presently indeterminable.

### 12. BUDGET DATA

The budget data presented in these consolidated financial statements is based upon the 2017 budget approved by the Board on March 22, 2017. Amortization was not contemplated on development of the budget and, as such, has not been included. The chart below reconciles the approved budget to the budget figures reported in these consolidated financial statements.

|                            | Total             |
|----------------------------|-------------------|
| Revenues:                  |                   |
| Operating Budget           | \$<br>223,517,034 |
| Less:                      |                   |
| Transfers from other funds | (11,251,603)      |
| Opening surplus            | (4,347,224)       |
| Total Revenue              | 207,918,207       |
| Expenses:                  |                   |
| Operating budget           | 221,234,109       |
| Capital budget             | 162,294,505       |
| Less:                      |                   |
| Transfers to other funds   | (53,728,079)      |
| Capital budget             | (162,294,505)     |
| Debt principal payments    | (18,481,050)      |
| Total Expenses             | 149,024,980       |
| Annual Surplus             | \$<br>58,893,227  |

### 13. GOVERNMENT TRANSFERS

The following government transfers have been included in revenues:

|            | 2017                 | 2016        |
|------------|----------------------|-------------|
| Federal    | \$<br>11,136,627 \$  | 95,290      |
| Provincial | 18,084,733           | 16,943,711  |
| Local      | 95,137,084           | 90,074,021  |
|            | \$<br>124,358,444 \$ | 107,113,022 |

Local Government transfers include tax levies collected by the Province and municipalities on behalf of the District.

### 14. PENSION PLAN

The District and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trusteed pension plan. The board of trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory pension plan. Basic pension benefits provided are based on a formula. The Plan has about 193,000 active members and approximately 90,000 retired members. Active members include approximately 649 contributors from the District.

The most recent actuarial valuation as at December 31, 2015 indicated a \$2.2 billion funding surplus for basic pension benefits. The next valuation will be as at December 31, 2018 with results available in 2019. Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate with the result that there is no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

The District paid \$4,063,877 (2016 - \$3,854,460) for employer contributions to the plan in fiscal 2017, while employees contributed \$3,560,676 (2016 - \$3,410,771) to the plan in fiscal 2017.

### 15. RELATED PARTY TRANSACTIONS

The Capital Regional Hospital District (the Hospital District) is related to the Capital Regional District since the same individuals are members of the Board of Directors of both organizations. As legislated by the Hospital District Act, the officers and employees of the Capital Regional District are the corresponding officers and employees of the Hospital District. Each of the Regional District and the Hospital District are separate legal entities as defined by separate Letters Patent and authorized by separate legislation. During the year the Hospital District purchased, at cost, \$711,185 (2016 - \$632,511) of administrative support services and project management costs from the Capital Regional District.

### 16. GVLRA - CUPE LONG-TERM DISABILITY TRUST

The Trust was established January 1, 1987 as a result of negotiations between the Greater Victoria Labour Relations Association (GVLRA) representing a number of employers and the Canadian Union of Public

### 16. GVLRA - CUPE LONG-TERM DISABILITY TRUST continued

Employees (CUPE) representing a number of CUPE locals. The Trust's sole purpose is to provide a long-term disability income benefit plan. The employers and employees each contribute equal amounts into the Trust. The District paid \$392,217 (2016 - \$392,674) for employer contributions and District employees paid \$392,217 (2016 - \$392,674) for employee contributions to the plan in fiscal 2017. At December 31, 2016, the total plan provision for approved and unreported claims was \$18,937,267 with a net surplus of \$392,313.

### 17. SEGMENTED REPORTING

The District is a diversified regional government that provides a wide range of services to its stakeholders. For management reporting purposes, the District's operations and activities are organized and reported by Fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

District services are provided by departments and their activities are reported within these funds. Certain functions have been separately disclosed as segmented information, along with accounting for the services they provide as follows:

### Water Services:

Water Services operations include responsibility for the supply of wholesale water to the core municipalities, distribution to the Saanich Peninsula, the Westshore Communities, and Sooke. This segment also includes accountability for a number of local water service areas in Port Renfrew, Saltspring Island, and the Southern Gulf Islands.

### **Sewer Services:**

Sewer Services operations include responsibility for the design, build, and operation of sewage collection, treatment, and disposal systems in the District. This includes the accountability for liquid waste in the core area and a number of local sewer service areas in Port Renfrew, Saltspring Island, and the Southern Gulf Islands.

### **Environmental Health Services:**

Environmental Health Services operations are responsible for solid waste management and related environmental assessment and regulatory programs. The department provides municipal solid waste disposal and recycling services.

### **Recreation and Cultural Services:**

Recreation and Cultural Services operations provide a wide variety of facilities and programs to residents of the capital region. Regional Parks is responsible for establishing and protecting a network of regional parks. Three recreation centers are operated in Sooke, Sidney, and Ganges. There are a number of parks and recreation programs located throughout the Southern Gulf Islands.

# 17. SEGMENTED REPORTING continued General Government Services:

General Government Services operations are responsible for providing the functions of Corporate Services (Financial Services, GIS & Information Technology, Business Development, Risk Management, Payroll, Arts Development, and Facilities Management), Administration (Human Resources and Corporate Communications), and Planning and Protective Services.

### **Capital Region Housing Corporation:**

The CRHC is a wholly-owned subsidiary of the Capital Regional District. It was incorporated under the laws of British Columbia Company in 1982 and its principal activity is the provision of rental accommodation for citizens of the District. The CRHC operates properties with 1,286 housing units.

The following page provides additional Segmented Information.

17. SEGMENTED REPORTING continued

Year ended December 31, 2017

|   | Water<br>Services | Sewer<br>Services | Environmental<br>Health<br>Services | Recreation<br>and cultural<br>services | General<br>government<br>services | Capital Region<br>Housing<br>Corporation | 2017           |
|---|-------------------|-------------------|-------------------------------------|--|-----------------------------------|--|----------------|
| Revenue<br>Government transfers             | \$ 4 649 500      | \$ 48 159 229     | 859 418                             | \$ 28 738 636                          | \$ 38 182 508                     | \$ 3.769.153                             | \$ 124.358.444 |
| Sale of services                            | 43,864,193        |                   | 19,309,772                          |  |                                   |  | 70,011,214     |
| Other revenue                               | 310,039           | 2,941,472         | 6,414,044                           | 3,756,726                              | 6,868,804                         | 1  | 20,291,085     |
| Affordable housing - revenues of subsidiary | ı                 |                   | •                                   | •                                      | ,                                 | 12,911,903                               | 12,911,903     |
| Actuarial adjustment of long-term debt      | 3,785,948         | 1,276,212         | (325,398)                           | (886,515)                              | 1,799,352                         |  | 5,649,599      |
|   | 52,609,680        | 54,070,982        | 26,257,836                          | 35,491,342                             | 48,111,349                        | 16,681,056                               | 233,222,245    |
| Expenses                                    |                   |                   |                                     |  |                                   |  |                |
| Salaries, wages and benefits                | 12,722,411        | 45,668            | 2,253,246                           | 12,714,037                             | 27,907,309                        | 1,943,905                                | 57,586,576     |
| Contract for services and consultants       | 1,709,039         | 1,158,724         | 7,226,927                           | 999,814                                | 3,754,857                         | 2,312,997                                | 17,162,358     |
| Repairs and maintenance                     | 92,270            | 110,597           | 999,242                             | 521,186                                | 1,016,472                         | 755,864                                  | 3,495,631      |
| Supplies                                    | 682,048           | 498,076           | 95,272                              | 902,618                                | 1,160,759                         | 689'06                                   | 3,429,462      |
| Utilities                                   | 1,121,570         | 899,645           | 75,136                              | 790,659                                | 506,780                           | 1,127,521                                | 4,521,311      |
| Amortization of tangible capital assets     | 12,725,827        | 4,237,649         | 1,969,238                           | 3,370,991                              | 2,974,603                         | 5,542,835                                | 30,821,143     |
| Interest on debt                            | 6,120,421         | 2,546,129         | 307,900                             | 668,492                                | 6,614,439                         | 1,750,755                                | 18,008,136     |
| Other expenses                              | (189,512)         | 10,784,717        | 5,687,000                           | 7,847,931                              | 2,276,970                         | 1,184,580                                | 27,591,686     |
|   | 34,984,074        | 20,281,205        | 18,613,961                          | 27,815,728                             | 46,212,189                        | 14,709,146                               | 162,616,303    |
| Annual Surplus                              | \$ 17,625,606 \$  | \$ 33,789,777     | \$ 7.643.875 \$                     | 7,675,614                              | \$ 1,899,160                      | \$ 1.971.910 \$                          | \$ 70.605.942  |

17. SEGMENTED REPORTING continued

Year ended December 31, 2016

|   |   | Water<br>Services | Sewer<br>Services | Env | Environmental<br>Health<br>Services | Recreation<br>and cultural<br>services | General<br>government<br>services | Capital Region<br>Housing<br>Corporation |          | 2016        |
|---|---|-------------------|-------------------|-----|-------------------------------------|--|-----------------------------------|--|----------|-------------|
| Revenue                                     |   |                   |                   |     |                                     |  |                                   |  |          |             |
| Government transfers                        | ↔ | 3,690,906 \$      | 33,654,400        | 8   | 843,377 \$                          | 28,223,793 \$                          | 35,731,326                        | \$ 4,969,220 <b>\$ 107,113,022</b>       | \$       | 7,113,022   |
| Sale of services                            |   | 44,762,771        | 1,592,481         |     | 17,964,416                          | 6,897,576                              | 1,194,442                         | ı  |          | 72,411,686  |
| Other revenue                               |   | 2,926,037         | 4,758,628         |     | 7,207,631                           | 209,733                                | 8,569,215                         | ı  | •        | 23,671,244  |
| Affordable housing - revenues of subsidiary |   | ı                 | •                 |     | ,                                   | ı                                      | ı                                 | 12,358,718                               | •        | 12,358,718  |
| Actuarial adjustment of long-term debt      |   | 3,483,526         | 1,218,286         |     | (325,651)                           | (906,933)                              | 1,738,174                         | 1  |          | 5,207,402   |
|   |   | 54,863,240        | 41,223,795        |     | 25,689,773                          | 34,424,169                             | 47,233,157                        | 17,327,938                               | 7        | 220,762,072 |
| Expenses                                    |   |                   |                   |     |                                     |  |                                   |  |          |             |
| Salaries, wages and benefits                |   | 12,506,461        | 29,741            |     | 2,200,356                           | 12,099,874                             | 27,479,794                        | 1,814,827                                | ۳,       | 56,131,053  |
| Contract for services and consultants       |   | 1,444,530         | 911,288           |     | 7,455,494                           | 1,175,888                              | 3,232,685                         | 2,218,419                                | •        | 16,438,304  |
| Repairs and maintenance                     |   | 77,767            | 134,635           |     | 1,278,121                           | 469,166                                | 1,057,848                         | 709,598                                  |          | 3,727,135   |
| Supplies                                    |   | 940,194           | 401,670           | _   | 139,983                             | 825,654                                | 1,117,994                         | 84,743                                   |          | 3,510,238   |
| Utilities                                   |   | 981,946           | 889,270           | _   | 80,705                              | 792,221                                | 454,219                           | 1,058,375                                |          | 4,256,736   |
| Amortization of tangible capital assets     |   | 12,240,156        | 4,184,004         |     | 1,863,219                           | 3,152,658                              | 2,997,803                         | 5,467,449                                | •        | 29,905,289  |
| Interest on debt                            |   | 6,187,259         | 2,578,658         | •   | 307,898                             | 653,017                                | 6,966,768                         | 1,973,465                                | •        | 18,667,065  |
| Other expenses                              |   | 1,869,192         | 13,319,704        |     | 5,139,793                           | 6,458,238                              | 380,210                           | 1,130,087                                |          | 28,297,224  |
|   |   | 36,247,505        | 22,448,970        |     | 18,465,569                          | 25,626,716                             | 43,687,321                        | 14,456,963                               | ۳        | 160,933,044 |
| Annual Surplus                              | s | 18,615,735 \$     | 18,774,825        | €9  | 7,224,204 \$                        | 8,797,453 \$                           | 3,545,836                         | \$ 2,870,975                             | 4,<br>49 | 59,829,028  |

### 18. COMPARATIVE INFORMATION

Certain 2016 comparative information has been reclassified to conform with the financial statement presentation adopted for the current year.

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# Consolidated Debt Charges (Unaudited)

|   | Principal<br>Payments on<br>Mortgages and<br>Debenture<br>Debt | Principal<br>Payments on<br>Long-Term<br>Non-Debenture<br>Debt | Interest on<br>Mortgages and<br>Long-Term<br>Debt |
|---|--|--|---|
| GENERAL REVENUE FUND  |  |  |   |
| Issued by Municipal Finance Authority   |  |  |   |
| Member municipalities   | \$<br>8,277,993  | \$<br>-  | \$<br>6,307,409                                   |
| Capital Regional District   | 2,172,176  | -  | 1,266,850   |
| Non-debenture-Capital Regional District                                       | -  | 695,000  | 5,793   |
|   | 10,450,169   | 695,000  | 7,580,052   |
| SEWER REVENUE FUND  |  |  |   |
| Issued by Municipal Finance Authority   | 3,107,690  | -  | 2,383,051   |
| Non-debenture-Capital Regional District                                       | -  | -  | 281,348   |
|   | 3,107,690  | -  | 2,664,399   |
| WATER REVENUE FUND  |  |  |   |
| Issued by Municipal Finance Authority Non-debenture-Capital Regional District | 8,249,366  | -  | 6,174,359   |
|   | 8,249,366  | -  | 6,174,359   |
| HOUSING GENERAL REVENUE FUND  |  |  |   |
| Mortgages Payable   | 4,707,291  | -  | 1,750,755   |
|   | \$<br>26,514,516   | \$<br>695,000  | \$<br>18,169,565                                  |

| -  | nterest on<br>Femporary<br>Borrowings | Accrued<br>Debt<br>Charges | 2017                                     | 2016                                     |
|----|---------------------------------------|----------------------------|--|--|
| \$ | -<br>-<br>102,118                     | \$<br>-<br>10,775<br>-     | \$<br>14,585,402<br>3,449,801<br>802,911 | \$<br>14,101,494<br>3,454,714<br>148,920 |
|    | 102,118                               | 10,775                     | 18,838,115                               | 17,705,128                               |
|    | -<br>51,516                           | (35,664)                   | 5,455,077<br>332,863                     | 5,690,114<br>295,104                     |
|    | 51,516                                | (35,664)                   | 5,787,940                                | 5,985,217                                |
|    | -<br>12,136                           | (53,937)                   | <br>14,369,788<br>12,136                 | 14,300,242<br>14,327                     |
|    | 12,136                                | (53,937)                   | 14,381,924                               | 14,314,570                               |
|    |                                       |                            | 6,458,046                                | 6,503,637                                |
| \$ | 165,770                               | \$<br>(78,825)             | \$<br>45,466,025                         | \$<br>44,508,551                         |

## Summary of Long-Term Debt (Unaudited)

For the year ended December 31, 2017

#### **CAPITAL REGIONAL DISTRICT**

#### **SUMMARY OF LONG-TERM DEBT (Unaudited)**

| General Capital - Debenture | (Schedule B) |
|-----------------------------|--------------|
| Non-Debenture               | (Schedule B) |
| Sewer Capital - Debenture   | (Schedule C) |
| Non-Debenture               | (Schedule C) |
| Water Capital - Debenture   | (Schedule D) |
| Non-Debenture               | (Schedule D) |

Accrued actuarial valuation - CRD Debt

Member Municipalities (Schedule B)

**CRD Total** 

**CRHC Total** 

**Consolidated Total** 

2017

|               |                | 2017            |             |                                  |             |
|---------------|----------------|-----------------|-------------|----------------------------------|-------------|
| Outstanding   |                |                 |             | Total Debt                       | Outstanding |
| Dec 31/16     | Additions      | Principal       | Actuarial   | Retirement                       | Dec 31/17   |
| 24,016,215    | 2,300,000 \$   | (2,172,176) \$  | (544,427)   | \$ (2,716,603) \$                | 23,599,612  |
| 695,000       | -              | (695,000)       | -           | (695,000)                        | -           |
| 34,666,972    | 1,750,000      | (3,107,690)     | (1,257,840) | (4,365,530)                      | 32,051,442  |
| 17,700,000    | -              | -               | -           | -                                | 17,700,000  |
| 83,295,109    | -              | (8,249,366)     | (3,716,175) | (11,965,541)                     | 71,329,568  |
| -             | -              | -               | -           | -                                | -           |
| 160,373,296   | 4,050,000      | (14,224,232)    | (5,518,442) | (19,742,674)                     | 144,680,622 |
| (2,213,693)   |                |                 | (131,157)   | (131,157)                        | (2,344,850) |
| 158,159,603   | 4,050,000      | (14,224,232)    | (5,649,599) | (19,873,831)                     | 142,335,772 |
| 153,364,220   | 19,095,800     | (8,277,993)     | (2,376,353) | (10,654,346)                     | 161,805,674 |
|               |                |                 |             |                                  |             |
| 311,523,823   | 23,145,800     | (22,502,225)    | (8,025,952) | (30,528,177)                     | 304,141,446 |
| 50 000 070    |                | (4.707.004)     |             | (4.707.004)                      | 50 005 050  |
| 56,802,670    | -              | (4,707,291)     | -           | (4,707,291)                      | 52,095,379  |
| 260 226 402 4 | . 22 44E 000 ¢ | /27 200 E46\    | (0.02E.0E2) | ቀ <i>(25.225.46</i> 0)           | 256 226 825 |
| 368,326,493   | 23,145,800 \$  | (27,209,516) \$ | (8,025,952) | <b>\$</b> (35,235,468) <b>\$</b> | 356,236,825 |

| TOTAL OUTSTANDING DEBT General Capital (CRD and municipalities) Sewer Capital Water Capital less accrued actuarial valuation | \$<br>185,405,286<br>49,751,442<br>71,329,568<br>2,344,850 |
|--|--|
| CRD  | 304,141,446  |
| CRHC   | <br>52,095,379   |
| Total  | \$<br>356,236,825  |

# Long-Term Debt: General Capital Fund (Unaudited)

| Issue<br>Date By  | ls<br>Bylaw B                     | Issue<br>Bylaw                                | MFA/<br>CMHC<br>Issue                   | Maturity<br>Date  | Original<br>Debt                    | Interest<br>Rate           | December 31, 2016<br>Previous<br>Outstanding   | Principal<br>2017                       | Actuarial<br>2017   | Debt<br>Retirement<br>2017               | December 31, 2017<br>Outstanding               |
|---|-----------------------------------|---|---|---|-------------------------------------|----------------------------|--|---|---|--|--|
| Regional Parks<br>2017 414;   | arks<br>4142                      | 4198  | 142                                     | 2032  | 560,000                             | 3.150%                     | 1  | •                                       | 1   |  | 260,000  |
| Total Regional Parks  | nal Park                          | S   |   |   | 260,000                             |                            | •  | •                                       | •   |  | 260,000  |
| Port Renfrew Fire<br>2009 3634  | ew Fire<br>3634                   | 2456  | 106                                     | 2024  | 40,000                              | 4.130%                     | 24,222   | 1,998                                   | 631   | 2,629                                    | 21,593   |
| Total Port Renfrew Fire   | <b>Renfrey</b>                    | Fire  |   |   | 40,000                              |                            | 24,222   | 1,998                                   | 631   | 2,629                                    | 21,593   |
| Seaparc Golf Course<br>2017 4052 4  | olf Cours<br>4052                 | se<br>4175                                    | 141                                     | 2032  | 000'099                             | 2.800%                     | •  | 1                                       | ı   | ı  | 000,099  |
| Total Seaparc Golf Course   | arc Golf                          | Course  |   |   | 000'099                             |                            | •  | •                                       | 1   |  | 000'099  |
| Peninsula Recreation - Swimming Pool<br>2008 3388 3514 103 2023<br>2008 3388 3547 104 2023<br>2009 3388 3594 105 2024<br>Total Peninsula Recreation - Swimming Pool | Recreatic<br>3388<br>3388<br>3388 | on - Swii<br>3514<br>3547<br>3594<br>creation | mming P<br>103<br>104<br>105<br>- Swimn | 2023<br>2023<br>2023<br>2024<br>ming Pool                           | 5,200,000<br>1,600,000<br>2,198,000 | 4.650%<br>5.150%<br>4.900% | 2,807,123<br>863,730<br>1,331,000<br>5,001,853 | 259,694<br>79,906<br>109,770<br>449.370 | 95,715<br>29,451<br>34,680  | 355,409<br>109,357<br>144,450<br>609,216 | 2,451,714<br>754,373<br>1,186,550<br>4,392,637 |
| eninsula R<br>2017 <sup>4</sup>   | Recreatic<br>4116                 | on - Con<br>4175                              | mmunity<br>141                          | Peninsula Recreation - Community Recreation 2017 4116 4175 141 2032 | 1,080,000                           | 2.800%                     |  | '                                       |   | '  | 1,080,000                                      |
| Total Peninsula Recreation - Community Rec  | sula Red                          | creation                                      | - Comm                                  | unity Rec   | 1,080,000                           |                            | •  | •                                       | •   | 1  | 1,080,000                                      |
| Solid Waste - Refuse Disposal   | te - Refus                        | se Dispo                                      | osal<br>104                             | 2003  | 000 000 6                           | ת<br>150%                  | 1 079 663                                      | 00 882                                  | 20<br>20<br>20<br>20<br>20<br>20<br>20<br>20<br>20<br>20<br>20<br>20<br>20<br>2 | 136 605                                  | 042  |
|   | 3518                              | 3677  | 110                                     | 2025  | 2.500,000                           | 4.500%                     | 1.671.855                                      | 124.853                                 | 33.126  | 157.979                                  | 1.513.876                                      |
|   | 3518                              | 3769  | 116                                     | 2026  | 2,200,000                           | 4.200%                     | 1,604,905                                      | 109,869                                 | 23,804  | 133,673                                  | 1,471,232                                      |
| Total Solid Waste -   | Waste -                           | Refuse  | Refuse Disposa                          |   | 6,700,000                           |                            | 4,356,423                                      | 334,604                                 | 93,743  | 428,347                                  | 3,928,076                                      |
| Saltspring Island - Library   | sland - L                         | ibrary  | Ö                                       | 7000  | 350,000                             | 1 750%                     | 077  | 17 / 70                                 | 8 307   | 25 873                                   | 7.7.7.7.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0        |
|   | 3613                              | 3800  | 117                                     | 2026  | 2.000,000                           | 3.250%                     | 1.459.006                                      | 99.882                                  | 21.640  | 121.522                                  | 1.337.484                                      |
|   | 3613                              | 3910  | 126                                     | 2028  | 100,000                             | 3.850%                     | 84,410   | 4,994                                   | 624   | 5,618                                    | 78,792   |
| Total Saltspring Island - Library   | ring Isla                         | and - Lib                                     | rary                                    |   | 2,450,000                           |                            | 1,683,557                                      | 122,355                                 | 30,658  | 153,013                                  | 1,530,544                                      |

Long-Term Debt – General Capital Fund (Unaudited) continued

| Issue<br>Date Bylaw  | Issue<br>Bylaw               | MFA/<br>CMHC<br>Issue    | Maturity<br>Date | Original<br>Debt | Interest<br>Rate | December 31, 2016<br>Previous<br>Outstanding | Principal<br>2017 | Actuarial<br>2017 | Debt<br>Retirement<br>2017 | December 31, 2017<br>Outstanding |
|--|------------------------------|--------------------------|------------------|------------------|------------------|--|-------------------|-------------------|----------------------------|----------------------------------|
| Royal Theatre<br>2002 2786   | 3011                         | 78                       | 2017             | 3,000,000        | 2.100%           | 275,264                                      | 139,027           | 136,237           | 275,264                    | ·                                |
| l otal Royal I neatre  | atre                         |                          |                  | 3,000,000        |                  | 2/5,264                                      | 139,027           | 136,237           | 275,264                    | •                                |
| Saltspring Island - Indoor Pool<br>2005 3207 3258<br>2006 3207 3364                | 1 - Indoor F<br>3258<br>3364 | 92<br>99                 | 2020<br>2021     | 2,500,000        | 1.550%<br>1.750% | 816,192<br>160,161                           | 124,853<br>19,976 | 67,352<br>9,594   | 192,205<br>29,570          | 623,987<br>130,591               |
| Total Saltspring Island - Indoor Pool  | Island - In                  | door Poo                 | -                | 2,900,000        |                  | 976,353                                      | 144,829           | 76,946            | 221,775                    | 754,578                          |
| Gossip Island - Electrification<br>2012 3579 Total Gossip Island - Electrification | Electrificati<br>Ind - Elect | ion<br>121<br>rification | 2027             | 715,000          | 2.900%           | 563,368                                      | 35,708<br>35,708  | 6,065             | 41,773                     | 521,595<br>521,595               |
| Galiano Island Public Building<br>2013 3793 3910                                   | ublic Buildir<br>3910        | ling<br>126              | 2028             | 310,000          | 3.850%           | 261,672                                      | 15,482            | 1,933             | 17,415                     | 244,257                          |
| Total Gossip Island - Electrification  | and - Elect                  | rification               |                  | 310,000          |                  | 261,672                                      | 15,482            | 1,933             | 17,415                     | 244,257                          |
| Galiano Island Fire<br>2013 3793   | ire<br>3910                  | 126                      | 2028             | 290,000          | 3.850%           | 244,790                                      | 14,483            | 1,809             | 16,292                     | 228,498                          |
| Total Gossip Island - Electrification  | and - Elect                  | rification               |                  | 290,000          |                  | 244,790                                      | 14,483            | 1,809             | 16,292                     | 228,498                          |
| North Galiano Fire<br>2014 3844  | ire<br>3936                  | 127                      | 2029             | 280,000          | 3.300%           | 251,474                                      | 13,984            | 1,141             | 15,125                     | 236,349                          |
| Total Gossip Island - Electrification  | and - Elect                  | rification               |                  | 280,000          |                  | 251,474                                      | 13,984            | 1,141             | 15,125                     | 236,349                          |
| East Sook Fire<br>2014 3863<br>2016 3863   | 4<br>4 4<br>4 4              | 130<br>139               | 2029<br>2031     | 1,800,000        | 3.000%           | 1,616,616                                    | 89,894<br>8,065   | 7,335             | 97,229<br>8,065            | 1,519,387                        |
| Total Gossip Island - Electrification  | and - Elect                  | rification               |                  | 1,950,000        |                  | 1,766,616                                    | 626'26            | 7,335             | 105,294                    | 1,661,322                        |
| Land Banking and Housing<br>2015 3715 4009 13<br>Total and Banking and Housing     | 4009 And Pousing             | 131                      | 2030             | 9,413,000        | 2.200%           | 8,610,623<br>8,610,623                       | 802,377           | 28,083            | 830,460                    | 7,780,163<br>7,780,163           |

Long-Term Debt – General Capital Fund (Unaudited) continued

| Issue                                     | MFA/<br>CMHC | MFA/<br>Issue CMHC Maturity | Original   | <b></b> | December 31, 2016<br>Previous | Principal | Principal Actuarial | æ                                      | De          |
|---|--------------|-----------------------------|------------|---------|-------------------------------|-----------|---------------------|--|-------------|
| Date Bylaw Bylaw Issue Date               | Issue        | Date                        | Debt       | Rate    | Outstanding                   | 2017      | 2017                | 2017                                   | Outstanding |
| Total General - Debenture Debt            | ire Debt     |                             | 39,346,000 |         | 24,016,215                    | 2,172,176 | 544,427             | 24,016,215 2,172,176 544,427 2,716,603 | 23,599,612  |
| Von-Debenture Debt                        |              |                             |            |         |                               |           |                     |  |             |
|   |              |                             | 750,000    | 0.950%  | 695,000                       | 695,000   | 1                   | 695,000                                | •           |
| <b>Total General - Non-Debenture Debt</b> | enture D     |                             | 750,000    |         | 000'569                       | 695,000   | •                   | 695,000                                | •           |

| lssue                             | Issue    | CMHC     | Issue CMHC Maturity | Original     | Interest | Previous    | Principal       | Actuarial | Principal Actuarial Retirement         | December 31, 2017 |
|-----------------------------------|----------|----------|---------------------|--------------|----------|-------------|-----------------|-----------|--|-------------------|
| Date Bylaw Bylaw Issue            | Bylaw    | lssue    | Date                | Debt         | Rate     | Outstanding | 2017            | 2017      | 2017                                   | Outstanding       |
| otal General - Debenture Debt     | Debentur | re Debt  |                     | 39,346,000   |          | 24,016,215  | 2,172,176       | 544,427   | 24,016,215 2,172,176 544,427 2,716,603 | 23,599,612        |
| Von-Debenture Debt                | Debt     |          |                     |              |          |             |                 |           |  |                   |
| seaparc                           |          |          |                     | 750,000      | 0.950%   | 695,000     | 695,000 695,000 | 1         | 695,000                                | •                 |
| otal General - Non-Debenture Debt | Non-Deb  | enture D | ebt                 | 750,000      |          | 000'569     | 695,000         | •         | 695,000                                |                   |
|                                   |          |          |                     |              |          |             |                 |           |  |                   |
|                                   |          |          |                     | 000 000 01 0 |          |             |                 |           | 000 111 0                              |                   |

Long-Term Debt – General Capital Fund (Unaudited) continued

|                  |                       | MFA           |                  |                  |                  | December 31, 2016       |                   |                   | Debt               |                                  |
|------------------|-----------------------|---------------|------------------|------------------|------------------|-------------------------|-------------------|-------------------|--------------------|----------------------------------|
| Issue<br>Date    | Issue<br>Bylaw        | CMHC<br>Issue | Maturity<br>Date | Original<br>Debt | Interest<br>Rate | Previous<br>Outstanding | Principal<br>2017 | Actuarial<br>2017 | Retirement<br>2017 | December 31, 2017<br>Outstanding |
| MUNICI           | MUNICIPALITIES        |               |                  |                  |                  |                         |                   |                   |                    |                                  |
| Victoria<br>2003 | 3026                  | 79            | 2033             | 10.000.000       | 2.100%           | 7.333.943               | 150.514.0         | 133.303           | 283.817            | 7.050.126                        |
| 2003             | 3026                  |               | 2033             | 10,000,000       | 2.400%           | 7,333,943               | 150,514.0         | 133,303           | 283,817            | 7,050,126                        |
| 2004             | 3026                  |               | 2034             | 10,000,000       | 2.400%           | 7,604,245               | 150,514.0         | 119,788           | 270,302            | 7,333,943                        |
| 2007             | 3467                  | _             | 2022             | 4,509,000        | 2.250%           | 2,125,918               | 225,185.0         | 95,323            | 320,508            | 1,805,410                        |
| 2008             | 3515                  |               | 2023             | 1,800,000        | 4.650%           | 971,696                 | 89,894.0          | 33,132            | 123,026            | 848,670                          |
| 2009             | 3515                  |               |                  | 1,800,000        | 4.900%           | 1,089,989               | 89,894.0          | 28,400            | 118,294            | 971,695                          |
| 2009             | 3595                  | 105           |                  | 3,440,015        | 4.900%           | 2,083,103               | 171,798.0         | 54,276            | 226,074            | 1,857,029                        |
| 2010             | 3515                  |               |                  | 5,200,000        | 4.500%           | 3,477,459               | 259,694.0         | 68,902            | 328,596            | 3,148,863                        |
| 2011             | 3770                  |               |                  | 10,200,000       | variable         | 8,327,573               | 419,299.0         | 1                 | 419,299            | 7,908,274                        |
| 2014             | 3770                  |               |                  | 23,200,000       | 3.000%           | 21,610,642              | 779,097.0         | 63,574            | 842,671            | 20,767,971                       |
| 2016             | 3770                  |               |                  | 5,500,000        | 2.100%           | 5,500,000               | 204,686.0         | •                 | 204,686            | 5,295,314                        |
| 2017             | 3770                  |               |                  | 9,600,000        | 3.150%           | •                       | •                 | 1                 | •                  | 000'009'6                        |
| Total Victoria   | toria                 |               |                  | 85,649,015       |                  | 67,458,511              | 2,691,089         | 730,001           | 3,421,090          | 73,637,421                       |
| Central Saanich  | ,aanich               |               |                  |                  |                  |                         |                   |                   |                    |                                  |
| 2010             | 3674                  | 110           |                  | 1,000,000        | 4.500%           | 668,742                 | 49,941            | 13,250            | 63,191             | 605,551                          |
| 2011             | 3772                  | 116           |                  | 1,333,333        | 4.200%           | 972,670                 | 66,588            | 14,427            | 81,015             | 891,655                          |
| 2014             | 3967                  | 130           | 2019             | 1,085,540        | 2.050%           | 676,683                 | 200,420           | 16,354            | 216,774            | 459,909                          |
| 2015             | 4032                  | 133           |                  | 8,523,540        | 2.750%           | 8,304,706               | 218,834           | 7,659             | 226,493            | 8,078,213                        |
| Total Ce         | Total Central Saanich | nich          |                  | 11,942,413       |                  | 10,622,801              | 535,783           | 51,690            | 587,473            | 10,035,328                       |
| Esquimal         | <u></u>               |               |                  |                  |                  |                         |                   |                   |                    |                                  |
| 2002             | 2999                  | 78            | 2022             | 4,000,000        | 2.100%           | 1,629,149               | 120,970           | 118,543           | 239,513            | 1,389,636                        |
| 2003             | 3092                  |               | 2023             | 2,800,000        | 2.400%           | 1,300,079               | 84,679            | 74,996            | 159,675            | 1,140,404                        |
| 2004             | 3198                  | 85            | 2024             | 1,256,000        | 2.000%           | 651,391                 | 37,985            | 30,230            | 68,215             | 583,176                          |
| 2005             | 3293                  |               | 2025             | 2,012,000        | 1.800%           | 1,098,433               | 73,965            | 31,975            | 105,940            | 992,493                          |
| 2006             | 3369                  |               | 2026             | 1,129,000        | 1.750%           | 673,802                 | 37,914            | 18,208            | 56,122             | 617,680                          |
| 2007             | 3464                  | 102           | 2027             | 2,353,000        | 2.250%           | 1,516,769               | 79,018            | 33,449            | 112,467            | 1,404,302                        |
| 2014             | 3969                  | 130           | 2024             | 1,200,000        | 3.000%           | 996,104                 | 99,949            | 8,156             | 108,105            | 887,999                          |
| Total Esquimalt  | quimalt               |               |                  | 14,750,000       |                  | 7,865,727               | 534,480           | 315,557           | 850,037            | 7,015,690                        |

Long-Term Debt – General Capital Fund (Unaudited) continued

|                   |                                  | ĺ                         |         | ,       | ဓ္ဌ       | _       | 24        | 2         | 9         | 9         | 2         | Š         | 8         | 7:      | છ         | 33        | 2         | 0         | 0         | 0       | 0         | 0         | 33            |         | ဖွ        | 99            |               | 8         | ထ္တ       | ξ.        | <u>.</u>            |
|-------------------|----------------------------------|---------------------------|---------|---------|-----------|---------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---------|-----------|-----------|-----------|-----------|-----------|---------|-----------|-----------|---------------|---------|-----------|---------------|---------------|-----------|-----------|-----------|---------------------|
|                   | December 31, 2017<br>Outstanding |                           |         |         | 884,039   | 143,311 | 833,897   | 576,412   | 1,470,776 | 923,446   | 1,067,772 | 696,385   | 5,569,298 | 547,127 | 1,774,555 | 3,989,833 | 7,646,652 | 1,500,000 | 1,300,000 | 195,800 | 2,000,000 | 1,500,000 | 32,619,303    |         | 1,920,356 | 1,920,356     |               | 449,598   | 5,496,468 | 1,418,095 | 7 364 161           |
| Debt              | Retirement<br>2017               |                           | 36,701  | 55,053  | 59,264    | 66,580  | 256,863   | 179,292   | 333,033   | 163,936   | 114,750   | 72,670    | 515,054   | 43,818  | 216,210   | 255,227   | 417,948   | 1         | 1         | •       | 1         | 1         | 2,786,399     |         | 268,882   | 268,882       |               | 428,188   | 263,942   | 90,747    | 782 877             |
|                   | Actuarial<br>2017                |                           | 18,164  | 27,248  | 27,835    | 29,506  | 90,010    | 54,750    | 108,048   | 48,757    | •         | 15,238    | •         | 6,362   | 16,312    | 19,255    | •         | •         | •         | •       | 1         | 1         | 461,485       |         | 126,288   | 126,288       |               | 201,111   | 78,500    | 6,846     | 286 457             |
|                   | Principal<br>2017                |                           | 18,537  | 27,805  | 31,429    | 37,074  | 166,853   | 124,542   | 224,985   | 115,179   | 114,750   | 57,432    | 515,054   | 37,456  | 199,898   | 235,972   | 417,948   | •         | •         | •       | 1         | •         | 2,324,914     |         | 142,594   | 142,594       |               | 227,077   | 185,442   | 83,901    | 496 420             |
| December 31, 2016 | Previous<br>Outstanding          |                           | 36,701  | 55,053  | 943,303   | 209,891 | 1,090,760 | 755,704   | 1,803,809 | 1,087,382 | 1,182,522 | 769,055   | 6,084,352 | 590,945 | 1,990,765 | 4,245,060 | 8,064,600 | •         | •         | •       | •         |           | 28,909,902    |         | 2,189,238 | 2,189,238     |               | 877,786   | 5,760,410 | 1,508,842 | 8 147 038           |
|                   | Interest<br>Rate                 |                           | 1.150%  | 2.100%  | 2.100%    | 2.000%  | 1.550%    | 1.800%    | 1.750%    | 2.250%    | variable  | 3.730%    | variable  | 2.900%  | 3.000%    | 3.000%    | 2.600%    | 2.800%    | 2.800%    | 3.150%  | 3.150%    | 3.150%    |               |         | 2.400%    |               |               | 2.400%    | 2.250%    | 3.300%    |                     |
|                   | Original<br>Debt                 |                           | 400,000 | 000,009 | 1,500,000 | 800,000 | 3,341,000 | 2,320,000 | 4,505,000 | 2,306,300 | 1,797,000 | 1,150,000 | 8,400,000 | 750,000 | 2,400,000 | 4,725,000 | 8,064,600 | 1,500,000 | 1,300,000 | 195,800 | 2,000,000 | 1,500,000 | 43,058,900    |         | 4,715,000 | 4,715,000     |               | 4,900,000 | 7,722,907 | 1,680,000 | 14 302 907          |
|                   | Maturity<br>Date                 |                           | 2017    | 2017    | 2028      | 2019    | 2020      | 2020      | 2021      | 2022      | 2025      | 2025      | 2026      | 2027    | 2024      | 2029      | 2031      | 2032      | 2032      | 2032    | 2032      | 2032      |               |         | 2023      |               |               | 2018      | 2032      | 2029      |                     |
| MFA/              | CMHC<br>Issue                    |                           | 77      | 78      | 79        | 82      | 92        | 92        | 66        | 102       | 1         | 112       | 114       | 121     | 130       | 130       | 137       | 14        | 14        | 142     | 142       | 142       |               |         | 80        |               |               | 80        | 102       | 127       | ح.                  |
|                   |                                  | ALITIES                   | 2954    | 3002    | 3051      | 3197    | 3257      | 3292      | 3363      | 3466      | 3726      | 3726      | 3771      | 3853    | 3968      | 3968      | 4061      | 4163      | 4163      | 4199    | 4199      | 4199      | nich          |         | 3092      | Bay           | nich          | 3094      | 3465      | 3938      | h Saanic            |
|                   | Issue<br>Date                    | MUNICIPALITIES<br>Saanich | 2002    | 2002    | 2003      | 2004    | 2005      | 2005      | 2006      | 2007      | 2010      | 2010      | 2011      | 2012    | 2014      | 2014      | 2016      | 2017      | 2017      | 2017    | 2017      | 2017      | Total Saanich | Oak Bay | 2003      | Total Oak Bay | North Saanich | 2003      | 2007      | 2014      | Total North Saanich |

Long-Term Debt – General Capital Fund (Unaudited) continued

|  | _                        |         |        |           |           |         |           |              |             |           |                  |           |         |         |                 |         |         |         |         |         |           |           |           |           |               |       |           |         |             |
|--|--------------------------|---------|--------|-----------|-----------|---------|-----------|--------------|-------------|-----------|------------------|-----------|---------|---------|-----------------|---------|---------|---------|---------|---------|-----------|-----------|-----------|-----------|---------------|-------|-----------|---------|-------------|
| December 31, 2017<br>Outstanding             |                          | 251,387 | 32,033 | 1,173,382 | 902,103   | 416,702 | 3,000,000 | 5,775,607    | 1 635 073   | 4,914,491 | 6,549,564        |           | 265,133 | 456,385 | 721,518         |         | 61,623  | 326,788 | 429,328 | 357,313 | 1,833,267 | 3,256,804 | 304,977   | 4,413,810 | 10,983,910    |       | 4,814,521 | 368,296 | 5,182,817   |
| Debt<br>Retirement<br>2017                   |                          | 56,922  | 5,686  | 43,994    | 31,347    | 13,456  |           | 151,405      | 148 561     | 199,408   | 347,969          |           | 31,013  | 43,615  | 74,628          |         | 29,045  | 58,013  | 76,216  | 51,798  | 223,182   | 97,955    | 293,251   | 87,190    | 916,650       |       | 437,441   | 29,495  | 466,936     |
| Actuarial<br>2017                            |                          | 18,467  | 1,691  | 9,225     | 5,582     | 1,954   | 1         | 36,919       | 26.455      | 15,044    | 41,499           |           | 13,744  | •       | 13,744          |         | 6,973   | 13,928  | 18,298  | 12,436  | 53,582    | 14,223    | 42,579    | 1         | 162,019       |       | 141,922   | 8,772   | 150,694     |
| Principal<br>2017                            |                          | 38,455  | 3,995  | 34,769    | 25,765    | 11,502  | 1         | 114,486      | 122 106     | 184,364   | 306,470          |           | 17,269  | 43,615  | 60,884          |         | 22,072  | 44,085  | 57,918  | 39,362  | 169,600   | 83,732    | 250,672   | 87,190    | 754,631       |       | 295,519   | 20,723  | 316,242     |
| December 31, 2016<br>Previous<br>Outstanding |                          | 308,309 | 37,719 | 1,217,376 | 933,450   | 430,158 |           | 2,927,012    | 1 783 634   | 5.113.898 | 6,897,532        |           | 296,146 | 200,000 | 796,146         |         | 899'06  | 384,801 | 505,544 | 409,111 | 2,056,449 | 3,354,759 | 598,228   | 4,501,000 | 11,900,560    |       | 5,251,962 | 397,791 | 5,649,753   |
| Interest<br>Rate                             |                          | 1.750%  | 2.250% | 4.500%    | 3.250%    | 3.400%  | 3.150%    |              | 3 250%      | 3.300%    |                  |           | 2.400%  | 2.100%  |                 |         | 4.900%  | 4.900%  | 4.900%  | 4.900%  | 4.900%    | 2.900%    | 2.100%    | 2.600%    |               |       | 1.750%    | 2.250%  |             |
| Original<br>Debt                             |                          | 770,000 | 80,000 | 1,448,000 | 1,073,000 | 479,000 | 3,000,000 | 3,850,000    | 2 445 000   | 5.490,000 | 7,935,000        |           | 571,021 |         | 1,071,021       |         | 265,000 | 733,000 | 963,000 | 720,000 | 3,396,000 | 3,710,323 | 1,662,700 | 4,501,000 | 15,951,023    |       | 8,800,000 | 617,101 | 9,417,101   |
| Maturity<br>Date                             |                          | 2021    | 2022   | 2035      | 2036      | 2037    | 2047      |              | 9000        | 2034      |                  |           | 2024    | 2026    |                 |         | 2019    | 2022    | 2022    | 2023    | 2024      | 2038      | 2018      | 2046      |               |       | 2026      | 2027    |             |
| MFA/<br>CMHC<br>Issue                        |                          | 66      | 101    | 110       | 117       | 118     | 142       |              | 717         | 127       |                  |           | 8 9     | 139     |                 |         | 105     | 105     | 105     | 105     | 105       | 121       | 121       | 137       |               |       | 66        | 101     |             |
| Issue<br>Bylaw                               | MUNICIPALITIES<br>Sidnev | 3359    | 3414   | 3676      | 3801      | 1958    | 4200      | Iney         | yal<br>3802 | 3937      | w Royal          |           | 3153    | 4115    | hlands          | _       | 3296    | 3296    | 3296    | 3296    | 3296      | 3852      | 3852      | 4060      | lwood         |       | 3360      | 3413    | oke         |
| lssue<br>Date                                | MUNICIF<br>Sidnev        | 2006    | 2007   | 2010      | 2011      | 2012    | 2017      | Total Sidney | View Royal  | 2014      | Total View Royal | Highlands | 2004    | 2016    | Total Highlands | Colwood | 2009    | 2009    | 2009    | 2009    | 2009      | 2012      | 2012      | 2016      | Total Colwood | Sooke | 2006      | 2007    | Total Sooke |

Long-Term Debt – General Capital Fund (Unaudited) continued

|                                | MFA/    |                     |                |          | December 31, 2016 |                        |           | Debt                       |                   |
|--------------------------------|---------|---------------------|----------------|----------|-------------------|------------------------|-----------|----------------------------|-------------------|
| enssi enssi                    | CMHC    | Issue CMHC Maturity | Original       | Interest | Previous          | Principal              | Actuarial | Retirement                 | December 31, 2017 |
| Date Bylaw Issue               | Issue   | Date                | Debt           | Rate     | Outstanding       | 2017                   | 2017      | 2017                       | Outstanding       |
| MUNICIPALITIES                 |         |                     |                |          |                   |                        |           |                            |                   |
| Total Municipal                |         |                     | 213,202,380    |          | 153,364,220       | 8,277,993              | 2,376,353 | 10,654,346                 | 161,805,674       |
| <b>Total General Debenture</b> | enture  |                     | 39,346,000     |          | 24,016,215        | 2,172,176              | 544,427   | 2,716,603                  | 23,599,612        |
|                                |         | I                   | 252,548,380    |          | 177,380,435       | 10,450,169             | 2,920,780 | 13,370,949                 | 185,405,286       |
| Total General Non-Debenture    | ղ-Deben | ture                | 750,000        |          | 695,000           | 695,000                | •         | 695,000                    | •                 |
| Grand Total                    |         |                     | \$ 253,298,380 |          | 178,075,435       | 178,075,435 11,145,169 | 2,920,780 | 2,920,780 \$ 14,065,949 \$ | \$ 185,405,286    |



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## Long-Term Debt: Sewer Capital Fund (Unaudited)

23,180 27,008 50,188 78,795 78,795 2,802,812 1,201,206 471,484 393,607 606,703 745,358 652,954 ,367,396 1,305,907 3,453,003 482,027 ,275,223 **December 31, 2017** 472,755 145,901 748,784 Outstanding Retirement 6,116 230,646 231,844 147,850 295,700 906,040 497,573 213,245 68,348 41,075 43,257 129,021 13,988 13,988 11,685 33,707 34,367 97,973 18,402 26,287 10,925 2017 1,697 3,742 3,815 8,613 4,802 2,623 1,089 3,712 4,160 4,160 70,798 47,968 95,936 147,985 63,422 18,407 Actuarial 13,073 6,311 295,525 9,988 29,965 30,552 84,900 349,588 149,823 49,941 8,302 5,027 13,329 149,823 161,046 99,882 13,984 19,976 32,462 38,455 9,828 199,764 610,515 Principal 104,877 192,754 157,586 506,462 977,202 800,804 1,414,451 539,832 December 31, 2016 373,196 169,554 242,221 434,682 649,960 34,105 33,124 67,229 92,783 4,359,043 516,394 979,430 3,300,385 ,601,607 ,496,417 Outstanding **Previous** 3.400% 3.150% 3.850% 4.900% 4.200% 4.130% 4.500% 3.850% 2.250% 2.250% 4.650% 1.800% 1.750% 1.750% 4.900% .550% 3.730% 2.250% Interest Rate Debt - LWMP Core - NET / ECI Sewer Upgrade (Oak Bay invoice) 99,680 60,350 160,030 200,000 650,000 770,000 4,000,000 7,000,000 3,000,000 1,000,000 280,000 400,000 196,790 ,700,000 611,766 2,100,000 196,790 3,000,000 3,000,000 2,000,000 Original Debt 2025 2027 2028 2028 2028 2024 2024 2025 2028 2019 2021 2022 2020 2021 2022 2022 2023 2023 Debt - LWMP Core - NET / ECI Sewer Upgrade 2021 Maturity Date 'otal LWMP Core - NET / ECI Sewer Upg Septage/Composting - Saltspring Island Debt - NWT - Vortex / Siphon Upgrade otal NWT - Vortex / Siphon Upgrade Debt - NWT - Macaulay Point/Genset 116 Fotal NWT - Macaulay Point/Genset 124 126 110 92 95 97 99 101 102 103 CMHC Issue otal Millstream Site Remediation otal Septage/Composting - SSI Millstream Site Remediation 3910 3769 3412 3882 3910 3817 3594 3325 3412 3634 3677 3457 3514 3291 3364 Bylaw Issue 3339 3532 3532 3205 3205 3205 3205 3513 3513 3513 3513 3564 3564 3205 3205 3205 3564 3564 Bylaw 2009 2012 2013 2013 2005 2006 2006 2010 2013 2007 Date

Long-Term Debt – Sewer Capital Fund (Unaudited) continued

Long-Term Debt – Sewer Capital Fund (Unaudited) continued

|                               | J           | ١ ؊   | ~         | 0  | 0   | + 0  | +                                  | ~ →  | _        | <b>~</b> C   | ~                                     | 61                           | امام   |
|-------------------------------|-------------|---|-----------|--|---|--|------------------------------------|--|----------|--|---------------------------------------|------------------------------|--|
| December 31, 2017             | Outstanding | 5,478,008   | 5,478,008 | 180,180  | 180,180   | 336,974<br>1,500,000   | 1,836,974                          | 7,343  | 15,177   | 680,013  | 930,013                               | 32,051,442                   | 17,700,000<br>17,700,000   |
| Debt<br>Retirement            | 2017        | 164,762   | 164,762   | 31,987   | 31,987  | 13,026   | 13,026                             | 3,410  | 5,185    | 64,987   | 64,987                                | 4,365,530                    |  |
| Actuarial                     | 2017        | 18,289  | 18,289    | 9,513  | 9,513   | 1 1  | 1                                  | 1,511  | 2,087    | ,  | •                                     | 1,257,840                    |  |
| Principal                     | 2017        | 146,473   | 146,473   | 22,474   | 22,474  | 13,026   | 13,026                             | 1,899  | 3,098    | 64,987   | 64,987                                | 3,107,690                    |  |
| December 31, 2016<br>Previous | Outstanding | 5,642,770   | 5,642,770 | 212,167  | 212,167   | 350,000  | 350,000                            | 10,753   | 20,362   | 745,000  | 745,000                               | 34,666,972                   | 17,700,000<br><b>17,700,000</b>  |
| I<br>Interest                 | Rate        | 3.850%  |           | 2.250%   |   | 2.100%   |                                    | 2.000%   |          | 2.100%   |                                       |                              | variable   |
| Original                      | Debt        | m<br>6,100,000  | 6,100,000 | 450,000  | 450,000   | 350,000<br>1,500,000   | 1,850,000                          | 40,982   | 64,982   | 745,000  | 995,000                               | 69,381,129                   | 17,700,000<br>17,700,000   |
| Maturity                      | Date        | Debt - Core Area WasteWater Treatment Program 2013 3887 3910 126 2038 | Pgrm.     | 2022   |   | 2036<br>2042   |                                    | 2019   |          | 2026<br>2027   |                                       |                              | П  |
| MFA\<br>CMHC                  |             | /ater Treatr<br>126   | ter T     | /Rutland<br>101                                      | Sutland   | S.I.)<br>139<br>142  | er (S.S.I.)                        | S.I.)<br>85  | ·        | s (P.L.)<br>139<br>142   | Total Debt - Magic Lake Estates (P.I. | Debt                         | Non Debenture Debt<br>2014 3887 3888<br>Total Sewer - Non Debenture Debt |
| Issue                         | _           | WasteWa<br>3910   | WasteWa   | Humber/F<br>3412                                     | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | ewer (S.S<br>4114<br>4198  | ges Sew                            | sewer (S.<br>3196<br>3364  | wer (S.5 | e Estates<br>4114<br>4198  | ic Lake E                             | benture                      | Debt<br>3888<br>on Deber   |
|                               | Bylaw       | Sore Area<br>3887   | ore Area  | Debt - Oak Bay - Humber/Rutland<br>2007 3332 3412 10 | Total Oak Bay - Humber/Rutland                      | Debt - Ganges Sewer (S.S.I.)<br>2016 4007 4114<br>2017 4007 4198 | Total Debt - Ganges Sewer (S.S.I.) | Debt - Maliview Sewer (S.S.I.)<br>2004 2991 3196<br>2006 2991 3364 | ≅        | Debt - Magic Lake Estates (P.I.)<br>2016 4048 4114 1<br>2017 4048 4198 1 | ebt - Mag                             | Total Sewer - Debenture Debt | Non Debenture Debt<br>2014 3887 386<br>Total Sewer - Non De              |
| Issue                         | Date        | Debt - C<br>2013  | Total Co  | Debt - Oa<br>2007                                    | Total O   | Debt - G<br>2016<br>2017   | Total De                           | Debt - N<br>2004<br>2006   | Total M  | Debt - M<br>2016<br>2017   | Total De                              | Total S                      | Non De<br>2014<br>Total S  |

# Long-Term Debt: Water Capital Fund (Unaudited)

| <u>,</u>                                     | <u>ه</u> ۸                               |                      |  | 0 0  | - e c   | ပ                  | 4 & V  | ത                   | 0 T E   | ന ന  |
|--|--|----------------------|--|--|---|--------------------|--|---------------------|---|--|
| December 31, 2017<br>Outstanding             | 134,958<br>109 922                       | 244,880              | 334,370<br>334,370   | 2,202  | 80,871<br>193,893<br>45,242                         | 320,006            | 142,364<br>105,778<br>18,237                         | 266,379             | 28,292<br>58,301<br>86,593  | 437,813<br>167,186   |
| Debt<br>Retirement<br>2017                   | 16,430                                   | 25,233               | 30,381   | 2,097  | 25,155<br>28,107<br>6,558                           | 59,820             | 44,282<br>8,471<br>1,461                             | 54,214              | 4,100<br>7,098<br>11,198  | 45,687<br>15,190   |
| Actuarial<br>2017                            | 3,945                                    | 5,223                | 5,410  | 985  | 7,682<br>3,120<br>728                               | 11,530             | 13,522<br>1,230<br>212                               | 14,964              | 1,104<br>1,704<br>2,808   | 9,580<br>2,705   |
| Principal<br>2017                            | 12,485                                   | 20,010               | 24,971   | 1,112  | 17,473<br>24,987<br>5,830                           | 48,290             | 30,760<br>7,241<br>1,249                             | 39,250              | 2,996<br>5,394<br>8,390   | 36,107<br>12,485   |
| December 31, 2016<br>Previous<br>Outstanding | 151,388<br>118,725                       | 270,113              | 364,751<br>364,751   | 4,299<br>4,299   | 106,026<br>222,000<br>51,800                        | 379,826            | 186,646<br>114,249<br>19,698                         | 320,593             | 32,392<br>65,399<br>97,791  | 483,500<br>182,376   |
| Interest<br>Rate                             | 4.130%                                   |                      | 3.250%   | 2.100%   | 1.800%<br>3.150%<br>3.850%                          |                    | 1.800%<br>3.400%<br>2.900%                           |                     | 4.650%  | 4.500%<br>4.200%   |
| Original<br>Debt                             | 250,000                                  | 400,680              | 500,000  | 24,000   | 325,500<br>300,000<br>70,000                        | 695,500            | 573,000<br>145,000<br>25,000                         | 743,000             | 60,000<br>108,000<br>168,000  | 723,000<br>250,000   |
| Maturity<br>Date                             | 2024                                     |                      | 2026   | 2018   | 2020<br>2028<br>2023                                |                    | 2020<br>2027<br>2027                                 |                     | 2023  | 2025<br>2026   |
| MFA/<br>CMHC<br>Issue                        | 106                                      | 2                    | Highland & Fernwood Water(SSI)<br>2011 3754 3800 117<br>Total Highland water | 79<br>iter   | 95<br>124<br>126                                    |                    | 95<br>118<br>121                                     | ı                   | 103   | 110<br>116   |
| Issue<br>Bylaw                               | 3634                                     | ater                 | <b>1wood W</b><br>3800<br>ater   | Cedars of Tuam Water 2003 3024 3050 Total Cedars of Tuam Water                                 | 3291<br>3882<br>3910                                | ter                | 3291<br>3817<br>3850                                 | ıter                | 3514<br>3634<br>3 Water   | <b>ater</b><br>3677<br>3769  |
| Bylaw  | d Water<br>3580<br>3580                  | hland w              | <b>d &amp; Feri</b><br>3754<br>thland w                                      | of Tuam<br>3024<br>dars of   | Water<br>3193<br>3825<br>3825                       | ddis Wa            | Water<br>3203<br>3758<br>3758                        | ford Wa             | ane Wai<br>3425<br>3425<br>dar Land   | akes Wa<br>3633<br>3633  |
| Issue<br>Date                                | Highland Water<br>2009 3580<br>2012 3580 | Total Highland water | Highland & Fernwoo<br>2011 3754 3<br>Total Highland water                    | Cedars of Tuam Water           2003         3024         3050           Total Cedars of Tuam W | Beddis Water<br>2005 3193<br>2013 3829<br>2013 3829 | Total Beddis Water | Fulford Water<br>2005 3203<br>2012 3758<br>2012 3758 | Total Fulford Water | Cedar Lane Water       2008     3425     3514       2009     3425     3634       Total Cedar Lane Water | <b>Magic Lakes Water</b><br>2010 <b>3633</b> 3<br>2011 <b>3633</b> 3 |

Long-Term Debt – Water Capital Fund (Unaudited) continued

|                   | .31, 2017<br>∩ding               | 408,157 | 789,897   | 19,698 |           | 1,822,751               |                               | 134,958 | 109,000 | 243,958                             |                          | 14,125 | 7,075  | 11,692 | 32,892                         | 58 221   | 58,221                                      |                | 53,983  | 30,277 | 32,828 | 117,088              |                     | 17,914  | 18,630  | 11,981 | 4,969  | 53,494                    |
|-------------------|----------------------------------|---------|-----------|--------|-----------|-------------------------|-------------------------------|---------|---------|-------------------------------------|--------------------------|--------|--------|--------|--------------------------------|--|---|----------------|---------|--------|--------|----------------------|---------------------|---------|---------|--------|--------|---------------------------|
|                   | December 31, 2017<br>Outstanding |         |           |        |           |                         |                               |         |         |                                     |                          |        |        |        |                                |  |   |                |         |        |        |                      |                     |         |         |        |        |                           |
| Debt              | Retirement<br>2017               | 32,688  | 56,317    | 1,405  | 137,531   | 288,818                 |                               | 16,430  | 11,374  | 27,804                              |                          | 6,562  | 3,288  | 2,075  | 11,925                         | 27.048   | 27,048                                      |                | 6,572   | 3,160  | 2,629  | 12,361               |                     | 8,322   | 8,656   | 3,690  | 1,546  | 22,214                    |
|                   | Actuarial<br>2017                | 4,746   | 6,251     | 156    | 690'89    | 91,507                  |                               | 3,945   | 2,385   | 6,330                               |                          | 2,908  | 1,457  | 617    | 4,982                          | 11.987   | 11,987                                      |                | 1,578   | 663    | 382    | 2,623                |                     | 3,688   | 3,836   | 1,293  | 472    | 9,289                     |
|                   | Principal<br>2017                | 27,942  | 50,066    | 1,249  | 69,462    | 197,311                 |                               | 12,485  | 8,989   | 21,474                              |                          | 3,654  | 1,831  | 1,458  | 6,943                          | 15.061   | 15,061                                      |                | 4,994   | 2,497  | 2,247  | 9,738                |                     | 4,634   | 4,820   | 2,397  | 1,074  | 12,925                    |
| December 31, 2016 | Previous<br>Outstanding          | 440,845 | 846,214   | 21,103 | 137,531   | 2,111,569               |                               | 151,388 | 120,374 | 271,762                             |                          | 20,687 | 10,363 | 13,767 | 44,817                         | 85 269   | 85,269                                      |                | 60,555  | 33,437 | 35,457 | 129,449              |                     | 26,236  | 27,286  | 15,671 | 6,515  | 75,708                    |
|                   | Interest<br>Rate                 | 2.900%  | 3.150%    | 3.850% | 1.150%    |                         |                               | 4.130%  | 4.500%  |                                     |                          | 2.400% | 2.000% | 2.250% |                                | 2 400%   |   |                | 4.130%  | 4.500% | 3.400% |                      |                     | 2.400%  | 2.000%  | 1.550% | 1.800% |                           |
|                   | Original<br>Debt                 | 559,500 | 1,002,500 | 25,000 | 1,498,900 | 4,058,900               |                               | 250,000 | 180,000 | 430,000                             |                          | 78,850 | 39,500 | 29,200 | 147,550                        | 325 000  | 325,000                                     |                | 100,000 | 50,000 | 45,000 | 195,000              |                     | 100,000 | 104,000 | 48,000 | 20,000 | 272,000                   |
|                   | Maturity<br>Date                 | 2027    | 2028      | 2028   | 2017      |                         |                               | 2024    | 2025    | _                                   |                          | 2019   | 2019   | 2022   |                                | Port Renfrew Snuggery Cove Water System 2004 2996 3154 81 2019 | Nater Syst                                  |                | 2024    | 2025   | 2027   |                      |                     | 2019    | 2019    | 2020   | 2020   |                           |
| MFA/              | CMHC<br>Issue                    | 121     | 124       | 126    | 77        |                         | e Water                       | 106     | 110     | Total Lyall Harbour/Boot Cove Water | pu                       | 81     | 82     | 102    | e Island                       | Cove Wat   | Total Port Renfrew Snuggery Cove Water Syst |                | 106     | 110    | 118    |                      |                     | 81      | 82      | 92     | 92     | _                         |
|                   | Issue<br>Bylaw                   | 3850    | 3882      | 3882   | 2963      | Total Magic Lakes Water | Lvall Harbour/Boot Cove Water | 3634    | 3677    | our/Boot (                          | Skana Water-Mayne Island | 3154   |        | 3457   | Total Skana Water-Mayne Island | nuggery<br>3154  | ew Snug                                     | <u>.</u>       | 3634    | 3677   | 3817   | Water                | Vater               | 3154    | 3196    | 3258   | 3291   | Total Surfside Park Water |
|                   | Bylaw                            | 3633    | 3633      |        | 2799      | agic Lak                | arbour/E                      | 3587    | 3587    | all Harb                            | Water-M                  | 3090   | 3090   | 3090   | kana Wa                        | enfrew Si<br>2996  | ort Renfr                                   | Fernwood Water | 3581    | 3581   | 3581   | Total Fernwood Water | Surfside Park Water | 3088    | 3088    | 3088   | 3088   | urfside P                 |
|                   | Issue<br>Date                    | 2012    | 2013      | 2013   | 2002      | Total M                 | Lvall H                       | 2009    | 2010    | Total Ly                            | Skana                    | 2004   | 2004   | 2007   | Total SI                       | Port Rei   | Total Po                                    | Fernwo         | 2009    | 2010   | 2012   | Total Fe             | Surfsid             | 2004    | 2004    | 2002   | 2005   | Total St                  |

Long-Term Debt – Water Capital Fund (Unaudited) continued

|                                  |                             | MFA                                       | :   |                  |                  | December 31, 2016       |                   | •                 | Debt               | -                                |
|----------------------------------|-----------------------------|---|---|------------------|------------------|-------------------------|-------------------|-------------------|--------------------|----------------------------------|
| Bylaw                            | issue<br>Bylaw              | Ssue                                      | Maturity<br>Date                            | Original<br>Debt | interest<br>Rate | Previous<br>Outstanding | Principal<br>2017 | Actuarial<br>2017 | Ketirement<br>2017 | December 31, 2017<br>Outstanding |
| Wilderness Mountain 2012 3504 38 | u <b>ntain</b><br>3817      | 118                                       | 2027  | 281.000          | 3.400%           | 221,407                 | 14.033            | 2,384             | 16.417             | 204.990                          |
| t Renfre                         | ew Snugg                    | Jery Cove                                 | Total Port Renfrew Snuggery Cove Water Syst | 281,000          |                  | 221,407                 | 14,033            | 2,384             | 16,417             | 204,990                          |
| W(240,W)                         | Occipio Woter Supply        |   |   |                  |                  |                         |                   |                   |                    |                                  |
| 2862                             | 3005                        | 78  | 2017  | 27.000.000       | 2.100%           | 2.477.373               | 1.251.242         | 1,226,131         | 2.477.373          | •                                |
| 2862                             | 3050                        | 79  | 2018  | 5,000,000        | 2.100%           | 895,699                 | 231,711           | 205,215           | 436,926            | 458,773                          |
| 2862                             | 3091                        | 8   | 2018  | 2,000,000        | 2.400%           | 358,280                 | 92,685            | 82,083            | 174,768            | 183,512                          |
| 3419                             | 3514                        | 103                                       | 2023  | 7,000,000        | 4.650%           | 3,778,820               | 349,588           | 128,847           | 478,435            | 3,300,385                        |
| 3419                             | 3547                        | 104                                       | 2023  | 8,000,000        | 5.150%           | 4,318,651               | 399,529           | 147,254           | 546,783            | 3,771,868                        |
| 3451                             | 3514                        | 103                                       | 2022  | 60,000,000       | 4.650%           | 32,389,884              | 2,996,466         | 1,104,405         | 4,100,871          | 28,289,013                       |
| 3419                             | 3594                        | 105                                       | 2024  | 9,000,000        | 4.900%           | 5,449,954               | 449,470           | 142,002           | 591,472            | 4,858,482                        |
| 3419                             | 3634                        | 106                                       | 2024  | 1,000,000        | 4.130%           | 605,551                 | 49,941            | 15,778            | 65,719             | 539,832                          |
| 3661                             | 3725                        | 112                                       | 2025  | 6,500,000        | 3.730%           | 4,346,822               | 324,617           | 86,127            | 410,744            | 3,936,078                        |
| 3661                             | 3769                        | 116                                       | 2026  | 1,500,000        | 4.200%           | 1,094,254               | 74,912            | 16,230            | 91,142             | 1,003,112                        |
| 3661                             | 3817                        | 118                                       | 2027  | 4,500,000        | 3.400%           | 3,545,671               | 224,735           | 38,173            | 262,908            | 3,282,763                        |
| 3661                             | 3882                        | 124                                       | 2028  | 1,700,000        | 3.150%           | 1,434,977               | 84,900            | 10,601            | 95,501             | 1,339,476                        |
| 3902                             | 4009                        | 131                                       | 2030  | 3,000,000        | 2.200%           | 2,844,525               | 155,475           | 5,442             | 160,917            | 2,683,608                        |
| 3902                             | 4059                        | 137                                       | 2031  | 1,500,000        | 2.600%           | 1,500,000               | 77,738            | •                 | 77,738             | 1,422,262                        |
| Jional V                         | Total Regional Water Supply | ply                                       |   | 137,700,000      |                  | 65,040,461              | 6,763,009         | 3,208,288         | 9,971,297          | 55,069,164                       |
| Fuca V                           | Vater Dis                   | Juan De Fuca Water Distribution           |   |                  |                  |                         |                   |                   |                    |                                  |
| 2913                             | 3005                        | 78  | 2017  | 4,000,000        | 2.100%           | 367,018                 | 185,369           | 181,649           | 367,018            | •                                |
| 3782                             | 3817                        | 118                                       | 2027  | 2,500,000        | 3.400%           | 1,969,817               | 124,853           | 21,207            | 146,060            | 1,823,757                        |
| 3782                             | 3882                        | 124                                       | 2028  | 4,500,000        | 3.150%           | 3,798,467               | 224,735           | 28,061            | 252,796            | 3,545,671                        |
| 3782                             | 3936                        | 127                                       | 2029  | 5,000,000        | 3.300%           | 4,490,601               | 249,706           | 20,376            | 270,082            | 4,220,519                        |
| 3981                             | 4059                        | 137                                       | 2031  | 2,000,000        | 2.600%           | 2,000,000               | 103,650           | •                 | 103,650            | 1,896,350                        |
| n De Fl                          | uca Wate                    | Total Juan De Fuca Water Distribution     | ion   | 18,000,000       |                  | 12,625,903              | 888,313           | 251,293           | 1,139,606          | 11,486,297                       |
| Fuca V                           | Vater Dis                   | Juan De Fuca Water Distribution - DCC     | - DCC                                       |                  |                  |                         |                   |                   |                    |                                  |
| 3164                             | 3258                        | 92  | 2019  | 1,500,000        | 1.550%           | 489,715                 | 74,912            | 40,411            | 115,323            | 374,392                          |
| 3164                             | 3291                        | 92  | 2020  | 1,000,000        | 1.800%           | 325,734                 | 53,682            | 23,599            | 77,281             | 248,453                          |
| 3164                             | 3364                        | 66  | 2021  | 500,000          | 1.750%           | 200,200                 | 24,971            | 11,992            | 36,963             | 163,237                          |
| 3164                             | 3412                        | 101                                       | 2022  | 500,000          | 2.250%           | 235,742                 | 24,971            | 10,570            | 35,541             | 200,201                          |
| n De Fl                          | uca Wate                    | Total Juan De Fuca Water Distribution-DCC | ion-DCC                                     | 3,500,000        |                  | 1,251,391               | 178,536           | 86,572            | 265,108            | 986,283                          |

Long-Term Debt – Water Capital Fund (Unaudited) continued

|  |                | MFA/                      |                  |                  |                  | December 31, 2016       |   |                   | Debt                                     |                                  |
|--|----------------|---------------------------|------------------|------------------|------------------|-------------------------|---|-------------------|--|----------------------------------|
| Issue Issue CMHC<br>Date Bylaw Bylaw Issue | Issue<br>Bylaw | Issue CMHC<br>Bylaw Issue | Maturity<br>Date | Original<br>Debt | Interest<br>Rate | Previous<br>Outstanding | Principal<br>2017                         | Actuarial<br>2017 | Principal Actuarial Retirement 2017 2017 | December 31, 2017<br>Outstanding |
| Total Water - Debenture Debt               | ebenture       | ) Debt                    |                  | 167,440,630      | _                | 83,295,109              | 83,295,109 8,249,366 3,716,175 11,965,541 | 3,716,175         | 11,965,541                               | 71,329,568                       |
| Non Debenture Debt                         | Debt           |                           |                  |                  |                  |                         |   |                   |  |                                  |
| Total Water - Non Debenture Debt           | n Deber        | nture Dek                 | ot .             | •                |                  |                         | •   | •                 | •  |                                  |
| Total Debt - Water                         | ter            |                           |                  | 167,440,630      |                  | 83,295,109              | 83,295,109 8,249,366 3,716,175 11,965,541 | 3,716,175         | 11,965,541                               | 71,329,568                       |

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## Reserve Funds

|  |    | 2017          | 2016       |
|--|----|---------------|------------|
| REGIONAL   |    |               |            |
| Equipment Replacement                                    | \$ | 21,481,293 \$ | 20,522,344 |
| Feasibility Study  | *  | 153,399       | 149,460    |
| Office Facilities & Equipment                            |    | 6,998,113     | 6,298,549  |
| Regional Parks Capital                                   |    | 5,511,360     | 5,242,838  |
| Solid Waste Capital                                      |    | 9,607,543     | 9,516,385  |
| Solid Waste Disposal Services Capital                    |    | -             | -          |
| Regional Parks Land Capital                              |    | 1,013,689     | 1,000,000  |
| Regional Parks Legacy Operating                          |    | 13,245        | 13,067     |
| Regional Parks Operating                                 |    | 147,685       | 86,009     |
| Regional Planning Services Operating                     |    | 1,329,062     | 1,530,407  |
| Regional Growth Strategy Operating                       |    | 888,162       | 694,527    |
| Climate Action & Adapt Operating                         |    | 24,884        | 7,524      |
| Regional Source Control Operating                        |    | 477,368       | 357,923    |
| Land Bank & Housing Operating                            |    | 28,169        | 20,957     |
| HAZMAT Incident Response Operating                       |    | 32,245        | 31,810     |
| Emergency Response 911 Operating                         |    | 83,309        | 107,182    |
| Emergency Response 911 Communications Project Operating  |    | 186,203       | 165,021    |
| Solid Waste Operating                                    |    | 23,319,004    | 17,448,795 |
| GIS Data Maintenance Operating                           |    | 209,712       | 27,432     |
| Labour Negotiations Operating                            |    | 170,871       | 168,563    |
| Finance Operating  |    | 79,888        | 78,809     |
| Safety Audits Operating                                  |    | (5,596)       | (5,507)    |
| Real Estate Operating                                    |    | 28,005        | 11,499     |
| IW ES Ops Operating                                      |    | 426,179       | 328,769    |
| ES Water Quality Operating                               |    | 69,100        | 81,299     |
| ES Partnership Operating                                 |    | 434           | 302,878    |
| ES HQ Admin Operating                                    |    | 41,084        | 40,529     |
| ES Engineering Operating                                 |    | 232,140       | 214,010    |
| ES Protection Operating                                  |    | 451,106       | 261,246    |
| IT Other Operating                                       |    | 902           | 65,565     |
| TOTAL REGIONAL   |    | 72,998,559    | 64,767,890 |
| SUB-REGIONAL   |    |               |            |
| Royal Theatre Capital                                    |    | 589,351       | 876,731    |
| S.P.W.W.S. Sewer Debt                                    |    | 3,839,786     | 3,641,178  |
| Sooke Pool Capital                                       |    | -             | -          |
| Saanich Peninsula Ice Arena Facility Capital             |    | 959,352       | 1,182,052  |
| Sooke and Electoral Area Recreation & Facilities Capital |    | 1,216,480     | 1,104,890  |
| Trunk Sewers and Sewage Disposal Facilities Capital      |    | 9,746,411     | 6,271,435  |
| Northwest Trunk Sewer Capital                            |    | 1,199         | 1,183      |
| Northeast Trunk Sewer Capital                            |    | 27,578        | 27,206     |
| Central Saanich Treatment Plant Capital                  |    | 753,616       | 743,439    |
| Sidney Treatment Plant Capital                           |    | 686,715       | 677,442    |
| Saanich Peninsula Water Supply Capital                   |    | 6,573,011     | 7,129,184  |
| McPherson Theatre Capital                                |    | 1,274,027     | 982,443    |
| Juan De Fuca Water Development Costs                     |    | (225,010)     | -          |
| Panorama Rec Legacy Operating                            |    | 5,392         | 5,319      |
| Seaparc Legacy Operating                                 |    | 2,371         | 2,501      |
| North West Trunk Sewer Operating                         |    | 939,385       | 874,533    |
| North East Trunk Sewer Operating                         |    | 1,154,484     | 1,069,532  |
| North East Trunk #2 Operating                            |    | 197,993       | 181,796    |
| East Coast Interceptor Operating                         |    | 114,645       | 114,606    |
| S.P.W.W.S. Sewer Operating                               |    | 379,925       | 636,635    |
| Arts and Culture Grants Operating                        |    | 188,674       | 162,079    |

|  | 2017       | 2016       |
|--|------------|------------|
| Sooke & EA Rec Facilities Operating                | 15,413     | 407        |
| Panorama Recreation Operating                      | 36,834     | 28,275     |
| JDF Community Planning Operating                   | 130,004    | 38,575     |
| Stormwater Quality Sooke Operating                 | 25,883     | 24,485     |
| Stormwater Quality Core Operating                  | 104,063    | 97,863     |
| Stormwater Quality Sannich Pen Operating           | 1,607      | 1,585      |
| Saanich Peninsula Source Control Operating         | 53,703     | 47,912     |
| LWMP Onsite Operating                              | 97,406     | 73,475     |
| LWMP Peninsula Operating                           | 35,292     | 25,310     |
| LWMP Core & WS Operating                           | 1,361,999  | 811,470    |
| TOTAL SUB-REGIONAL                                 | 30,287,587 | 26,833,542 |
| LOCAL  |            |            |
| Shirley Fire Capital                               | 54,811     | 29,882     |
| Southern Gulf Islands Emergency Capital            | 180,900    | 180,119    |
| Sooke Community Park Capital                       | 371,782    | 366,559    |
| Langford Community Park Capital                    | -          | -          |
| Pender Island Park Land Capital                    | 33,713     | 33,257     |
| Salt Spring Island Park Land Acquisition           | 534,791    | 220,789    |
| Salt Spring Island Parks & Recreation Capital      | 430,100    | 254,356    |
| Southern Gulf Islands Small Craft Harbour Capital  | 524,263    | 1,169,985  |
| Galiano Island Parks & Recreation Capital          | 63,126     | 42,174     |
| Saturna Island Park Land                           | 2,979      | 2,939      |
| Mayne Island Park Land                             | 90,241     | 103,137    |
| North Pender Island Fire Capital                   | 201,724    | 190,406    |
| Pender Island Parks & Recreation Capital           | 130,546    | 110,473    |
| Saturna Island Parks & Recreation Capital          | 72,528     | 56,448     |
| Willis Point Fire & Recreation Capital             | 180,175    | 15,532     |
| Port Renfrew Solid Waste Capital                   | 45,110     | 33,807     |
| Magic Lake Sewerage System Capital                 | 126,680    | 61,241     |
| Maliview Estates Sewer Capital                     | 22,390     | 21,700     |
| Ganges Sewer LSA Capital                           | 662,295    | 347,120    |
| Cedars of Tuam Water Capital                       | 16,731     | 22,427     |
| Port Renfrew Sewer System Capital                  | 56,152     | 43,791     |
| Magic Lake Estates Water System Capital            | 672,346    | 513,909    |
| Port Renfrew Sewer & Water System Capital          | 84,215     | 187,251    |
| Lyall Harbour/Boot Cove Water Service Area Capital | 43,753     | 98,662     |
| Surfside Park Estates Water Capital                | 47,154     | 45,368     |
| Skana Water Service Capital                        | 36,895     | 65,942     |
| Sticks Allison Water Capital                       | 14,420     | 18,228     |
| Wilderness Mountain Water Capital                  | 41,711     | 96,877     |
| Cedar Lane Water Capital                           | 106,463    | 87,406     |
| Beddis Water Capital                               | 73,505     | 36,825     |
| Fulford Water Capital                              | 70,865     | 79,433     |
| Salt Spring Island Park Service Area Capital       | 1,283      | 27,164     |
| Salt Spring Island Park Capital                    | (7,564)    | 286,680    |
| Salt Spring Island Pool Facility Capital           | 300,042    | 295,990    |
| Salt Spring Island Emergancy Capital               | 51,297     | 52,517     |
| East Sooke Fire Capital                            | 18,673     | 925        |
| Salt Spring Island Harbours Capital                | 72,915     | 213,702    |
| Family Court Building Capital                      | 88,556     | 169,015    |
| Galiano Community Use Building Capital             | 32,786     | 25,415     |
| SSI Library Building Capital                       | 37,483     | 17,680     |
| North Galiano Fire Capital                         | 29,242     | 23,914     |
| Salt Spring Island Transit Capital                 | 908,613    | 712,223    |

|  | 20     | 17       | 2016              |
|--|--------|----------|-------------------|
| Salt Spring Island Septage Capital               |        | 139,841  | 137,670           |
| Highland/Fernwood Water SSI Capital              |        | 97,553   | 99,037            |
| Port Renfrew Fire Capital                        |        | 43,525   | 42,937            |
| Otter Point Fire Capital Reserve Fund            |        | 50,750   | -                 |
| Salt Spring Island Transit Capital Reserve Fund  |        | 21,251   | -                 |
| Animal Care Legacy Operating                     |        | 94       | 93                |
| Highland/Fernwood Water Operating                |        | 31,425   | 2,516             |
| Beddis Water Operating                           |        | 7,307    | 9,316             |
| Fulford Water Operating                          |        | 9,877    | 5,032             |
| Cedar Lane Water Operating                       |        | 27,983   | 1,117             |
| SSI Septage Composting Operating                 |        | 32,422   | 29,032            |
| Ganges Sewer Operating                           |        | 38,600   | 21,640            |
| Maliview Sewer Operating                         |        | 24,244   | 17,996            |
| Magic Lake Estates Water Operating               |        | 79,488   | 15,106            |
| Lyall Harbour Boot Cove Operating                |        | 6,646    | 1,511             |
| Skana Water Operating                            |        | 7,623    | 3,928             |
| Sticks Allison Water Operating                   |        | 6,004    | 2,014             |
| Surfside Park Water Operating                    |        | 1,843    | 1,153             |
| Magic Lake Sewer Operating                       |        | 10,664   | 5,035             |
| Cedar Tuam Water operating Reserve               |        | 7,507    | ,                 |
| Durrance Road Fire Operating                     |        | 1,571    | 1,550             |
| SGI Emergency Program Operating                  |        | 57,208   | 60,348            |
| SSI Emergency Program Operating                  |        | 6,050    | 5,968             |
| Nuisance & Unsightly Premises Operating          |        | 14,501   | 25,952            |
| Electoral Area Fire Services Operating           |        | 94,692   | 74,479            |
| Electoral Area Soil Deposits & Removal Operating |        | 59,862   | 59,053            |
| Noise Control Operating                          |        | 2,369    | 2,337             |
| Animal Care Services Operating                   |        | 3,062    | 3,021             |
| SSI Transit Operating                            |        | 279,312  | 299,603           |
| Electoral Area Elections Operating               |        | 84,135   | 64,408            |
| Stormwater Quality SSI Operating                 |        | 28,659   | 18,419            |
| Stormwater Quality SGI Operating                 |        | 3,615    | 3,686             |
| TOTAL LOCAL                                      | 7      | ,805,373 | 7,375,226         |
| CRHC   | 9      | ,087,208 | 8,840,472         |
| TOTAL RESERVES                                   | \$ 120 | ,178,727 | \$<br>107,817,130 |

## Schedule of Guarantee & Indemnity Agreements

For the year ended December 31, 2017

#### NIL

The Capital Regional District has not given any guarantees or indemnities under the Guarantees and Indemnities Regulation.

## Schedule of Payments to Suppliers for Goods and Services

| Vendor                                  | Total             |
|---|-------------------|
| 0950119 BC Limited                      | 45,610            |
| 6362222 Canada Inc.                     | 30,469            |
| Absolute Energy Inc.                    | 43,958            |
| Accent Refrigeration Systems            | 27,387            |
| Acklands                                | 44,862            |
| Acme Safe Limited                       | 119,532           |
| Acme Supplies Limited                   | 95,083            |
| Advanced Subsea Services                | 59,069            |
| AECOM Canada Limited                    | 80,253            |
| Aeroquest Mapcon Inc                    | 43,164            |
| AES Engineering Limited                 | 58,366            |
| Aleya Samji Studio Limited              | 52,900            |
| Allteck Line Contractors Inc.           | 36,964            |
| Allterra Construction Limited           | 209,653           |
| Alpine Transmission & Auto Rep          | 155,213           |
| AMAZON                                  | 62,985            |
| AMEC Foster Wheeler Environment         | 89,016            |
| Andrew Sheret Limited                   | 604,912           |
| Aon Reed Stenhouse                      | 509,539           |
| Apex Steel & Gas Limited                | 94,872            |
| APPLE Online Store                      | 29,571            |
| Aqua Irrigation Systems Inc.            | 40,571            |
| Aral Construction (2014) Limited        | 517,387           |
| Arctic Painting and Decorating          | 112,780           |
| Armtec Limited                          | 31,615            |
| Associated Engineering (BC) Limited     | 97,368            |
| Atlas Anchor Systems (BC) Limited       | 34,314            |
| Aura Cabinet Works Limited              | 284,422           |
| Baker Construction and Design           | 131,361           |
| Bartlett Tree Experts                   | 40,832            |
| Basic Rock Products Limited             | 57,764            |
| BC Housing Management Commission        | 1,003,396         |
| BC Hydro  BC Life (Pacific Plus Cross)  | 4,257,185         |
| BC Life (Pacific Blue Cross) BC Transit | 283,166           |
| Beacon Community Services               | 337,797           |
| Bee-Clean Building Maintenance          | 275,164<br>32,012 |
| Ben Symons                              | 42,570            |
| Bennett Jones LLP                       | 442,134           |
| Best Buy                                | 33,090            |
| Biologica Environmental Service         | 55,580            |
| Black Press Limited                     | 94,341            |
| Blue It Group                           | 162,511           |
| Borden Ladner Gervais                   | 129,575           |
| Brenntag Canada Incorporated            | 220,399           |
| Brigitte Prochaska                      | 68,977            |
| Prigree i Tooriaska                     | 00,377            |

| Vendor                               | Total      |
|--------------------------------------|------------|
| British Columbia Ferry Service       | 75,931     |
| Building Point                       | 51,433     |
| Bull, Housser and Tupper LLP         | 72,179     |
| BullfrogControl.com Inc              | 73,874     |
| Caldwell Partners                    | 121,695    |
| Canadian HAZ-MAT Environmental       | 26,796     |
| Canadian Springs                     | 54,074     |
| Canadian Tire                        | 25,735     |
| Canadian Water Network               | 50,000     |
| Cansel Survey Equipment              | 56,798     |
| Capital City Paving Limited          | 331,489    |
| CARO Analytical Services             | 105,262    |
| Cascade Raider Holdings Limited      | 44,669     |
| Cascara Consulting Engineers Limited | 27,300     |
| CDN Linen & Uniform                  | 43,039     |
| CDN Recreation Excellence SSI        | 639,899    |
| Ceangal Professional Consulting      | 211,032    |
| Charter                              | 217,807    |
| Chew Excavating Limited              | 223,760    |
| Citizens Bank of Canada              | 211,364    |
| City Green Solutions                 | 102,729    |
| City of Langford                     | 2,300,291  |
| City of Victoria                     | 11,796,605 |
| City Spaces Consulting Limited       | 105,892    |
| Coast Environmental Limited          | 717,785    |
| Coast Wholesale Appliances Limited   | 25,192     |
| Coastal Green & Clean                | 32,235     |
| Colliers ITF                         | 275,995    |
| Columbia Fire & Safety Limited       | 33,892     |
| Columbia Fuels                       | 30,330     |
| Columbia Promotions                  | 127,642    |
| Community Carpet Cleaning            | 28,475     |
| Compost Education Centre             | 89,900     |
| Convergent Information Systems       | 68,723     |
| Cook Street Castle Building Center   | 32,034     |
| Copcan Civil Limited                 | 26,571     |
| Corbett's Painting                   | 27,013     |
| Corix Control Solutions              | 75,793     |
| Corix Water Products LP              | 624,019    |
| Cowichan Valley Regional District    | 53,360     |
| CREST Inc                            | 1,983,489  |
| CTH Systems Incorporated             | 73,918     |
| Cullen Diesel Power                  | 447,535    |
| CUPE Local 1978                      | 605,745    |
| D B Birch Limited                    | 111,224    |
| Da Silva Garden & Landscaping        | 41,822     |
| David Babbage                        | 34,191     |
| DB Perks and Associates              | 41,600     |
| de Hoog & Kierulf Architects         | 352,389    |
| Delnor Construction                  | 1,734,432  |
| Deloitte Management Services LP      | 389,790    |
|                                      |            |

| Vendor   | Total     |
|--|-----------|
| Depend-A-Dor Repairs & Install   | 42,567    |
| Devencore Realty Victoria Limited  | 50,000    |
| Diana E. Lokken  | 31,075    |
| District of Central Saanich  | 941,759   |
| District of Metchosin  | 69,503    |
| District of North Saanich  | 359,976   |
| District of Saanich  | 2,922,341 |
| DL Bins Limited  | 810,289   |
| Dogwood Tree Service Limited   | 82,829    |
| Dominion GovLaw LLP  | 32,536    |
| Don Mann Excavating Limited  | 1,140,039 |
| Downs Construction Limited   | 64,492    |
| Durwest Construction Limited   | 570,253   |
| E B Horsman & Son  | 34,563    |
| E.H. Emery Electric Limited  | 1,234,882 |
| Earth Heart Production Limited   | 41,533    |
| Ecklundson Construction  | 472,856   |
| E-Comm, Emergency Communication  | 63,000    |
| Editnew Inc  | 40,000    |
| Eecol Electric Corp.   | 36,954    |
| Elite Security & First Aid Service   | 48,832    |
| Elizabeth Zook   | 41,718    |
| EMCO Corporation   | 780,948   |
| Emterra Environmental  | 5,300,087 |
| Environmental Dynamics Inc   | 55,310    |
| Envirosystems  | 423,299   |
| Esri Canada Limited  | 93,319    |
| Evergreen Industries   | 162,624   |
| Evoqua Water Technologies Limited  | 151,878   |
| Excel Contracting Limited  | 542,518   |
| Finishing Touch Painting Limited   | 105,756   |
| Finning (Canada)   | 192,594   |
| First Capital (Millstream) Corp.   | 57,802    |
| First National Financial LP  | 78,385    |
| Five Star Paving Company   | 58,771    |
| FleetCarma   | 25,926    |
| Fleetcor Commercial Card   | 63,712    |
| Footprints Security Patrol Limited   | 28,274    |
| Forest Technology Systems  | 34,885    |
| Fortis BC-Natural Gas  | 310,560   |
| Four Star Waterworks Limited   | 44,448    |
| Fred Surridge Limited  | 25,363    |
| Futura Properties Limited  | 63,722    |
| G & E Contracting L.P.   | 913,352   |
| G Truswell Excavating  | 37,275    |
| G&T Don Mills  | 56,913    |
| Garden City Tree and Landscape   | 65,603    |
| GeoAdvice Engineering Limited  | 80,871    |
| Glass-Smith & Company Limited  | 31,178    |
| Glenwood Garden Works  | 96,210    |
| Golder Associates Limited  | 113,882   |
| The state of the s | 113,002   |

| Vandar  | Total                   |
|---|-------------------------|
| Vendor Goldstream Rock Products Limited                         | <u>Total</u><br>107,853 |
| Graham Kia Victoria   | 58,478                  |
| Granicus Inc.   | 47,710                  |
| Graphic Office Interiors Limited                                | 194,957                 |
| Great West Life Assurance                                       | 166,575                 |
| Greater Victoria Harbour Authority                              | 118,994                 |
| Greater Victoria Labour Relations                               | 61,604                  |
| GreatPacific Consulting Limited                                 | 120,037                 |
| Green Roots Play Equipment Inc                                  | 72,373                  |
| Griff's Lawn & Garden Care                                      | 32,601                  |
| Guillevin International Co.                                     | 98,535                  |
| Gulf Islands Septic Limited                                     | 62,071                  |
| Gulf Pacific ITF - Creekside Mall                               | 28,712                  |
| GVLRA/CUPE Long Term Disability                                 | 915,582                 |
| Habitat Systems Inc   | 57,213                  |
| Hach Sales & Services Canada Limited                            | 47,710                  |
| HARBOUR AIR Limited   | 29,437                  |
| Harbour Resource Partners LP                                    | 28,548,933              |
| Hardal Management Inc   | 35,271                  |
| Haste Worker's Cooperative                                      | 138,220                 |
| Hays  | 25,200                  |
| HDR Inc   | 161,602                 |
| HELIJET   | 40,888                  |
| Hemlock Printers Limited  | 31,574                  |
| Hemmera Envirochem Inc  | 37,557                  |
| HM Consulting Services Inc                                      | 316,789                 |
| Hoel Engineering Limited  | 251,560                 |
| Home Depot  | 39,949                  |
| Home Hardware   | 32,127                  |
| Hoskin Scientific Limited                                       | 44,436                  |
| Houle Electric Limited  | 55,247                  |
| Hourigan's Carpets & Linos Limited                              | 37,033                  |
| Hub Fire Engines & Equipment Limited                            | 140,573                 |
| ICBC  | 259,417                 |
| Idexx Laboratories Canada LP                                    | 26,444                  |
| Infosat Communications LP                                       | 29,103                  |
| Innov8 Digital Solutions Inc                                    | 77,808                  |
| Innovyze  | 27,770                  |
| Integrated Sustainability Consultant                            | 44,250                  |
| Intercontinental Truck Body                                     | 170,281                 |
| Internation Web Express   | 59,899                  |
| IPI Tech Incorporated   | 42,648                  |
| Irwin Air Limited   | 35,731                  |
| Irwin Industries (1988) Limited                                 | 43,645                  |
| Island Asphalt Company  | 338,540                 |
| Island Floor Centre Limited                                     | 275,954                 |
| Island Key Computer Limited                                     | 537,896                 |
| Island Temperature Controls Limited                             | 181,577                 |
| Island Window Coverings Limited                                 | 59,590                  |
| IslandEarth Landscape Services IWA - FI Pension & Limited Plans | 111,725                 |
| IVVA - FI FEIISIOII & LIIIIILEU FIAIIS                          | 213,954                 |

| Vendor                              | Total     |
|-------------------------------------|-----------|
| J E Anderson & Associates           | 43,262    |
| J J Plumbing & Heating              | 59,178    |
| Jacob Bros. Construction Inc.       | 1,880,252 |
| James Frederick Akerman             | 30,889    |
| Jawl & Bundon in Trust              | 72,342    |
| Jenner Chevrolet Buick GMC          | 182,704   |
| Jim Pattison Toyota Victoria        | 148,033   |
| JLB Services Limited                | 26,511    |
| Joe Newell Architects               | 78,386    |
| John McCrea                         | 82,444    |
| Justice Institute of BC             | 57,259    |
| Kal Tire                            | 48,188    |
| Kenaidan Contracting Limited        | 221,025   |
| Kerr Wood Leidal Associates Limited | 955,421   |
| Kevan Brehart                       | 45,585    |
| Kirk & Co. Consulting Limited       | 757,061   |
| Kone Inc                            | 111,981   |
| KPMG LLP                            | 165,365   |
| KTI Limited                         | 133,018   |
| Latitude Geographics Group Limited  | 50,220    |
| LB Air Systems & Controls           | 26,528    |
| LFG Parts Supply Inc                | 44,089    |
| Limona Construction Limited         | 37,078    |
| Long View Systems Corporation       | 45,832    |
| Lordco Auto Parts Limited           | 79,443    |
| Madrone Environmental Services      | 79,670    |
| Maple Reinders Inc                  | 25,000    |
| Maple Ridge Chrysler Jeep Dodge     | 92,400    |
| Marsh Canada Limited                | 431,160   |
| Matullia Holdings Limited Partners  | 525,000   |
| Maxxam Analytics Incorporated       | 449,945   |
| Mayne Island Recycling Society      | 72,391    |
| Mayne Reading Centre Society        | 25,250    |
| MCAP Financial Corporation          | 172,953   |
| McElhanney Consulting Services      | 254,444   |
| McRae's Environmental Services      | 432,846   |
| Medical Services Plan of BC         | 664,541   |
| Mercury Associates, Inc.            | 37,599    |
| Microsoft Licensing, GP             | 193,379   |
| Millennia Research Limited          | 133,703   |
| Miller Thomson LLP                  | 134,273   |
| Milner Electric & Mechanical        | 159,720   |
| Minister of Finance                 | 1,176,245 |
| Moffatt & Nichol                    | 164,294   |
| Monk Office                         | 154,519   |
| Moore Canada Corporation            | 26,647    |
| Mr. Morley McKeachie                | 38,020    |
| Mr. Plow Snow Removal Services      | 44,484    |
| Municipal Pension Plan              | 7,624,553 |
| Murdoch de Greeff Inc.              | 32,435    |
| N & N Courier                       | 47,400    |

| Vendor                               | Total     |
|--------------------------------------|-----------|
| Nautilus Environmental               | 195,851   |
| Nedco                                | 54,664    |
| North Salt Spring Waterworks         | 208,308   |
| North West Environmental Group       | 236,966   |
| Northwest Fencing Limited            | 38,282    |
| Northwest Hydraulic Consultant       | 30,390    |
| Norton Rose Fulbright Canada LLP     | 1,728,636 |
| Ocean Edge Sustainable               | 231,528   |
| On the Island Bath Liners Limited    | 56,782    |
| On-Line Ventures Inc                 | 136,624   |
| Optrics Inc                          | 27,730    |
| Opus International Consultants       | 165,030   |
| Orca Health and Safety Consulting    | 28,105    |
| Orkin Canada                         | 39,428    |
| Osborne Electro Mechanics            | 71,306    |
| Pacific Audio Works                  | 563,356   |
| Pacific Blue Cross                   | 1,727,743 |
| Pacific Coast Fire Equipment         | 58,996    |
| Pacific Industrial and Marine        | 334,398   |
| Pacific Link Business Communications | 28,151    |
| Pacific NorthWest Raptors Limited    | 110,074   |
| Paladin Security Group               | 81,508    |
| Paradigm Software, L.L.C.            | 116,722   |
| Parker Johnston Industries Limited   | 47,083    |
| Parsons Inc.                         | 270,413   |
| Partnerships British Columbia        | 1,811,941 |
| Patriot Electric Limited             | 87,919    |
| Pender Island Recreation             | 37,462    |
| Peninsula Consumer Services Co-op    | 25,665    |
| Peoples Trust Company                | 260,517   |
| PerfectMind Inc.                     | 124,312   |
| Perma Construction                   | 80,508    |
| Pitney Works                         | 157,487   |
| Planetworks Consulting Corporation   | 48,743    |
| Polaris Land Surveying Inc.          | 25,440    |
| Prairie Coast Equipment              | 29,114    |
| Price's Alarm Systems                | 67,579    |
| Prices Lock & Safe                   | 27,801    |
| Prism Engineering Limited            | 34,535    |
| Professional Mechanical Limited      | 2,877,795 |
| Purple Tuque Productions             | 28,141    |
| QM LP                                | 41,487    |
| R & D Janitorial Services Limited    | 61,524    |
| R & L Concrete Coring Limited        | 32,212    |
| R A Malatest & Associates Limited    | 276,187   |
| Radio Works                          | 62,942    |
| Ralmax Contracting Limited           | 1,395,851 |
| Ramsay Painting                      | 78,508    |
| Ramtech Environmental Products       | 127,736   |
| Receiver General for Canada          | 2,665,765 |
| Richard Bickel                       | 46,309    |
|                                      |           |

| Vendor                                 | Total                  |
|--|------------------------|
| Richlock Rentals Limited               | <u>Total</u><br>36,455 |
| Robbins Parking                        | 27,752                 |
| Rocky Mountain Phoenix                 | 38,312                 |
| Rogers Media Inc.                      | 246,572                |
| RWDI Air Inc                           | 25,725                 |
| Ryzuk Geotechnical                     | 60,241                 |
| Saanichton Village Veterinary Hospital | 34,326                 |
| Salt Spring Garbage Service Limited    | 34,339                 |
| SAP Canada Inc                         | 823,104                |
| Sara Stallard                          | 34,489                 |
| Save-On-Septic Services Inc            | 103,735                |
| SBN Consultants Inc                    | 99,412                 |
| School District #63 (Saanich)          | 27,546                 |
| SCS Engineers                          | 27,340<br>27,240       |
| Securiguard Services Limited           | 140,693                |
| SGS AXYS Analytical Services Limited   | 119,740                |
| Shaw Cablesystems                      | 114,854                |
| Sheen Arnold McNeil                    | 53,865                 |
| Shell Canada Products                  | 245,037                |
| Shred-It International ULC             | 28,131                 |
| SideLines Promotional Products         | 50,813                 |
| Simark Controls Limited                | 79,043                 |
| Skyline Engineering Limited            | 36,052                 |
| Slegg Building Materials               | 71,802                 |
| Smith Cameron Pump Solutions           | 54,870                 |
| SNC Lavalin Inc.                       | 585,771                |
| Softchoice Corporation LP              | 130,702                |
| Songhees First Nation                  | 572,530                |
| Sooke Region Museum                    | 170,720                |
| Sooke Slinger Service Limited          | 177,838                |
| Southern Railway of Vancouver          | 337,759                |
| Southpoint Partners Limited            | 111,047                |
| Spartan Controls Limited               | 31,091                 |
| SPR Traffic Services LP                | 281,158                |
| Stantec Consulting Limited             | 7,111,804              |
| Staples Store                          | 28,211                 |
| Stericycle Communications Solution     | 30,718                 |
| Stewart McDannold Stuart               | 718,345                |
| Stewart McDannold Stuart In Tr         | 3,893,744              |
| Stolz Mechanical Systems Service       | 43,407                 |
| Stone Pacific Contracting Limited      | 71,321                 |
| Studio 531 Architects Inc              | 112,901                |
| Suburban Motors                        | 386,179                |
| Summit Valve and Controls Inc          | 58,505                 |
| Suncor Energy Products                 | 177,412                |
| T Moore and Associates Limited         | 25,304                 |
| Telus                                  | 774,199                |
| Tempest Development Group              | 107,515                |
| Tervita Corporation                    | 26,124                 |
| Tetra Tech Canada Inc                  | 126,921                |
| The Appian Way Traffic Data Service    | 38,138                 |
| 1.6                                    | 20,200                 |

| Vendor  | Total             |
|---|-------------------|
| The Salvation Army NRO Thrift                                 | 51,591            |
| Thurber Engineering Limited                                   | 83,599            |
| ThyssenKrupp Elevator   | 27,919            |
| Times - Colonist  | 83,208            |
| TLC Contracting Inc   | 25,040            |
| Top Line Roofing Limited                                      | 200,106           |
| Top Quality Coatings Limited                                  | 119,858           |
| Tower Fence Products Limited                                  | 33,011            |
| Town of Sidney  | 62,073            |
| Town of View Royal  | 30,141            |
| Township of Esquimalt   | 834,110           |
| Trail Appliances Limited                                      | 77,719            |
| Tran Sign (1999) Limited                                      | 30,216            |
| Trane Canada  | 235,433           |
| Tritech Group Limited (BC)                                    | 4,181,162         |
| Tri-X Excavating  | 545,221           |
| T'Sou-ke Nation   | 61,995            |
| Turner Research & Strategy Inc                                | 75,027            |
| Unitech Construction Management                               | 7,075,452         |
| Universal Sheet Metal Limited                                 | 367,049           |
| University of Victoria  | 202,041           |
| Urban Systems Limited   | 90,561            |
| Van Isle Water Services Limited                               | 94,997            |
| Versatech   | 26,235            |
| VI Rentals Limited  | 83,680            |
| Victoria Flying Club  | 35,636            |
| Victoria Mobile Radio Limited                                 | 253,861           |
| Victoria Trampoline Inc                                       | 80,863            |
| Victoria Window Cleaning                                      | 106,936           |
| VWR International Co  | 58,409            |
| Wajax Industrial Components LP                                | 30,719            |
| Warburton Woodworks   | 35,298            |
| Waste Management  | 259,482           |
| Waste 'n WaterTech Limited                                    | 509,423           |
| Waterhouse Environmental Service                              | 115,119           |
| Watson Advisors Inc   | 29,517            |
| Wayne's Tractor Services                                      | 75,392            |
| WE Consultants & Benefits                                     | 41,161            |
| West Pay Mashanical Limited                                   | 106,317           |
| West Bay Mechanical Limited                                   | 64,648            |
| West Coast Evergroon Cordoning                                | 47,963            |
| West Coast Evergreen Gardening West Rock Construction Limited | 145,171<br>34,230 |
| Western Watershed Designs Inc                                 | 674,801           |
| Westkey Graphics Limited                                      | 34,206            |
| Wholesale Fire & Rescue Limited                               | 40,128            |
| Williams Engineering  | 25,660            |
| Wilson's Transportation Limited                               | 28,577            |
| Wisdom Enterprises  | 26,884            |
| Wizardry  | 31,039            |
| WSP Canada Inc.   | 126,057           |
|   | 120,037           |

| Vendor  | <br>Total         |
|---|-------------------|
| Xhamasung Holdings LLP  | 240,000           |
| Yates Thorn and Associates  | 77,909            |
| Total of aggregate payments exceeding \$25,000                    | <br>162,608,418   |
| Consolidated total of payments of \$25,000 or less                | 9,822,066         |
| Consolidated total of grants exceeding \$25,000                   |                   |
| Consolidated total of contributions exceeding \$25,000            |                   |
| Consolidated total of grants and contributions exceeding \$25,000 | 17,988,057        |
| Total Payments  | \$<br>190,418,540 |

## Schedule of Remuneration & Expenses: Directors & Alternate Directors

| Name                 | Position                      | Salary  | Allowance  | Expenses     | Total   |
|----------------------|-------------------------------|---------|------------|--------------|---------|
| Alto-Bond, Marianne  | Board                         | 9,515   | 4,758      | 53           | 14,273  |
| Atwell, Richard      | Board                         | 15,319  | 7,660      | -            | 22,979  |
| Blackwell, Denise    | Board                         | 14,919  | 7,460      | -            | 22,379  |
| Brice, Susan         | Board                         | 16,681  | 8,341      | -            | 25,022  |
| Brownoff, Judith     | Board                         | 14,919  | 7,460      | -            | 22,379  |
| Coleman, Christopher | Alternate Director            | 467     | 233        | -            | 700     |
| Derman, Victor       | Board                         | 4,160   | 2,080      | -            | 6,240   |
| Desjardins, Barbara  | Board Chair                   | 23,208  | 11,604     | 309          | 34,812  |
| Fallot, Barbara      | Alternate Director            | 133     | 67         | -            | 200     |
| Finall, Alice        | Board                         | 16,614  | 8,307      | 964          | 24,922  |
| Gramigna, Bob        | Alternate Director            | 533     | 267        | -            | 800     |
| Hamilton, Carol      | Board                         | 16,536  | 8,268      | -            | 24,804  |
| Haynes, Frederick    | Alternate Director            | 1,000   | 500        | -            | 1,500   |
| Helps, Lisa          | Board                         | 16,457  | 8,229      | -            | 24,686  |
| Hicks, Mike          | Electoral Area Director - JDF | 40,495  | 20,247     | 3,305        | 60,742  |
| Howe, David          | Electoral Area Director - SGI | 42,635  | 21,318     | 3,460        | 63,952  |
| Hundleby, Lynda      | Alternate Director            | 467     | 233        | -            | 700     |
| Isitt, Benjamin      | Board                         | 15,319  | 7,660      | -            | 22,979  |
| Jensen, Nils         | Board                         | 14,919  | 7,460      | 55           | 22,379  |
| Kasper, Rick         | Alternate Director            | 933     | 467        | 343          | 1,400   |
| Loveday, Jeremy      | Alternate Director            | 933     | 467        | -            | 1,400   |
| Martin, Darryl       | Alternate Director            | 400     | 200        | 129          | 600     |
| Mcintyre, Wayne      | Electoral Area Director - SSI | 36,428  | 18,214     | 4,367        | 54,642  |
| Mills, Andrea        | Alternate Director            | 133     | 67         | 178          | 200     |
| Murdock, Dean        | Board                         | 10,404  | 5,202      | -            | 15,606  |
| Plant, Colin         | Board                         | 17,348  | 8,674      | 584          | 26,022  |
| Price, Steven        | Board                         | 16,634  | 8,317      | 549          | 24,950  |
| Ranns, John          | Board                         | 16,614  | 8,307      | -            | 24,922  |
| Sahlstrom, Matt      | Alternate Director            | 67      | 33         | -            | 100     |
| Sanders, Vicki Lynn  | Alternate Director            | 1,667   | 833        | -            | 2,500   |
| Screech, David       | Board                         | 15,481  | 7,741      | -            | 23,222  |
| Seaton, Lanny        | Board                         | 14,919  | 7,460      | -            | 22,379  |
| Stock, Celia         | Alternate Director            | 467     | 233        | 28           | 700     |
| Tait, Maja           | Board                         | 14,919  | 7,460      | 895          | 22,379  |
| Vowles, Wally        | Alternate Director            | 200     | 100        | -            | 300     |
| Wergeland, Leif      | Alternate Director            | 867     | 433        | -            | 1,300   |
| Williams, Kenneth    | Board                         | 14,986  | 7,493      | 297          | 22,479  |
| Windsor, Ryan        | Board                         | 14,919  | 7,460      | -            | 22,379  |
| Young, Geoffrey      | Board                         | 15,319  | 7,660      |              | 22,979  |
| Total Directors      |                               | 457,934 | \$ 228,968 | \$ 15,516 \$ | 686,902 |

## Schedule of Remuneration & Expenses: Committee & Commission Members

For the year ended December 31, 2017

| Name                              | Position           | Salary |       | Allowance | Expenses | Total     |
|-----------------------------------|--------------------|--------|-------|-----------|----------|-----------|
| Baird, Gordon                     | Water Commission   |        | 333   | 167       | -        | 500       |
| Brame, Meagan                     | Water Commission   |        | 267   | 133       | -        | 400       |
| Day, Cynthia                      | Water Commission   |        | 867   | 433       | -        | 1,300     |
| Dixon, Theodore                   | Land Use Committee |        | 67    | 33        | 40       | 100       |
| Jensen, Carl                      | Water Commission   |        | 333   | 167       | -        | 500       |
| Jensen, Stanley                   | Land Use Committee |        | 400   | 200       | 162      | 600       |
| King, P Zeb                       | Water Commission   |        | 67    | 33        | -        | 100       |
| Logan, Gordie                     | Water Commission   |        | 333   | 167       | -        | 500       |
| Lougher Goodey, Mervyn            | Water Commission   |        | 400   | 200       | -        | 600       |
| Mcintyre, Roy                     | Land Use Committee |        | 533   | 267       | 564      | 800       |
| Orr, Geoff                        | Water Commission   |        | 400   | 200       | -        | 600       |
| Ramsay, Ronald                    | Land Use Committee |        | 533   | 267       | -        | 800       |
| Risvold, Dale                     | Land Use Committee |        | 333   | 167       | 181      | 500       |
| Rogers, John                      | Water Commission   |        | 600   | 300       | -        | 900       |
| Sifert, Winnie                    | Water Commission   |        | 267   | 133       | -        | 400       |
| Sinclair, George (Sandy)          | Land Use Committee |        | 467   | 233       | -        | 700       |
| Szpak, Lillian                    | Water Commission   |        | 533   | 267       | -        | 800       |
| Wynans, Art                       | Land Use Committee |        | 467   | 233       | -        | 700       |
| Zhelka, Eric                      | Water Commission   |        | 333   | 167       | -        | 500       |
| <b>Total Committee and Commis</b> | sion               | \$     | 7,534 | \$3,766   | \$946    | \$ 11,300 |

## Capital Regional District

## Schedule of Remuneration & Expenses: Project Board Members

| Name                       | Position      | Salary     | Expenses | Total     |
|----------------------------|---------------|------------|----------|-----------|
| Bird, Jane                 | Project Board | 135,118    | -        | 135,118   |
| Burke, Jim                 | Project Board | 22,558     | 1,499    | 24,057    |
| Eaton, Brenda              | Project Board | 31,500     | 1,521    | 33,021    |
| Fairbairn, Don             | Project Board | 128,423    | 8,796    | 137,219   |
| Howe, David                | Project Board | 31,500     | -        | 31,500    |
| Lapham, Robert             | Project Board | -          | 2,885    | 2,885     |
| Smith, Colin               | Project Board | 33,750     | 3,508    | 37,258    |
| Stanley, John (Tim)        | Project Board | 2,423      | 652      | 3,075     |
| <b>Total Project Board</b> |               | \$ 385,272 | \$18,861 | \$404,133 |

# Schedule of Remuneration & Expenses: Employees

| Name                   | Postion                               | Salary  | Expenses | Total   |
|------------------------|---------------------------------------|---------|----------|---------|
| Alsdorf, Melanie       | Manager, Program Services, Panorama   | 98,170  | 3,839    | 102,009 |
| Andrews, Dave          | Project Manager, CAWTP Construction   | 181,342 | 1,886    | 183,229 |
| Arsenault, Ron         | Utility Operator 4                    | 79,828  | -        | 79,828  |
| Arthur, Derek          | Technical Services Technician 3       | 78,613  | 480      | 79,093  |
| Aspinall, Anthony      | Fitter                                | 91,556  | =        | 91,556  |
| Bagh, Signe            | Sr Mgr, Regional & Strategic Planning | 141,548 | 2,251    | 143,799 |
| Bandringa, Natalie     | Environmental Science Officer 2       | 78,227  | 2,255    | 80,482  |
| Barnes, Michael        | Mgr, Health & Capital Plng Strategies | 110,963 | 59       | 111,022 |
| Bell, James            | Parks Operations Supervisor           | 107,680 | 31       | 107,711 |
| Benjamin, Tom          | Web Development Analyst               | 91,735  | -        | 91,735  |
| Bennett, Scott         | Manager, Technical Services           | 107,619 | 4,562    | 112,181 |
| Bergner, Anke          | Environmental Science Officer 3       | 84,241  | 4,097    | 88,337  |
| Betanzo, Adrian        | Technical Services Technician 2       | 75,230  | 345      | 75,575  |
| Bewley, Graham         | Waterworks/Wastewater Supervisor      | 110,012 | 646      | 110,658 |
| Biggs, Ryan            | Watershed Technician 2                | 99,517  | 3,249    | 102,766 |
| Binks, Rob             | Field Supervisor, Water Operations    | 99,554  | 155      | 99,709  |
| Bissenden, Leigh       | Utility Operator 4                    | 93,893  | -        | 93,893  |
| Blackwell, Warren      | Utility Operator 4                    | 91,030  | -        | 91,030  |
| Blaney, Jennifer       | Manager Water Quality Laboratory      | 106,888 | 3,643    | 110,530 |
| Blundell, Greg         | Treatment Plant Operator 2            | 99,843  | -        | 99,843  |
| Booth, Monique         | Manager, Communication Services       | 79,750  | -        | 79,750  |
| Boyne, Nathan          | Security Chargehand                   | 97,019  | 1,021    | 98,040  |
| Bradley, James         | Local Utility Operator 2              | 75,557  | 36       | 75,593  |
| Breen, Peter           | Electronics Technologist              | 111,155 | 1,246    | 112,401 |
| Brewster, Lorraine     | Senior Manager, Panorama Recreation   | 131,708 | 3,073    | 134,781 |
| Bridges, Gordie        | Utility Operator 4                    | 82,497  | 155      | 82,652  |
| Bridgewood, David John | Senior Financial Officer              | 82,688  | 930      | 83,618  |
| Brown, Donald          | Manager Bylaw Enforce & Animal Care   | 119,200 | 138      | 119,338 |
| Brown, Roger           | Field Supervisor, Water Operations    | 97,879  | -        | 97,879  |
| Burrell, Michael       | GIS Technologist 2                    | 79,166  | 810      | 79,977  |
| Cain, Cameron          | Electrician 2                         | 92,461  | 345      | 92,806  |
| Campbell, Karla        | Senior Manager, SSI Administration    | 135,431 | 6,085    | 141,517 |
| Carby, Shawn           | Senior Manager, Protective Services   | 132,468 | 1,871    | 134,339 |

| Name               | Postion                                   | Salary  | Expenses | Total   |
|--------------------|---|---------|----------|---------|
| Carlson, Richard   | Senior Heavy Duty Mechanic                | 84,734  | -        | 84,734  |
| Chan, Nelson       | Chief Financial Officer                   | 226,888 | 5,043    | 234,868 |
| Clancy, Dave       | Program Director, CAWTP                   | 313,184 | 25,278   | 338,461 |
| Constabel, Annette | Senior Manager, Watershed Protection      | 139,431 | 3,084    | 142,516 |
| Cowley, Malcolm    | Manager, Wastewater Eng & Planning        | 127,308 | 1,293    | 128,601 |
| Cranwell, Mark     | Building Plumbing Inspector               | 82,265  | 3,692    | 85,957  |
| Crosby, Jonquil    | Watershed Technician 2                    | 87,403  | 287      | 87,690  |
| Culham, Christine  | Senior Manager, Regional Housing          | 140,850 | 6,607    | 147,457 |
| Cullen, Clayton    | Utility Operator 4                        | 78,603  | 713      | 79,316  |
| Curnow, Steven     | Manager Watershed Protection Operations   | 107,609 | 619      | 108,227 |
| Dales, Jason       | Utility Operator, Team Lead               | 99,042  | -        | 99,042  |
| Dayton, Peggy      | Senior Financial Advisor                  | 103,570 | 2,044    | 105,614 |
| Deane, Victor      | Manager Water Treatment & Operations      | 106,888 | 899      | 107,787 |
| Dillabaugh, Nadine | Manager, Human Resources & Org Dev        | 100,219 | 583      | 100,802 |
| Dionne, Denise     | Senior Administrative Secretary           | 75,198  | 4,968    | 80,166  |
| Dobos, Tony        | Assistant Bylaw Enforcement Officer       | 75,863  | -        | 75,863  |
| Donaldson, Amber   | Manager, Financial Planning & Performance | 134,061 | 3,682    | 137,743 |
| Doucette, Maria    | Communications Operator - Emerg Response  | 75,513  | -        | 75,513  |
| Drew, Brad         | Parks Facility Coordinator                | 79,258  | 646      | 79,904  |
| Earle, Hayden      | Field Supervisor, Water Operations        | 122,023 | 2,492    | 124,514 |
| Edwards, Kelly     | GIS Technologist 2                        | 82,203  | -        | 82,203  |
| Edwards, Richard   | Engineer 5                                | 110,911 | 380      | 111,291 |
| Ensor, Peter       | Mgr, Electoral Area Fire&Emergency Prgs   | 112,075 | 5,915    | 117,991 |
| Evans, Kevin       | Purchaser                                 | 78,307  | 301      | 78,607  |
| Fafard, Drew       | Supervisor, Technical Services            | 113,315 | 1,495    | 114,810 |
| Falconer, Kevin    | Utility Operator 4                        | 75,413  | 35       | 75,448  |
| Fernandez, Carlos  | Electrician 2                             | 92,489  | 744      | 93,233  |
| Ferre, Roseline    | Information Technician 5                  | 79,666  | -        | 79,666  |
| Ferris, Elizabeth  | Environmental Science Officer 3           | 80,638  | 2,336    | 82,975  |
| Forbes, Sarah      | GIS Technologist 2                        | 79,832  | 250      | 80,082  |
| Fowler, Laraine    | Safety Advisor                            | 82,630  | 1,358    | 83,988  |
| Franklin, Phillip  | Mechanic 4 - Heavy Duty                   | 79,868  | -        | 79,848  |
| Frederick, Joshua  | Manager, Project Engineering              | 128,812 | 4,421    | 133,233 |

| Name                     | Postion                                  | Salary  | Expenses | Total   |
|--------------------------|--|---------|----------|---------|
| Fritz, Ronn              | Fitter                                   | 80,711  | 125      | 80,836  |
| Futcher, David           | Maintenance Management Analyst           | 79,136  | 125      | 79,261  |
| Gann, Mark               | Forestry Crew 4                          | 94,591  | 1,497    | 96,088  |
| Gardner, David           | Senior Operator 3 Team Leader            | 99,989  | -        | 99,989  |
| Gardner, James (Tobi)    | Engineer 4                               | 83,036  | 5,524    | 88,560  |
| Gibson, Heidi            | Sr Manager, Env. Partnerships            | 131,014 | 788      | 131,802 |
| Gibson, James            | Electronic Technologist                  | 96,113  | 815      | 96,928  |
| Girardet, Jeffery        | Water Maint. Op 4/Heavy Duty Equip. Op.  | 84,276  | 125      | 84,401  |
| Goddard, David           | Manager, Corporate Fleet                 | 111,367 | 1,912    | 113,279 |
| Gorman, Emilie           | Deputy Corporate Officer                 | 90,060  | 813      | 90,873  |
| Gorman, Rob              | Network Analyst                          | 93,723  | 539      | 94,263  |
| Gosper, Damon            | Engineer 5                               | 98,117  | 2,739    | 100,856 |
| Govan, James             | Facility Maintenance Supervisor          | 93,382  | 1,760    | 95,141  |
| Grant, James             | Environmental Science Officer 3          | 84,081  | 1,157    | 85,238  |
| Gray, Zoe                | Mgr, Website & Multimedia Development    | 99,947  | 386      | 100,333 |
| Green, Dale              | Senior Environmental Science Officer     | 92,609  | 705      | 93,314  |
| Grigg, Sharon            | Senior Property Manager                  | 83,745  | 568      | 84,312  |
| Gutierrez, Robert        | Manager, Building Inspection             | 120,008 | 1,253    | 121,261 |
| Haas, Tim                | Electrician 2                            | 98,163  | 345      | 98,508  |
| Hall, Fraser             | Technical Services Technician 4          | 84,916  | 2,396    | 87,312  |
| Hallatt, Susan           | Manager, First Nations Relations         | 119,974 | 3,574    | 123,547 |
| Hancock, Adam            | Parks Operations Team Lead               | 101,349 | 143      | 101,492 |
| Harris, David            | Mechanic 4 - Commercial Transport        | 79,543  | -        | 79,543  |
| Harris, Glenn            | Senior Manager, Environmental Protection | 140,828 | 2,318    | 143,146 |
| Harrison, Jeffrey        | Treatment Plant Operator 2               | 96,792  | -        | 96,792  |
| Hawthorne, Scott         | Utility Operator, Team Lead              | 85,736  | 1,847    | 87,583  |
| Hayes, Philip            | Mechanic 4                               | 78,270  | -        | 78,270  |
| Heidarykhagepoor, Parisa | Manager, Project Controls                | 121,822 | -        | 121,822 |
| Hemus, Burn              | Operations Chargehand                    | 86,802  | 1,013    | 87,815  |
| Henderson, Stephen       | Manager, Real Estate Services            | 133,396 | 4,284    | 137,681 |
| Hennigan, David          | Sr Mgr, Information Technology & GIS     | 141,557 | 3,449    | 145,006 |
| Herriott, Don            | Sr Supv., Watershed Sec. & Emerg Resp.   | 107,086 | 698      | 107,784 |
| Hesjedal, Leonard        | Landfill Maintenance Worker              | 79,338  | 217      | 79,555  |

| Name               | Postion                                   | Salary  | Expenses | Total   |
|--------------------|---|---------|----------|---------|
| Hicks, John        | Transportation Planner                    | 94,767  | 1,077    | 95,844  |
| Hliva, Adam        | Field Supervisor, Waterworks/Wastewater   | 119,046 | 1,727    | 120,773 |
| Hoglund, Colleen   | Manager, Program Services - SEAPARC       | 95,336  | 1,280    | 96,615  |
| Holden, Alwyn      | Communications Operator - Emerg Response  | 82,243  | -        | 82,243  |
| Howard, Keith      | Treatment Plant Operator                  | 96,294  | -        | 96,294  |
| Hozack, John       | Supervisor Hartland Maintenance & Ops     | 99,990  | 1,962    | 101,952 |
| Hudson, Brett      | Manager, Planning, Resource Mgmt & Dev    | 113,776 | 2,159    | 115,935 |
| Hutcheson, Larisa  | GM, Parks & Environmental Services        | 195,182 | 3,504    | 198,686 |
| Ingraham, Robert   | Manager, Occupational Health and Safety   | 83,874  | 4,891    | 88,765  |
| Irg, Shayne        | Engineer 5                                | 99,979  | 860      | 100,839 |
| Janyk, Darryl      | Building Inspector 3                      | 84,159  | 1,787    | 85,946  |
| Jay, Gary          | Utility Operator, Team Lead               | 105,888 | 155      | 106,043 |
| Jefferies, Andrew  | Treatment Plant Operator 2                | 92,586  | -        | 92,586  |
| Jesney, lan        | Sr Manager, Infrastructure Engineering    | 140,398 | 1,474    | 141,871 |
| Jobsis, Mark       | Systems Analyst                           | 83,419  | -        | 83,419  |
| Johansson, Kenneth | Manager, Business Analysis & Land Systems | 96,934  | 5,006    | 101,940 |
| Jones, Bethany     | Payroll Supervisor                        | 81,023  | 2,336    | 83,359  |
| Jones, Wayne       | Utility Operator 4                        | 87,895  | -        | 87,895  |
| Kitson, Paul       | Manager, Major Capital Projects           | 94,877  | 1,563    | 96,441  |
| Klassen, June      | Manager, Service Delivery, SGI            | 96,219  | 3,106    | 99,325  |
| Kline, Laura       | Aquatic Ecology Technician 3              | 80,146  | 2,487    | 82,633  |
| Knoke, Stephen     | Manager SEAPARC Recreation                | 120,007 | 1,982    | 121,989 |
| Kohout, Milan      | Electrician                               | 85,405  | -        | 85,405  |
| Kolic, Joe         | Electrician                               | 86,247  | -        | 86,247  |
| Kozak, Craig       | Treatment Plant Operator 2                | 100,064 | =        | 100,064 |
| Kroening, James    | Senior Operator 3 Team Leader             | 79,838  | 531      | 80,369  |
| Kruger, Allan      | Senior Operator 2                         | 122,288 | 953      | 123,241 |
| Lam, James         | Manager, Community Arts                   | 96,302  | 458      | 96,760  |
| Lapham, Robert     | Chief Administrative Officer              | 267,367 | 9,209    | 283,855 |
| Lathigee, Jonathan | Systems Officer                           | 96,659  | =        | 96,659  |
| Lavigueur, Eric    | Administrative Coordinator 1              | 75,201  | 710      | 75,911  |
| Lawrence, lain     | Manager, Local Area Planning              | 99,055  | 2,132    | 101,187 |
| Lazaro, Dianne     | Systems Officer                           | 95,723  | -        | 95,723  |

| Name                 | Postion                                | Salary  | Expenses | Total   |
|----------------------|--|---------|----------|---------|
| Lee, Henry           | Environmental Science Officer 3        | 84,752  | 634      | 85,385  |
| Lee, Patricia        | Administrative Officer 3               | 96,555  | 1,735    | 98,290  |
| Leigh Dorin, Val     | Manager Administrative Services - PRC  | 96,293  | 934      | 97,228  |
| Lemmen, Steven       | Electronic Technologist                | 96,094  | 345      | 96,439  |
| Lesperance, Bruce    | Facility Maintenance Worker 2          | 79,259  | 5,372    | 84,631  |
| Leung, Brian         | Systems Analyst                        | 84,123  | 1,125    | 85,247  |
| Littlejohn, Warren   | Senior Supervisor, Roads               | 115,191 | 695      | 115,886 |
| Liu, Andy            | Manager, Environmental Engineering     | 128,628 | 1,991    | 130,619 |
| Lorette, Kevin       | GM, Planning & Protective Services     | 194,278 | 1,893    | 196,172 |
| Loukes, Robyn        | Senior Financial Advisor               | 102,303 | 1,101    | 103,404 |
| Lowe, Chris          | Environmental Science Officer 4        | 90,208  | 1,082    | 91,290  |
| Lutzmann, Peter      | Project Manager, Conveyancing          | 95,156  | 461      | 95,617  |
| Macdonald, Mieko     | Financial Analyst 1                    | 80,775  | -        | 80,775  |
| Macintyre, Michael   | Manager, Park Operations               | 107,645 | 2,351    | 109,996 |
| Madill, Ken          | Project Manager, CAWTP Plant           | 180,350 | 9,407    | 189,756 |
| Magi, John           | Waterworks/Wastewater Supervisor       | 114,172 | 1,361    | 115,532 |
| Maloney, Jeffrey     | Senior Operator 3 Team Leader          | 97,484  | 206      | 97,689  |
| Mann, Allan          | Building Inspector 2                   | 77,253  | 3,261    | 80,514  |
| Marquis, Wilfred     | Senior Bylaw Officer                   | 91,585  | -        | 91,585  |
| Marr, Joseph         | Engineer 5                             | 99,720  | 860      | 100,580 |
| Martin, Benjamin     | Engineer 5                             | 100,666 | 4,006    | 104,671 |
| Martin, Darren       | Database Administrator                 | 130,024 | 5,508    | 135,532 |
| Mason, Scott         | Manager, Water Engineering & Planning  | 128,627 | 889      | 129,516 |
| Matlo, Michael       | Building Inspector 3                   | 82,719  | 836      | 83,555  |
| Mccrank, Matthew     | Sr. Manager, Infrastructure Operations | 140,496 | 1,737    | 142,233 |
| Mckay, Greg          | Electronic Technologist                | 112,138 | 515      | 112,653 |
| Mclorg, Michael      | GIS Technologist 2                     | 79,130  | -        | 79,130  |
| Mcquarrie, Christine | Manager, Human Resources               | 119,279 | 539      | 119,818 |
| Menzies, Curtis      | Local Utility Operator 2 (Pender)      | 75,982  | 2,808    | 78,790  |
| Metcalf, Donald      | Manager of Operations                  | 107,561 | -        | 107,561 |
| Milne, Bob           | Utility Operator 4                     | 79,828  | -        | 79,828  |
| Mittal, Madhu        | Engineer 5                             | 75,529  | 1,356    | 76,885  |
| Moch, Christoph      | Manager, Drinking Water Quality        | 118,518 | 2,441    | 120,959 |

| Name                 | Postion   | Salary  | Expenses | Total   |
|----------------------|---|---------|----------|---------|
| Mooney, John         | Parks Technician                                | 96,342  | 476      | 96,818  |
| Moore, Allan         | Systems Officer                                 | 110,420 | -        | 110,420 |
| Moore, Nancy         | Manager, Risk and Insurance                     | 108,825 | 63       | 108,889 |
| Moreira, Daniel      | Manager, Business Information Systems           | 118,559 | 170      | 118,729 |
| Morley, Kristen      | GM, Corporate Services                          | 121,039 | 1,542    | 122,581 |
| Mullett, David       | Water Maint. Op 4/Heavy Duty Equip. Op.         | 93,451  | 125      | 93,576  |
| Nakata, Tony         | Engineering Technician 5                        | 89,499  | 959      | 90,458  |
| Navarrete, Mauricio  | <b>Building Services Maintenance Supervisor</b> | 96,054  | 1,523    | 97,577  |
| Neilson, Christopher | Senior Manager Human Resources & Org Dev        | 166,269 | 3,824    | 170,093 |
| Nelson, Douglas      | Watershed Operator/Equiptment Operator          | 106,427 | -        | 106,427 |
| Nestor, Cameron      | Utility Operator 4                              | 75,299  | =        | 75,299  |
| Olsen, Kelly         | Manager, Safety                                 | 75,261  | -        | 75,261  |
| Orr, Andy            | Senior Manager Corporate Communications         | 132,498 | 358      | 132,856 |
| Osborne, Scot        | Utility Operator 4                              | 79,953  | -        | 79,953  |
| Ovington, Dan        | Manager, SSI Parks & Recreation                 | 101,920 | 3,861    | 105,781 |
| Pacheco, Joe         | Recycling & Weigh Scale Supervisor              | 81,334  | 217      | 81,550  |
| Parker, Robert       | Utility Operator 4                              | 101,382 | 565      | 101,947 |
| Parry, Hilary        | Information Technician 5                        | 76,002  | =        | 76,002  |
| Peach, Rick          | Field Supervisor Water Treatm Operations        | 132,352 | -        | 132,352 |
| Phaneuf, Britt Marie | Manager, Communication Services                 | 83,888  | 504      | 84,392  |
| Piotrowski, Agnes    | Manager, Finance                                | 121,437 | 1,647    | 123,084 |
| Powers, Sceni        | Financial Analyst 4                             | 82,167  | 150      | 82,317  |
| Puskas, Dale         | Manager, Capital Projects                       | 111,339 | 860      | 112,199 |
| Quan, Carson         | Network Analyst                                 | 88,530  | -        | 88,530  |
| Reems, Brent         | Sr Mgr, Legislative & Corporate Services        | 122,169 | 496      | 122,665 |
| Rees, Pat            | Treatment Plant Operator                        | 94,372  | 770      | 95,142  |
| Reilly, John         | Mgr, Housing Planning, Policy&Programs          | 109,640 | 6,493    | 116,134 |
| Reynolds, Patrick    | Sr Technical Services Technician                | 88,205  | -        | 88,205  |
| Robbins, Ted         | GM, Integrated Water Services                   | 194,286 | 5,092    | 199,378 |
| Robertson, Marie     | Senior Supervisor, Watershed Operations         | 108,939 | 1,890    | 110,829 |
| Robins, Chris        | Manager, Solid Waste Operations                 | 108,481 | 278      | 108,759 |
| Robson, Dan          | Manager, Saanich Pen. & Gulf Islands Ops        | 106,168 | 1,600    | 107,768 |
| Roemmele, Ronald     | Fire Warden Protection Assistant                | 84,248  | 616      | 84,864  |

| Name ,            | Postion                                   | Salary  | Expenses | Total   |
|-------------------|---|---------|----------|---------|
| Roy, Stephen      | Mechanic                                  | 87,372  | -        | 87,372  |
| Ruljancich, Shane | Chief Draftsperson                        | 81,230  | 200      | 81,431  |
| Ryan, Barry       | Technician 3                              | 80,527  | 950      | 81,477  |
| Sandhar, Amrit    | Engineering Technician 5                  | 92,993  | 260      | 93,253  |
| Scaber, Todd      | Manager, Water System Operations          | 107,617 | -        | 107,617 |
| Scheuer, Darren   | Electronic Technician 3                   | 89,414  | 690      | 90,104  |
| Scott, Elizabeth  | Deputy Project Director, CAWTP            | 214,461 | 30,989   | 245,450 |
| Scott, Sharon     | Engineer 4 (Senior Geoscientist)          | 95,735  | 2,546    | 98,282  |
| Semmens, Benjamin | Senior Financial Advisor                  | 98,790  | 1,579    | 100,370 |
| Shannon, Todd     | Parks Operations Supervisor               | 108,527 | 395      | 108,923 |
| Shaw, Ryan        | Systems Analyst                           | 83,939  | 111      | 84,050  |
| Sheppard, Rodney  | Utility Operator 4                        | 100,637 | 1,074    | 101,711 |
| Sinclair, Emily   | Research Planner                          | 80,086  | 21       | 80,107  |
| Sladen, Trevor    | Utility Operator 4                        | 89,030  | 50       | 89,080  |
| Smart, James      | Treatment Plant Operator 2                | 108,076 | 618      | 108,694 |
| Smith, Russ       | Senior Manager, Env. Resource Management  | 141,548 | 1,434    | 142,982 |
| Sneek, Jeff       | Welder                                    | 83,749  | 99       | 83,848  |
| Solomon, Marc     | Parks Operations Supervisor               | 103,642 | 1,553    | 105,195 |
| St Claire, Kim    | Mgr, Visitor Services & Community Devel.  | 105,493 | 1,010    | 106,503 |
| Stewart, Carolyn  | Planner                                   | 88,828  | 2,313    | 91,140  |
| Stewart, Nathan   | Administrative Officer 2                  | 77,466  | 746      | 78,212  |
| Stock, Mary       | Manager, Human Resources                  | 118,833 | 1,686    | 120,520 |
| Storie, Rob       | <b>Building Services Coordinator</b>      | 110,663 | 5,076    | 115,739 |
| Stott, Brad       | Utility Operator 4                        | 78,307  | -        | 78,307  |
| Sturdy, Luke      | Local Utility Operator Team Leader        | 109,981 | 336      | 110,318 |
| Tates, Ron        | Field Supervisor, Mechanical              | 95,675  | 85       | 95,760  |
| Taylor, Emma      | Planner                                   | 78,492  | 3,296    | 81,788  |
| Telford, Dan      | Sr Manager, Environmental Engineering     | 86,316  | 537      | 86,853  |
| Teschke, Kyle     | Engineer 3                                | 77,994  | 1,414    | 79,408  |
| To, Athena        | Senior Financial Advisor                  | 90,136  | 1,530    | 91,666  |
| Torney, Korene    | Environmental Science Officer 4           | 87,443  | 425      | 87,868  |
| Tradewell, Kelly  | <b>Environmental Contaminants Officer</b> | 78,361  | -        | 78,361  |
| Ussery, Joel      | Manager Resource Planning                 | 120,008 | 1,464    | 121,471 |

| Name                                    | Postion                                  | Salary        | Expenses          | Total                |
|---|--|---------------|-------------------|----------------------|
| Van Niekerk, Jan                        | Sr Manager Customer & Technical Services | 134,854       | 1,417             | 136,270              |
| Venoit, Martin                          | Supervisor Industrial Automation         | 106,180       | 345               | 106,525              |
| Vijandre, Carlo                         | Manager, Asset Management                | 75,620        | 417               | 76,037               |
| Villa, Roy                              | Senior Operator 3 Team Lead              | 115,672       | 373               | 116,045              |
| Walker, Deborah                         | Demand Management Coordinator            | 86,235        | 5,610             | 91,845               |
| Walker, Robert                          | Mgr, Wildfire, Security & Emergency Resp | 109,193       | 741               | 109,934              |
| Walton, Michael                         | Senior Manager, Regional Parks           | 141,515       | 4,031             | 145,546              |
| Wardell, Alan                           | Construction Scheduler                   | 85,536        | _                 | 85,536               |
| Watkins, Tom                            | Manager, ERM Policy and Planning         | 106,952       | 733               | 107,685              |
| Watson, Christopher                     | Building Inspector 2                     | 77,729        | 3,783             | 81,512               |
| Watson, Jody                            | Environmental Science Officer 3          | 84,301        | 734               | 85,035               |
| Weaver, Mike                            | Treatment Plant Operator 2               | 104,670       | 618               | 105,289              |
| Weightman, Jeff                         | Research Planner                         | 84,288        | 3,107             | 87,395               |
| Werfl, Bryan                            | Equipment Operator 3                     | 75,395        | 2                 | 75,397               |
| Whipps, Steven                          | Utility Operator 4                       | 105,003       | 397               | 105,399              |
| Wilkinson, David                        | Project Mgr., Summit                     | 147,973       | 981               | 148,954              |
| Wilson, Lynn                            | Planner                                  | 86,336        | 4,215             | 90,551               |
| Wiren, Daniel                           | Watershed Operator 3                     | 81,633        | -                 | 81,633               |
| Wood, Sophie                            | Information Technician 3                 | 88,898        | 540               | 89,438               |
| Wrede, Doreen                           | Watershed Operator 3                     | 78,057        | -                 | 78,057               |
| Wyatt, Trevor                           | Water Maint. Op 4/Heavy Duty Equip. Op.  | 93,068        | 125               | 93,193               |
| Xu, Liaoxin                             | Senior Financial Advisor                 | 101,580       | 1,150             | 102,730              |
| Zeer, Bradley                           | Utility Operator 4                       | 79,864        | -                 | 79,864               |
| Total for Employees > \$75              | 5,000                                    | \$ 26,051,202 | \$ 396,166        | \$ 26,457,564        |
| Total of Employage with m               | omunovation of                           |               |                   |                      |
| Total of Employees with remuneration of |  | ć 22 000 C25  | ć 200.24 <b>7</b> | ć 24 224 02 <i>4</i> |
| \$75,000 or less                        |  | \$ 23,989,635 | \$ 298,247        | \$ 24,221,924        |
| Total Employee Remuneration             |  | \$ 50,040,837 | \$ 694,413        | \$ 50,679,488        |

#### Severance Agreements

For the year ended December 31, 2017

#### NIL

There were 3 severance agreements under which payment commenced between the Capital Regional District and its unionized and non-unionized employees during the fiscal year 2017.

These agreements represent 11 total months of compensation.